

## NEWS SUMMARY

# 'Fourth man' spy is named

Sir Anthony Blunt, former Surveyor of the Queen's Pictures, was yesterday named by the Prime Minister as the "fourth man" in the Burgess-Maclean-Philby spy case. He is to be stripped of his knighthood.

Mrs. Thatcher told the Commons that Blunt had confessed to being a Russian spy after being granted immunity from prosecution in April 1964.

He had been a recruiting agent for Soviet intelligence as a don at Cambridge in the 1930s, and a member of the British Security Service during the Second World War. He had regularly passed secrets to the Russians.

Blunt first came under suspicion in 1951 after he had used his old contact with Russian intelligence to help in the defection of Burgess and Maclean.

No evidence was uncovered against him during the following 13 years, in spite of intensive inquiries.

Blunt, a distinguished art historian honoured by univer-

sities and several overseas governments, is being stripped of his knighthood today. It was awarded by the Queen in 1956.

Now aged 72, he left his London flat earlier this week and is believed to be abroad.

Mrs. Thatcher's statement provoked a storm of protest from Labour MPs over the "privileged protection" given to Blunt and the "double standards" operated under the Official Secrets Act. There were demands for legal action against him, but Mrs. Thatcher said that Blunt's confession given under the grant of immunity, was the only firm evidence against him.

She said that Blunt had provided the Security Service with useful information about Russian intelligence activities and about his association with Burgess, Maclean and Philby. He had been allowed to remain in his post to the Royal Household so as not to put at risk his co-operation with the Security Service. Parliament, Page 13

## GENERAL

## Rail fares to rise by 20%

Rail fares are to go up by about 20 per cent from January 6. But the increases will be steeper in London and the South East and on some inter-city services, where the rises will be as high as 30 per cent in some cases.

British Rail said the increases were necessary to meet rising fuel prices and to help counter the cuts in Government subsidies. Back Page

## Statehood plea

Mayors from the occupied West Bank and the Gaza Strip called for the creation of an independent Palestinian state, while the Israeli Government announced proposals for a big increase in Jewish settlements in the occupied territories. Page 3

## Italian unrest

An outbreak of widespread labour unrest in Italy, coupled with growing criticism from the main political parties and the national employers association, are further undermining the fragile minority government of Sig. Francesco Cossiga. Page 2

## Boy missing

London police said they feared for the safety of 15-year-old Martin Allen, who has not been seen since he parted from a schoolfriend at King's Cross Underground station on Guy Fawkes night.

## London quads

American mother Jean Wolf gave birth to quads in St. Mary's Hospital, Paddington, London. The three boys and a girl were said to be doing well after the birth by Caesarian operation.

## Briefly...

South African black man was sentenced to death for treason and 11 others jailed for between 13 and 18 years, also for treason.

Crown Prince Fahd of Saudi Arabia is to visit London early next month to attend a seminar organised by the Islamic Council of Europe.

Gummen, believed to be Basque separatists, shot and seriously wounded a senior Spanish army officer in San Sebastian. Page 2

London record producer Maurice Stovell was jailed for three years in Penang, Malaysia, for possessing heroin.

## CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	
Nichols (J.N.)	148 - 4
(Vinto) 288	+ 6
Royal Insurance	292 + 4
Stoke Newington	113 + 9
Turner & Newall	113 + 3
Shell Transport	326 + 6
Ultramar	395 + 8
Charter Cons.	154 + 7
Cons. Gold Fields	326 + 8
Falcon	415 + 15
Gold Fields	231 + 1
Messine	106 + 3
Rhodesia Corp.	36 + 3
Wankle Colliery	164 + 4
ZCI	154 + 2
FALLS	
Exchequer 3% 1984	289 - 21
Treas. 12 1/2% 2003-05	284 - 41
Allott, London	130 - 10
Beales (J.)	27 - 8
Boots	148 - 4
Braithwaite	67 - 6
British Car Auction	47 - 4
Brumming	39 - 3
Chapman (Baltham)	39 - 14
Combined English	33 - 3
Decca	295 - 10
Dowly	257 - 7
Glaxo	388 - 7
GUS A	326 - 8
House of Fraser	111 - 7
Blingsworth Morris A	13 - 3
MEPC	132 - 6
Newman Inds.	48 - 5
Norton & Wright	85 - 8
Oliver (G.) A	55 - 8
Pressac	320 - 10
Stock Conversion	335 - 20
Anglo Amer. Corp.	320 - 10
Cons. Gold Fields	326 - 10
Cons. Australia	335 - 10
East Rand Prop.	502 - 20

## Breakthrough at Rhodesia talks

BY BRIDGET BLOOM, AFRICA EDITOR

THE LANCASTER HOUSE conference achieved a major breakthrough yesterday when Britain's proposals for putting Rhodesia under direct British rule leading to elections and full independence.

Bishop Muzorewa's government has already accepted these proposals. Today, the 10-week conference moves on to discuss a ceasefire in the

seven-year guerrilla war. This is the crucial third stage of an overall settlement to the 14-year Rhodesian problem.

If this is successful a British Governor could be in Rhodesia by early December with full election and military staff.

Yesterday's agreement between the guerrilla alliance and Britain was greeted with "delight" by Lord Carrington, the Foreign Secretary, and

described as "historic" by the Patriotic Front.

However, all three parties to the conference warned that complex and demanding negotiations lay ahead before a ceasefire to a war which has claimed 20,000 lives and involved five armies could be secured.

The conference had been in deadlock for the past two-and-a-half weeks because of Patriotic Front objections which were eventually reduced to two key issues.

These were the length of the proposed period of British rule and the status of the British plan according to the guerrilla army.

The breakthrough followed four days of intensive negotiations lasting well into yesterday morning between the Patriotic Front and Britain. It came with an announcement that one sen-

tence would be added to one paragraph of the 41-point British plan.

That sentence appears to grant the guerrilla forces equal status with the Rhodesian Army under the British Governor, not only in the operation of the ceasefire but also during the transition period.

Editorial comment, Page 22  
Approaching a settlement, Page 4

## New £1bn gilts stock today • Corset controls extended

# Lending rate raised to record 17%

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE GOVERNMENT intensified the credit squeeze yesterday in an attempt to regain the initiative in financial markets and bring growth of the money supply back down within the official target range.

The key measure was a three point rise in minimum lending rate to a record level of 17 per cent. This was lower than the City expected, and went beyond the rise in money market interest rates over the past fortnight.

The reason is that the Government decided that the increase must be sufficient both to leave no doubt about the firmness of its intentions, and to enable it clearly to secure the initiative in the markets.

In the Commons both the Prime Minister and Sir Geoffrey Howe, the Chancellor, stressed that the action was needed to reduce inflation.

Sir Geoffrey said this could be done "if we bring the money supply under firm control, progressively reduce the rate of monetary growth over the years, and pursue the most rigorous restraint on public spending."

The proposals are intended to bring the path for both public-sector borrowing and growth of money supply down to the limits for the current financial year set in the mid-June Budget. Sir Geoffrey said that at present both were higher than expected or desired.

The Government is likely to leave M.L.R. at its present level until there is tangible evidence that the rate of monetary growth is coming down within the desired range. At the earliest this is unlikely to be until the December money supply figures are available, in January.

The immediate objective, as in similar financial crises over the past few years, is to set gilt-edged stock again on a large

scale to finance the Government's large borrowing needs.

The market was confused yesterday, and prices of long-dated gilts fell by nearly 25. After the prices of both existing and new gilts were cut sharply, both were exhausted, producing total net sales of £500m and £400m.

The Government should achieve even more funding this morning, since well after trading hours the Bank of England announced a new £1bn long-dated stock. This will not be offered for public subscription, but is being sold directly through the market this morning.

The stock, 13 1/2 per cent Treasury 2000-05, was issued last night at £91, with only £20 bid immediately and the balance due on December 5. The gross redemption yield is 15.15 per cent. The actual price and yield will depend on the Government Broker's tactics this morning, and it is believed that the major gilt stockbrokers will be in their offices at first light to be ready.

The 13 1/2 per cent stock now partly to satisfy the strong apparent demand for stock and stop the market racing away, and partly to produce gilt sales before the end of the November banking month next Wednesday.

The other main aim is to curb the recent buoyant growth of bank lending. Although Sir Geoffrey expected its growth to fall in due course, he said it was necessary to take action now.

The need for such action was confirmed by the October money supply figures, which as expected showed a rise of 2 per cent in sterling M3, to produce an underlying rate of expansion well above the official range. The worrying feature was a record £124bn jump on bank

• Minimum Lending Rate increased by three points to record 17 per cent compared with previous peak of 15 per cent.

• New £1bn gilt-edged stock, 13 1/2 per cent Treasury 2000-05, issue through market from this morning.

• Collection of petroleum revenue tax to be advanced two months, reducing public sector borrowing by £700m in 1979-80 and bringing total back to original Budget ceiling of £8.3bn.

• Corset controls on growth on banks' operations to be extended six months until next June but on same terms.

• Period covered by 7 to 11 per cent target range for annual growth of sterling M3 to be extended from 10 months until next April to 18 months until next October.

• Sterling M3 rose by 2 per cent in the month to mid-October with a £157bn rise in domestic credit.

• Maximum permitted holding of retirement issue index-linked National Savings Certificates raised from £700 to £1,200 from next month.

• Interest rate payable on investment accounts with National Savings Bank increased by 2 1/2 points to 15 per cent from January 1.

• New ordinary National Savings Certificate to be issued in February.

lending to the private sector, with an additional £170m rise in bank acceptances or commercial bills held outside the banking system. These two categories of

Continued on Back Page

Money supply Page 8 • Parliament Page 13 • Analysis Pages 13 and 22 • Editorial comment Page 22 • Lex Back Page

## Severe but necessary, says CBI

FINANCIAL TIMES REPORTER

THE RISE in minimum lending rate was described as severe but necessary by the Confederation of British Industry.

Sir John Methven, director-general, said the increase would be "a severe burden on British industry, particularly on smaller companies, but is a necessary part of the Government's determination to get the money supply under control."

"It underlines the great importance of achieving less inflationary pay settlements if big increases in unemployment are to be avoided. We look for interest rates to be reduced as soon as possible consistent with the Government's monetary policy."

Mr. David Lea, assistant general secretary of the TUC, said that everyone could now see, as a result of the increase, what monetarism meant in practice. "It is a sterile philosophy. All it guarantees for the future is a further decline in

output, a further decline in employment and a further decline in investment, the consequences of which will be felt for years to come."

Mr. Lea said it was time industrialists joined the trade union movement in demanding a fundamental change of policy.

The Institute of Directors expressed concern that by raising M.L.R. to such a "frightening" level, the Government might have adopted the wrong tactic in its strategy to control inflation.

Mr. Walter Goldsmith, director-general, said that, though while the institute agreed that reducing the money supply was a sound method of reducing inflation, it could not understand how raising M.L.R. to 17 per cent was going to control the money supply.

The Council of National Farmers Union passed an emergency resolution expressing shock at the rise. Mr. Richard

Butler, president, said that the increase, if fully reflected in bank base rates, would add £75m in a full year to interest on farmers' borrowings.

The Retail Consortium was relieved that the Chancellor had confined his action to increasing interest rates and encouraging savings, but said that high interest rates would dampen consumer demand while making the most of financing stock more expensive.

Oil companies were reluctant to comment on the Chancellor's announcement about advancing petroleum revenue tax payments until they had studied it in detail but the first response last night was one of concern mingled with a degree of philosophical resignation.

One executive said he felt Sir Geoffrey's move would create additional headaches for companies in filing for relief from PRT.

## CONTENTS

Monetarism: from slogans to harsh reality	22
Rolls-Royce: a change in management priorities	23
Energy review: North Sea oil—Britain's bottom drawer	11
Property: shares take a dive	14
Management: the myth of Michelin comes under pressure	19
Around Britain: Perth and General Accident Fire and Life Assurance	20
American News	5
Appointments	12
Aspects	34
Bank Rates	21
Base Rates	12
Business Oppts.	41
Commodities	12
Companies UK 24-29	24
Crossword	20
Entertain. Guide	20
Europe News	5-30
European Options	26
FT Activities	42
Food Prices	32
Int. Companies	20-32
Leader Page	22
Letters	23
Law	46
Lombard	21
Management	19
Men and Matters	22
Mining	29
Money & Exchanges	3-4
Parliament	13
Property	2-3
Racing	20
Sale Rooms	8
Share Information	44-45
Stock Markets:	42
Wall Street	40
Bourses	40
Technical	20
Today's Brains	23
TV and Radio	20
UK News:	7-9
General	10
Labour	10
Unit Trusts	43
Weather	48
World Trade News	6
ANNUAL STATEMENTS	
British Sugar Cpn.	26
Martonair Int.	27
Microware	36
Wankle Colliery	32
INTERIM STATEMENTS	
Boots	24
Brit. Cons. Shpg.	24
Electra Invest.	24
Hill Samuel	24
Amos Hinton	31
Royal Inds.	28
Ultramar	37
Union Bk. Switz.	30
Int. Tr. Valuations	25

For latest Share Index phone 01-346 8026

## Iran stops oil supply to U.S. companies

By Our Foreign Staff

IRAN YESTERDAY notified several U.S. oil companies that it would immediately stop supplying them with oil. The move marked a further worsening in the confrontation between Khomeini's regime and the U.S. over the hostages now held in the U.S. embassy in Tehran for 12 days.

The notification came as a terse telex from the National Iranian Oil Company: "Due to current events we are not in a position to deliver oil to you."

The messages were sent to several, but not all the U.S. companies which buy oil from Iran. It was not immediately clear whether Iranians were acting selectively, or whether some messages simply arrived quicker than others.

In Washington, there was no immediate political reaction. But in line with Wednesday's freezing of Iran's assets in the U.S., two major banks, Chase Manhattan and Citibank, yesterday decided to protect their interests by combining the deposit and loan accounts of the Iran Government to pay off loans.

Oil companies that received notification included Exxon, the largest U.S. oil company, Ashland Oil and Charter Oil. But large purchasers of Iranian oil such as Mobil and Gulf had not received any message by yesterday afternoon.

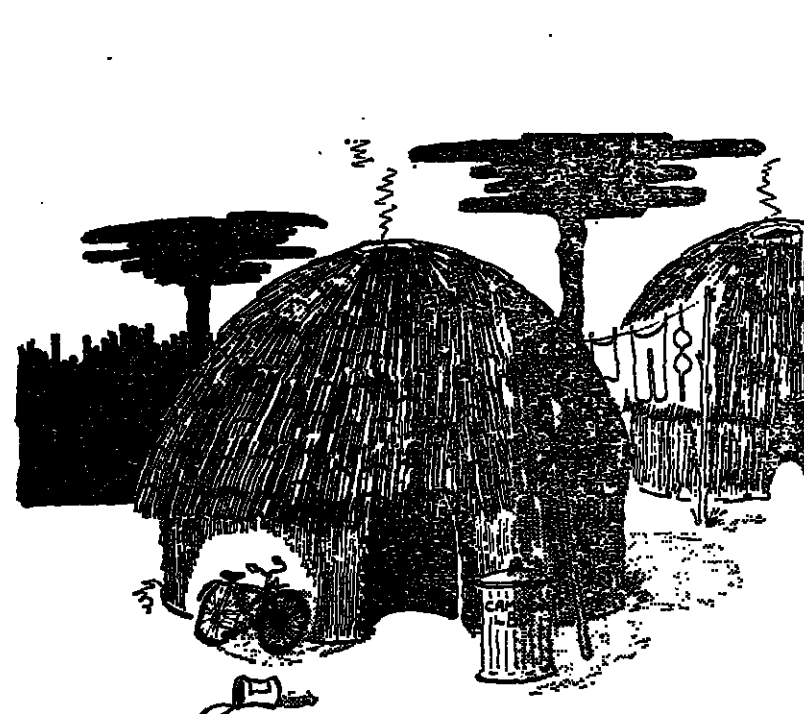
If the cut-off applies to all U.S. companies, it could be more severe than President Carter's decision earlier this week to ban imports of Iranian oil. That ban was largely academic, since U.S. oil companies could still buy Iranian oil, and then shuffle it around the world market before bringing it to the U.S. Now, their access may be blocked completely. They may have to make up the shortfall from other suppliers, or buy Iranian oil through intermediaries, which will add to the uncertainty and cost of supplies.

U.S. oil companies were recently buying about 700,000 barrels of Iranian oil a day, but their dependence varied from Exxon's 1.5 per cent of total supplies to Charter's 20 per cent. Oil industry observers said these companies would have little choice but to replace these supplies by purchasing in the spot market, which would push prices up still further.

The U.S. has been preparing itself for disruptions to oil supplies during the crisis with Iran, and the Government clearly hopes that Mr. Carter's deal earlier this week for

Continued on Back Page

## Hillier Parker's eye on the world



This is yet another example of an architectural style derived from the practical demands of temperature, available resources and simplicity of construction. Shady and air-conditioned by whatever breezes that might blow its way, this once popular form of development looked rather more romantic than the corrugated iron, plastic sheeting and packing crates now apparently preferred. Romance is, of course, relative, and the practice of some African tribes to use readily available natural substances other than mud left most Europeans breathless. This was probably the reason for the Englishman's urge for ceaseless exploration and endless travel.

Hillier Parker's agency teams will search the length and breadth of everywhere to find the property which meets your needs—or the tenant or investor to take your property.

**Hillier Parker**  
May & Rowden

77 Grosvenor Street, London W1A 2BT Telephone: 01-629 7666  
and City of London • Edinburgh • Paris • Amsterdam • Sydney • Melbourne • Brisbane



## EUROPEAN NEWS

## PRESSURE GROWS FROM UNIONS AND INDUSTRY

## Attack renewed on Cossiga policies

BY PAUL BETTS IN ROME

AN OUTBREAK of widespread labour unrest coupled with growing criticism from the main Italian political parties and the national employers association, Confindustria, are further undermining the fragile minority government of Sig. Francesco Cossiga.

At the centre of the latest attack are the Government's economic policies which are widely regarded as inadequate to tackle the country's mounting problems.

Inflation is running at an annual rate of more than 18 per cent, export competitiveness is declining, and there are danger signals on the energy front.

Dr. Guido Carli, the chairman of Confindustria, and a former central bank governor, claimed yesterday the Government's economic policies had been largely expansionist and inflationary. This was in contrast

with attempts by the monetary authorities to protect the lira by trying to curb money supply.

In the absence of longer term measures like an incomes policy and containing the ever expanding public sector deficit, he pressed for restrictive economic policies. If these were not adopted now, they would inevitably have to be introduced in six months, at far greater economic and social costs.

The Government is also under pressure from the unions which are calling for tax concessions and higher wages to compensate for increases in public utility tariffs and accelerating inflation.

Caught in the cross fire between adopting restrictive policies and inflationary union demands, the Government has so far delayed introducing unpopular measures which could undermine it further. But the unions have now called a four-

hour general strike next Wednesday because of repeated delays by the Government in holding talks with them.

For their part, union leaders are also being pressed by their rank-and-file because of plans by a number of state and private industrial groups to make large-scale redundancies.

Strikes in various public sector—from banks to transport services—are further fueling the situation. The most serious of these involves air traffic controllers. Their action has caused severe disruption during the past 24 hours in all Italian airports, with substantial flight cancellations and long flight delays.

Earlier this month, President Sandro Pertini intervened in a similar dispute to prevent a total paralysis of air traffic in Italy. The President's intervention was generally seen as an

eloquent example of the Government's weakness.

Sig. Cossiga and economic ministers yesterday held talks with leaders of the Christian Democrat party, which has renewed its support for the Government.

The administration's attempts to contain the enlarged public sector deficit look in danger, as legislation to control the public sector borrowing requirement risks being thrown out of Parliament.

The survival of the Government is in large measure the result of the absence of any immediate alternative and the reluctance of any party to precipitate another government crisis. In this sense, the fate of the Cossiga administration is generally expected to depend on the outcome of the Christian Democrat national congress at the end of January and regional elections in the spring.

## Heavy toll as tanker collides in Bosphorus

By Metin Munir in Ankara

A ROMANIAN tanker carrying nearly 95,000 tonnes of oil exploded and caught fire after a collision with a Greek cargo vessel in the Bosphorus at Istanbul early yesterday morning. Officials said that favourable winds were keeping the blazing oil slick away from the city shores.

Fifty-one of the tanker crew are believed to have lost their lives. Only three escaped. The chief engineer, a steward and a sailor swam ashore and were taken to hospital.

The 150,000 ton Independent, carrying oil from Libya to Romania, was anchored near a breakwater off Istanbul's main Asian rail terminal when it was in collision with the 5,200 ton Evriali.

Explosions shattered windows for miles around the Asian and European sides of Istanbul.

The fire which erupted on the tanker spread to the Evriali, which was towed away by a Turkish salvage vessel. All 30 seamen aboard the Greek ship were reported to be safe.

Police sealed all roads leading to the Kadikoy district on the Asian side of Istanbul nearest to the tanker and turned back a crowd of on-lookers.

Istanbul's Governor, Mr. Orhan Erbuğ, said firefighters struggling to contain the tanker's burning cargo as it spread toward the European side of the city had been helped by light winds. Officials said the fire aboard the tanker had been brought under control by port and Turkish navy firemen.

The collision occurred at the entrance to the Sea of Marmara from the narrow Bosphorus strait which separates the European and Asian sides of Istanbul. Turkey's martial law authorities closed the seaway, which connects the Mediterranean with the Black Sea.

In London, Lloyds said the tanker was almost certainly a total loss.

West Germany is to help Turkey introduce value added tax by advising on rationalisation and mechanisation measures in the Turkish tax administration and training fiscal officers and businessmen.

## Colonel shot amid signs of a return to Basque violence

BY ROBERT GRAHAM IN MADRID

AN ARMY colonel was seriously wounded yesterday in San Sebastian when two youths fired on his car at close range—the first terrorist attack on an army officer since mid-September.

The attack bore the hallmarks of the militant Basque separatist organisation, ETA. However, witnesses described the attackers as being only youths of between 16 and 18.

The attack occurred when Colonel Tomas Lopez de Diego was leaving his house in San Sebastian's old quarter. He was hit by five bullets, including two in the throat.

Since the October 25 referendum on the Basque autonomy statute, four people have been killed by ETA—two deaths have been claimed by so-called "autonomous" commando groups and two by the military wing of ETA.

The level of violence in the Basque country has now reverted to that of earlier in the year. Hard-line elements in the military wing of ETA appear determined to continue their campaign of violence aimed at securing a Marxist, independent, Basque State.

At the same time, the autonomous commando units, believed to fit only loosely under the ETA umbrella, seem equally determined to stir things up.

Separate from these two campaigns is that of the political-military wing of ETA, which supported the Basque autonomy statute, but is determined to dictate the pace and form in which authority is now devolved to the Basque country.

To exert pressure on Madrid, this group kidnapped a prominent Parliamentarian, Sr. Javier Ruperez, spokesman on international affairs for the ruling Union de Centro Democrático on Sunday.

Sr. Ruperez's kidnappers are demanding the release from jail of five alleged ETA members plus the establishment of a Government commission to study claims of security forces torture on Basques.

The Government refuses to negotiate with the kidnappers although there were hints yesterday that the Basque general council, which represents the main Basque political parties, is studying the creation of a special commission to investigate allegations of torture.

## Airport problems blunt Madeira's tourist potential

BY JIMMY BURNS, RECENTLY IN FUNCHAL, MADEIRA

THE POOR condition of Madeira's Santa Cruz airport is seriously jeopardising the tourist potential of Portugal's Atlantic holiday island, according to local officials.

Latest figures show that Madeira is heading for a good year regarding tourism. The island, already one of Portugal's main sources of foreign exchange, was visited by 13 per cent more visitors in the first half of this year than in the same period last year.

Tourist officials have now drawn up an ambitious investment plan aimed at tripling the island's available tourist accommodation to 35,000 beds.

However, the plan is being shelved until the Portuguese Government, in co-operation with the regional authorities,

agree on a firm policy regarding the airport.

Three years ago the airport was the scene of Portugal's first ever major airline disaster. A Boeing 727 belonging to TAP, Portugal's national airlines, landed on the 1,600-metre airstrip in pouring rain and ploughed into a local viaduct, killing 130 passengers, including many tourists.

Subsequently, official inquiries have shown that the shortness of the runway adds to the chances of an accident in the event of human or mechanical error.

A Portuguese delegation recommended that the Santa Cruz airstrip be given a black star, meaning that it is "critically deficient."

## USSR matches world oil price rises

PRAGUE—The Soviet Union is selling its crude oil to Comecon member countries "in accordance with world market prices," minus 40 per cent to account for "market fluctuations" in the West, a Czechoslovak newspaper reported yesterday.

The Czechoslovak Communist Party organ Rude Pravo provided the insight into Soviet oil pricing in an article on Czechoslovakia's crude oil imports.

It indicated the Soviet oil price was rising to match world market prices, but at a lower level.

The newspaper said Soviet oil supplies to Czechoslovakia this year would exceed 18m tonnes. If bought in the West, this quantity would cost about \$30m—equivalent to more than two-thirds of Czechoslovak exports to non-Communist countries, it added.

Rude Pravo said a "large part" of Soviet oil was being imported at a price equal to 80 per cent of the world market price—60 Convertible Roubles (\$106) a tonne in 1979.

It added that 5m tonnes were being bought at a price fixed in 1966—15 Roubles (\$23) a tonne.

It said about a tenth of Czechoslovakia's oil requirement was being imported from OPEC member countries at world market prices.

## West German electrical output up 4%

FRANKFURT — Production in the West German electrical and electronic industries will rise by four per cent this year compared with three per cent in 1978, Herr Hans Goehring, president of the West German electrotechnical industry association, said.

The growth rate has been held back largely by the lack of power-station construction, and the federal Government's decision not to go ahead with a cable television network, he added.

Reuter

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$35.00 per annum. Second class postage paid at New York N.Y. and at additional mailing centres.

## Finnish upswing continues

By Lance Keyworth in Helsinki

THE YEAR-LONG upswing in the Finnish economy will continue strongly for the next few months, although the growth rate has probably already reached its peak, according to a 1979 third quarter survey conclusion drawn by the Ministry of Finance economic division.

The year-on-year growth in the gross domestic product in 1979 may be 8 per cent and there is now concern about overheating of the economy.

Exports increased by 24 per cent in value and 12 per cent in volume in the first three quarters of 1979 compared with January-September 1978. But the corresponding changes for imports were one-third and one-fifth.

The balance of payments was down to a mere FM 100m in September and is expected to show a deficit by the end of the year, against a surplus of FM 2.9bn (£360m) in 1978.

Pressure on prices is increasing, largely because of higher import prices. The consumer price index rose by 7.2 per cent between December 1978 and October this year.

## PLO denial over Italy missiles

ROME — The Palestine Liberation Organisation (PLO) said yesterday it knew nothing about two Soviet missile launchers found by police in the car of three Left-wing militants arrested near Bologna, in central Italy, last week.

A spokesman for the PLO's Rome office was replying to Italian newspaper reports which have linked Palestinian guerrillas with the discovery. We have nothing to do with the case," he said. "We have no

links with, and do not know, the two Jordanians whom the authorities have implicated in the affair."

Salem Abu Amzek, a 30-year-old Jordanian who runs an import-export business in Bologna, was detained yesterday and police are looking for his student brother.

The police are thought to have linked the two Jordanians with a small Lebanese freighter which is believed to have unloaded the weapons at the eastern port of Ortona last week.

Despite lengthy interrogation, the three men arrested last week insist that they found the launchers, which fire ground-to-air missiles, by chance. Police still have no idea what target they were intended to be used against.

Italian newspapers recalled that in September 1978 secret service agents caught five Arabs at Ostia, near Rome's Fiumicino Airport, a few hours before they planned to shoot down an Israeli airliner.

Reuter

## Good start to Dutch wage talks

BY CHARLES BATCHELOR IN AMSTERDAM

PROSPECTS FOR agreement between the Dutch unions and employers on a 1980 wage accord improved during the first round of talks held in The Hague yesterday. The Government offered to reduce taxes further for the lower paid provided the unions reduce their wage demands.

The two sides of industry have agreed to hold further talks—without the Government being present—to see whether they can reconcile their points of view.

In the past two years, the wage talks have broken down

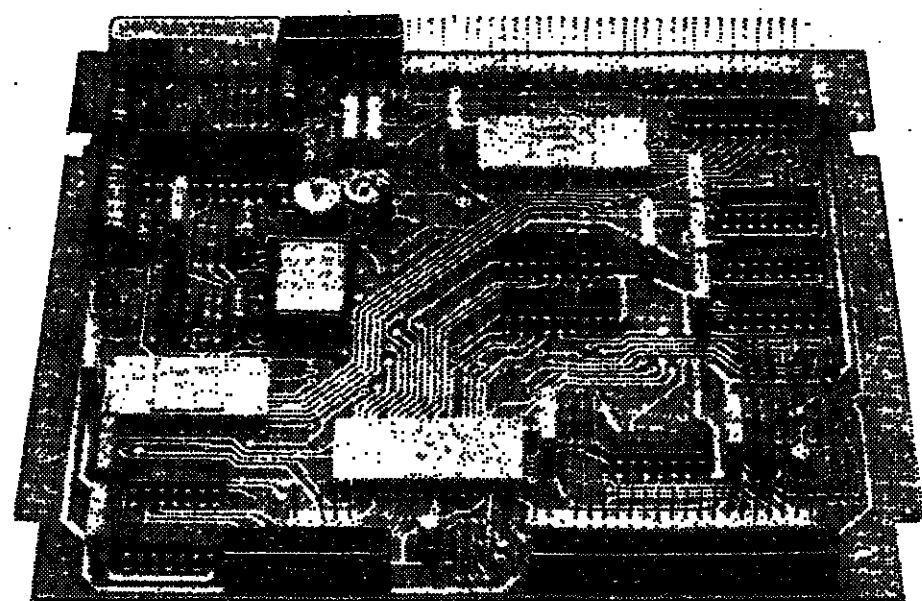
after the first meeting, leaving unions and employers to negotiate on an industry and company basis.

Yesterday's three-hour meeting ended on a positive note though it is much too early to say that the wage talks will be successful, a Social Affairs Ministry spokesman said.

The offer by the Government to reduce taxes is intended to meet union claims that increases in gas and other tariffs next year will reduce the disposable income of people earning up to Fl 32,500 (£7,700).

The Government originally claimed that a real wage rise of 0.5 per cent would be enough to maintain wage levels but the two main trade union federations have put in demands for 2 per cent and 1 per cent respectively.

The tax measure has yet to be worked out in detail but preliminary estimates put the cost to the Government at Fl 300m-Fl 600m (£71m-£142m). This will have to be met by cuts in Government spending since the Finance Ministry is opposed to any rise in the public borrowing requirement.



# It'll give you the FT Index or a cherry flan.

What you see is a panel of Mullard components for viewdata and teletext, the revolutionary information systems that bring everything from stock-market reports to cookery hints to your TV screen.

They're our components because right from the start, Mullard worked closely with Post Office designers and setmaker engineers on the world's first viewdata system. We developed our digital display technology so that TV sets can be connected directly to a computer by telephone.

With teletext – broadcast 'pages' of information available on demand – we helped the BBC, IBA and TV setmakers to pioneer Ceefax and Orade.

Because Mullard saw the potential for the electronic mass-marketing of information, Britain is now years ahead in this field.

We are the only company to design, manufacture and supply virtually every single piece of viewdata and teletext electronics – from integrated circuits to the TV tubes themselves.

We have made heavy investments in research and development, and in mass production facilities to support world-wide sales.

The story is not unique. Mullard are the largest producers of electronic components in this country and, right across the board, industry comes to us for some of the most advanced compon-

ents technology available in the world today. We, in return, are only too happy to co-operate fully and closely.

And that's a combined effort which must be the right recipe for success.





## Christopher Parkes explains why Europe is at odds over lamb Social problem down on the farm

APART FROM the well-aided issue of "principle" involved in France's ban on imports of lamb from Britain, the most remarkable aspect of the Common Market's running battle over this commodity is the violent feeling it has stirred up. After all, the product for which a marketing regime is sought accounts for a mere 2 per cent of total EEC agricultural output.

The fires of controversy, fuelled assiduously by anxious farmers and harassed Ministers of Agriculture, are burning brightest in Britain and France, which between them produce three-quarters of EEC lamb.

The British industry is fairly confident that, whatever the outcome of the negotiations, financial support for sheep will not be less favourable than that currently paid by the UK Government. The industry is thus eager to see free trade in lamb restored; it hopes that access to the high-price French market will boost profits from sheep.

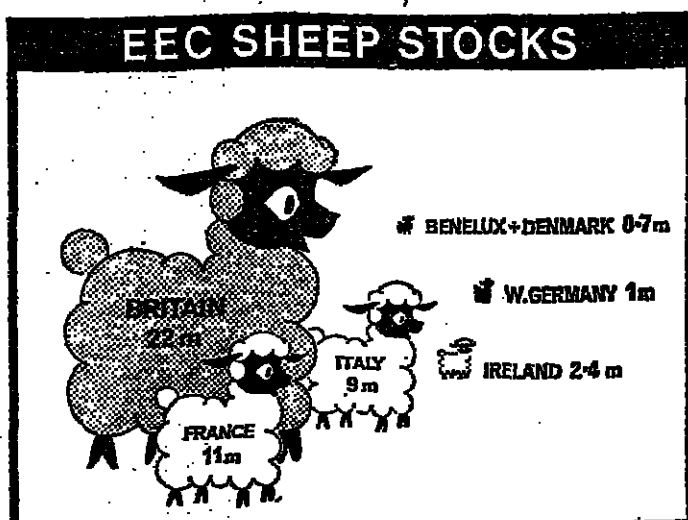
French farmers, well-used to wielding their political influence in Community policy-making, want protection from the British. They claim that anything less than a full-scale regime like those applied to grain, beef and milk will lead to their bankruptcy.

The European Commission and the Community as a whole (bar France) appear to agree that the cost of a sheep regime should be kept as low as possible. They feel mistakes made with other farm commodities should not be repeated with products yet to be brought under the umbrella of the Common Agricultural Policy.

Experience has shown that traditional EEC marketing regimes for farm produce generally lead to over-production. The fault lies mainly in the intervention system which offers farmers a guaranteed outlet at a guaranteed high price regardless of market requirements. Surplus or unsuitable produce is automatically bought by the Community and put into store.

The results are the notorious "mountains" of dairy products, grain and sugar and "lakes" of wine and olive oil.

With sheep it is difficult to foresee mountains of frozen mutton building up in a Community which still relies on outside suppliers for more than a third of its annual requirements. This year EEC lamb pro-



duction will be about 510,000 tonnes, and imports are expected to total 280,000 tonnes. But the risk is still there in the longer term.

Britain's argument against the full-scale regime sought by France is that while the farm policy faces bankruptcy, the risk is unacceptable. The country's case is somewhat marred, however, by its apparent willingness to accept other costly schemes provided it gets more out of any "pool" than it puts in.

The Commission, having had its own original proposals for a "light" regime torn to shreds by dissenting Ministers, is now composing a compromise. This will incorporate direct price subsidies for farmers based on the system currently used in Britain, and a form of intervention support which, it hopes, will ultimately satisfy French demands.

The price subsidies, better known in Britain as deficiency payments, would ensure that farmers' market prices for lamb would be topped-up from central Community funds to a level considered adequate to provide sufficient income for living and farming costs.

The Commission's intervention proposals are expected to be similar to the private storage schemes currently applied to pork and occasionally to beef. Full intervention would involve the Community buying and freezing surplus meat and later taking the responsibility for getting rid of the stocks. Private storage puts most of the onus on the meat industry.

For all the differences shown so far, the ultimate aims of both Britain and France on the lamb

issue are remarkably similar. In both countries the sheep industry is hardly vital economically. Britain accounts for about half the Community's lamb production, but sheep contribute only 4.5 per cent of overall farm earnings. France produces a quarter of EEC output but the contribution to total earnings is tiny compared with that from the giant arable, beef and dairy sectors.

The key to their dispute lies in the social and regional value of the sheep business. About three-quarters of the French flock is kept on upland farms in areas classified in EEC jargon as "disadvantaged." In Britain the figure is 60 per cent. For the Community as a whole the proportion is estimated at about two-thirds.

If farmers in these areas cannot make a fair living from sheep they will be forced to migrate to the lowlands and the over-crowded industrial regions. This would impose a twin burden on their governments. Felling sheep production would raise food import bills, while farmers without industrial skills would have few job prospects.

In 1977 the average income of sheep farmers in England and Wales was more than £3,000 lower than the average for all types of farmer. Elsewhere in Europe, where the position is said to be the same, governments are understandably adamant that the already precarious livelihoods of their disadvantaged farmers should not be imperilled by any "common" market regime.

Apart from the potential gains for Britain from Com-

munity finance support, the UK's main hope for the continued prosperity of British sheep farming lies in free trade with the rest of the EEC. Domestic consumption has fallen catastrophically from 617,000 tonnes a year in 1962 to an estimated 400,000 tonnes this year, while the sheep flock has remained stable.

New Zealand imports have fallen but they remain high at around 200,000 tonnes a year. However they come mostly in the winter, when home production is low, and so interfere hardly at all with the fresh lamb market. In fact the imports are highly valued by the meat trade because they encourage people to keep up the lamb-rearing habit.

As for the arguments popular in France—that Britain wants to eat its imports while off-loading home production on the French market—and these are not as water-tight as the farming communities of the Massif Central and Pyrenees believe.

Britain has an exportable surplus which, backed by the European Court of Justice, it demands should be allowed free access to all Community markets, of which France is the biggest. Until 1976, when France imposed unilateral controls on imports, Britain had been building up a steady trade across the English Channel. Sales in France are now well down.

Expansion of production in France has meanwhile barely kept pace with rapidly increasing lamb consumption, and total imports have remained stable for the past five years. As British exports have declined, other Community traders like West Germany, Holland and Ireland have experienced a boom.

Differences in consumer taste have apparently not been taken into account in the arguments that free trade with Britain would automatically swamp the French market and ruin most French sheep farmers. British farmers also choose to ignore them, and some experts believe British exporters would be greatly disappointed by the size of the market open to them if free trade is ultimately restored.

The pity of the present situation is that deliberations on the market to encourage and protect the disparate interests involved were not started earlier, preferably when Britain joined the EEC.

## Minister puts East Timor toll at 60,000

By David Housego  
 ABOUT 60,000 people—about a tenth of the population—had died in East Timor during the three years after the Portuguese withdrawal. In 1975 as a result of either civil war or starvation, it was stated in London yesterday. This amounts to about a tenth of the population.

Dr. Mochtar Kasumantmadja, the Indonesian Foreign Minister accompanying President Suharto on his state visit to London, was quoting provincial authorities on the death toll in East Timor following Indonesia's occupation of the province. Unofficial estimates have put the number who have died at 100,000 or more.

Dr. Mochtar said until a proper census had been carried out it was not possible to give precise figures. He was answering questions at a news conference in London. Throughout President Suharto's visit, small groups of demonstrators, including supporters of the Fretilin resistance movement which opposed Indonesia's takeover of East Timor, have pursued the President with placards carrying slogans such as "the butcher of Jakarta."

Dr. Mochtar said that 200,000 of the population had already benefited from relief operations and another 20,000 would be covered by a joint programme run by the Indonesian Red Cross and the International Red Cross.

On Indonesia, Dr. Mochtar, considered one of the most pro-Vietnamese of the ASEAN foreign ministers, said it was important to "keep lines open" to Hanoi. He declared that ASEAN did not regard Vietnam as an enemy in the long run.

AN OXFAM barge carrying 1,500 tonnes of relief supplies to Kampuchea sailed into the Mekong River yesterday under a Vietnamese pilot, Oxfam reported in Singapore.

The barge, under tow by tug, had waited at the mouth of the river for nearly two days for permission to proceed up the river through Vietnam to Phnom Penh.

An Oxfam spokesman in Singapore said he assumed the captain had paid the full \$2.5 million demanded by the Vietnamese for pilotage and other fees.

## West Bank mayors call for independent state

By David Lennon in Tel Aviv

THE MAYORS from the occupied West Bank and the Gaza Strip called yesterday for the creation of an independent Palestinian state, while the Israeli Government announced proposals for a big increase in Jewish settlements in the occupied Arab territories.

The mayors, who have resigned in protest at Israel's intention to deport the Mayor of Nablus, on the West Bank, held a meeting there yesterday, at which they declared the Palestine Liberation Organisation to be their sole representative.

In a joint statement, they said they will not return to their posts until Mr. Bassam Shaka, the mayor of Nablus, is released from jail and reinstated. Mr. Shaka has been in detention since Sunday, pending a court hearing of his appeal against the expulsion order.

The mayors, of differing political hues, were united in their anger about the threatened expulsion of their colleague, whom Israel accuses of incitement against the occupation.

The Defence Ministry confirmed yesterday that it intended to remove the senior Israeli officer in charge of the occupied territories. His conversation with Mr. Shaka last week was published in a distorted form in the local Press, giving rise to the pressures which led to the decision to deport the mayor.

The mayors accused the Government of trying to perpetuate the occupation and declared: "We say to the occupiers we will never kneel, we will never bow, we will never give up a grain of our national soil."

The unrest, which has affected commercial and school life since Mr. Shaka's arrest, spread yesterday to Arab East Jerusalem, which Israel annexed in 1967.

Security forces moved quickly to break up demonstrations in the city and re-inforced patrols were drafted into the streets, where shops have closed in protest against the expulsion order. In other parts of the West Bank and in the Gaza Strip, soldiers detained stone-throwing youths and forced local residents to remove hastily-constructed road-blocks.

While all this was going on,



Fingers raised in the victory sign, Nablus demonstrators hoist Ramallah's Mayor Karim Khalaf on to their shoulders.

an Israeli Cabinet committee in Jerusalem approved a programme for a big increase in Jewish settlement in the occupied territories. It would involve the construction of 10,000-15,000 additional housing units a year. In the first year alone, it would cost more than \$3bn.

The plan was denounced as an impractical move designed to placate ultra-nationalist settlers by Mr. Simcha Erlich, the Deputy Prime Minister. Mr. Shmuel Tamir, the Justice Minister, said he would appeal against the plan before the full Cabinet.

The programme calls for the construction of 19 new settlements in five locations on the

West Bank, in addition to converting 12 paramilitary outposts into civilian settlements. It also envisages the expansion of settlements on the Golan Heights, as well as building new settlements in the Gaza Strip. The plan would appear to be well beyond the means of the country to implement, because of a shortage of construction materials and workers. There is also considerable doubt whether the over-strained economy could bear the added financial burden.

Meanwhile, Israel returned to Egypt yesterday a fourth section of the Sinai peninsula, including the historic Mount Sinai. The Israeli withdrawal took place two months ahead of schedule.

## Arabs split on Lebanon

TUNIS—Chedli Klibi, Arab League Secretary General, warned Arab countries yesterday their own conflicts, particularly in South Lebanon, encourage Israel's "obstinacy and expansionism."

Opening a delayed meeting of the Arab League Ministerial Council—without Egypt—he told the Arab leaders they were weakening their own cause by allowing Israel to exploit their "contradictions."

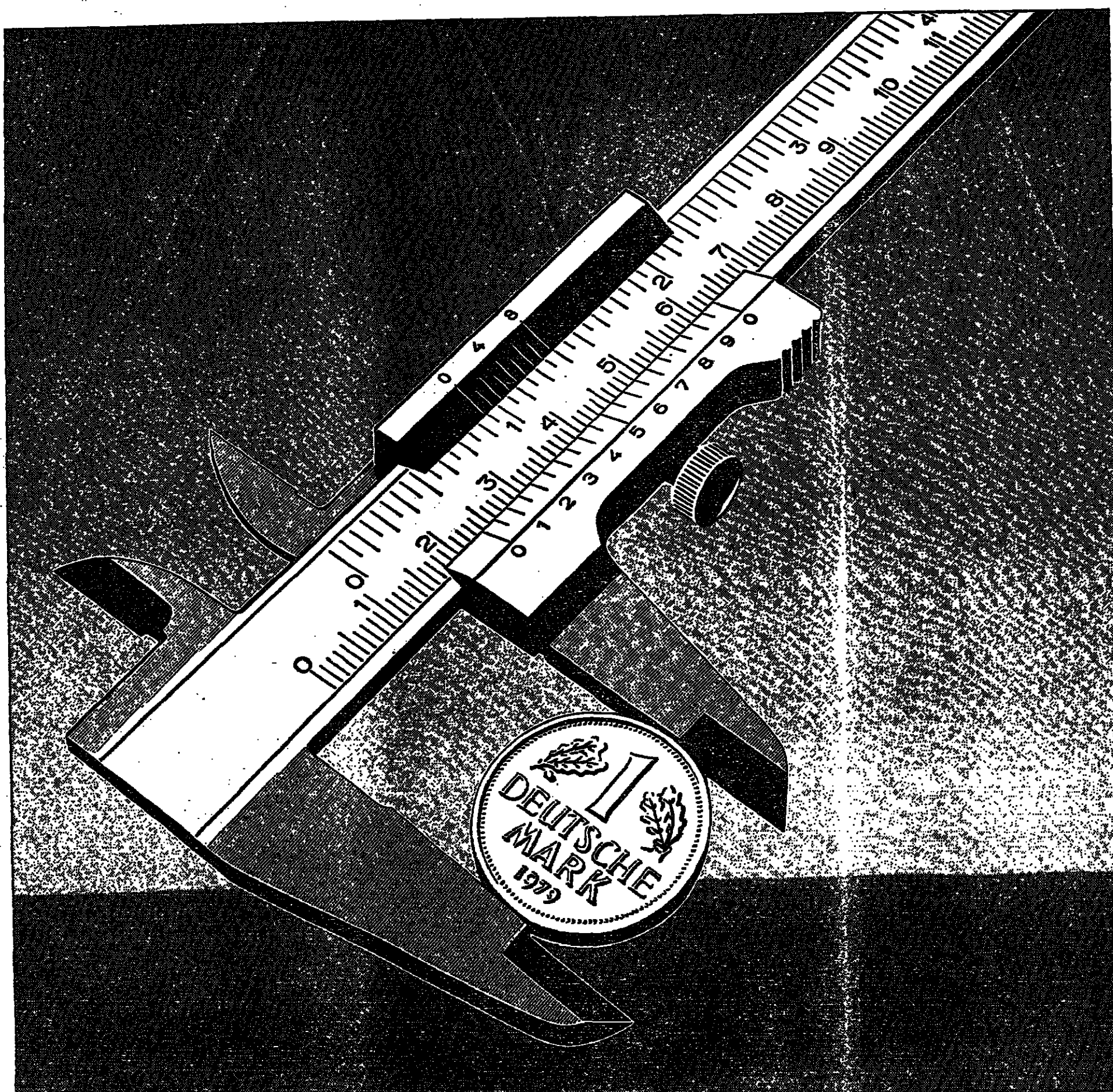
The opening of the meeting was postponed on Wednesday because of differences over a Lebanese proposal to demilitarise southern Lebanon, includ-

ing the withdrawal of Palestinian guerrillas and Israeli-backed Christian militias from areas adjoining the Israeli border.

Delegates said there was no change in the opposing positions, with Fouad Boutros, Lebanese Foreign Minister, insisting on the withdrawal and the Palestine Liberation Organisation rejecting it.

Klibi, a Tunisian, renewed attacks on the Camp David agreements between Egypt and Israel, which, he said, "split Cairo from the Arab world and removed Egypt from the battle-field" against Israel.

AP



## Money is not our most valuable asset.

When your problem is more than just a question of money, come to Deutsche Bank, where precision and attention to detail are qualities that guarantee perfection in all money matters.

We act as a universal bank, worldwide, whether your problem is something as normal as arranging credits for import and export financing or as sophisticated as the management of international bond issues.

Come to Deutsche Bank, where precision is not only a long tradition. It's our most valuable asset.

**Deutsche Bank**  
 A century of universal banking

Deutsche Bank AG, London Branch 10, Moorgate, P.O. Box 441, London EC2P 2 AT, England, Tel. 608-4422; Central Office: Frankfurt am Main/Düsseldorf.  
 Branches: Antwerp, Asunción, Brussels, Buenos Aires, Hong Kong, London, Madrid, New York, Paris, São Paulo, Tokyo; Representative Offices: Beirut, Bogotá, Cairo, Caracas, Hong Kong, Istanbul, Lagos, Milan, Mexico, Moscow, Nairobi, Osaka, Rio de Janeiro, San José, Santiago, Sydney, Tehran, Tokyo, Toronto; Subsidiaries: Hong Kong, Luxembourg, Singapore.



## RHODESIA: APPROACHING A SETTLEMENT

## Moves begin to halt the bitter battle

THE ALREADY-LENGTHY negotiations at the Lancaster House talks move into their final stages today with an attempt to end the bitter seven-year war which has claimed over 20,000 lives, forced 200,000 Rhodesians to take refuge in neighbouring countries and most recently has cost the Salisbury Government £1m a day.

Other countries in the region have also paid a high price during the conflict. Rhodesian jets and ground- and air-borne troops have launched raids into Angola, Zambia and Mozambique in which thousands of guerrillas, civilians and refugees have died, and economic targets like vital road and railway bridges have been attacked.

Zambia, Mozambique and Botswana now shelter over 250,000 Rhodesian refugees, many of whom are women and children.

Once the ceasefire talks commence, the politicians will be joined by their military commanders, the key figures in a conflict which has left few areas of Rhodesia or individuals untouched.

Some 90 per cent of Zim-

The situation in Rhodesia is examined by Bridget Bloom, Michael Holman and Mark Webster in London; Tony Hawkins in Salisbury and Quentin Peel in Johannesburg.

imbabwe Rhodesia has been brought under martial law. In many areas African schools, cattle dipping stations and local councils have been forced to close.

As part of the Rhodesian counter-insurgency campaign over 200,000 Africans have been compulsorily regrouped into fenced and patrolled "protected villages" in the rural areas. The country's 6,000 white farmers and their wives carry guns as a matter of course.

A system of protected convoys operates for vehicle traffic between the main centres and on the road south to South Africa. Travellers on dirt roads face the constant danger of landmines.

The Patriotic Front guerrilla alliance cite the steady breakdown in rural administration and the extent of martial law as support for their claim that 90 per cent of the country is "semi-liberated." But while the

Rhodesian forces are too thinly stretched to maintain security throughout the country, troops with air support permit the Salisbury administration to enforce its authority in any chosen area.

A successful ceasefire must embrace five armies, only one of which is a regular force. The guerrillas now spread throughout the country lack a conventional command structure, and their tactics include ambushes on mined country roads, attacks on isolated white farmhouses, harassment of Rhodesian regular forces, and bombing incidents in the towns themselves.

The five armies in the conflict are:

● **Patriotic Front:** This alliance of Mr. Joshua Nkomo, leader of the Zimbabwe African Peoples Union (ZAPU) and Mr. Robert Mugabe, leader of the Zimbabwe African National Union (ZANU), was formed in October

1976. Although the two wings have cooperated closely over political strategy, efforts to integrate the two guerrilla armies (ZIPRA and ZANLA) have met with limited success and reports of clashes between them have been persistent.

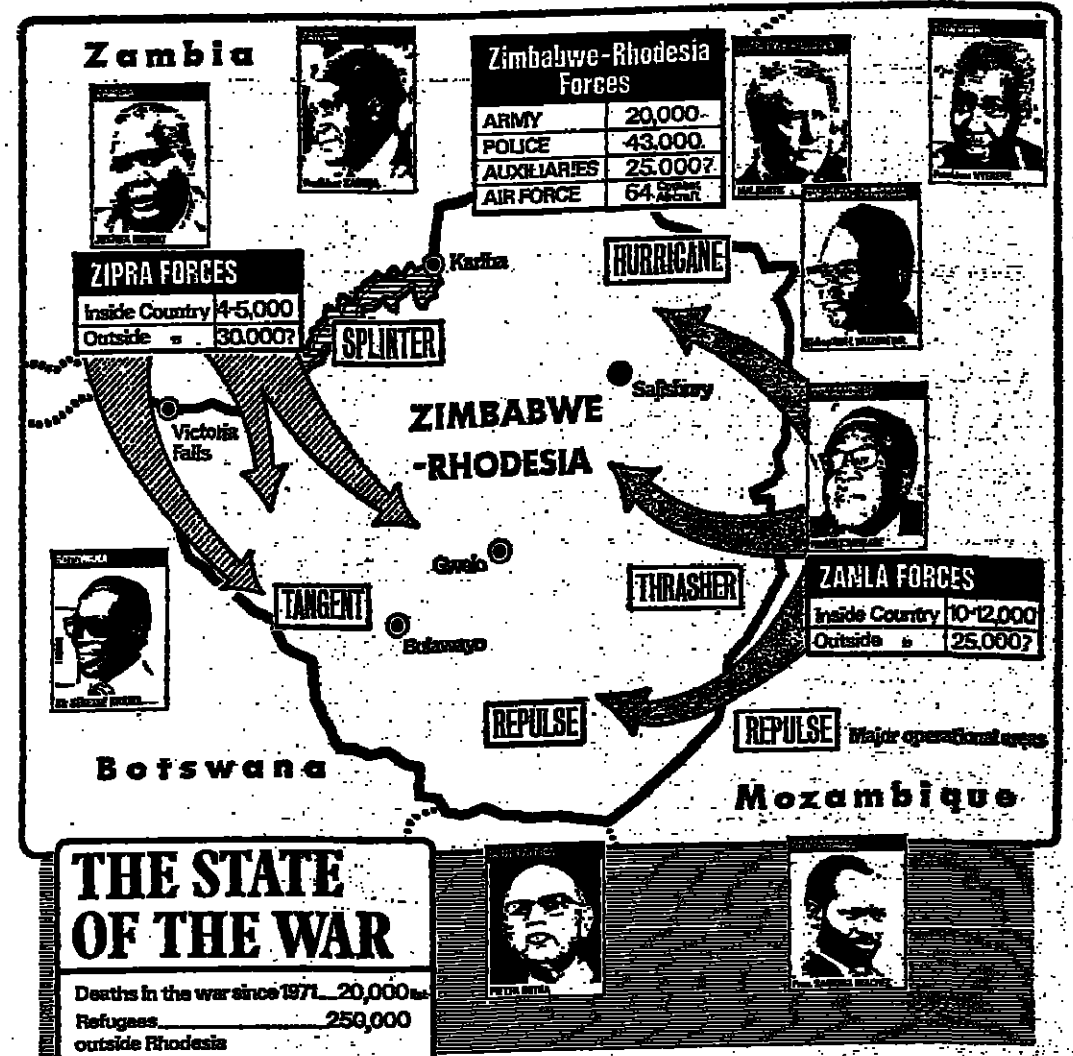
Total guerrilla strength inside the country, 90 per cent of which falls under tough martial law regulations, is put at around 15-16,000, a third of whom are said to be from ZIPRA. Up to 30,000 ZIPRA guerrillas are based in Zambia and Angola. Some 25,000 from ZANLA are in Mozambique.

● **Rhodesian armed forces:** With total mobilisation Rhodesia could put 90-100,000 men in the field, predominantly black but with effective control in the hands of white officers. The regular army is made up of some 6,000 men, of whom about 80 per cent are blacks. A further 14,000 reservists and conscripts, nearly all of them

white, are also serving. Rhodesia's army consists of one armoured car regiment, one white infantry battalion (the Rhodesia Light Infantry), four black battalions (the Rhodesian African Rifles), the Selous Scouts (a mixed counter-insurgency unit of battalion strength), the Special Air Services (a white commando unit) and the Grey Scouts (a mixed mounted battalion).

The air force consists of 64 combat aircraft, including helicopters, Canberras, Vampires and Hunters. The police force is 8,000 strong, about 30 per cent of whom are white. Of an estimated 35,000 police reservists, 80 per cent are white. Blacks dominate para-military units policing "protected villages."

● **Security force "auxiliaries":** The so-called Puma Revanhu (Spear of the Nation) are young blacks led by former guerrillas who have changed sides. Most are loyal to Bishop Abel Muzorewa's United African National Council, but some owe allegiance to Rev. Ndabingi Sithole's wing of the Zimbabwe African National Union.



## Neighbouring states make themselves felt

MRS. THATCHER'S talks yesterday with the vice-chairman of Nigeria's ruling party again underlined the critical role played by the Commonwealth and African states during the Lancaster House negotiations.

Mr. Abaji Maitama Sule is reported to have told Mrs. Thatcher that Nigeria's new civilian government was just as committed to its tough position

over Southern Africa as the hardline military regime it succeeded.

He added that any solution which did not involve the Patriotic Front would not be considered satisfactory in Lagos. Nigeria's decision in August to nationalise the interests of BP in the country showed its determination to pursue its strong line over white rule in southern Africa.

Since September, three Commonwealth heads of state have visited London in an effort to aid the talks. President Julius Nyerere of Tanzania came at the start of the talks and held discussions with Mrs. Thatcher, as did Mr. Michael Manley, the Jamaican Prime Minister, on October 29.

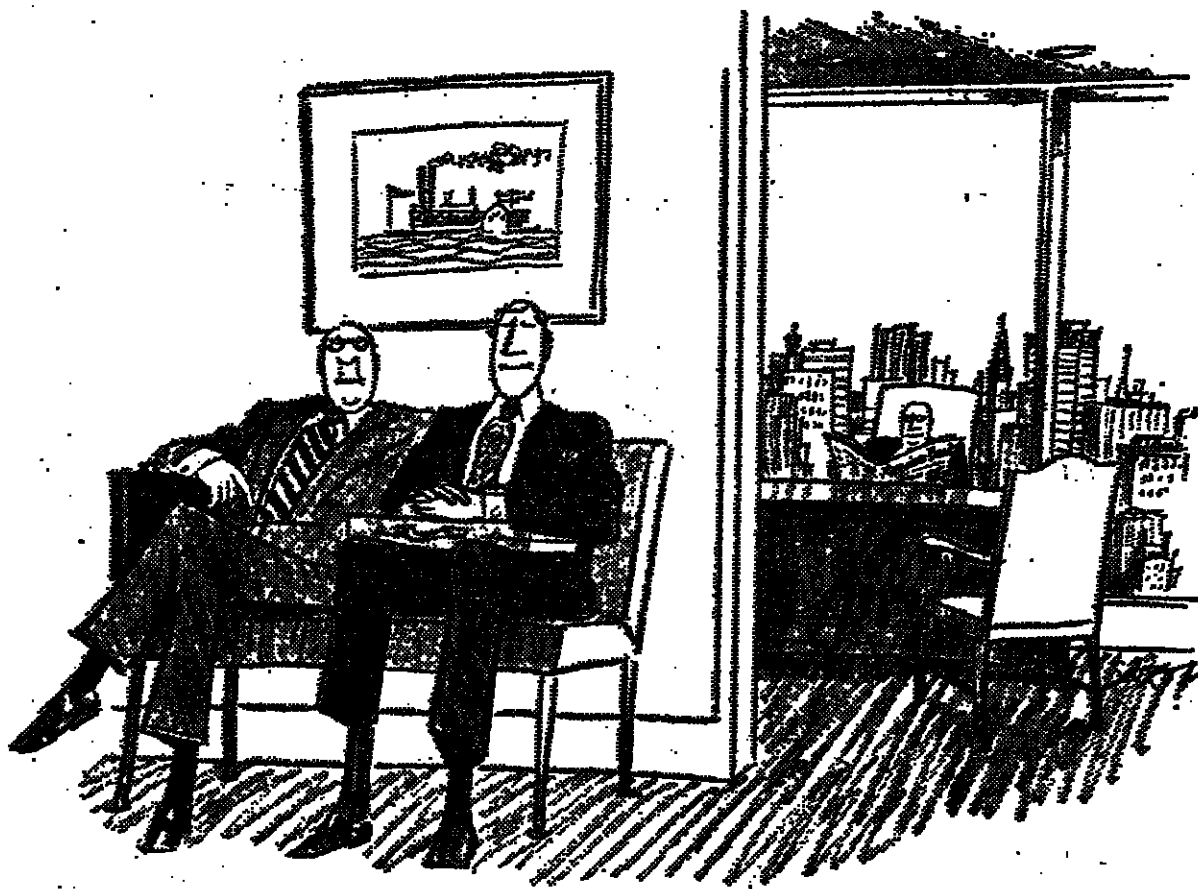
Last weekend President Kenneth Kaunda of Zambia had six hours of talks in Down-

ing Street. He presented compromise proposals on transitional arrangements which, although they do not form the basis of the present agreement, helped to ease the deadlock.

The co-operation of the Front Line states will prove especially important in achieving a ceasefire. Large numbers of the Patriotic Front's guerrilla forces are based in Zambia and Mozambique, and the agree-

ment of both governments will be vital for policing a ceasefire. British industry is poised to cash in on Zimbabwe Rhodesia's return to legality.

As soon as sanctions are fully lifted trade missions will be sent to Africa. The Confederation of British Industry and two other organisations have already asked about assistance for missions from the British Overseas Trade Board.



## U.S. Bank executives pay \$250 per year to read the daily newspaper of banking.

The more important they are the easier they are to reach.

## 1980 INTERNATIONAL SECTIONS

Austria	January 18
International Banking Annual (including Foreign Banking in U.S.)	March 14
Greece	March 26
Japan	May 9
Yugoslavia	May 23
Benelux Countries	May 29
France	June 11
West Germany	June 17
United Kingdom	June 25
Mexico	July 3
Singapore	July 11
Italy	June 15
World's 500 Largest Commercial Banks — as of Dec. 31, 1979, with Midyear Review	July 25
World's 300 Largest Savings Banks — as of Dec. 31, 1979	August 1
Scandinavia	September 5
World Bank — International Monetary Fund — Annual Conference	September 29
Korea	September 30
ABA International Banking Section — Circulated at Chicago	October 15
Nigeria	October 31
National Foreign Trade Convention	undetermined
Arab Banking and Finance	November 7
Spain	November 14
Turkey	November 18
South America	November 21
Portugal	November 26
Correspondent Banking Annual	December 10
European Economic Community (EEC)	December 16
Australia	December 19

International editions close 10 days in advance of publication.

Banks and other firms located outside the United States place more than 250,000 lines of advertising in American Banker each year. That's about 22 times the advertising they place in the second-ranked U.S. banking journal. The reason: This newspaper is "must reading" for decision-making bankers. For 1980, individual subscribers pay \$250\* to get our exclusive daily news and features. The average subscriber's household income is a record breaking \$69,300, and 38% of them serve as directors on outside boards. In all, more than 70,000 executives read us daily.

You may advertise in any of 250 news filled editions — including the special editions listed here. Please contact your nearest representative for full details.

\*\$275 abroad.

## American Banker

The only daily banking newspaper

Established in 1836

## NEW YORK Office

Shelia M. Driscoll, Manager, International Div. Neil Fitzgerald, Production Manager American Banker 525 West 42nd Street New York, New York 10036

Telephone: (212) 563-1900 Cable: AMERBANKER ITT Telex: 421768 ABKR TRI Telex: 177630 ABKR

## EUROPEAN Office

Alfred K. Koscik, Director Nordl. Aufnahmestelle 65 8 Munich 19, Germany Telephone: 17-62-92 Telex: 522377

## ASIAN Office

Yasushi Matsushita, Director C.P.O. 1486 Tokyo, 100-91, Japan Telephone: (03) 443-7615 Cable: Matsushitainc

## AUSTRALIA

J.J. Hindmarsh Media Reps. 24 Kent Street, Sydney, 2000 Telephone: 241-2471

## KOREA

Tae Hyung Chung KIMA C.P.O. Box 5197, Seoul Telephone: 776-1527

## NIGERIA

A. Megafu Nigeria Advertising Service Ltd. P.O. Box 4115, Lagos Telephone: 44730

## PHILIPPINES

L.L. Nunez Far East Media Consultants 426 Rufino Building Ayala Avenue, Makati, Metro Manila Telephone: 85-55-93

## SINGAPORE, MALAYSIA, INDONESIA

Guy Goh PACOM Publications Pte. Ltd. 31 Chow Road, Singapore 1 Telephone: 222-5166

## TAIWAN

L.F. Chang EPOCH Publicity Agency P.O. Box 7642 Taipei Telephone: 752-4425

## Concern in Salisbury over status of guerrillas

MR. IAN SMITH'S Rhodesia Front yesterday announced its unanimous support for the Lancaster House agreement but expressed concern at reports that the Patriotic Front guerrilla forces would be given equal status with the official security forces during the transitional period.

Mr. Pieter van der Byl, Minister of Transport and a senior adviser to Mr. Smith, said that the Rhodesia Front supported the agreement on both the constitution and the transition, but not this "bolt from the blue" giving equal status to the Patriotic Front guerrillas during the election period.

The South African Government remained sceptical about the lasting success of the settlement but was less hostile than it was at the outset.

The maintenance of internal security, and the timescale of transition to an election were its main worries. Black political groups, which welcomed the agreement, also expressed reservations about the status of the guerrillas. A spokesman for the Rev. Ndabingi Sithole's internal wing of the Zimbabwe African National Union (ZANU), said that the concession to the forces was a "blueprint for disaster and chaos that will worsen rather than improve the security situation." The ZANU spokesman warned also about the dangers attached to the rapid build-up of auxiliary forces loyal to Bishop Muzorewa.

Mr. James Chikerema, leader of the Zimbabwe Democratic Party, also expressed reservations about the guerrilla forces. They should be "put in barracks and disarmed," he said, so that people could vote without intimidation.

Mr. Chikerema said the existing security forces owed allegiance to no political party but to the state, whereas the Front guerrillas were openly political. "If they are allowed to monitor elections, they will never be free and fair," he warned.

The reported agreement on the forces was condemned also by Sir Roy Welensky, the former federal Prime Minister, who said: "I understand the whole object of the proposals was to have free and fair elections, but who are greater masters at the art of intimidation than the terrorists?"

But Mr. Garfield Todd, Prime Minister of Southern Rhodesia during the 1950s and a supporter of the Patriotic Front, said the London agreement was the "best news we have had in 15 years."

The Government in Pretoria was considerably reassured last month when Mr. P.K. Botha, the Foreign Minister, met Mrs. Margaret Thatcher and Lord Carrington in London, particularly over the composition of the security forces.

## 'Immense gamble' of a return to direct control

IF A CEASEFIRE in the guerrilla war can be successfully negotiated at Lancaster House over the next week or two, Britain's proposals for an interim government to rule Rhodesia between the ceasefire and elections will then come into effect.

They provide, for the first time ever, for Britain to take direct control of Rhodesia through a governor who will have as wide powers as any given to any 19th-century imperial pro-consul. But unlike the pro-consul, he will not have his own military force to restore peace should the ceasefire break down.

## Evolution of a 'company colony'

Rhodesia was a "trading company" colony until 1923, when it was granted self-government. Whitehall exercised some residual powers (over the welfare of Africans, for example, and overall control of foreign affairs) but has never had civil servants or soldiers in Rhodesia.

Yet under the interim proposals which were finally agreed yesterday, London is likely to send upwards of 1,000 Britons to Rhodesia, to be in charge of everything from Government House to the elections and the ceasefire.

The plan is an immense gamble, Lord Carrington's Foreign Secretary has called it an act of political courage.

Though none of the interim plans will be activated unless there is agreement on a ceasefire, all parties, including the British, are surprised that they have got so far, which partly explains why the proposal is still little more than an outline.

Another fundamental reason is that Mrs. Thatcher, Lord Carrington and their advisers believe that only by retaining the greatest flexibility can the Government pull off what seemed only a few months ago to be an impossible task: the agreement to a peaceful election of parties which have been fighting a bitter seven-year war.

The plans for an interim Government were submitted to the Lancaster Conference on November 2 in the form of a 41-point document, which was accepted in its entirety on November 5 by the Salisbury delegation. In the subsequent negotiations with the Patriotic Front, only one sentence has been added to that document, although Lord Carrington has clarified certain points notably in his speech to the House of Lords on Tuesday, and in a conference reply on Wednesday.

Britain proposes to appoint a governor who will have dictatorial powers but whose role is intended to be strictly limited. The governor is to rule Rhodesia for as long as it takes for elections to be held: it is not even stated in the proposals that he will stay long enough to hand over to the newly elected Government—although obviously it must be assumed that he will.

The precise length of time during which he will hold sway over Rhodesia remains to be negotiated. Britain says that all parties have agreed that an election will be held eight to nine weeks after the establishment of a ceasefire, but the three parties differ on how long that ceasefire will take to put into effect.

Britain says two weeks, Salisbury says 3-4 days and the Front says two months. The betting is that the governor would (if all goes well) be in Rhodesia for little more than three months.

During this period, Britain will exercise its responsibility in three main areas.

● In the day-to-day administration, the Governor, assisted by a deputy governor and an unspecified number of staff, will govern the country through the existing Rhodesian civil service. The Governor, according to the key paragraph 13 in Britain's plan, will have "executive and legislative authority" conferred on him by an Order in Council in the British Parliament, now made possible with the passing earlier this week of the Southern Rhodesia Act 1979.

The governor will "act according to the instructions given him" by the British Government and will "have powers to make laws by ordinance for the peace, order and good governance of the country."

The Order in Council under which the governor will be appointed will also, the plan says, serve as the interim constitution of Rhodesia. It states baldly that "provision will be made to carry forward existing laws" but is not more specific.

desia for as long as it takes for elections to be held: it is not even stated in the proposals that he will stay long enough to hand over to the newly elected Government—although obviously it must be assumed that he will.

The precise length of time during which he will hold sway over Rhodesia remains to be negotiated. Britain says that all parties have agreed that an election will be held eight to nine weeks after the establishment of a ceasefire, but the three parties differ on how long that ceasefire will take to put into effect.

Britain says two weeks, Salisbury says 3-4 days and the Front says two months. The betting is that the governor would (if all goes well) be in Rhodesia for little more than three months.

During this period, Britain will exercise its responsibility in three main areas.

● In the day-to-day administration, the Governor, assisted by a deputy governor and an unspecified number of staff, will govern the country through the existing Rhodesian civil service. The Governor, according to the key paragraph 13 in Britain's plan, will have "executive and legislative authority" conferred on him by an Order in Council in the British Parliament, now made possible with the passing earlier this week of the Southern Rhodesia Act 1979.

The governor will "act according to the instructions given him" by the British Government and will "have powers to make laws by ordinance for the peace, order and good governance of the country."

The Order in Council under which the governor will be appointed will also, the plan says, serve as the interim constitution of Rhodesia. It states baldly that "provision will be made to carry forward existing laws" but is not more specific.

The Order in Council under which the governor will be appointed will also, the plan says, serve as the interim constitution of Rhodesia. It states baldly that "provision will be made to carry forward existing laws" but is not more specific.

## 'An act of courage'

However, the Governor is to be assisted by his own military adviser and police adviser, each with their unspecified own staff.

● Elections: Britain will appoint a British electoral commissioner, who will chair an Election Council. All parties contesting the election will be represented equally on the Council. Lord Carrington, in deference to PF objections declared earlier this week that the council "will have no connection with the existing machinery of government." The commissioner could have a British staff of at least 100.

● Ceasefire: Britain has proposed that a Commonwealth force "of several hundred" be established to monitor the ceasefire. Britain will provide the largest contingent.

## ZIMBABWE CONSTITUTION

## 'Genuine majority rule'

LORD CARRINGTON tabled the full draft of the British constitution for Zimbabwe on October 3 saying it "indisputably makes provision for genuine majority rule" while at the same time provides "adequate safeguards for the minority community for a number of years."

The Salisbury delegation accepted the British proposals two days later, but it was nearly two weeks before the Patriotic Front gave its approval. The major differences between the new constitution and Mr. Ian Smith's "internal agreement" constitution were the removal of the white minority's blocking power in Parliament and the increased control given to the Government over the public service commissions and the armed forces.

The main points of the British constitution are:

● A Westminster-style two-house assembly.

● Whites will have 20 seats in a 100-seat Lower House, elected on a separate voters' roll.

● The Senate will have 40 members of whom 10 will be elected by white MPs.

● Changes in the constitution can be effected by a majority of 70 per cent in the Lower House except on two key issues: a unanimous vote is needed to alter while representation in Parliament and the Bill of Rights.

● The Government will have "appropriate control over the armed forces and the public services."



Lord Carrington

● There will be automatic citizenship for those who entered the country since UDI and dual citizenship will be allowed for ten years.

● Under the Bill of Rights there is "freedom from deprivation of property" (which covers pensions), although under-utilised land can be acquired with appropriate compensation.



## Iran freeze order applies to U.S. banks overseas

THE U.S. Treasury confirmed yesterday that President Jimmy Carter's order on Wednesday to freeze Iran's official assets applies equally to foreign banking operations of U.S. banks, and to branches and subsidiaries of foreign banks inside the U.S.

Foreign Governments and central banks have begun objecting to the sweeping nature of the U.S. action, and some observers have noted that Washington appeared to be "having it both ways" — asserting the primacy of its law to U.S. banking operations abroad, while also claiming control, in this instance, over foreign-owned banks in the U.S.

The Treasury claims to be unaware of opposition to the order freezing assets abroad. But it has made one significant amendment to the asset-blocking order, to allow U.S. banks' foreign branches and subsidiaries to use frozen Iranian assets to pay off claims they may have against the Iranian Government.

Domestic offices of U.S. banks (and foreign banks in the U.S.) have not been granted this flexibility, which Treasury officials say was sought by banks abroad. Citibank, the major New York institution, is already believed to have used some of its Iranian deposits to repay loans made to the Iranian Government and its agencies.

The U.S. Government's freeze on official Iranian deposits extends in practice to U.S. branches and subsidiaries abroad, even though in legal terms it may not, an expert in business law said in London yesterday.

Dr. F. A. Mann, of Herbert Smith & Co, solicitors, explained that under English law the freeze was not applicable to banking subsidiaries and branches of foreign banks operating in England. But he explained that if the subsidiary of a U.S. bank in London obeyed an Iranian request to transfer funds to another bank, it would find the transfer impossible to arrange.

"These deposits involve very large sums of money, much too large to transfer by means of dollar bills," Dr. Mann explained. "The only way an American bank could effect any payment out of an Iranian account would be by using a draft (cheque) on its U.S. parent. Because of the U.S. freeze, the parent could not honour this draft."

Dr. Mann agreed with the view of a major firm of U.S. lawyers that under U.S. law the President's freeze did indeed extend to branches and subsidiaries abroad. But he argued that this apparent conflict with British law was in practice irrelevant. "It has always been a myth that dollar deposits with banks abroad are independent of banks in the U.S."

The other area where banks were hurriedly consulting their lawyers and legal counsel involved the status of loans in recent years from the Western banking system to Iranian borrowers.

and should be treated accordingly in both good times and bad. As a personal level, Mr. Rockefeller and the Shah have been friends for about 20 years, and they met frequently while the Shah was still in power.

Although Chase was slow to move into the Middle East compared to other U.S. banks, it had managed by the early 1970s to establish itself as a leading bank in Iran. In 1974 it set up a joint venture bank with the Industrial Credit Bank of Iran, in which it held a 35 per cent stake. After the overthrow of the Shah, the bank was seized and Chase was not compensated for its interest in the venture.

Chase Manhattan's main area of financial exposure to Iran arises from the active role it has taken in the past few years in extending syndicated dollar loans, both to the Government and private-sector borrowers.

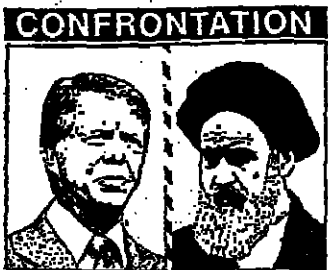
It acted both as lead manager for these loans, or as an agent bank administering the transactions. This loan activity had helped give it the reputation for being the Western bank most closely associated with the Shah's regime.

Among the more significant loans where Chase has acted as agent or manager was the \$500m credit for the Imperial Government early in 1977. The bank was also prominently involved in the \$380m arrangement for the National Petrochemical Company of Iran and the \$250m credit for the Telecommunications Company of Iran — loans arranged while the Shah was in power.

Since the revolution, Iran has not publicly borrowed in the syndicated Eurocredits markets. Chase has refused to comment on its exact exposure to Iran on such credits. But it has confirmed that its overall exposure is limited to less than 1 per cent of its total loan portfolio of \$39bn — in other words less than \$400m.

Whatever the true facts, Chase's involvement in the Iranian affair stems from the long personal association between Mr. Rockefeller and the Shah, and Chase's prominent banking position in Iran.

Mr. Rockefeller has told frequently that the Shah had been a friend of the U.S. for 37 years,



Reports from David Buchanan in Washington, Nicholas Colchester in London and John Wicks in Zurich.

Indications last night were that a regular six-month interest payment due on the \$500m Imperial Government of Iran loan, on which Chase Manhattan is the agent (administrative) bank, had not been received yesterday, as called for in the repayment schedule.

Well-placed bankers said that missed payment, which was being advised to all the members of the original banking consortium which granted the loan in early 1977, was a result of the Iranian reaction to the blocking order from Washington.

The lack of any payment instruction from Tehran on this significant Eurocurrency transaction must now tend to confirm bankers' fears that the Iranian authorities will cease normal payments when U.S. banks are centrally concerned in the credits.

This is because of the uncertainties caused by the fact that U.S. banks, both in the U.S. and overseas, must block Iranian official funds.

The central question is whether U.S. banks can now debit such accounts to keep Iranian Government, or semi-Government, credits current as regarded interest and principal, bankers said.

While the U.S. move was welcomed by Dr. Fritz Leutwiler, president of the Swiss National Bank, the Swiss authorities pointed out that it could not cover assets in Switzerland. This is also seen as applying to Iranian accounts with the Swiss branches of U.S. banks, such as branches being subject to Swiss law. Any freezing of assets could be grounds for legal proceedings, whereby Dr. Jacques Schuster, the Banking Commission deputy director, says: "Swiss judges would not take a ban of this kind into account."

The Iranian embassy in London said yesterday Iran had no plans to try to withdraw Iranian assets in British branches of U.S. banks. Its statement also indicated that this applied to any other bank as well.

Dr. Ali Afruz, the charge d'affaires, said his Government was sure the British Government would take care of Iranian assets in Britain whether they be in U.S. banks, or British, Japanese or European.

## Difficulties mounting for Bolivia

By Hugh O'Shaughnessy

GROWING ECONOMIC difficulties were yesterday facing Col. Alberto Natusch Busch, the officer who seized power in Bolivia on November 1, as he struggled to maintain his position in the face of hostility from civilians and fellow officers.

With foreign reserves very low, the banks have been ordered to close, and sales of foreign currency have been suspended. The Government is reported to be about to introduce a two-tier exchange rate, with dollars for "necessary" imports being sold at around 28 pesos, and basic imports being bought at the present 20 pesos to the dollar rate.

Bolivia is estimated to need some \$300m to service its debts up to the end of the year. Bolivia has been hard hit by the decision of the U.S. and Venezuelan Governments to cut aid to the Natusch regime.

The right-wing Col Natusch is facing discontent from influential constitutionally minded officers opposed to his bid for power, and on Wednesday he briefly arrested Cols. Gary Prado, Raul Lopez Leyton, Hermes Feilman and Edgar Claude. Other senior constitutionalist officers are in hiding.

## Meany makes a fighting farewell

BY STEWART FLEMING

MR. GEORGE MEANY, the 85-year-old leader of the American Federation of Labour — Congress of Industrial Organizations yesterday bid his formal farewell to the labour movement he has dominated for over 25 years with another biting attack on the Carter administration.

Speaking from a wheelchair, he hit out at the administration's "shifting, changing economic policies" which "have, without exception, failed because they were ill-advised, ill-considered, ineffective, and inequitable."

Referring to the recently announced "national accord" between labour and the administration on inflation and aspects of economic policy, Mr. Meany rebuked the President.

"It is an accord we would willingly have negotiated with the administration a year ago, but there was no real willingness on the part of the administration to treat us as a concerned partner at that time."

He added: "We have the integrity to live up to our end of the bargain. We also have the courage to blow the whistle if the administration fails to fulfil the obligation it has undertaken."

The 2,000 U.S. trade unionists attending the 13th convention of the AFL-CIO in Washington listened attentively, interrupted with applause briefly and gave the frail-looking octogenarian standing ovations at the beginning and the end of his address.

But, whatever sadness there was at the retirement of a man who led organised labour through an era which saw unions achieve new peaks of political power in the 1950s and 1960s, was compromised by the knowledge that labour's political influence has begun to wither in the 1970s.

In part, this is due to the failure of union leaders to adjust quickly enough to changes in society and the economy which have been responsible for this decline; in part, it is due to the sophistication which business has brought to the political battlefield.

"Today the American trade union movement is vital dynamic and growing," Mr. Meany told his audience. But there are many at the convention who will have found more relevant his appeal for unity and for labour to rally to meet the challenges ahead.

"The labour movement cannot be content with defending the status quo or reliving past glories," he said. "We must constantly look to the future... to the mission of the trade union movement as the instrument for enhancing the working and living conditions of those who work for wages."

Three times he raised his arm to acknowledge the applause, then he was wheeled away, leaving the delegates to await the second high spot of the opening day of the convention — an address by President Carter.

## Setback for Quebec separatists

By Robert Gibbens in Montreal

QUEBEC LIBERALS under Mr. Claude Ryan have made a clean sweep, of three by-elections, dealing the independence-inclined Parti quebecois provincial Government its heaviest blow since it came to power three years ago.

A fourth by-election next Monday is expected to go the same way. Two of Tuesday's contests had been expected to go to the Liberals, but the margins proved wider than expected. The surprise was the return of M. Georges Lalonde, a Liberal, in the working class district of Maisonneuve in Montreal.

He beat M. Jacques Defarais, who had been handpicked by Mr. Rene Levesque, the Premier, by 11,114 votes to 7,520. The triumph followed a year's door-to-door electioneering by the Liberals. Some observers believe that the result at Maisonneuve will be a severe setback to M. Levesque's independence option, which calls for a sovereign Quebec in economic union with Canada.

But it seems more likely that local issues, which the Liberal canvassers stressed, combined with high unemployment in the construction industry, carried at least as much weight with the voters.

Standings in the National Assembly now are: Parti quebecois 68, Liberals 29, Union nationale (federalist) 9, Independents 3, vacancy 1.

## Industrial production up by 0.1% in October

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

INDUSTRIAL PRODUCTION in the U.S. increased by a very small amount in October, according to figures issued yesterday by the Federal Reserve.

Last month's 0.1 per cent rise in the index is smaller than the 0.5 per cent September increase, but contrasts with August's 0.8 per cent decline.

The October returns provide few clues to economic performance immediately after the Federal Reserve adopted stringent monetary measures early in the month.

Most observers believe it may take a month or two before a clear assessment of the depth and duration of the recession can be made. Even then, calculations may be upset by the extent to which OPEC raises its oil prices next month, and by the availability of oil.

In October, the strongest segment of industrial production was consumer goods, which rose by 0.3 per cent. This reflects both the continued resilience of consumer purchasing and preparations for the Christmas buying period.

Car production in October was

basically unchanged from September, running at an annual rate of 7.9m vehicles — 11 per cent below the average for the first half of the year.

Car sales, however, have slipped badly in the past few weeks. In the first 10 days of November they were 25 per cent below sales for the same period a year ago, so that even this output level is unlikely to be sustained.

Car production in October was

basically unchanged from September, running at an annual rate of 7.9m vehicles — 11 per cent below the average for the first half of the year.

Car sales, however, have slipped badly in the past few weeks. In the first 10 days of November they were 25 per cent below sales for the same period a year ago, so that even this output level is unlikely to be sustained.

# Who needs another credit card?

## British Airways think you do.

With so many credit cards around, the last thing you want to hear about is yet another. But British Airways Visa Card, an extension of British Airways worldwide services, is designed specially to make travelling easier.

## How can a British Airways Visa Card take more care of you?

You can use British Airways Visa Card in over 130 countries to buy tickets, petrol, pay hotel and restaurant bills, for shopping, foreign currency and at Travel Agents.

Plus free Travel Accident Insurance when the card is used to pay for fares or car hire.

It offers all the world-wide acceptability of the International Visa System and even sports the familiar blue, white and gold livery.

There's also a Company Card available that's invaluable for expense account control when you're on company business.

Naturally, credit limits will reflect the needs of the international traveller. So not everyone will qualify for this card.

## How can it take care of cash?

You can use your card to obtain a cash advance of up to £100 a day through all banks displaying the Visa sign worldwide.

In an emergency, on the production of your passport and ticket, British Airways will accept your card as identification in cashing your cheques up to £50 in local currency (subject to local currency regulations and cash availability), at any British Airways Airport or Town office anywhere in the world.



## How can it take care of hotels?

As a cardholder you will receive details of special offers — British Airways concession vouchers for selected British Airways Associate Hotels in key situations all over the world, for example, plus bargain holidays.

All in all, a British Airways Visa Card takes more care of you because it takes more care of everything.

The British Airways Visa Card is issued and owned by Barclays Bank Limited.

For further information complete and return the coupon below.

To: British Airways Visa Card, Dept. MU 73, Barclaycard Centre, Northampton, NN1 1SG. (Tel: (0604) 21100).

Please send me details of the British Airways Visa Card ☐ Visa Company Card ☐ (Tick as required).

Available to UK residents only.

Name: \_\_\_\_\_

Address: \_\_\_\_\_

**British airways**



Takes more care of everything.

FT17/11



## WORLD TRADE NEWS

## Greek accord may bring £400m deals to Britain

BY DAVID TONGE

TWO PUBLIC sector contracts totalling about £400m and a long-term agreement for the supply of British coal to Greece are foreshadowed in a trade protocol due to be signed in London today by Sir Ian Gilmour, the Lord Privy Seal, and Mr. Constantine Mitsotakis, the Greek Minister of Co-ordination.

The protocol also raises the possibility of sales of British oil to Greece. The British National Oil Corporation has been mentioned in this context, though, due to a successful forward sales programme, is known to have no oil available for two years.

The protocol consists of a "memorandum of understanding" and four annexes. It follows years of British disappointment with the Greek market but seeks to take advantage of the impetus to trade which will be given by Greece's accession to the EEC in January 1981.

The British Export Credits Guarantee Department is to make £400m of potential credit available. This will cover up

to 100 per cent of the value of UK goods and services and will be in accordance with normal OECD consensus terms. Interest rates will be between 7½ and 7½ per cent, and the term up to 10 years.

The two major possible contracts are for a power station incorporating two 350 megawatt bituminous coal-fired generating units and for modernising parts of the Greek railway system. Each of these projects could involve costs around £200m.

Contracts are to be concluded with UK interests for the initial survey design and construction of the generating capacity. British Electricity International is to complete a site investigation, outline design and budgetary cost estimate study by March 1, 1980.

By April 1, 1980 General Electric is to make a contractual offer for the detailed design, manufacture and erection of the plant; it is to work as far as possible with Greek companies. British Electricity International will supply experts.

Once the plant has been set up a long-term coal supply contract is to be signed with National Coal Board and/or Intercontinental Fuels. About 2m tons of coal will be required annually.

All these contracts are dependent on the terms being internationally competitive—which appears to leave the Greeks free to open them to international tender. However, the British and Greek governments express their wish to see them signed by autumn next year, a proviso which may have been insisted on by the British who have long experience of Greek prevarication.

The protocol does not refer to any arms deals. It refers to discussions on developing Greece's minerals, in particular making ferro-chrome.

Next week the ECGD and Morgan Grenfell are expected to sign a £2m general line of credit with the Greek bank Ergobank, the first line of credit allowed to a Greek borrower as opposed to a buyer credit.

## UK blamed for sluggish Soviet sales

MOSCOW—A Moscow newspaper yesterday blamed the British Government for the sluggish growth of Anglo-Soviet trade, saying London was discriminating against the Soviet Union.

The official daily newspaper, *Socialisticheskaya Industriya*, said poor trade contacts were a reflection of Britain's attitude to the Soviet Union and détente—a constant theme in the increasingly frequent official attacks on Prime Minister Margaret Thatcher.

"Were it not for the discriminatory steps of the British authorities, business contacts between the USSR and Britain could be raised to a higher level," the newspaper wrote.

British exports to the Soviet Union have fallen over the past two years while trade in the opposite direction has continued to rise. Last year, when bilateral trade fell 2 per cent, Britain had a trade deficit with the Soviet Union of \$440.5m.

Commenting on high-level Anglo-Soviet commerce talks which ended three weeks ago in Moscow, the article said trade problems were solely the result of politics, and called on British businessmen to develop Soviet contacts.

The sale to the Soviet Union of 150 so-called strategic items was banned, it said. Many of these were now exported by the Soviet Union itself, the article added, describing the ban as a "survival from the cold war."

*Socialisticheskaya Industriya* quoted as examples of banned exports metal-cutting machine tools and some types of synthetic rubber and electronic equipment.

Western diplomats in Moscow said they knew of no special restrictions on Anglo-Soviet trade. But Britain, as a member of NATO, had its exports of goods of potential military use vetted by the Paris-based watch-dog Cocom. Reuter

## Morocco Minister attacks growing EEC protectionism

BY FRANCIS GHILES AND ANTHONY McDERMOTT

THE INCREASING protectionism of the EEC in its trade relations with Morocco has been a major theme of talks between Mr. Azeddine Guesous, the Moroccan Minister of Trade and Industry, and British Ministers. Mr. Guesous started a four-day visit to Britain on Tuesday.

At a press conference yesterday he stressed that this growing protectionism had hit two vital sectors of his country's exports in which Morocco had made great strides in recent years: fruit and vegetables, and textiles.

As a result, Morocco's trade deficit with the EEC countries had reached \$1bn in 1977 and was one factor—the other being the drain on the economy caused by the war in Western Sahara—which had led to emergency import control measures being taken last year.

The deficit has since fallen to \$750m last year and is expected to be about \$700m this year. However, the problem would be exacerbated when the EEC

was expanded to include Greece, Spain and Portugal.

The other main topic raised in talks was British Moroccan trade, which has been greatly in Britain's favour. British trade has probably suffered slightly less than that of competitors from the measures introduced to restrict imports because of the nature of these goods, mainly capital equipment.

Exports between January and September 1978 totalled \$60.2m, but have fallen by 15.8 per cent to \$50.7m over the same period this year. Imports—mainly phosphates and agricultural products—recorded a rise of 10.2 per cent over the same period from \$30.5m to \$33.6m. In 1978 British exports totalled \$78.5m and imports from Morocco \$44.1m.

Mr. Guesous said that a particular grievance felt by countries like Morocco, which had been trying to co-ordinate its policies towards the EEC with such fellow sufferers as Tunisia, was that EEC member countries often produced vegetables using costly artificial

means, whereas these same products could be produced more cheaply and naturally in Morocco. He commented that the UK, through its heavy contribution to the Common Agricultural Policy (CAP) was thus subsidising expensive European producers to the detriment of more economic Third World countries linked by association with the EEC.

One way of countering this was to diversify towards the East Bloc. Mr. Guesous said that one third of Morocco's oranges were now sold in the Soviet Union but adapting products to new markets was costly. The countries of Western Europe remained the most natural partners.

Mr. Guesous also announced that the plan to build a steel-works at Nador in north eastern Morocco—a project on the books since 1948—had been given the final go ahead. Originally scheduled to take three years, this was now to be spread over seven years at a cost of \$2bn. W. S. Atkins of the UK are consultants to this project.

## Oil exports disclosure cuts Canada deficit

By Victor Mackie in Ottawa

A FAILURE by Irving Oil of New Brunswick to file Customs reports on an estimated \$350m (£200m) worth of exports this year means that Canada's trade performance is much better than the official record reported, the Government Statistics Branch said yesterday.

Dr. Peter G. Kirkham, chief statistician, announced that the branch had discovered the company's failure to report their exports. The information, therefore, was not included in Statistics Canada external trade release figures.

The exact value of the petroleum exports has not yet been established, but if the estimated \$350m is correct, it would mean Canada's surplus in merchandise trade in the first nine months of this year should be about \$2.2bn instead of the \$1.5bn previously reported.

The expected 1979 deficit on current account (all international transactions including... ) would amount to about \$3.5bn instead of the forecast \$2.7bn. There would be upward adjustment of national production figures also.

The disclosure by Statistics Canada aroused sharp reaction from the two Opposition parties in Parliament.

Statistics Canada's estimates of the country's external trade position are based on Customs information. Dr. Kirkham explained. The company's failure to file the required documentation will cause corresponding upward revisions to the estimates of merchandise exports, the national income and expenditure accounts, and a downward revision of the deficit in the current account and balance of payments.

Revisions may also be required to the estimates of industry product and the financial flows.

Dr. Kirkham said the unreported exports were discovered by SO officials when they investigated inconsistencies between the value of exports of certain refined petroleum products and other related information. A manual search through about 2.5m Customs documents was undertaken and it was determined that the company had failed to file the required documents.

## Bid to boost Albania business

BY OUR ATHENS CORRESPONDENT

GREECE and Albania have decided to increase their trade exchanges to \$50m a year from 1980, consolidating links which have been developing over the past decade.

Under a new trade protocol signed in Tirana last week, the two countries will increase their trade exchanges further. The protocol was signed by Mr. George Panayotopoulos, the Greek Minister of Commerce who headed a Greek delegation to the Albanian capital, and Mr. Nedin Roshka, the Albanian Foreign Trade Minister.

Tiny, isolated and xenophobic Albania, which for 16 years counted only on China as a friend and ally, has been the only Balkan country to shun an initiative by Mr. Constantine Karamanlis, the Greek Prime Minister, for multilateral co-operation in the peninsula. It refused to attend the first

Balkan conference in Athens in 1976 during which Turkey, Yugoslavia, Romania and Greece agreed on the need for closer technical and economic co-operation. Bulgaria, which at first said it preferred bilateral co-operation, had a sudden policy switch in 1979.

Yet over the past two years, Albania has made a number of overtures to Greece, a NATO member soon to become the tenth member of the EEC. As one Greek official sees it, Albania's estrangement from China appears to have influenced both internal and external developments and resulted in the window being opened to its neighbours, Greece and Yugoslavia. "But one must tread very cautiously not to offend their sensitivity and xenophobia if that window is to remain open and perhaps become a door," this official commented.

Greece and Albania resumed semi official contacts in the late 1960s after years of estrangement following the Second World War. They shelved their border differences and resumed diplomatic relations in May 1971. The first post-war commercial agreement was signed in 1972 and trade exchanges, through clearing agreements, have increased from \$8m in 1973 to an expected \$30m this year.

As a further link between the two countries, Olympic Airways, the state-owned Greek national air carrier, inaugurated a once-weekly flight in March 1978 to Tirana via Ioannina, on the Epirus Coast.

Greek singing and dancing groups have performed in Tirana several times in the last two years. Journalists, however, have not been able to obtain visas to visit Albania.

## Airbus hopes for big TWA order

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A BATTLE is in progress between Europe's Airbus Industrie and Boeing of the U.S. for a major order from Trans World Airlines of the U.S., which is planning to replace its substantial but ageing fleet of 78 Boeing 707 jet airliners.

The initial TWA purchase could be as many as 20 wide-bodied jets, with a further substantial number on option.

Airbus Industrie is offering its 250-plus seat A-300 and its smaller 200-seat A-310, while Boeing is offering its "semi-wide-bodied" 767 twin-engine aircraft.

Negotiations have been going on for some months, and TWA is believed to be close to a decision. Unconfirmed reports have suggested that the decision may be taken by the airline at a board meeting on December 4.

If TWA decides in favour of the Airbus, it will be the second

big breakthrough for the European jet in the U.S. market, following the order from Eastern Airlines some time ago for 23 Airbus with nine more on option.

Rolls-Royce is also very interested in the TWA order. The engine company has been actively seeking to instal its RB-211 engine in the Boeing 767 (a smaller version of the engine, the Dash 535 is installed on the smaller Boeing 737 narrow-bodied airliner).

TWA already has substantial

experience with the RB-211, through its fleet of 22 Lockheed TriStar jets. A TWA decision to fit the RB-211 into any 767s it might buy would be a breakthrough for Rolls-Royce.

At this stage, however, it is understood that even if TWA were to choose the 767, it would not necessarily commit itself to a specific engine for some time, preferring to conduct further negotiations between the three competing engine manufacturers — Rolls-Royce, General Electric and Pratt and Whitney.

## U.S. plans to take 25% of world LNG trade by 1985

BY A SPECIAL CORRESPONDENT

BASED ON firm projects, the U.S. share of world LNG trade will grow to about 25 per cent in 1985, and pending contracts could raise this to more than 40 per cent, according to Mr. Nelson E. Hay, director of policy and economic analysis at the American Gas Association.

However, U.S. LNG policy continued to be a major uncertainty for the world LNG trade, Mr. Hay told an international gas technology conference at Houston yesterday.

Three full-scale LNG import projects and one smaller one had gained approval. These could produce 0.9 trillion (million million) cu ft a year. Further projects which would produce about 2 trillion cu ft per year have been filed with the U.S. Department of Energy, and an extra 3 trillion cu ft have been proposed.

Mr. Hay said the Carter Administration's energy mobilisation Board had promised that LNG projects could be relieved of some of the years of regulatory delay, which had been the pattern up to date. However, U.S. policy-makers still needed convincing of LNG's advantages.

## Mexico credit line guaranteed

THE Export Credits Guarantee Department has guaranteed the repayment and funding of a \$10m (£4.7m) line of credit which N. M. Rothschild and Sons has made available to Banco Nacional de Comercio Exterior SA of Mexico.

The loan will help finance UK capital goods and services contracts placed in the UK by Mexican buyers. UK exporters will receive 85 per cent of the contract price from the loan; the remaining 15 per cent is payable from the buyers' own resources.

## What are DEACON giving ALLDERS customers for Christmas 1979?



## Fiat, OM, Lancia, Unic, Magirus-Deutz. The technology of three European countries united in Iveco.

Iveco: five famous European makes, with 350 years' experience between them. Working as one, their joint research potential is far greater. Producing a specialized range of safe, reliable trucks and buses that are economical to run. Sharing a common heritage of tradition, resources, and technological know-how. And an international dealer network with years of experience working alongside hauliers.

## The value of research

Comfort and security on the road start in Iveco's laboratories. In Turin and Ulm, in the wind tunnel at Orbassano, and on the test tracks at La Mandria, Nardò, Trappes and Markbronn. With aerodynamic cabs to reduce drag and fuel consumption. Lighter, yet stronger, more robust and more reliable construction materials, to give greater payloads. Engines that always have power in reserve, and can be run indefinitely at their most economical speeds. Every vehicle is specifically designed to improve comfort and safety for the driver.

## A wise investment

Iveco vehicles are economical to run. All the more so because they're backed by an efficient, comprehensive after sales service. Highly trained Iveco specialists operate a spares system streamlined by wide interchangeability. And 4000 service points supply 100 countries throughout the world. Even on the most treacherous routes. That's a lifelong insurance policy for every Iveco vehicle.

**IVECO**  
A world of experience

## To Future Generations, Security



Social welfare is a subject of serious consideration in most modern societies. Man in the twentieth century accepts his responsibility to bequeath to the next generation a society better than his own. Daiwa Bank is not unique in accepting this responsibility, but Daiwa is unique in making acceptance of this role in society an integral part of their banking service.

Daiwa is the only Japanese city bank to combine banking and trust business. Daiwa is thus a fully integrated banking institution, comprising banking, international financing, trust, pension trust, and real-estate business. This integration is part of our effort to fulfil our social responsibility consistent with society's needs in a contemporary environment.

a fully integrated banking service

## DAIWA BANK

Head Office: Osaka, Japan  
London Branch: Winchester House, 77 London Wall, London EC2N 1BD  
Frankfurt Branch: Eschersheimer Landstrasse 74, 6000 Frankfurt am Main 1, F.R. Germany  
Singapore Branch: Tower 8001-3, DBS Building, 6 Shenton Way, Singapore 0106  
New York and Los Angeles Agencies  
Sydney, Sao Paulo, Hong Kong, Houston and Paris Representative Offices  
Subsidiary: Daiwa Bank Trust Company, New York  
Affiliates: P.T. Bank Perdanita, Jakarta; International Credit Alliance, Ltd., Hong Kong



## Disputes trim profits for transport docks

BY WILLIAM HALL, SHIPPING CORRESPONDENT

THE BRITISH Transport Docks Board will report disappointing low profits for the first time in nearly a decade this year in spite of a 4 per cent increase in cargo traffic, Sir Humphrey Browne, board chairman, said yesterday.

Sir Humphrey said that the group's operating surplus would be between £2m and £3m lower than last year's £23.7m, despite a 13 per cent increase in revenue.

He blamed the lorry drivers' strike and other port disputes for serious losses in revenue early in the year.

Sir Humphrey also spoke of difficulties raised by the subsidisation of some ports, in particular London and Bris-

tol. "We do not want subsidies and have never asked for them," he said, but admitted that subsidies at other ports were preventing the growth of the board, which controls about a quarter of the country's port activity.

In 1978, the board's revenue is likely to increase by about 13 per cent to £135m. The growth in cargo tonnage, which is considerably higher than in the previous year, is mainly due to higher imports of bulk raw materials. Sir Humphrey noted that the movement of manufactured exports had been "disappointing".

The number of freight units moving through the roll-on/roll-off facilities rose by about

30,000 to 750,000, and the number of new vehicles, both imported and exported, by about a third in 1979.

Port charges rose by about 10 per cent at the start of the current year and would probably rise by 15 per cent next year, Sir Humphrey said.

The board is still some way off meeting its 20 per cent target return on assets, agreed with the Government for 1980. However Sir Humphrey stressed that the board is not only meeting all its own capital requirements, but is at the same time generating cash in the form of corporation tax and early repayment of loans, cash which would otherwise have to be found by the taxpayer.

## Computers will 'cut shop staff'

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE INTRODUCTION of electronic checkouts in supermarkets over the next few years will inevitably lead to staff reductions, a leading retailer forecast yesterday.

Mr. Donald Harris, Tesco's director in charge of computers and administration, told a stock-brokers' seminar organised by Kemp-Gee and Co., that retailers would have to plan to achieve a reduction in staff by natural wastage.

But it is unthinkable that there would be any redundancies. Any reduction would be possible to forecast and must be taken into consideration in the planning and implementation of new equipment. He suggested that although the relatively high turnover of staff in retailing would ease the transition, "staff and career planning will become vital if benefits are to accrue."

Mr. Harris said Tesco had been discussing the potential

problems of the new technology with its staff and main trade unions for the past two years. It was "working towards a mutually beneficial solution."

Tesco is understood to be planning capital investment of up to £50m over the next decade in the introduction of the computerised electronic checkouts. The main development will be the use of laser-scanners to speed up service and provide detailed management information.

The checkout lasers will "read" a special bar-code printed on each item which automatically gives the price and a description of the product. Key Markets recently became the first supermarket chain to introduce these into the UK, although Tesco and others plan to launch their trial systems early next year.

Mr. Harris pointed out yesterday that although laser-scanning would speed up the checkout service, some retailers might

choose to maintain the level of service but to reduce instead the number of checkouts.

But the overall impact of new electronic technology would be greater than the effect of high inflation and the intense High Street competition of the past few years, he concluded.

### THE CENTENARY OF THE DINING CAR

## Rail-meal menus trimmed to the 1980s

BY ALAN FORREST

IT SEEMS a long-time since Lord Olivier won his battle to keep the custom-cooked kipper on board the Brighton Belle Pullman. Gone is the Brighton Belle, gone are the old-style Pullmans, and British Rail catering has changed dramatically in the ten or so years between.

The kipper still survives, though—as an alternative to the heaped plate of bacon, egg, mushrooms, sausages, tomatoes and sauté potatoes served with BR's Great British Breakfast—its dining car best-seller. Out of 2m meals served on trains every year, 900,000 are breakfasts—a bargain, BR claims, at £3.35.

This year is the centenary of train catering. The first meal served on a train in 1879 cost half-a-crown (12p)—for pea soup, whiting au gratin, roast mutton, cheese and salad. Today's Gold Star dinner costs

£6.50 for four courses, and, allowing for inflation, claims Mr. Roger Temple, BR's Inter-City catering chief, is marginally cheaper than in 1879.

As the centenary year draws to a close, BR caterers have announced their plans for stream-lining railway meals to fit the trains of the 1980s. The service will continue as a loss-leader and buffet cars will develop at the cost of some restaurant cars as journey times shrink with the introduction of more high-speed trains.

BR's new plans are intended to attract the business traveller. The three lines to lose their catering service—Clacton, Ramsgate (via Chatham) and Hastings, are short hauls.

They also happen to be lines used regularly by London commuters, for whom the outlook is bleak. The young executive seeking a large Scotch to wash

away the memory of that unfortunate encounter with the chairman may soon have to wait until he arrives at his cocktail cabinet.

Mr. Temple emphasised, though, that rail catering will grow into the 1980s. "Any idea that there is a Beeching-type plan to slash rail catering is completely wrong. We regard it as an integral part of the passenger service."

The programme means that restaurant cars will tend to disappear on journeys of middle duration—these will be serviced by better buffet cars serving hot food as well as the usual sandwiches and drinks. More and more buffet cars now offer the bacon and egg type of grill and their number will increase.

The full-meal restaurant car may vanish completely from

weekend trains, as the businessman—prime customer for the four courses—does not travel then. But full restaurant service will continue on longer journeys, and BR's aim is to keep the price below the cost of the table d'hôte in a good hotel.

Travellers' Fare, the subsidiary of British Transport Hotels, which manages train and station catering, has other plans. Quicker journeys are expected to boost on-station catering, and already plans for the development of fast-food outlets and extension of wine and spirit shops are going ahead. Changes at Waterloo, scheduled for next year, include an "up-market hamburger" restaurant.

BR employs 2,000 people in on-train catering—an increase of a hundred in the last couple

of years. It insists they are experts in their field—"how would you like to cook and serve a four-course dinner for 100 people from what amounts to a council house kitchen," Mr. Temple asks.

But old-established rail travellers will still wait about the loss of personal service as catering becomes more and more "streamlined." A recent conversation between two business travellers went like this:

"I can't stand that awful marmalade in the little plastic jars."

"Ah, but if you call the fellow over and whisper, 'I want the Cooper's,' you'll get splendid service for the whole journey."

Such people have never even seen a council house kitchen and BR must continue to cater for them.

## Wholesale textile sales show improvement

BY JAMES McDONALD

INCREASED SALES were recorded by nine of the 12 sections in the wholesale textile trade in September compared with a year earlier, according to the Textile Distributors' Association.

Sales of women's knitted outerwear, blouses and skirts

were up 13.9 per cent over the year, as were women's coats, costumes, furs and raincoats. Women's underwear increased 9.7 per cent and women's hose and children's socks 25 per cent. Only haberdashery, ribbons and wool, children's wear, and piece-goods and nets showed declines.

## Forces up, but still under strength

THE INTAKE of recruits into the armed services during the quarter to end-September this year continued to improve compared with the same period of last year, according to Ministry of Defence figures.

Total recruitment in the quarter, at 16,800, was 14.5 per cent higher than in July-September 1978. The total for the first half of the financial year was 14 per cent higher. But the Ministry says: "Even

if these higher levels can be sustained, the numbers recruited by the end of the current financial year will still fall short of requirements."

Exits from the services during the quarter were nearly 7 per cent lower than in the same quarter of 1978. This was a smaller reduction than in the April-June quarter, when the drop in exits by premature voluntary release was more marked.

Recruitment in the July-September period, which included the main seasonal intake of junior servicemen, exceeded outflow by over 5,000. The comparable figure in the same quarter of 1978 was 2,100.

The total strength of the armed forces at end-September, about 319,000, was about 700 lower than at end-September 1978. But it was about 4,000 greater than at the end of this March.

## Industrial problems 'solved in Wales'

BY ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

WALES has the answers to the problems of industrial overcrowding and shortage of labour, according to Mr. Douglas Badham, chairman of the Development Corporation of Wales.

He told a seminar in London that Wales had land for companies which wanted to expand, a plentiful supply of labour, good communications with the rest of Britain and pleasant living conditions.

It was the fifth and final presentation held by the corporation in London this year. The others had been aimed at American, Japanese, European and UK companies.

More than 170 companies have set up manufacturing operations in Wales—over 100 of them American. That proves we can meet the very high standards they demand," he said.

"Wales is a changing country, coming to terms with the changing structure of industry. The country is improving as an industrial base all the time and the development corporation

intends that this improvement should continue."

Among the attractions of Wales was its designation as an assisted area qualifying for a wide range of grants.

"The Welsh Office always tried to put together the best possible package of financial assistance tailor-made to a company's needs," Mr. Badham said. He emphasised that these incentives were available to service as well as manufacturing companies.

The corporation had geared its invitations yesterday to British companies thinking of moving from their present bases.

One large concern is investigating a site which would employ several hundred people. Another, a textile company employing 25, needs to leave North London because of insufficient labour.

It is considering a move to Yorkshire but attended the seminar to see whether Wales could offer better premises more quickly.

## ITV programmes more popular—ITV

BY ARTHUR SANDLES

MOST TELEVISION viewers prefer programmes shown by the commercial companies, according to a survey by the Independent Broadcasting Authority.

Only in London did a majority of viewers name BBC 1 as their favourite station. Viewers voted the commercial companies—which are about to fight for the retention of their franchises—best for films, serials, local news and quizzes. But they felt the BBC had the edge in national news, sport, documentaries and variety shows.

BBC was felt to produce better music programmes—classical and pop—but followers of local events, including sport, thought their local television stations better than the BBC alternatives.

When IBA researchers asked viewers to name their local television company, 95 per cent in Grampian's area were right first time. But in London, only 44 per cent knew that Thames Television was the weekday channel, and only 25 per cent named London Weekend as a local station.

London viewers tended to talk of ITV instead of using the correct station names. The problem was similar in the Midlands, where only 54 per cent of viewers named ATV as the local station.

Forty seven per cent in the South West (Westward Television) could name a local announcer. Only 4 per cent could do so in Lancashire (Granada), 4 per cent in Northern Ireland (Ulster) and 5 per cent in London at the

weekend (LWT).

Most viewers thought the local television stations were more "friendly" than BBC.

However, viewers tended to have a low opinion of the professionalism of commercial stations. The London stations and Yorkshire were the only ones to show modest esteem in this field.

The report, which was prepared for the IBA by the British Market Research Bureau, said: "It may be that to some extent 'professionalism' and 'friendliness' are seen as mutually exclusive."

The report ranked commercial companies in ratings according to viewer comparison with the BBC. All companies beat the BBC channels easily. Most highly regarded was HTV, serving Wales and the West.

As far as general satisfaction with performance of commercial stations was concerned, the report said: "The highest proportion of viewers who said they were very satisfied was found in Northern Ireland (49 per cent) and the lowest in Central Scotland (18 per cent). Even in the latter region, however, only 11 per cent actually expressed dissatisfaction. These results may well, to some extent, reflect the personality of the audience rather than the performance of the local company."

The report said that people were most satisfied with local news coverage, and most dissatisfied with advertising and bad presentation.

# TWA announces Airport Express.

## Now you can get a boarding pass without even going to the airport.

You only have to spend five minutes at the airport to see how crowded it gets these days.

At certain times of the day you can see as many as 30 people queuing at every available check-in desk.

But now TWA introduces Airport Express to cut these queues down to size.

When you book your trip with your travel agent you can now request your

boarding passes and seat numbers in advance. Not only for your outward flight but for all the TWA flights you have to make on a trip to the States—outward, connecting and return flights.

So you don't have to queue for them at the airport.

All you have to do is drop your baggage at the Airport Express desk and you're on your way through to the plane, to the exact seat you asked for.

Smoking, non-smoking, aisle or window. ONE FAMILIAR AIRPORT SIGHT YOU'LL BE SEEING LESS OF.

You make the choice and TWA will confirm your seating request and forward the boarding passes to your travel agent within 28 days of each departure.

If you should need to change your flights, it's not a problem.

TWA has 193 Ticket Offices in the States where you can get the same Airport Express service.

On your way back from the States, at any of the 50 cities served by TWA, you can simply check in your baggage at the kerb-side.

A TWA representative will check your ticket, pick up your baggage and you can walk straight through the terminal to your plane without any queues to hold you up.

We think you'll like TWA's new Airport Express service.

Unless, of course, you're one of those people who enjoys queuing at airports.

You're going to like us

TWA





## UK NEWS

## Sterling M3 rose by £1bn last month

BY DAVID MARSH

STERLING M3, the broadly defined money supply, rose by £1.08bn on a seasonally adjusted basis in the month to mid-October, up by 2.0 per cent on September.

This took the rise in the four months since the start of the Government's target period in mid-June to 4.5 per cent, or 14.25 per cent at an annual rate, compared with the official range of 7 to 11 per cent.

The narrowly defined money supply M1 rose by a seasonally adjusted £940m, or 3.4 per cent, during the month.

Most of the M1 rise was accounted for by a sharp rise of £570m in interest-bearing sight deposits. The non-interest bearing portion grew by £370m.

Domestic credit expanded by £1,566m after seasonal adjustment. The main component was an exceptionally large rise of

£1,237m in bank lending in sterling to the private sector. In addition, bank acceptances held outside the banking sector grew by £170m.

High credit demand in the month to mid-October followed a very small rise the previous month of £330m including acceptances. Special factors affecting September operated in the reverse direction in October.

The public sector contribution to domestic credit expansion amounted to £360m. The central Government borrowing was large at £940m, most of which represented funds borrowed for on-lending to the rest of the public sector.

Central Government borrowing was, however, offset by net repayments of market borrowing by local authorities and public corporations, which amounted to £620m.

Transactions in public sector debt helped boost credit expansion during the month. Holdings of gilt-edged stock by the non-bank private sector fell by £250m largely as a result of redemptions and official buying. There were however, modest net purchases of other forms of central Government debt.

External and foreign currency finance continued to have an important, contractionary effect on money supply, withdrawing a total of £400m.

Foreign currency lending to, and deposits of, overseas residents increased by a large amount. This was partly a result of increased holdings by oil exporting countries owing to the oil price rise in June and the subsequent reduction in the credit period for oil purchases from 60 to 30 days.

## Farmers call for price increases

BY CHRISTOPHER PARKES

THE NATIONAL Farmers' Union has appealed to the Prime Minister and Cabinet members to raise farm prices and increase agricultural subsidies.

Mr. Richard Butler, president of the NFU, said yesterday farm incomes had fallen 15-20 per cent in real terms this year.

Following an 11 per cent reduction in earnings last year, this fall was pushing agriculture into a decline which could prove irreversible, he said.

On instructions from the NFU council which met yesterday, Mr. Butler has asked for an immediate devaluation of the green pound, a "significant" increase in the price farmers get for milk, and extra allowances for hill farmers.

The green pound is the fixed exchange rate at which Common Market guaranteed farm prices are translated into sterling. At present it is 12 per cent overvalued in relation to the pound proper.

Two 5 per cent devaluations so far this year have had little impact on the falling fortunes of farmers.

Mr. Butler pointed out that in the past week alone farmers' costs increased about 3 per cent because of the 21 per cent pay rise awarded to farm workers and the increase in the minimum lending rate.

He estimated that over a full year the pay rise would cost the industry £130m. Extra interest charges would add a further £75m.

The NFU council warned in a resolution that without rapid action "there will be a further rundown in livestock numbers, a

significant decline in production and productivity, loss of jobs in agriculture, and a greater dependence on high-cost imports."

The union said if prices remain unchanged dairy farmers' incomes would fall more than 20 per cent. Milk production had been falling for months and dairy cows were being slaughtered at a greater rate than for five years.

Mr. Peter Walker, Minister of Agriculture, has been pressing the Cabinet for some time to allow him to seek a green pound devaluation at the EEC Council of Ministers.

If he wins Cabinet approval after the NFU's initiative he will still have the difficult task of persuading his European colleagues to approve a devaluation of the green pound.

With the economic squeeze hitting all European farmers, there may be some resistance to helping only one country out of nine, although there may be scope for devaluing some of the other green currencies.

Mr. Butler also warned that he would ask for further assistance in addition to his present appeal. Funds were needed to restructure British apple orchards and improve pork and bacon factories.

He saw no reason why national subsidies should not be paid. "There is no Community country which does not in some way or another support agriculture."

While he approved the Government's ideas on allowing industries to run their own affairs, it could not avoid its responsibility to provide farming with the "broad economic field" in which it could prosper.

## Auditors face big bill from exchange

BY CHRISTINE MOIR

THE STOCK Exchange has presented Keens Shay Keens, a Luton-based firm of auditors, with a bill for about £225,000 as a result of the collapse five years ago of stockbrokers Chapman and Rowe.

Chapman and Rowe was "hammered" on the Stock Exchange in April 1974 when a financial examination of its affairs by the Stock Exchange Council revealed a financial deficiency of nearly £2m. Two directors were found guilty of conspiracy to defraud clients and given suspended prison sentences.

Keens Shay Keens was the stockbroking firm's auditors at the time.

The Stock Exchange made good all losses suffered by clients of Chapman and Rowe by payments through its Compensation Fund but at the same time issued a holding writ against Keens. The Stock Exchange holds the firm to blame for not bringing Chapman and Rowe's financial insecurity to the council's attention in time to prevent collapse.

Now that the affairs of the stockbroking firm have been nearly wound-up and the picture of payments and recoveries is fairly clear, the Stock Exchange has served a statement of claim for reimbursement of the net payments from the Compensation Fund. These are likely to be of the order of £225,000.

The claim was issued some weeks ago and Keens has instructed solicitors Hewitt Woolcott and Chown to prepare a defence.

The Compensation Fund of the Stock Exchange was set up to compensate investors for any provable default by members. At the end of September, half way through the Stock Exchange's financial year, the fund stood at £1.5m, slightly up on the comparable period of the previous year.

Payments from the fund during the six months amounted to £13,000 compared with £201,000 a year earlier, and £208,000 for all of last year.

Retail stocks level rises by 19%

THE LEVEL of retail stocks in September was about 19 per cent higher than a year ago, said Government figures yesterday.

The statistics, published in *Trade and Industry*, show that retail stocks in September were valued at £6,389bn, compared with £5,368bn in September last year.

The increase in value, based on constant 1975 prices, was 9 per cent.

The 1.5 per cent fall in retail sales for September meant that the ratio of stocks to sales rose further to a historically high level.

Rose walk for Queen Mother

WORK IS to begin today on a public rose walk in St. James's Park to celebrate the Queen Mother's 80th birthday next August.

It is hoped that the cost of the work will be raised by public contributions to the National Gardens Scheme, of which Queen Mother is a keen supporter. It is planned that the rose walk will be in full bloom for the Queen Mother's birthday on August 4, 1980.

## CBI approves test plan for strike insurance fund

BY JOHN MOORE

THE CONFEDERATION of British Industry has given the go-ahead to five Lloyd's of London insurance brokers to test-market its planned strike insurance fund among selected companies.

Each broker is to approach selected companies, for whom it already provides insurance services. Between 20 and 30 companies are to be approached.

The brokers are Gault Armstrong and Kemble, C. T. Bowring, Willis Faber and Dumas, Sedgwick Forbes Black Payne and Hogg Robinson Group.

The move follows the CBI's provisional approval of the strike scheme earlier this month. Representatives from the brokers were at meetings yesterday with the CBI.

Test marketing is required so CBI leaders and the brokers can assess the size of premium which companies would be prepared, or need, to pay for various types of cover. The scheme could be in operation by next summer.

The intention is to achieve as wide a spread of risk as possible, embracing companies of different types and sizes. The sample of companies used in the test marketing is likely to represent a wide range of industries.

The scheme, covering employers against the effects of strikes, is likely to be a mutual fund. Commercial insurance for the fund is not likely to be arranged for several years, until reinsurers can assess its results.

## Threat to 1,750 jobs at tufted carpet plant

BY CHRISTINE MOIR

ASSOCIATED WEAVERS, the tufted carpet maker, bought by Champion International of the U.S. for £40m in 1973, is to cut carpet production.

The company said yesterday that "Further to Champion's stated intention to withdraw from the carpet business," talks were going on with the staff unions in Bradford over further cuts. A fuller announcement will be made at the end of the month.

About 1,750 jobs are believed to be in jeopardy, the entire workforce at Associated's main tufted carpet plant.

Alternative plans are still being studied by the unions, but it looks as if the outcome could be a gradual run-down in the order books.

Just two months ago Mr. Michael Abrahams, chief executive of Associated and also president of the British Carpet Manufacturers' Association, expressed the industry's concern at the penetration achieved by imported carpets in the UK market. This is likely to exceed 16 per cent of the market this year.

Retailers have been encouraging bulk imports of cheap U.S. tufted, man-made fibre carpets. The U.S. manufacturers, Mr. Abrahams said, have access to

cheap oil feedstock and the advantage of very long production runs.

Associated has been in the forefront of the tufted sector of the carpet industry since the turn of the decade, when it invested heavily in high technology tufting and printing machinery. As a result it took a large part of the UK market for this type of carpet. It still has a market share of about 12 per cent.

At the height of its boom, the company was bought by Champion International, a U.S. timber products group which wanted to diversify in an effort to protect itself against the cyclical nature of forest product markets. Champion paid £40m for Associated, of which 75 per cent was for goodwill.

By 1978, however, Associated was losing £8.4m pre-tax. Since then the entire British carpet industry has undergone a severe recession, largely as a result of over-capacity and import penetration which has led to savage price cutting by retailers.

Throughout last year Associated fought its problems by selling subsidiaries. It sold its RVC subsidiary, Armadillo, to Bernard Wardle for £2.6m, its fabrics division to Cope Sports-wear for £1.7m and Regina Fabrics to a private buyer for a slightly smaller sum.

## Czarist snuffbox tops high Faberge prices

SOTHEBY'S continued its week of Zurich sales with some high prices for works by Faberge. A jewelled two-colour gold and enamel Imperial presentation snuffbox with a miniature of Nicholas II sold for £50,000 and a two-colour gold and enamel necessaire of 1912 for £24,285.

In its London sales, at Bond Street, a pewter Bernese spouted wine flagon of about 1741 sold for £2,000, as did a Charles II "wriggle work dish" (bought by the Museum of London); at Belgrave, a Cope-land commemorative tea, marking the end of the Boer War, for £490; and at Chancery Lane illustrations for the Bible by Marc Chagall sold for £1,050.

Christie's sold Old Masters in New York on Wednesday for £290,157 with a top price of £11,961 for *The Conversion of St. Paul* by Filippo Lauri. A portrait of Anne of Austria by

the School of Rubens made £10,526, and the London dealer Van Haefst acquired a picture of peasants from the School of David Teniers the Younger, for £9,589. In London, in an auction of English furniture, Christie's

SALE ROOM  
BY ANTONY THONCROFT

sold a George III mahogany breakfast bookcase for £5,500 and an early Georgian walnut bureau for £3,400.

At Phillips, a bow which belonged to the Spanish violinist Antonio Brosa sold for £3,800. It was made by Dominique Pecatte around 1860. A complete run of Autocourse from the 1950s to the 1970s realised £2,800 at Phillips 2. A 1935 Rolls-Royce sold for £8,000.

## There's a strong case for re-locating at KING'S LYNN

For firms...

King's Lynn offers manufacturers, importers and exporters one of the most modern docks along the East Coast with regular service to Hamburg and a cargo liner service to Greece, Cyprus and The Lebanon.

Labour relations are excellent - offices and factory buildings are available, and land is waiting for you to build on.

...for families

King's Lynn offers housing at every price level; good shopping, good education and hospital care, plenty of recreational facilities and a wonderful choice of country and sea-side to enjoy.

The Royal Estate at Sandringham is 15 minutes away; beautiful beaches and the Norfolk Broads are all immediately accessible.

For further details please write or telephone Ken Farnham, Regional Public Relations Officer, West Norfolk District Council, Office House, Church St., King's Lynn, Norfolk, PE36 6BQ.

WEST NORFOLK DISTRICT COUNCIL

## Pension funds 'could over-rule Stein'

BY JAMES BARTHOLOMEW

Stein, chairman of Ladbroke, on the group's new casino subsidiary could easily be squashed by a couple of opposing institutional investors, Knightsbridge Crown Court was told yesterday.

Mr. Philip Chappell, vice-chairman of Morgan Grenfell, the merchant bank, said that Mr. Stein, his wife, children and trusts held a total of 4.6 per cent in Ladbroke Group.

This will give them voting strength of 4.6 per cent in City and Provincial Gaming Holdings, the new independent subsidiary of Ladbroke which now runs the casinos.

Mr. Brian Leary, QC, for Playboy Club suggested that this shareholding would give Mr. Stein some influence over its affairs, especially where general meetings were badly attended.

Mr. Chappell replied that notice would have to be given of resolutions, and if they contained anything unusual the investing institutions would be alerted. They would have overwhelming voting power together, he said.

As for the 4.6 per cent of shares with which Mr. Stein was connected, Mr. Chappell could, if necessary, rapidly get the Otsopemf... the Post Office and ICI pension funds to vote against him.

Mr. Michael Kempster, for the police, said that the shareholding interests of Mr. Stein and Mr. Macadie, an associate of many years' standing and those connected with them amounted to just under 10 per cent.

The court is hearing the eighth day of Ladbroke's appeal against the refusal of South Westminster Magistrates to renew four London casino licences. The grounds were that the relevant subsidiaries were "not fit and proper persons to be holders of gaming licences."

Mr. Chappell said yesterday that these two subsidiaries were now under the control of City and Provincial Gaming Holdings, in that company were held by Ladbroke, the new company was "financially and operationally independent."

## Consumer spending falls 3.9%

By David Marsh

CONSUMER spending fell 3.9 per cent between the second and third quarters this year, a slightly greater drop than first estimated, according to revised figures from the Central Statistical Office.

Spending in July to September came to a seasonally adjusted £17,087bn. At 1975 prices, a downward revision of £86m from the first estimate issued last month.

Spending rose in the second quarter, before the expected value added tax rise in the June budget and fell during the three months to September. This included spending on alcoholic drink, particularly spirits, and all retail items except food, which increased slightly.

Spending on motor vehicles also fell from the second quarter.

Clothing and footwear spending fell 5 per cent, while that on durable household goods fell 17.6 per cent from the inflated second quarter figures.

Although yesterday's rise in minimum lending rate will dampen hire purchase spending, retailers will be hoping for an increase in sales during the last quarter after the release of some £1bn of tax rebates in October.

## Post Office confirms plan for new boards

BY CHRISTIAN TYLER, LABOUR EDITOR

THE POST OFFICE yesterday confirmed that it plans to create two new management boards, probably at the end of the year, to run the post and telecommunications businesses as separate enterprises, in advance of legislation.

The plan was revealed yesterday by Mr. Tom Jackson, general secretary of the Union of Post Office Workers. He said he was angry at the move, which he saw as part of an attempt to kill off the one-year worker-director experiment in the Post Office.

Although parliamentary approval for giving off the telecommunications business from the Post Office is many months away, the Post Office does not believe it is in any danger of infringing its present

statutory obligations under the 1969 Post Office Act and later amendments.

The main board would be kept in being—possibly as a kind of supervisory board along West German lines—while the day-to-day running of the businesses was done by the new boards.

But the Post Office would give no details of the chairman's reorganisation plans yesterday. There are no rules about how often the 18-man board should meet, and the plan appears to be to convene it from time to time to fulfil its statutory function.

At present there are three so-called "management committees", headed by managing directors responsible for posts, telecommunications and the Giro.

## Judgment reserved on Revlon shampoo appeal

AFTER eight days of legal argument, the Appeal Court yesterday reserved judgment in the battle by Revlon, the international cosmetics group, to stop the "parallel selling" in England of Revlon trade-marked goods made for the U.S. market.

Mr. Justice Dillon ruled in the Chancery Division that four companies in the Revlon group were not entitled to a pre-trial injunction stopping importers and wholesalers selling in England anti-dandruff shampoo, "Revlon Flex", made for the U.S. market.

Revlon Inc., the American parent, Revlon Suisse S.A.,

owners of the "Revlon Flex" trade mark in the UK, Revlon Overseas Corporation, the UK manufacturers, and Revlon International Corporation, who market Revlon products outside the U.S. have started actions alleging "passing off" and infringement of trademark.

Fendler said they had unsuccessfully sought to stomp importers Cripps and Lee Limited and Express Wholesale Supplies, from dealing in the anti-dandruff "Revlon Flex" made only for the U.S. market, but which had not been a commercial success there.

The Appeal Court judgment is expected before the end of the legal term on December 21.

## Swiss buyer for Edenlite

EDENLITE, the Swindon greenhouse company, has been bought by a Swiss group. A few details remain to be settled.

Edenlite called in a receiver to take over the business a fortnight ago. The new owners are Aluisse UK, part of a Swiss international aluminium group.

## Fisons attacks Swiss drug claims

BY SUE CAMERON, CHEMICALS CORRESPONDENT

SANDOZ, the Swiss-based pharmaceuticals group, has come under sharp attack for the "lurid" way it has been advertising Ziditen, its latest asthma treatment. Some claims made for the drug are also being questioned.

Fisons, the UK-based chemicals and pharmaceuticals group, has lodged an official complaint against Sandoz with the Association of the British Pharmaceutical Industry. It claims the advertising and promotion of the drug breaches the association's code of practice.

Fisons manufacture another treatment for asthma called Intal, which accounts for over 80 per cent of Fisons' pharmaceutical division's profits, has to be inhaled. Ziditen—the Sandoz brand name for ketotifen—can be taken orally.

The Fisons' complaint is that some of Sandoz's claims for Ziditen are exaggerated, and some information given about the treatment is misleading. The group, whose pharmaceutical division accounts for almost 50 per cent of its total profits, is also understood to be alleging some Sandoz post-marketing practices may be unethical.

Another attack on Sandoz has been made by Dr. Graham Crompton, consultant respira-

tory physician at the Northern General Hospital in Edinburgh, where there is a unit specialising in asthma. Dr. Crompton has written to the British Medical Journal saying the "clinical trial data in support of the claim for ketotifen's clinical value are scanty."

In the letter, Dr. Crompton also claims "lurid double-page advertisements now appearing in most medical journals quote only one controlled trial and the other claims are based on undisclosed data on file." He goes on to criticise Sandoz for the way it encourages doctors to undertake post-marketing trials of the drug.

He says doctors "are being offered £15 for each patient for whom a history card and three-month follow-up form are completed and £5 for three-month follow-up information at 6, 9 and 12 months."

Dr. Crompton additionally alleges that claims that ketotifen is a "new kind of treatment" are unwarranted. Ketotifen is an "antihistamine-like drug" and this group of drugs is already known.

"Most respiratory physicians would agree that there is not, as yet, convincing evidence of either the efficacy or the safety

of ketotifen and that the premature publicity given to this drug could have unpredictable and possibly serious consequences," the letter says.

Yesterday Dr. Crompton said independent trials on ketotifen carried out under the aegis of the British Thoracic Association suggested the drug had produced side effects—drowsiness—in 15 per cent of the patients tested. These were short-term effects. No one knew what the longer term side effects might be.

He said the kind of post-marketing trials Sandoz was encouraging doctors to carry out could give a "totally false impression" of the effects of the drug. This was because the doctors were only paid for information on patients who took the drug for the full three, six or nine month period.

Patients who were taken off the drug at an early stage—or who stopped taking it of their own volition because of the side effects—might therefore not be included in the final statistics.

The ABPI on Wednesday confirmed Fisons had made a formal complaint against Sandoz. The association's code of practice, which covers such things as advertising and clinical trials, is a rigorous one.

## WHO IS YOUR P.R.O.?

Someone wants to contact him...

...and that someone will be looking for his name in CONTACT—The UK News Contact Directory.

CONTACT, a brand new directory, will contain information on press and public relations officers and their companies or organisations, and will cover many areas, including industry, commerce, sport, entertainment, the arts, the media and government.

CONTACT will be used by journalists, correspondents and many others in the Press, TV and Radio (both nationally and locally).

So make sure that they know who your Public Relations Officer or Press Officer is and where to contact him—ring Colin Sergeant on 0342 313190 or complete the coupon and we will send you full details.

To: CONTACT, IPC Business Press Information Services Ltd, East Grinstead House, East Grinstead, West Sussex RH19 1XA.

NAME .....  
POSITION .....  
ADDRESS .....  
TEL. NO. ....  
TYPE OF BUSINESS .....

CONTACT The UK News Contact Directory  
AN IPC PUBLICATION



## UK NEWS

## Massey seeks buyer for threatened plant

BY RAY PERMAN, SCOTTISH CORRESPONDENT

MASSEY FERGUSON, the Canadian agricultural machinery group, has set up a new UK company to find work for the Kilmarnock combine harvester plant, which is to be closed in February with the loss of 1,500 jobs.

Mr. Harry Hebdon, managing director of Massey Ferguson UK, who will be the chairman of the as yet unnamed company, said it would look for an employer or a group of employers to take over all or part of the plant.

If necessary, it will also participate in the joint ventures, contributing the machine tools, presses and other fixed assets at Kilmarnock as its part of the business. Possible partners could be with Government, putting in most of the working capital, and a third party.

Industrial consultants Inbucan have been retained to search for companies who might be interested in establishing a U.K. manufacturing base, and to look locally in the West of Scotland for sub-contract work which might provide a foundation for new small businesses.

Mr. Hebdon said Massey Ferguson would continue to supply a base load of sub-contract work from its other UK factories. At present, this employs about 130 people at Kilmarnock, but it could be increased.

Opportunities for outside work had already been identified in a number of areas, such as vehicle manufacture, where major Scottish companies still have to send to the Midlands for many bought-in components.

## Campaign

In its overseas search, Inbucan is approaching 475 U.S. corporations, 229 in Germany, Japanese banks and trading houses, investment organisations, governments and trade offices. An advertising campaign will be mounted in Britain, Europe, the U.S. and Japan.

Massey has assured trade unions that it will consider anyone who can supply work, even a direct competitor.

The company counts as its biggest asset the good production record at Kilmarnock and the full co-operation of work force and trade unions in the changeover.

Combine manufacture is being centralised in the Marquette factory in Northern France, which is larger with lower overheads.

But Kilmarnock has exceeded its production targets in the last two years and reduced extra costs through work in progress to the lowest of any factory in the group. Given a larger demand for its products it would undoubtedly be profitable.

Mr. Sam Kay, union convener, said shop stewards recognised the reality of the position they face and saw as their top priority the saving of the 1,500 jobs in the plant.

"Life does not stop because the combine is going away or because Massey Ferguson is in trouble. There is nothing to stop us going out into the world and seeking employment and employers," he said.

## Research into new motor

BY ELAINE WILLIAMS

RESEARCH CONTRACTS worth £250,000 have been placed by Chloride Technical, part of the Chloride Group, with two UK universities for the development of a new type of electric vehicle motor.

The electrical engineering departments of Nottingham and Leeds Universities will produce a new motor and control system for use in high performance delivery vehicles. Each contract is for two years.

The Department of Industry is funding the work jointly with Chloride. Extensive trials of the new system will take place at Chloride's electric vehicle research centre.

The two universities have already developed a 12.5 kw motor, which will form the heart of the new system. They aim to produce a motor four times as powerful, for use in the next generation of electric goods vehicles being developed by Chloride and Chrysler (UK).

## Forecast of 2m jobless by 1982

BY DAVID MARSH

THE TRUE level of unemployment is likely to rise to more than 2m over the next two years, partly due to the Government's high interest rate policies, Mr. Clive Jenkins, general secretary of the Association of Scientific, Technical and Managerial Staffs, said yesterday.

The Treasury estimate of 1.65m people out of work in 1980-81, probably underestimated hidden unemployment, as well as the effects of a radically higher Minimum Lending Rate, he told the Financial Times conference on Change in the Economy.

Mr. Jenkins said the Trades Union Congress would not be "sulking in its tents," but would be trying to encourage the Government—which he called "a colossal disaster"—to abandon its policies.

Industrial stagnation, the sharp rise in interest rates and the increase in value added tax were doing "incalculable damage to the British people."

The present crisis discredited monetarist policies. The Bank of England could not control money supply and interest rates simultaneously.

"The idea that unemployment can be checked by macro-economic means has been abandoned," he said.

Crude totals for unemployment could give misleading impressions of activity, because of the prevalence of unrecorded employment. It might even be said that "moonlighting"—with its lack of strikes and bureaucracy—was one of the most efficient areas of the economy.

Mr. Palamouni said the job of City institutions was to look after savings by maximising returns. The idea that funds under their control should be specifically diverted into areas favoured by Government was "heresy."

## Protectionist

Mr. Edmund Dell, executive chairman of the Guinness Peat group, said Britain's industrial weakness might lead the Government, with its much proclaimed market oriented philosophy, to consider protectionist policies.

"My fear is that economic failure will lead this country towards increasing economic and political isolationism."

## Massive spending

The only way out was for the Government to undertake massive public spending to re-equip manufacturing industry. It would need substantially more than £1bn to acquire the necessary level of technology.

The Government would also have to come to terms with import controls.

It would be fully if Britain did not divert its oil and gas revenues into specific projects to build up its industrial base, said Mr. Jenkins.

Mr. Edgar Palamouni, chairman of the M & G group, said he was pleased that the Government had separated policies to deal with inflation from those aimed at curbing unemployment.

This would be selected not out of any realistic hope that it would improve the economy, but as a final expression of defeat.

One of the benefits of EEC membership had been that it had inhibited such a retreat. There were tensions within NATO already, and these could be greatly increased by serious regression to protectionism among North Atlantic countries.

Governments often pretended to be free traders. But people were living in a hard mercantile world, in which countries could be expected to do everything to look after their own interests, often mistakenly.

All the same, since the war, countries had developed greater

FINANCIAL TIMES  
CHANGE IN THE ECONOMY  
CONFERENCE

openness in international trade and economic relationships. The best way of preserving this was to negotiate point by point with partner countries to achieve as good a balance in trade as possible, recognising the political and social pressures on governments, particularly during recessions.

Mr. Samuel Brittan, assistant editor of the Financial Times, said it was in the interests of the majority of trade unionists and their families that union market power should be weakened.

"Too many people who know this are afraid to say so for fear of being called names, or because it would bring them into the company of reactionaries, whose motives are different from their own."

Trade union monopoly power did not cause continuing inflation. But it could cause plenty of other damage. Union monopoly increased wages in the strongly organised sectors at the expense of other workers, who were forced either into lower paid inferior employment, or onto the dole.

The real struggle was not between employers and unions, but between rival groups of workers for shares of the national product.

The three main sources of

union monopoly were the closed shop, the exemption of unions from legal liabilities for breach of contract, and picketing in a much wider sense than the normal definition.

Mr. Brittan argued that unions should have to make out a positive case for being allowed to use the strike threat weapon. It was also "madness" to encourage unions to build up strike funds as an alternative to social security payments. Any action which made picketing more difficult or costly, which reduced union immunities, or restricted the closed shop, was in the right direction.

Mr. Wynne Godley, director of Cambridge University's department of applied economics, said Britain would have to reduce its propensity to import in order to allow expansion of domestic demand. This was necessary to avoid chronic recession and growing unemployment.

He favoured non-selective measures to reduce imports allowing general expansion to be sustained indefinitely within the constraints of Britain's productive capacity. He was, however, against protectionism in a stagnant world.

Mr. Michael Killeen, managing director of Ireland's Industrial Development Authority, said industry needed the opportunity of making and retaining profits in order to allow the private sector to expand and contribute to economic development.

The IDA's target was to create new jobs. The key to this was a high return on investments, which led to high output, high productivity and more jobs. U.S. statistics showed the average rate of return on U.S. manufacturing investment in Ireland between 1974 and 1978 was 29.9 per cent—by far the highest in the world.

## WHY BRAZILIANS BOUGHT TURNTABLE MAKER

## Garrard fits global goals

BY ELAINE WILLIAMS

GRADIENTE ELECTRONIC, the new owner of Garrard Engineering, the loss-making turntable manufacturer sold by Plessey yesterday, has been a Garrard customer for more than 10 years.

The Brazilian company, which bought Garrard for £1m versus its asset value of £5m, has always been impressed by Garrard's standard of engineering. This year Garrard will make as many Garrard turntables in Brazil under a 1973 licensing agreement as Garrard makes in England. The company has distributed Garrard products since 1968.

Gradiente Electronics is a relatively young company started in 1964 by four university students. They designed and built hi-fi amplifiers, funding the venture out of their private savings.

Today the company has a turnover of £35m, post-tax profit of £4m and employs 2,800 in Brazil and Mexico. It claims to have 85 per cent of the hi-fi business in Brazil and Mexico, competing with the Japanese giants Sharp, Sanyo, Sony and Matsushita's National and Panasonic brands.

Gradiente began to expand rapidly in the 1970s, first by joining forces with a television component manufacturer, Staub Electronics. Mr. Eugene Staub, then managing director of Staub, is president of Gradiente.

In 1973, a subsidiary employing 100 people was opened in Mexico, followed in 1974 by a new manufacturing plant in Brazil. In 1975 Gradiente

decided to diversify its activities into telecommunications.

To achieve this, Gradiente acquired ICB Control Telecommunications, a private Brazilian company founded in 1953. Gradiente is enjoying considerable success in this field having designed a new standard telephone for the Brazilian telecommunications authority, Telebras.

Siemens, L. M. Ericsson and International Telegraph and Telephone will make the unit under licence.

Gradiente has been looking for a hi-fi acquisition for more than a year. It already makes most of the range of hi-fi equipment including audio amplifiers, loudspeakers, receivers, tuners and cassette decks.

Mr. Staub is ambitious for his company, wanting to sell its products all over the world. Garrard's distribution network and good name will enable him to achieve that.

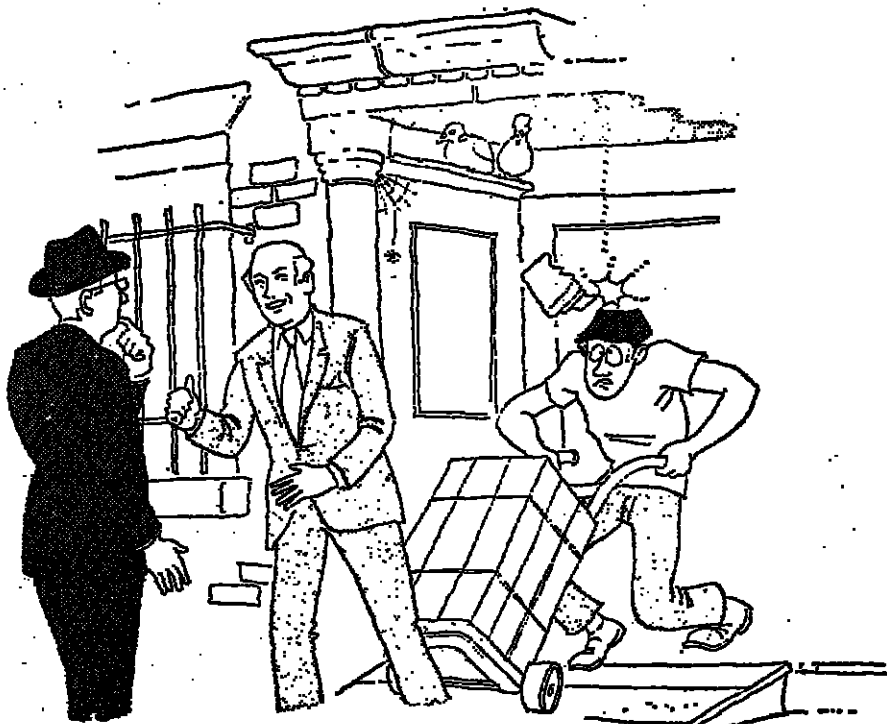
He said that the existing product line of turntables would continue to be made at Swindon, guaranteeing the approximately 750 jobs in the company.

Gradiente will gradually add to Garrard's range the other products made in Brazil.

Mr. Staub admits that there is still a lot of work to be done to make Garrard a success, although he maintained that the company would be profitable in the next 12 months. His confidence stems from Plessey's "cleaning up operation" to reduce the annual loss by Garrard.

Gradiente has to reduce the £285,000 loss for the first quarter to June. But Mr. Staub believes this can be achieved by broadening the Garrard lines. He will also make use of Garrard's research department which he considers to be one of the world's finest.

What are  
**DEACON**  
giving  
**ALLDERS**  
customers  
for Christmas  
1979?



Make sure your buildings  
don't let you down.

Many commercial and industrial businesses are carried out in dated, sub-standard and poorly built premises which inhibit production and certainly do nothing to enhance the image of the occupier. For many years Hunting Gate has designed and built offices, factories, ware-

houses and retail stores for companies such as BOC Limited, Robert Bosch Limited, Du Pont (UK) Limited, Fyffes Group Limited, GTE Unistrut Limited, J. Sainsbury Limited and Motorola Automotive Products Limited.

If you would like to know how Hunting

Gate's in-house team of architects, building surveyors, lawyers and financiers can help you with well located, designed and constructed units, then please telephone or write for our corporate brochure.

**Hunting Gate**  
**4444**

Hunting Gate, Hitchin, Herts SG4 0TB. Telephone: (0462) 4444. Telex: 82444.

develop and build the professional way



## Want to cut delivery costs? We cover the byways as well as the highways.

If you've got goods to deliver to some out-of-the-way spot, there's no need to use up vital fuel and driver-time—not when the Royal Mail operates nationwide anyway!

So why invest in a new vehicle when your business expands—or replace an existing vehicle when it's exhausted?

Let the Royal Mail Parcels service take the strain on your behalf!

We're here to help you. Fast, reliable, at the right price. With special terms for businesses—and special services for particular needs.

We'd like to send you two free booklets by independent experts: 'Own vehicle fleet costs versus carriers' prices'—just updated—and 'The future role of depots

in a distribution network.' They cover the economic problems your fleet faces—for example, depreciation, fluctuating workloads, return-empty vehicles... Just tick the box in the coupon.

The ten men in the picture head our marketing team. They want to help you cut delivery costs. All you need do is send the coupon—now. Or dial your operator and ask for FREEFONE 2325.

**SAVE IT**

Return this coupon to:  
Jackie Willbourn, FREEPOST Room 434, Postal Headquarters,  
St. Martin's-le-Grand, LONDON EC4A 3DF. (You don't need a stamp.)

Please ask one of your marketing team to contact me ☐  
Please send me the booklets you offer ☐  
Please send me more information about Royal Mail parcel services ☐

Name \_\_\_\_\_ Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_ Tel. No. \_\_\_\_\_

EF/1/211

**Royal Mail Parcels**  
We mean business



## UK NEWS—LABOUR

## Offer of 20% will go to pithead ballot

BY CHRISTIAN TYLER, LABOUR EDITOR

THE NATIONAL COAL BOARD has decided to take the risk of letting its "final" 20 per cent offer to go out to a pithead ballot of the 240,000 miners.

There is unlikely to be any improvement on the offer, rejected by negotiators of the National Union of Mineworkers this week.

A special meeting of the national executive of the NUM has been called for next Wednesday. This was to give the NCB time to improve on its £185m package.

Now it seems certain that the 25-man executive will reject the offer. What is less clear is whether that hard line will be put to the coalfields on the ballot paper.

A conference resolution of the NUM commits the executive to asking the members whether

they are ready to take some form of industrial action in the event of a deadlock over pay. But union leaders have still to decide the precise wording of the ballot.

Meanwhile Coal Board officials will try to convince leaders of the union that they mean what they say about there being no more money available. Mr. Joe Gormley, NUM president, is abroad on a business visit to Luxembourg with the Board's industrial relations director, Mr. Cliff Shephard, which gives both sides time to study ways of preventing a damaging collision.

The NCB does not believe that there is any appetite in the coalfields for industrial action. But that calculation could go awry if the executive positively recommends it next week.

It was the moderates on the NUM negotiating committee who led the move for rejection, apparently in the belief that the board could be pushed a little further before a ballot.

Mr. Arthur Scargill, militant president of the big Yorkshire Area of the NUM, opened the Left's campaign for pit-level rejection of the offer yesterday.

He said "I would urge every miner to reject the offer of the Coal Board, and accept no less than the full claim agreed at our annual conference." The conference claim was for increases of between 30 and 65 per cent.

If the claim was justified then, said Mr. Scargill, it was even more justified now "in the light of rocketing prices and spiralling inflation."

## Imports 'threaten collieries'

By Robin Reeves, Welsh Correspondent

UP TO six collieries in South Wales will close with the loss of 4,500 miners' jobs if the British Steel Corporation goes ahead with plans to use foreign coking coal, Mr. Philip Weekes, the National Coal Board's area director, warned yesterday.

The issue is completely overshadowing area discussions on the NCB's latest wage offer.

Mr. Emlyn Williams, the South Wales miners' president, led a union deputation to Newport docks yesterday to seek trade union support for the blocking of an 18,000-tonne shipment of U.S. coking coal, due to arrive in about 10 days. The miners want the dockers to refuse to unload the coal.

The shipment—destined for BSC's Llanwern steel works—is seen as a "test case" by the National Union of Mineworkers.

British Steel's Welsh division intends to increase imports during the six months ending next March by 300,000 tonnes, to a total of 1.2m tonnes. This is 25 per cent of the division's coking coal requirement.

Mr. Weekes said that, while he sympathised with BSC's problems, if imports were maintained at this level, two or three pits and up to 2,500 miners' jobs could disappear.

Domestically-produced coking coal is £10 a tonne dearer than imported supplies, a differential almost certain to widen after the miners' pay settlement.

British Steel said yesterday that the corporation was duty-bound to buy the cheapest coal available to safeguard steelworkers' jobs.

In the Commons, MPs from South Wales said they would seek a meeting with Mr. David Howell, Energy Secretary. They are likely to urge that the NCB should be given the same treatment as the West German coking coal industry, which receives substantial production subsidies from its Government.

## Separate talks on TV dispute

THE BBC and the Association of Broadcasting Staff will meet Advisory, Conciliation and Arbitration Service officials today for separate talks over a grading dispute which has already hit programmes.

The union has made a 24-hour strike by 40 outside broadcast sound staff official and will support industrial action by other BBC staff. The strike started at 2 pm yesterday and included workers on the Miss World programme.



A PENSIONER from Tooting Pensions' Action Group and three hospital domestics mannequin the picket line outside a South London geriatric hospital yesterday in a bid to prevent management from closing it, writes Lisa Wood.

Staff at the 247-bed hospital yesterday mounted the picket line in protest at a decision by Meriton, Sutton and Wandsworth Area Health Authority, to close St. Benedict's, Tooting, as part of a £5m cut in services.

The action by nurses, domestics and ancillary staff, was described yesterday as

"passive resistance against the closure," by Mr. Peter Rack, leader of the hospital defence council.

The pickets, who included Mr. Neil Osborne, branch secretary of the Confederation of Health Service Employees (left) and Nurse Anna Finlay, were not interfering with the hospital's day-to-day operation. They wanted to prevent the removal of any patients.

The hospital is due to close next July and doctors have been told not to admit new patients after December 31. Patients are to be gradually

transferred to the Bellingham Hospital, Wandsworth, St. James' Hospital and the South London Hospital for Women and Children.

Nursing staff at St. Benedict's claim that facilities at these three hospitals are not suitable for elderly people.

Miss Kathleen Winsor, a voluntary visitor to the hospital for 30 years, said: "These old people don't want to move. St. Benedict's is their home. Old people who are moved like this die when they are separated from their friends."

## Craftsmen vote for Shotton closure

BY OUR LABOUR STAFF

A MASS MEETING of the 1,800 craftsmen at the British Steel Corporation's Shotton works voted yesterday to accept the corporation's closure decision and negotiate maximum severance payments.

The meeting rejected, by a majority of about 2-1, a plea for the position to be left open, pending today's meeting in Sheffield of craftsmen throughout the steel industry. They are to discuss possible national industrial action against BSC's ending of iron and steel making at Shotton and Corby.

At the same time a union leader argued yesterday that it would be "counter-productive" to take industrial action against BSC over its other proposal to end steelmaking at Corby, Northants.

Yesterday's decision at Shotton was seen as a serious setback to the campaign of resistance to the closure, which will result in the loss of at least 6,400 jobs at the Deeside works by next March. Members of the four craft unions at Shotton have better prospect than steel production workers of finding alternative employment.

The 400 blast furnacemen at the works are also in favour of negotiating, but the second

largest union membership, the Transport and General Workers, has already decided to fight on. Members of the Iron and Steel Trades Confederation, the largest, are deciding their attitude at branch level. Following discussions with the membership, representatives of all the Shotton trade unions are due to meet next Monday to decide finally whether to continue fighting the closure or negotiate redundancy terms with BSC.

Mr. Frank Cottom, national officer of the General and Municipal Workers' Union, told his union's iron and steel delegate conference in London yesterday that it would be counter-productive to take industrial action over the proposed Corby closure. If plants were closed as a result of action, there was no guarantee that they would all re-open, he said.

● The sale to private enterprise of the steel and iron making plant at Shotton, North Wales, could cut the UK's imports of sheet steel by up to half, and not harm the British Steel Corporation in any way, according to the county council of Elwyth, in which Shotton is located.

## Teachers dispute hours claim

By Michael Dixon, Education Correspondent

DESPITE lengthy school holidays, teachers work a longer week than the average man in a non-manual job, says the National Union of Teachers in its evidence to the Clegg Commission on pay comparability.

"The supervisory role of the teacher is wider than a similar supervisory role in industry or commerce or, indeed, any adult employment," the evidence adds.

The NUT, which controls the unions' panel of the Burnham negotiating committee, this year claimed a 36.5 per cent pay increase. But the panel eventually settled for 9 per cent plus £6 a month pending the Clegg Commission's study.

The claim about school staff's working week contrasts sharply with a statement earlier this year by the NUT's main rival—the National Association of Schoolmasters and Union of Women Teachers, that teachers were paid for only five hours' work a day on 180 days a year.

The local education authorities recently complained that increasing numbers of staff were working only the minimum time-tabled hours. But the NUT maintains that teachers work much longer than their required hours.

## Sunday Times dispute resolved

By Alan Pike, Labour Correspondent

UNION LEADERS at Times Newspapers hope a formula has been agreed which will allow the first edition of the Sunday Times this year to appear as scheduled at the weekend.

Publication of the Sunday Times has been in doubt in spite of the reappearance of its sister paper, The Times, since Tuesday, because of a demarcation dispute between the National Graphical Association and the National Society of Operative Printers, Graphical and Media Personnel.

The dispute—over whose members should control the flow of papers into stacking machinery—was temporarily resolved when it was agreed that The Times would be produced on machine lines which do not incorporate the disputed machinery. Its use is, however, essential to produce the Sunday Times.

Mr. Les Dixon, NGA president, said yesterday that further discussions had now taken place with NATSOPA. These had produced a formula acceptable to both unions and agreed by their respective branches involved. "We do not anticipate any trouble in producing the Sunday Times on Saturday night," he said.

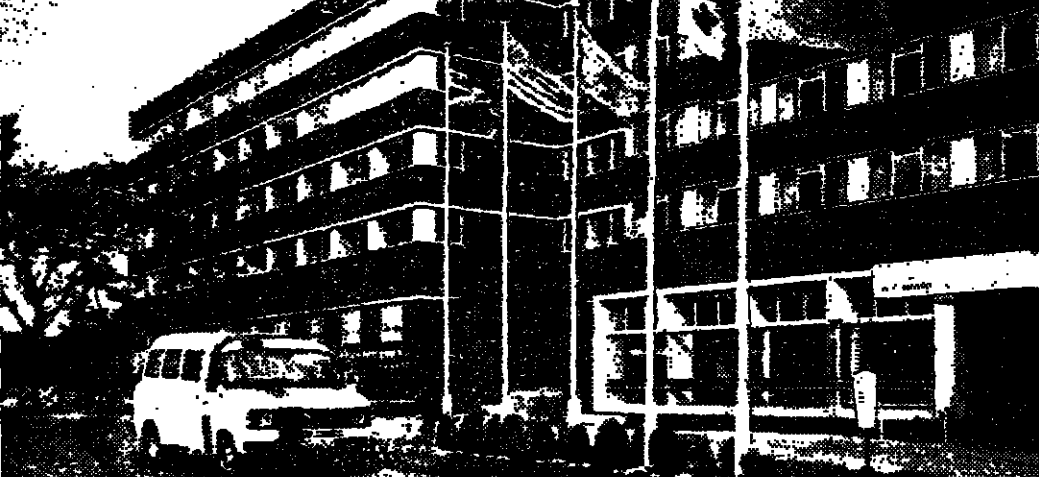
The NGA yesterday instructed 164 compositors on the London Evening News to return to normal working pending negotiations on a dispute arising from the publication of a colour supplement, due to appear today. NGA members in the composing room, stopped work yesterday in support of a demand for compensation because the supplement is being produced by an outside printer.

The National Union of Journalists' executive has instructed its recruitment and organisation committee to produce a report by next month on the prospects of amalgamation talks with other print unions. NUJ policy is in favour of making informal approaches and some executive members expressed impatience at the lack of progress since the April NUJ conference at their last meeting.

The NGA and the Society of Graphical and Allied Trades recently decided to enter into amalgamation discussions, and the NUJ is already involved in talks with both these unions on the new technology issue.

## "There's no faster way to build"

(Manager, Gosforth Park Hotel, Newcastle)



A major bedroom and conference room extension was completed at this luxury 4-star hotel in just over a year in spite of one of the worst winters on record. This was made possible by the Conder Kingsworthy method of building.

OFFICES, HOSPITALS, SCHOOLS, ETC. HAVE ALSO BEEN BUILT IN HALF THE NORMAL TIME USING KINGSWORTHY.

If you want quality buildings in double quick time—and to budget, contact T. K. Holder, Conder International Limited, Winchester, Hampshire. Telephone (0962) 882222. Telex 47465.

**CONDER**  
World leaders in steel-framed buildings

## What Sumitomo Trust does in London, it can do in New York, Frankfurt, Hong Kong, Tokyo...



Sumitomo Trust plays an active role in key financial centres of Europe.

Sumitomo Trust, with assets of 29.6 billion and a key position in the powerful Sumitomo Group, is one of Japan's leading banks. For over half a century we have specialized in providing long- and medium-term financing for every key sector of the domestic economy.

We also offer a full range of international banking services to customers worldwide. Services such as the provision of long- and medium-term loans to corporations and foreign governments, fund-raising in the Eurocurrency and U.S. markets, guaranteeing bond issues floated overseas, etc.

For your financial needs in Europe, America or the Orient, contact the bank that's at home both in Japan and the world. Contact Sumitomo Trust.



**Sumitomo Trust & Banking Co. Ltd.**

London Branch: 62/63 Threadneedle Street, London EC2R 8BB, U.K. Telephone: 01-606-5621/1 Telex: 889824, 881041 New York Branch: One Liberty Plaza, 91 Liberty Street, New York, N.Y. 10006, U.S.A. Telephone: 212-553-4000 Telex: 722049 Frankfurt Office: Taunusanlage 11, 6000 Frankfurt am Main 1, F.R.G. Telephone: 069-263071 Telex: 413741 International Department: 3-1, Yama 2-chome, Chuo-ku, Tokyo, Japan Telephone: 03-278-3131 Telex: 129631, 02228049 Head Office: Osaka, Japan

## FOR SUCCESSFUL FINANCIAL PLANNING



## PUT YOUR FINGER FIRMLY ON THE LOWNDES-AJAX BUTTON

Here's how it works: ... you, the financial decision maker—manager, planner, accountant, economist—simply put the key questions, in simple English-like language (Simplan), into a terminal—linked by dial-up telephone to our Croydon Computer centre. Answers simply appear in the form most

helpful to you—including graphical displays, cash flow statements, budgets, investment appraisals. You'll find the interactive capability also provides econometric modelling, forecasting techniques and statistical analysis of the most sophisticated kind.



LOWNDES-AJAX, A MEMBER OF THE HILL SAMUEL GROUP and founder member of the C.S.A.

Telephone 01-689 2244 or send this coupon to:  
Michael Reeves, Associate Director, Lowndes-Ajax Computer Service Ltd.,  
Milton House, Milton Road, Croydon, CR9 2XG.

I am interested in your Financial Planning Service. ☐ Financial Accounting Service ☐

Please tick other services of interest: ☐ Computer Output ☐  
☐ Microfilm ☐ Interactive Personal ☐  
☐ Information

NAME \_\_\_\_\_  
POSITION \_\_\_\_\_  
ORGANIZATION \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
Telephone No. \_\_\_\_\_

Lowndes-Ajax Computer Service

CROYDON • 01-689 2244 • WARRINGTON • 0925 53391

**Looking for a new factory site?**

**Torfaen fits you in FAST!**

TORFAEN—the Eastern Wales Development Area—has a proven track record for selling new factory F.A.S.T.

We also have plenty of factory buildings and for lease or sale, including some prime green field sites and reclaimed sites. Further north, Torfaen includes a large area of land for sale.

Contact Alan Pitts, Chief Technical Officer, Borough of Torfaen, Council Offices, Hanbury Road, Pontypool, Gwent NP4 6YB. Tel. Pontypool 2471 Ext. 287.

Name \_\_\_\_\_  
Address \_\_\_\_\_

مكتبة النهر



## NORTH SEA OIL PRODUCTION – UK SECTOR

FIELD	START OF PRODUCTION	RECOVERABLE RESERVES (million bbl)	PRODUCTION	PEAK PRODUCTION
			DATE Oct. 1978-Sept. 1979 ('000 b/d)	RATE ( '000 b/d)
<b>PRODUCING FIELDS</b>				
Argyll	June 1975	36-50	17	22
Auk	Feb. 1976	50	19	48
Beryl	June 1976	400	78	80-95
Brent	Nov. 1976	2,000-2,200	195	460-550*
Claymore	Nov. 1977	404	80	110
Dunlin	Aug. 1978	450-600	103	120
Forties	Nov. 1975	1,800	503	530
Heather	Oct. 1976	150	16	50
Montrose	June 1976	110-135	27	40-50
Ninian	Dec. 1978	1,200	108	360
Piper	Dec. 1976	618	270	280
Thistle	Mar. 1978	450-500	75	180
<b>TOTAL</b>		7,668-8,127	1,493	N/A†
<b>FIELDS UNDER DEVELOPMENT</b>				
Beatrice	1981	160	—	80
Beryl " B "	1983	300	—	85
Brac	1983	250	—	160
Buchan	1979/80	50†	—	50
Cormorant Sch.	1979/80	118	—	60
Cormorant Nth.	1982/83	400	—	180
Fulmar	1981	500-525	—	180
Hutton§	1983/84	250	—	80-100
Hutton NW	1982	280	—	100
Magnus	1983	450	—	120
Maureen	1981/82	150	—	75-80
Murchison	1980/81	350-380	130	130
Statford	1979/80	477	—	60
Tartan	1980	250-300	—	65-90*
<b>TOTAL</b>		3,977-4,082		

Notes: \* Including natural gas liquids. † Not applicable (fields will not reach peak production at the same time).  
‡ Provisional estimates. § Department of Energy application still to be submitted.  
Source: Wood, Mackenzie; Hoare Gosselt/Wilton Publications; Department of Energy and other industry estimates.

It is unrealistic to assume that no further fields will be found and exploited. (To be fair, UKOOA in its report recognised the potential for adding additional fields to those now being exploited.) The Department of Energy, in its latest energy assessment, presents a slightly brighter picture. It says that the UK need not be a net oil importer before 1990.

The Western Approaches contain other promising areas, although as yet little is known of the detailed geology. There is the West Shetland Basin, known to contain at least 10bn barrels of fairly heavy oil lying close to the surface and contained in a large, but shallow field. For all these reasons the oil will be difficult and expensive to produce. The expected average of the oil in place will never be extracted. But even a 10 per cent recovery factor would make it a large field by any standard. Besides, there is a strong possibility that other commercial fields will be found in the area over the next few years.

These resources, in what are now regarded as frontier areas, will be the target for develop-

The further exploration of offshore gas reserves, together with the construction of a new pipeline collection system, could easily add £5bn to £10bn to the capital programme. And still no allowance has been made for the high cost of opening fields out-

But Mr. Raisman and his colleagues would like to see some basic conditions met, and openly confirmed, by the new Conservative Government. They can be summarised as follows:

- An even-handed treatment of all investors. There is some concern that future policies will favour British oil interests and reduce the influence of inter-

There has been some concern within Whitehall that too active an exploration programme might lead to a spate of oil field development projects in the mid and late 1980s. Mr. Raisman argues that there is no harm in allowing companies to find oil: the Government can always control the speed of extraction. If the Government wants to slow down development work it

Mr. Howell, Energy Secretary, has gone some way towards meeting the industry's needs, although he did retain BNOG against the wishes of many oil men. In as much as Government policy has been spelled out, Mr. Howell has tolerated the industry, in effect: "We will keep government interference to a minimum providing you produce the goods." Mr. Raisman for his part has shed a welcome new light on the opportunities and the prospects as bright as he suggests are if the operating conditions remain as Mr. Howell intends. Britain could look forward to self-sufficiency in oil for perhaps 20 years or more.

**'GIVE TO THOSE WHO GAVE—PLEASE'**

# The European express freight system-faster than airfreight.

**UK-BELGIUM**  
**48** HRS  
DOOR-TO-DOOR

**SOUTHERN GERMANY-FRANCE**  
**24** HRS  
DOOR-TO-DOOR

**UK-PARIS**  
**48** HRS  
DOOR-TO-DOOR

**UK-NETHERLANDS**  
**48** HRS  
DOOR-TO-DOOR

**UK-GERMANY**  
**48** HRS  
DOOR-TO-DOOR

**NETHERLANDS-GERMANY-BELGIUM**  
**24** HRS  
DOOR-TO-DOOR

**SWITZERLAND-GERMANY**  
**24** HRS  
DOOR-TO-DOOR

IPEC is a new express freight service—and there is nothing else like it in Europe. But, although IPEC is totally new to Europe in terms of system concept and performance, it is nonetheless proven in practice. Because, in Australia, 50 IPEC depots already handle over 18,000 consignments every working day for about 50,000 regular customers. At the same time, the IPEC service can count on an established operating structure in Europe—based on the UK Sayers Group and the Dutch/German Gelders Spelra organisation—which comprises over 1,000 qualified staff, operating in more than 30 depots in six countries (see the list at the end).

**Faster than airfreight.**  
IPEC is a specialist service, carrying solely freight (never passengers) on a nightly schedule. IPEC is also a completely co-ordinated service—from collection to delivery, door-to-door—

**UK-SWITZERLAND**  
**72** HRS  
DOOR-TO-DOOR

**SWITZERLAND-NETHERLANDS-BELGIUM-FRANCE**  
**48** HRS  
DOOR-TO-DOOR

**FRANCE-NETHERLANDS-BELGIUM**  
**24** HRS  
DOOR-TO-DOOR

**IPEC**  
If it's urgent, send it IPEC

**Under one control.**  
From start to finish, IPEC guarantee you consignment will never leave their hands. Because there are no outside agents or correspondents involved. Each one of the depots in the IPEC network is IPEC-owned and IPEC-operated. And the entire network is linked by a sophisticated communications system involving telephone, telex, radio and facsimile machine. So every consignment can be carefully monitored every step of the way.

**Quicker customs clearance.**  
IPEC customs clearance is accelerated as a result of long established, close working relationships with customs authorities throughout Europe. In the UK and the Netherlands, IPEC has Customs Offices on its depot premises.

**Less expensive.**  
Just as IPEC is faster than airfreight—as it is in the case of practically every consignment—it is also less expensive. A straight comparison between IPEC rates and airfreight rates will demonstrate the potential savings in full.

**Easier to use.**  
Like every other aspect of the IPEC service, the paperwork is also trimmed for speed. All you have to do is complete the simple IPEC consignment note; fill in

\*Up to 50 km from IPEC depots.

the Government form; and attach three copies of your invoice. IPEC will even supply you with blanks of both the consignment note and the Government form. Just as IPEC will supply you with the relevant cost, schedule and route for any European destination, almost immediately, via computer print-out.

The depots: UK London (01) 572 5311, Belfast (023) 125 432, Birmingham (05433) 71814/5, Bristol (0454) 418595/418570, Glasgow (041) 8965810/8, Isle of Man (0624) 25957, Manchester (061) 7906283/4, Northampton (0604) 42847/42898, St Helier (0534) 71198, France Paris, Lyons, Germany Augsburg, Bayreuth, Berlin, Bielefeld, Dortmund, Düsseldorf, Emmrich, Frankfurt, Hamburg, Hanover, Mannheim, Munich, Nuremberg, Stuttgart, Villigen. The Netherlands Amsterdam, Arnhem, Emmen, Hengelo, Rotterdam. Belgium Bornem, Switzerland Zurich, Basle.



# BUSINESSES FOR SALE

## FOR SALE SWISS BANK

President wishes to retire, therefore full control available. Medium sized Bank with good profit record, established for 25 years in major Swiss Financial Centre.

Price: Circa 15 Million Swiss Francs

Write Box G.4913, Financial Times, 10, Cannon Street, EC4P 4BY.

## MANUFACTURING BUSINESS FOR SALE

LOCATION SOUTH SOMERSET

Modern Industrial Estate, 10 minutes from M5. Premises constructed 1978. 34 years remaining on existing lease, 7-year reviews. Production area 11,536 sq ft. Office 1,500 sq ft. plus large yard and parking facilities. Current business manufacture of occasional furniture in metal/electro brass. Factory fully equipped with wood and metal working machinery, electro brass plant and spray shop. Would suit other trades, i.e. manufacture of garden furniture.

Business or assets for sale as a going concern or piecemeal. Tax losses approximately £70,000.

Enquiries to A. M. D. Bird, Thornton Baker, Refuge Assurance House, Baldwin Street, Bristol BS1 1BQ. Tel: Bristol 28901.

## OLD-ESTABLISHED

**IRONFOUNDERS AND GENERAL ENGINEERING**  
business for sale (in receivership), previously advertised, approximately 4½ acres, including undeveloped land. Comprehensive plant. Turnover approximately £500,000 p.a. Leicestershire. Particulars available to principals only on application in writing to Ernest & Whitney, Provincial House, 37 New Walk, Leicester LE1 6TU.

## ENGINEERING COMPANY FOR SALE

Specialist Sheet Metal manufacturing company situated in East Midlands city, own products, and established UK wide sales network. The company location has easy access to motorway network, a modern well equipped freehold 16,000 sq ft factory and offices. The company is for sale as a going concern, complete with established staff and management. The directors are seeking offers, on this basis, in the region of £650,000, appropriate financial and other data is available to interested principals, who should write in the first instance to:

Box G.4895, Financial Times, 10, Cannon Street, EC4P 4BY.

## DIVERCO Limited

### FOR SALE

**RICE WHOLESALE PACKAGING COMPANY**  
Sales £400,000 p.a. Substantial 10,000 sq ft freehold premises. Modern plant. Young manager. Offers based on tangible assets of approximately £200,000 and future growth prospects.

4, BANK STREET  
WORCESTER WR1 2EW  
Telephone: 0905 21699 22303

## ENGINEERING COMPANY

West Essex engineering components manufacturing company for sale. Excellent modern plant and machinery and factory. Long lease, with land to expand. Close to M11 motorway. Well established, with full order book. Profitable company. Reason for sale, owners retiring. Suitable for merging or acquisition by group. Price £540,000 negotiable. Enquiries from principals only. Write Box G.4901, Financial Times, 10, Cannon Street, EC4P 4BY.

## OPPORTUNITY

To acquire limited sized distribution and sales operation of high standing and reputation. Established in the motor vehicle industry. Large sales area. Health reasons. Principal offers. Consideration and prompt action please write Box G.4911, Financial Times, 10, Cannon Street, EC4P 4BY.

## CLOSE HATCHWOOD AIRPORT

Substantial factory and office premises, approx. 15,000 sq ft to let at £25,500 p.a. Substantial goodwill in motor vehicle industry. Established business. Suitable for sale. Principal offers. Consideration and prompt action please write Box G.4911, Financial Times, 10, Cannon Street, EC4P 4BY.

## BUSINESS FOR SALE

ISLE OF WIGHT

45FT FRONTAGE

MAIN SHOPPING CENTRE

Furnishings, Carpets, Bedding, Fabrics. Turnover excess £100,000. Lease 900 years. For Sale or Lease. Excellent living accommodation. Principals only.

Write Box G.4895, Financial Times, 10, Cannon Street, EC4P 4BY.

## LEISURE INDUSTRY

Excellent opportunity to acquire a country club with potential for further development.

Located in prosperous oil industry area. Current turnover level £7,000 per week.

Write Box G.4897, Financial Times, 10, Cannon Street, EC4P 4BY.

## LIGHT ENGINEERING COMPANY IN NORTH WALES

Supplying Motor Component Parts

Offers invited for all plant and machinery, goodwill and stock. Turnover per last audited accounts over £1 million.

Write Box G.4898, Financial Times, 10, Cannon Street, EC4P 4BY.

## TOY COMPANY

Successful range of boardgames and jigsaws selling through Toy Shops, Department Stores, Mail Order and General Distribution. Set up costs absorbed. Tax losses of £150,000 available. Turnover £105,000. Price £15,000.

Write Box G.4925, Financial Times, 10, Cannon Street, EC4P 4BY.

## SPECIALIST

## STEEL FABRICATION

Close Milford Haven. General fabrication for oil, gas, petrochemical and marine industries. Lease negotiable for approx. six acre waterfront site with slipways plus workshop (40 ft headroom) and offices. Goodwill, plant and stock for sale. Workforce of approx. 50.

Apply to the Liquidator, Marcon Fabrications Ltd., 30 Bancroft, Hitchin, Herts SG5 1LE (telex 826369).

## ACQUISITION WANTED

U.K. Public company actively seeks a new acquisition and would like to hear from those companies or individuals who would like to sell a controlling or substantial interest. The usual safeguards re-staff and management would apply and purchase could be either by cash or other consideration.

Replies in confidence to Box G.4902, Financial Times, 10, Cannon Street, EC4P 4BY.

## DIVERCO Limited

### FOR SALE

**INDUSTRIAL TOOL DISTRIBUTOR**

Profitable and well established. Sales £381,000. Modern leasehold premises. Strong management. Main agencies include Power, Abrasive and Cutting tools. Located Home Counties. Offers in region of £100,000.

4, BANK STREET  
WORCESTER WR1 2EW  
Telephone: 0905 21699 22303

## WOOL PILE FABRICS

Turnover approx. £400,000 with small profits. Modern freehold factory and 2 acres with planning permission. Favourable tax position. For sale at approx. N.A.V. or merger with strong marketing partner considered.

Write Box G.4910, Financial Times, 10, Cannon Street, EC4P 4BY.

## OLD-ESTABLISHED ELECTRICAL CONTRACTORS

High reputation and with good order book - for sale at net worth - turnover £700,000 p.a. and rising. South England. Profitable.

Write Box G.4924, Financial Times, 10, Cannon Street, EC4P 4BY.

## TUBE MILL FOR SALE

Small Non-Ferrous Tube Works (drawing). Existing extrusion potential. Northern area. Joint Development possible with existing plant. Contribution plus hard earned know-how in metals, exporting, etc. Certain excellent advantages. Fully confidential.

Write Box G.4915, Financial Times, 10, Cannon Street, EC4P 4BY.

## ROOFING & CEILING CONTRACTING COMPANY FOR SALE

Located in South of England with annual turnover of £250,000. Freehold premises. Excellent reputation. Ongoing management.

Write Box G.4907, Financial Times, 10, Cannon Street, EC4P 4BY.

## FOR SALE TEXTILE IMPORTER

Company engaged in importing and distributing household textiles with profits over £100,000 per annum. seeks buyer who would be prepared to expand the business.

Write Box G.4898, Financial Times, 10, Cannon Street, EC4P 4BY.

## IBIS ENGINEERS LIMITED

## Manufacture Installation and Service of Laundry Equipment Business for Sale as a Going Concern

with Freehold Property 138,000 sq. ft. at Kendal, Cumbria

Particulars from H.A. Butt, Price Waterhouse and Co., P.O. Box 23, Shap Road, Kendal, Cumbria

## FOR SALE

Three small profitable divisions of company consolidating its products in one area. All products well established, give good return and sales could easily be increased by companies operating in the appropriate fields.

1. Electronic professional product for leisure industry. T/O £50,000 p.a. increasing.

2. Electric product for laboratories. T/O £20,000 p.a.

3. Sheetmetal product. Guaranteed market. Excellent margin. T/O £30,000 p.a.

Sensible prices for goodwill, stock, tooling, order book, etc.

PRINCIPALS who will be in a position to make a decision within a reasonable time apply to:

Box G.4904, Financial Times, 10, Cannon Street, EC4P 4BY.

## DIVERCO Limited

### FOR SALE

**ENGINEERING SMALL TOOL DISTRIBUTOR**

Sales £130,000. 4,000 sq ft. Leasehold premises. Located in a prime position for sale. Individual or company seeking established London base. Offers in region £20,000 for quick sale.

4, BANK STREET  
WORCESTER WR1 2EW  
Telephone: 0905 21699 22303

## FOR SALE

Goodwill of Old-established GENERAL ROAD HAULAGE COMPANY

situated in North London Present turnover approx. £450,000 p.a.

Write Box G.4887, Financial Times, 10, Cannon Street, EC4P 4BY

## BUYER REQUIRED URGENTLY

Wine Merchants Business established in traditional style premises in the City of Hereford. Ample storage including cellar space, car parking and loading facilities.

Further information from: Elton P. Edwards, F.C.A., Little & Co., Chartered Accountants, 16 St. Owens Street, Hereford. Tel: 2138.

## ENGINEERING FACTORY near GLASGOW

15,000 sq. ft. and 2 acres land. Fully equipped with modern machinery for general fabrication work. Further details from: Messrs. Dickson, McFarlane and Robinson, Chartered Accountants, 5 Provost's House, Glasgow G3 7JZ.

PROFITABLE BUSINESS engaged in wood-working machinery in 10 trades and holders of sole UK agencies for leading foreign manufacturers. Further particulars from: Messrs. Dickson, McFarlane and Robinson, Chartered Accountants, 5 Provost's House, Glasgow G3 7JZ.

LIGHT ENGINEERING company in Wiltshire. Dorset, with leasehold works and extensive plant and stock, for sale. Apply to: Messrs. Dickson, McFarlane and Robinson, Chartered Accountants, 5 Provost's House, Glasgow G3 7JZ.

## APPOINTMENTS

## Chief executive at Laporte Industries (Holdings)

Mr. K. J. Minton, at present operations director of LAPORTE INDUSTRIES (HOLDINGS), has been appointed managing director of the company from January 1, 1980.

Mr. C. P. Astin has been appointed executive managing director of FRANCIS SUMNER (HOLDINGS). He will be leaving his present position as an executive director of Barclays Merchant Bank to join the Summer Group from December 3.

Mr. Philip Farrar has been appointed commercial manager of NORCO TRANSPORT, the road tanker subsidiary of Manxey Docks and Harbour Company.

Mr. Shaun Metcalfe has been appointed managing director of TECHNOLOGY FOR COMMUNICATIONS INTERNATIONAL (TFCI) of Crawley, Sussex. He succeeds Mr. Gordon Thomson who has joined the Board.

Mr. P. D. Engineering, a member of the Laurence-Scott Group.

The INSURANCE CORPORATION OF IRELAND has made the following appointments of superintendents of its London (Overseas), Mr. R. P. Ryan (Executive) and Mr. D. Killey, (claims).

Mr. R. A. Jones has been appointed commercial manager of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

Mr. R. A. Jones has been appointed a non-executive director of BALFOUR KILPATRICK, a member of the Balfour Beatty

MAN). He was previously assistant actuary with Lloyd's Life Assurance in London.

Mr. Roy Ashman has been appointed a non-executive director of MILLENNIAL PROFESSIONAL AND TECHNICAL SERVICES. He is managing director of the company previously with the Prestige Group.

Mr. Philip Chappell, a director of Morgan Grenfell and Co., has succeeded Sir Jeremy Morse, chairman of Lloyds Bank, as chairman of the CITY ARTS TRUST.

Mr. D. A. Jeaks, managing director of R. PATTERSON AND SONS, will take over the additional post of chairman on January 1 in place of Mr. William Armstrong, who retires at the end of this year. Mr. Gordon Thomson has joined the Board.

## BANK RETURN

Wednesday, Nov. 14 1979

Liabilities

Capital

Public Deposits

Special Deposits

Bankers Deposits

Reserves and other Accounts

2,071,943,174

78,846,888

ASSETS

Government Securities

Advances and Other Accounts

Premises Equipment and Other Secs

Notes

2,071,943,174

78,846,888

ISSUE DEPARTMENT

Liabilities

Notes Issued

In Circulation

In Banking Department

ASSETS

Government Debt

Other Securities

9,650,000,000

9,640,199,825

9,600,000

11,015,180

8,408,682,641

1,230,222,059

9,650,000,000

# FACTORIES. ACT.

Demand for factory units in Milton Keynes is tremendous. Make your move now.

Our Advance Factory Units are going like hot cakes. Demand has always been high and continues to rise.

So if your business is looking to relocate or expand, the sooner you act the better.

The benefits of moving to Milton Keynes become more obvious day by day.

First, space. Whether you're a large or small industrial concern, we've got the room you need to flex your muscles, now and in the future.

Secondly, Milton Keynes has a wide range of desirable housing set in the heart of the Buckinghamshire countryside. There's no problem attracting key staff to the area.

And lastly, we're in the right place. Midway between London and Birmingham, just alongside the M1, Milton Keynes is the perfect location for any business serving either U.K. or Export markets.

Find out more today. Phone us, or fill in the coupon below.

Commercial Director, Milton Keynes Development Corporation, Wavendon Tower,



# Blunt named as 'fourth man' in Russian spy ring

BY PHILIP RAWSTORNE

SIR ANTHONY BLUNT, the Queen's former art adviser, was yesterday officially named as the "fourth man" in the Burgess-Maclean-Philby spy case.

Mrs. Margaret Thatcher told the Commons that Blunt—who will be stripped of his knighthood today—had confessed in April 1964 that he had acted as a "talent spotter" for Russian intelligence when he was a don at Cambridge before the war.

As a member of the British Security Service between 1940-45, he had regularly passed information to the Russians, Mrs. Thatcher said.

Blunt had confessed only after being given an undertaking that he would not be prosecuted.

The revelations brought a storm of protest from Labour MPs about the "double stan-

dards" operated under the Official Secrets Act.

Government Ministers are being pressed for a full debate on the affair and face further demands for Blunt's prosecution.

Blunt, a distinguished art historian, is now 72. He is an honorary Fellow of Trinity College, Cambridge; has been awarded honorary degrees by several other universities, and in 1956 was made a KCVO, a personal award of the Queen, after 27 years as Surveyor of the Sovereign's Pictures.

Confirmation of his spy role was given yesterday in a written Commons answer by Mrs. Thatcher.

Blunt had joined the British Security Service in 1940, after inquiries had judged him "a fit person," she said.

"He was known to have held Marxist views at Cambridge, but the security authorities had no reason either in 1940 or at any time during his service to doubt his loyalty to his country."

Blunt had left the Security Service in 1945 and resumed his profession as an art historian, holding a number of academic appointments as well as the Royal post.

Mrs. Thatcher said: "He first came under suspicion in the course of the inquiries which followed the defection of Burgess and Maclean in 1951 when the Security Service was told that Burgess had said in 1937 that he was working for a secret branch of the Comintern and that Blunt was one of his sources."

There had been no supporting evidence, however, and Blunt had denied it.

The Security Service had remained suspicious and in the course of a prolonged and intensive investigation interviewed Blunt on 11 occasions.

"No persisted in his denial and no evidence against him was obtained," Mrs. Thatcher said.

Nothing to implicate Blunt was uncovered in the inquiries which preceded the exposure and defection of Philby in January 1963.

But early in 1964, new information was received which directly implicated Blunt though it did not provide a basis for charges to be brought against him.

Mrs. Thatcher said: "The then Attorney-General decided in April 1964, after consultation with the Director of Public Prosecutions, that the public interest lay in trying to secure a confession from

Blunt not only to arrive at a definite conclusion on his own information from him."

"It was considered important to gain his co-operation in the continuing investigations, following the defections of Burgess, Maclean and Philby, into Soviet penetration of the security and intelligence services and other public services during and after the war."

The Attorney-General authorised an offer of immunity from prosecution if Blunt confessed.

"Blunt then admitted to the security authorities that, like his friends, Burgess, Maclean and Philby, he had become an agent of Russian intelligence and had talent spotted for them at Cambridge during the 1930s; that

he had regularly passed information to the Russians while he was a member of the Security Service; and that, although after 1945 he was no longer in a position to supply the Russians with classified information, in 1951, he used his old contact with the Russian Intelligence Service to assist in arrangements for the defection of Burgess and Maclean.

The Queen's Private Secretary had been informed of the situation in April, 1964. But Blunt had not been required to resign his unpaid appointment to the Royal Household.

"I carried with it no access to classified information and no risk to security and the security authorities thought it desirable not to put at risk his co-operation in their continuing investigations," said Mrs. Thatcher.



Sir Anthony Blunt

## Howe clamps down on growth of money supply



Sir Geoffrey Howe

With the permission of the House, Mr. Speaker, I should like to make a statement on monetary policy.

The figures for October, just published, show that M3 grew by 2 per cent in that banking month. The growth since mid-June, the beginning of the target period, has been equivalent to just over 14 per cent a year.

Although the figure for banking October was erratically high, it is clear that the underlying growth of M3 is still significantly above the target of 7-11 per cent.

There have been two principal causes of this excess: a higher than expected Public Sector Borrowing Requirement in the first half of the year and the persistently high level of bank lending.

Because of the timing of the Budget measures—in particular receipts from VAT and reductions in public spending—the PSBR was always expected to be higher in the first half of the year than in the second.

In the event, the PSBR in the first half year has been further increased by strikes and other industrial action, which

have delayed the collection of VAT and telephone bills.

At the peak, arrears on telephone bills are expected to reach £1bn.

A large part of these arrears will be made good in the second half year. Even so, the best estimate which could now be made of the PSBR for the year as a whole if no action is taken is that it would be about £9bn, compared with the £8.3bn Budget estimate.

The monthly growth of bank lending has averaged about £700m over the last quarter. Although the timing is difficult to predict, its growth can be expected to fall in due course.

Nevertheless, it is necessary to take action now to bring the growth of the money supply within the target range.

The Bank of England accordingly announced this morning with my approval that the Minimum Lending Rate would be increased to 17 per cent.

This goes beyond the rise in market interest rates at home and demonstrates the Government's determination to act with the firmness foreshadowed by my Rt. Hon. Friend the Prime Minister earlier this week.

The House will realise that interest rates overseas have risen sharply as other countries have moved to fight inflation by limiting monetary growth.

In the United States, for example, prime rates have risen from 11 to 15 per cent

since the summer.

In addition to sales of gilts, we intend to secure further funding of the PSBR through National Savings. The limit on holdings of the index-linked National Savings Certificates Retirement Issue will be increased next month from £700 to £1,200.

A new ordinary National Savings Certificate will be introduced early next year. The interest rate on the National Savings Bank Investment Account will be raised to 15 per cent from January 1 next.

Although much of the increase in the estimate of this year's PSBR is due to the timing of receipts, further action is

required to bring the PSBR down.

In the light of this, we shall require oil companies to make a payment on account of Petroleum Revenue Tax at the time when they make their returns.

This will have the effect from now on of advancing the due date for collection by 2 months, thus bringing the arrangements

for PRT into line with those for collecting royalties.

This will ensure that PRT reaches the Exchequer with the minimum of delay at a time when oil prices are rising.

The Bill to achieve this will be introduced shortly. It will reduce this year's PSBR by

£700m and thus bring the estimated level back to the original Budget figure of £8.3bn.

It will also yield an extra £300m next year, in addition to £400m or so from the deferred payment of telephone bills.

I set in hand some months ago a review of methods of controlling the growth of the money supply. The main instruments must continue to be our

public expenditure and tax policies, which together determine both the size and the composition of the PSBR, and interest rate policies. Recently, the Supplementary Special Deposits scheme, or corset, has also played a part in monetary control.

I am well aware of the limitations of this scheme and do not believe that it has a permanent role to play.

Nevertheless, the Governor and I have agreed that it is right that it should continue for a further six months. The Bank announced the arrangements this morning.

In the future, other techniques, including one of the variants of monetary base control, could play a useful role, without the disadvantages of the SSD scheme.

The Bank and Treasury will therefore shortly issue a discussion paper for consultation.

I must, however, stress that no such scheme can avoid the need for the right fiscal and interest rate policies. Indeed, one of the possible advantages would be to improve the response of interest rates to monetary conditions.

Finally, I am extending the period covered by the present target range for M3 of 7 to 11 per cent per annum. That target at present applies to the 10 months from mid-June 1979 to mid-April 1980.

It will now cover the 16 months from mid-June to mid-October 1980. The effect will be to avoid building into the target for the new period the excess growth of the money supply in the recent past, while allowing a reasonable period in which to offset that excess.

Mr. Speaker, Britain's future depends above all on mastering inflation. This can be done only if we bring the money supply under firm control, progressively reduce the rate of monetary growth over the years, and pursue the most rigorous restraint on public spending.

The supposed alternatives to these policies are a delusion. None of them would be responsible and none of them would be sustainable.

The action I have taken today underlines the Government's total and continuing commitment to getting inflation down.

public expenditure and tax policies, which together determine both the size and the composition of the PSBR, and interest rate policies. Recently, the Supplementary Special Deposits scheme, or corset, has also played a part in monetary control.

I am well aware of the limitations of this scheme and do not believe that it has a permanent role to play.

Nevertheless, the Governor and I have agreed that it is right that it should continue for a further six months. The Bank announced the arrangements this morning.

In the future, other techniques, including one of the variants of monetary base control, could play a useful role, without the disadvantages of the SSD scheme.

The Bank and Treasury will therefore shortly issue a discussion paper for consultation.

I must, however, stress that no such scheme can avoid the need for the right fiscal and interest rate policies. Indeed, one of the possible advantages would be to improve the response of interest rates to monetary conditions.

Finally, I am extending the period covered by the present target range for M3 of 7 to 11 per cent per annum. That target at present applies to the 10 months from mid-June 1979 to mid-April 1980.

It will now cover the 16 months from mid-June to mid-October 1980. The effect will be to avoid building into the target for the new period the excess growth of the money supply in the recent past, while allowing a reasonable period in which to offset that excess.

Mr. Speaker, Britain's future depends above all on mastering inflation. This can be done only if we bring the money supply under firm control, progressively reduce the rate of monetary growth over the years, and pursue the most rigorous restraint on public spending.

The supposed alternatives to these policies are a delusion. None of them would be responsible and none of them would be sustainable.

The action I have taken today underlines the Government's total and continuing commitment to getting inflation down.

THE BANK of England announced yesterday that, with the approval of the Chancellor of the Exchequer, it had decided to raise the Minimum Lending Rate from 14 to 17 per cent.

It also said that, with the approval of the Chancellor, it had decided to continue the operation of the Supplementary Special Deposits scheme for a further six months.

A notice to banks and deposit-taking finance houses describes the detailed application of the extension:

**Liabilities**

"The base on which the operation of the scheme rests will continue to be the average of each institution's interest-bearing eligible liabilities outstanding on the make-up days for the six months November 1977-April 1978."

"The application of the extension of the scheme will start from the average of each institution's interest-bearing eligible liabilities on the make-up days for November and December 1979 and January 1980 and end with the average of the make-up days for April, May and June 1980."

"The specified penalty-free rate of growth for each institution will continue to be 1 per cent per month of the true average."

An institution will be liable to lodge with the Bank non-interest-bearing Special Deposits on the scale specified in the Bank's notice of June 8, 1978, in the month after the period in which the average of its interest-bearing resources exceeds the penalty-free rate of growth."

"The terms of the operation of the scheme otherwise remain as set out in the Bank's notice of June 8, 1978."

**Guidance**

"The Bank's guidance to banks and finance houses on the direction of their lending remains in force."

In a separate note, the Bank said: "It is clear that the rate of monetary expansion, and in particular private sector demand for short-term credit, remains excessive although the money and banking figures for the single month of October—to be published this afternoon—exaggerate the underlying trend."

"In recent weeks market rates of interest have risen by about 2 per cent but a further rise is required to help to achieve slower monetary growth and Minimum Lending Rate has accordingly been raised to 17 per cent."

THE CHANCELLOR'S decision to bring forward the date of payments for Petroleum Revenue Tax confirms the Treasury's view of the North Sea: it is a honey pot to be dipped into in times of need.

By bringing forward the payment by just two months the Government will raise around £700m, such is the scale of oil-based operations and revenue on the UK Continental Shelf. In this way, according to the Chancellor, the Government should meet its Budget target for the Public Sector Borrowing Requirement of £8.3bn.

As a result of special legislation, shortly to be introduced, the Government hopes to squeeze three PRT payments into this financial year.

Under the current terms of PRT, oil companies make payments twice-yearly. The first, for the previous July-December, is made May 1, while the second, covering the remainder of the year, is due on November 1. The Chancellor is aiming to bring forward the payments so that the first payment next year falls in March and thus in the current financial year.

The level of income indicated yesterday by Sir Geoffrey Howe suggests that the Government is expecting total PRT payments next year of more than £1.5bn, about twice this year's level.

The increase reflects rising North Sea oil production and decreasing allowances which offset PRT payments in the early period of a field's productive life. In addition, PRT revenue will continue to rise as North Sea oil prices increase.

North Sea crude oil is among the most expensive in the world thanks to its lightness (and thus its suitability for refining into high-value products) and low sulphur content.

British Petroleum's Forties oil, for instance, is now selling for \$26.07 a barrel, up from \$23.30 a few days ago. Crude oil from the Montrose Field is more highly valued at \$26.27 a barrel.

**Palatable**

Clearly oil companies were not enthusiastic about the change of dates. They had to swallow hard this summer when the Conservative Government carried through Labour's proposals to increase the basic rate of PRT from 45 per cent of revenue to 60 per cent.

And the Finance Act reduced various off-setting allowances available under the previous oil taxation regime. The changes brought the overall tax rate—PRT, corporation tax and royalty—to about 80 per cent.

Had the changes been implemented a year earlier the oil industry would have screamed heartily. As it was, the big rises in oil prices had made the new measures somewhat more palatable.

But companies are still concerned that the Government will make a habit of using North Sea taxation as a "short-term rent collector."

Mr. George Williams, director general of the UK Offshore Operators' Association, summed up the industry's view last night: "The move is obviously something we wouldn't welcome. Who would welcome being asked to pay tax two months early?"

British Petroleum said yesterday that the changes in PRT payments "must have an impact." It had not seen the full details but believed the main effect would be on its cash flow. However, the new ruling would not present "an insuperable problem."

BP's overall capital spending was "not likely" to be affected by the new payment times "will increase our capital requirements." The new regulations will effectively cut the time allowed to the oil companies to work out their costs and their PRT liabilities from four months to two.

WITH THE latest evidence of the rate of growth in the money supply the decision to raise the Minimum Lending Rate to 17 per cent was unavoidable. Mrs. Margaret Thatcher, the Prime Minister, argued in the Commons yesterday.

She swept aside Labour taunts—including a suggestion of divisions in the Cabinet—and contended that the new measures to restrict credit were fully consistent with the Conservative manifesto commitment to fight inflation.

The Prime Minister told her Opposition critics that high though the level of Government borrowing was, it would have been even higher had Labour won the election.

In these circumstances, interest rates had to be high enough to get money in to pursue existing expenditure.

Seizing on the Prime Minister's reference to the Conservative manifesto, Mr. Michael Foot, the deputy Labour leader, asked: "When do you mention a 17 per cent MLR during the election?"

Mrs. Thatcher retorted: "You should know that our policy for fighting inflation was never in doubt."

While the investment account is particularly popular with non-taxpayers (unlike the building

sector borrowing requirement for next year would be published at the appropriate time. If the Labour Party thought that public expenditure would be too big a proportion of the national product, then he hoped they would be prepared to help the Government in reducing public spending.

Former Treasury Minister Mr. Maurice Macmillan (C, Farnham) suggested that the large number of acceptances now outside the banking sector might be increasing money supply by as much as 2 per cent.

But Sir Geoffrey told him that, if one sought to put direct controls on acceptances, then it would only result in further distortion.

That was why the Government was not doing so.

The Chancellor was taken to task by Mr. David Steel, the Liberal leader, who criticised the folly of abandoning any attempt to control prices and incomes.

He wanted to know how Sir Geoffrey expected businessmen to respond when they were faced with the possibility of 20 per cent interest rates when

they tried to raise money.

Sir Geoffrey retorted: "Action of this kind is necessary to establish, in the long-term interests of business, effective control of inflation. Businessmen would find it a great deal more difficult if action of this kind were not taken."

The Chancellor said it was untrue to suggest that the Government was relying solely on monetary policy. There was also fiscal policy and the reduction of public expenditure.

It was imperative for those responsible for pay bargaining to conduct their affairs in a way consistent with the growth of money supply.

The Government did not believe it right to intervene for the direct regulation of income growth and wage bargaining. That type of policy sowed the seeds of its own destruction.

Those concerned with pay bargaining should understand what followed from the money supply policy. They had a great responsibility to have regard for the resources available and the need for increased productivity.

"They ignore that lesson at their peril," he warned.

THE CHANCELLOR'S decision to bring forward the date of payments for Petroleum Revenue Tax confirms the Treasury's view of the North Sea: it is a honey pot to be dipped into in times of need.

By bringing forward the payment by just two months the Government will raise around £700m, such is the scale of oil-based operations and revenue on the UK Continental Shelf. In this way, according to the Chancellor, the Government should meet its Budget target for the Public Sector Borrowing Requirement of £8.3bn.

As a result of special legislation, shortly to be introduced, the Government hopes to squeeze three PRT payments into this financial year.

Under the current terms of PRT, oil companies make payments twice-yearly. The first, for the previous July-December, is made May 1, while the second, covering the remainder of the year, is due on November 1. The Chancellor is aiming to bring forward the payments so that the first payment next year falls in March and thus in the current financial year.

The level of income indicated yesterday by Sir Geoffrey Howe suggests that the Government is expecting total PRT payments next year of more than £1.5bn, about twice this year's level.

The increase reflects rising North Sea oil production and decreasing allowances which offset PRT payments in the early period of a field's productive life. In addition, PRT revenue will continue to rise as North Sea oil prices increase.

North Sea crude oil is among the most expensive in the world thanks to its lightness (and thus its suitability for refining into high-value products) and low sulphur content.

British Petroleum's Forties oil, for instance, is now selling for \$26.07 a barrel, up from \$23.30 a few days ago. Crude oil from the Montrose Field is more highly valued at \$26.27 a barrel.

**Palatable**

Clearly oil companies were not enthusiastic about the change of dates. They had to swallow hard this summer when the Conservative Government carried through Labour's proposals to increase the basic rate of PRT from 45 per cent of revenue to 60 per cent.

And the Finance Act reduced various off-setting allowances available under the previous oil taxation regime. The changes brought the overall tax rate—PRT, corporation tax and royalty—to about 80 per cent.

Had the changes been implemented a year earlier the oil industry would have screamed heartily. As it was, the big rises in oil prices had made the new measures somewhat more palatable.

But companies are still concerned that the Government will make a habit of using North Sea taxation as a "short-term rent collector."

Mr. George Williams, director general of the UK Offshore Operators' Association, summed up the industry's view last night: "The move is obviously something we wouldn't welcome. Who would welcome being asked to pay tax two months early?"

British Petroleum said yesterday that the changes in PRT payments "must have an impact." It had not seen the full details but believed the main effect would be on its cash flow. However, the new ruling would not present "an insuperable problem."

BP's overall capital spending was "not likely" to be affected by the new payment times "will increase our capital requirements." The new regulations will effectively cut the time allowed to the oil companies to work out their costs and their PRT liabilities from four months to two.

WITH THE latest evidence of the rate of growth in the money supply the decision to raise the Minimum Lending Rate to 17 per cent was unavoidable. Mrs. Margaret Thatcher, the Prime Minister, argued in the Commons yesterday.

She swept aside Labour taunts—including a suggestion of divisions in the Cabinet—and contended that the new measures to restrict credit were fully consistent with the Conservative manifesto commitment to fight inflation.

The Prime Minister told her Opposition critics that high though the level of Government borrowing was, it would have been even higher had Labour won the election.

In these circumstances, interest rates had to be high enough to get money in to pursue existing expenditure.

Seizing on the Prime Minister's reference to the Conservative manifesto, Mr. Michael Foot, the deputy Labour leader, asked: "When do you mention a 17 per cent MLR during the election?"

Mrs. Thatcher retorted: "You should know that our policy for fighting inflation was never in doubt."

While the investment account is particularly popular with non-taxpayers (unlike the building

sector borrowing requirement for next year would be published at the appropriate time. If the Labour Party thought that public expenditure would be too big a proportion of the national product, then he hoped they would be prepared to help the Government in reducing public spending.

Former Treasury Minister Mr. Maurice Macmillan (C, Farnham) suggested that the large number of acceptances now outside the banking sector might be increasing money supply by as much as 2 per cent.

But Sir Geoffrey told him that, if one sought to put direct controls on acceptances, then it would only result in further distortion.

That was why the Government was not doing so.

The Chancellor was taken to task by Mr. David Steel, the Liberal leader, who criticised the folly of abandoning any attempt to control prices and incomes.

He wanted to know how Sir Geoffrey expected businessmen to respond when they were faced with the possibility of 20 per cent interest rates when

they tried to raise money.

Sir Geoffrey retorted: "Action of this kind is necessary to establish, in the long-term interests of business, effective control of inflation. Businessmen would find it a great deal more difficult if action of this kind were not taken."

The Chancellor said it was untrue to suggest that the Government was relying solely on monetary policy. There was also fiscal policy and the reduction of public expenditure.

It was imperative for those responsible for pay bargaining to conduct their affairs in a way consistent with the growth of money supply.

The Government did not believe it right to intervene for the direct regulation of income growth and wage bargaining. That type of policy sowed the seeds of its own destruction.

Those concerned with pay bargaining should understand what followed from the money supply policy. They had a great responsibility to have regard for the resources available and the need for increased productivity.

"They ignore that lesson at their peril," he warned.

THE CHANCELLOR'S decision to bring forward the date of payments for Petroleum Revenue Tax confirms the Treasury's view of the North Sea: it is a honey pot to be dipped into in times of need.

By bringing forward the payment by just two months the Government will raise around £700m, such is the scale of oil-based operations and revenue on the UK Continental Shelf. In this way, according to the Chancellor, the Government should meet its Budget target for the Public Sector Borrowing Requirement of £8.3bn.

As a result of special legislation, shortly to be introduced, the Government hopes to squeeze three PRT payments into this financial year.

Under the current terms of PRT, oil companies make payments twice-yearly. The first, for the previous July-December, is made May 1, while the second, covering the remainder of the year, is due on November 1. The Chancellor is aiming to bring forward the payments so that the first payment next year falls in March and thus in the current financial year.

The level of income indicated yesterday by Sir Geoffrey Howe suggests that the Government is expecting total PRT payments next year of more than £1.5bn, about twice this year's level.

The increase reflects rising North Sea oil production and decreasing allowances which offset PRT payments in the early period of a field's productive life. In addition, PRT revenue will continue to rise as North Sea oil prices increase.

North Sea crude oil is among the most expensive in the world thanks to its lightness (and thus its suitability for refining into high-value products) and low sulphur content.

British Petroleum's Forties oil, for instance, is now selling for \$26.07 a barrel, up from \$23.30 a few days ago. Crude oil from the Montrose Field is more highly valued at \$26.27 a barrel.

**Palatable**

Clearly oil companies were not enthusiastic about the change of dates. They had to swallow hard this summer when the Conservative Government carried through Labour's proposals to increase the basic rate



# THE PROPERTY MARKET

BY MICHAEL CASSELL

## Hammerson spends £20m in Calgary

HAMMERSON PROPERTY AND INVESTMENT TRUST has decided to proceed with the final £20m phase in its Bow Valley Square office scheme in Calgary, Alberta.

The company, which still sits away from the UK development market because of continuing economic uncertainties and what it describes as "business intervention," has recently found it hard to find what it regards as good development opportunities.

But it has taken the plunge at Bow Valley Square and when work on the fourth and final tower is complete in 1983 the office complex will rank alongside Woolgate House and Brent Cross as the company's prime investments.

The addition of the last tower will add 400,000 sq ft of office and retail space on 35 storeys. The Bow Valley complex as a whole will offer 1.45m sq ft of space.

Mr. Sydney Mason, chairman of Hammerson, said yesterday that funds in the shape of seven to 10-year money would be raised, when interest rates fell, in Canadian dollars. An early repayment clause would be included.

Although there is still something like six months to go before completion of the third tower, nearly all the available

space in that phase is fully leased. The first two towers are fully occupied.

Tenants include names like Dow Chemicals, Deloitte Haskins and Sells, Supreme of Canada and the Royal Bank of Canada. Rents are over Cdn \$10 a square foot.

Hammerson says that considerable interest is being shown in the fourth tower and offers for over one third of the space have already been received.

Calgary, it seems, is one of the few major cities around the world in which Hammerson has reserved confidence.

The City's population is expected to have risen by 50 per cent in the eight years from 1971 and Alberta's government has been highly successful in attracting major industrial and manufacturing groups to the region, an influx based on its vast natural resources, not least of which is oil.

Elsewhere in Canada, Hammerson is making steady progress with the letting of its £10,000 sq ft office block in Vancouver. Around 75 per cent of the space has been let since completion in 1978.

In Australia, the company has just one floor left vacant in its Phillip Street, Sydney, office building. All its other Australian properties are fully let.

## Property shares take a dive

THE LIMITED impact which yesterday's record-breaking interest rate changes can, in isolation, expect to have on the property sector is a measure of just how far the property companies have come along the road to complete recovery.

For no longer are the majority of them shackled by mountains of borrowings and, most, with one or two notable exceptions, now find themselves virtually immune from short-term fluctuations in interest rates.

Figures compiled by brokers Quilter Hiltan Goodison show that short- and medium-term debts, net of deposits, of 38 of the largest property companies now stand at under £200m against a figure of well over £300m in 1974-75.

Most companies, having regained control of financial gearing, are back on a firm footing and the trend towards financing substantially lower levels of development out of cash flow has further reduced the need for many companies to seek outside funds.

Unlike the 1974-75 position, real profits are being earned, after discounting development outgoings, and all the indications are that they are generally set to rise substantially over the next few years.

So why, if companies are in much better shape, profits are

higher and of a better quality, have property shares in the last month shared with electronics the dubious distinction of being Number One Underperformer in relation to the All-Share Index?

On Monday this week, many of the property majors saw their prices slashed back by double figures and after some recovery on Tuesday, the pattern was repeated on Wednesday, with only two Hong Kong-based companies bucking the trend.

The property share index has, in the month up until yesterday, fallen by 21 per cent against an all-share index decline of just 12.6 per cent and it may yet have further to drop.

The answer seems to involve concern in the shorter term over some aspects of the property sector's expectations and the market's penchant for at least partially deflating buoyant performers.

### Recovery

For the first point to emphasise is that until the last few weeks there has been a sharp recovery in property share prices and the FT Actuarial Property Share Index has handsomely outperformed the All-Share Index.

On the basis, therefore, that property has been one of the few profit-producing sectors it has perhaps been psychologically easier for investors in a nervous market to sell and have something to show for it. But

most of the large selling, in a narrow market, may now well be over.

There is no doubt, however, that some outdated ideas about the impact of short-term interest rates on property are at least partially responsible for the present weakness and it seems a fair assumption that the sector's recent transformation has not been fully appreciated.

But there is some concern about the shorter-term outlook for property values, which at the moment could be seen as slightly vulnerable. However, a shortage of good property, together with high investment demand and the expectation that interest rates will fall during the recession—helping existing yield structures to accommodate any deceleration in rent growth—should keep values steady or at least limit their decline. There would seem to be room for a significant moderation in rental growth before prevailing investment yields are threatened.

So what happens next? It seems likely that the property sector will drift down a little further in the next few weeks as everyone waits for gilts to bottom out. Once they begin to rise, property can be expected to follow and the spring should see them back in favour.

Events this week might have set back the recovery of a few companies struggling to get back in shape but the underlying strength of most should be comforting in the months ahead.

## In brief . . .

● The Post Office is seeking to raise £25m through a sale and leaseback deal on its London headquarters at St. Martins le Grand.

Agents Weatherall Green and Smith have been instructed to find a purchaser for the six-storey building. The Post Office is prepared to pay an annual rental of £1.5m for the 167,000 sq ft net of offices. This works out at just under £9 a sq ft.

The Post Office has recently won planning permission to develop its vacant St. Paul's site, across the road from the St. Martins le Grand headquarters. In addition the area could be further enhanced if the nearby Little Britain scheme, presently subject to a planning enquiry, goes ahead.

● A consortium headed by Localbail Immobilier, subsidiary of Compagnie Bancaire, the French banking concern, has acquired an \$6,100 sq ft office investment in Le Portepole, 7 km east of Paris. The property, formerly owned by Groupe Mennier, is fully let to IBM France at a current annual rent of \$377,000. Richard Ellis represented the purchasers.

● Hammer Property Unit Trust has paid just under £2m to acquire the second phase of First St. George's Investment Trust's Galleywall Trading Estate development, in London SE16. Knight Frank and Rutley advised Hannover on the purchase of the 52,000 sq ft development.

## Capital and Counties steps up work

CAPITAL AND COUNTIES is adding a £11m superstore to its Hayes Centre shopping and office complex in Cardiff.

The company, which is now cautiously stepping up its development programme after several unsteady years, has pre-let the new 50,000 sq ft store to Plesco.

It is being built on a piece of land which C & C have held since the Hayes Centre, which provides nearly 94,000 sq ft of offices and shops, was completed in 1960.

Mr. Denis Marler, managing director of the company, says that it is now actively considering a number of other development projects. C & C is still trying, however, to sign up another big retailing name to replace John Lewis in the proposed £10m central scheme for Sutton-in-Surrey.

Since Lewis backed out in February in favour of Kingston—a scheme which Dixons is also keen to win—C & C has been having talks with alternative names and these are now centred on one possible replacement. Development is due to start in 1981.

In the meantime, the company has a £5m office development project underway in Lewisham and is pressing ahead with plans for an industrial complex on the North Circular Road. Work on a 270,000 sq ft town centre programme in

Wakefield is due to start next year.

The Cardiff development will provide a link between the Hayes Centre and the St. David's Centre scheme now being developed by a consortium under the leadership of Heron Corporation. The £25m central area project will occupy nine acres and is being financed by the Coal Board pension fund.

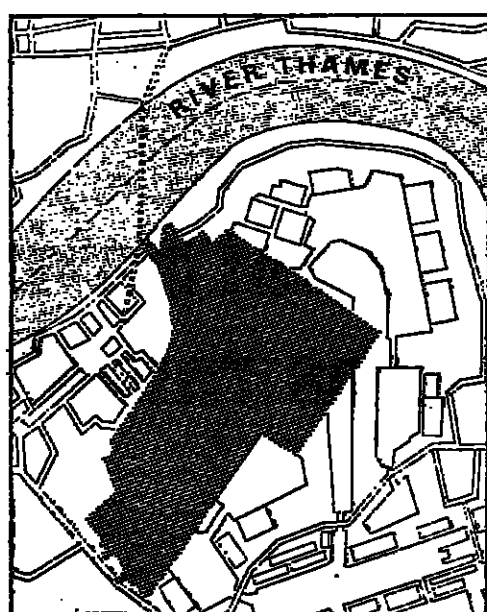
Development began last year and is due for completion in 1983. The scheme involves 68 shops and tenants lined up include Boots, Woolworth, Marks & Spencer and Debenhams.

Heron, which earlier this year pulled out of the Coin Street planning inquiry marathon in London in the face of "intolerable" delays and fierce opposition from local community groups, will soon be announcing a further extension of its present development programme.

Mr. Gerald Ronson, the head of Heron, said yesterday that the company was about to give the go-ahead for two new commercial schemes, which will involve development costs in excess of £15m.

● Grosvenor Estate Commercial Development's 23,000 sq ft St. Peter's House office development in Victoria Street, St. Albans has been sold to an international fund for £2.75m.

Within two miles of London's commercial centre...one of the outstanding development opportunities of the century.



**THE SOUTHWARK SITE**  
120 acres  
on ground lease  
(whole or part)

A new hydrofoil service from nearby Tower Bridge will provide high-speed access to the rest of Europe via Ostend.

Bus services connect with central London and other parts of the capital.

The site has two Underground Railway stations within 300 yards. These link with main London railway terminals.

### What you do next

It is rare, possibly unique, for a site of this size to become available in a capital city.

The joint owners - The Greater London Council and the London Borough of Southwark - invite submissions from developers for the whole or part of the 120 acres.

Outline schemes should be submitted by 31st January 1980. From these a short list will be produced. Detailed proposals will then be invited and the successful developer(s) will be offered 125 year leases.



**London Docklands Development Organisation**, Blackfriars House, 19 New Bridge Street, London EC4V 6DB.

For full details contact: Brian Hirst, FRICS Director of Industry and Commerce,

Telephone: 01-583 0616. Telex: 919443 GLCH QG.

## OFFICES & INDUSTRIAL

### Mayfair W1

Superior office building with basement car park 11,100 sq ft. To let

### Creechurch Lane EC3

Office units 940 to 1400 sq ft. Rents from £6.25 sq ft pa

### Cricklewood Lane NW2

Entire office floor 7,300 sq ft. Only £2.50 sq ft pa

### Upper Tulse Hill SW2

New factories/warehouses ready Dec. 9,000-29,000 sq ft. Two remaining

### Harringay N4

New warehouses/factories 2,500-70,000 sq ft. To let

### Brighton Sussex

Factory/warehouse 10,850 sq ft. Lease for sale

### Witham Essex

Modern warehouse 16,000 sq ft. Lease for sale

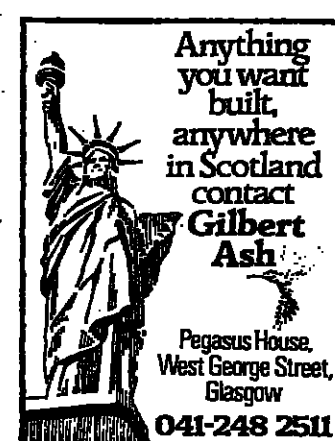
**MATTHEWS GOODMAN & POSTLETHWAITE**

01-248 3200 72 UPPER THAMES ST LONDON EC4R 3JA

01-230 0732

*Profit from Humbert's advice*  
**Humberts**

Chartered Surveyors, Land and Estate Agents  
6 Lincoln's Inn Fields London WC2A 3DB. 01-242 612



Anything you want built, anywhere in Scotland contact Gilbert Ash

Pegasus House, West George Street, Glasgow  
041-248 2511

## OLDBURY

Adjacent M5, Exit 2

CENTRE OF WEST MIDLANDS INDUSTRIAL BELT

NEW UNITS IMMEDIATELY AVAILABLE 4,000-70,000 sq. ft.

RICHARDSON DEVELOPMENTS LTD. 021-544 7111

### FOR SALE

EDINBURGH OFFICE INVESTMENT

Let on F & I Terms Income £6,350 p.a. exclusive Price £90,000

KENNETH RYDEN & PARTNERS 71 Hanover Street Edinburgh 031-225 6612

Freehold For Sale by Tender

## Buckingham Court

78 Buckingham Gate, SW.1

A commercial/residential purpose built block in this prime location close to Buckingham Palace, in the heart of Central London.

### ● 27 Flats

● 25 with Full Vacant Possession  
● 1 Flat let till May 1980  
● 20 Flats are fully furnished

### ● 18 Office Suites

● 3 Vacant  
● Gross area 11,200 sq ft.  
● Current Income £44,199 per annum net  
● Valuable Reversions Immediately

### ● 5 Shops

● Current Income £5,430 per annum net  
● Valuable Reversions from 1980

### ● Estate Office

● Vacant

CLOSING DATE FOR TENDERS MIDDAY THURSDAY 6TH DECEMBER 1979

BROCHURE & DETAILS FROM SOLE AGENTS



**COWARD & CO.**  
40 Buckingham Gate, London SW1E 6EL  
01-254 1257 / 01-258 0055



**ALLSOP & CO.**  
21 Soho Square, London W1V 6RY  
Tel: 01-477 6212 Telex: 35202

## Copthall Ave. EC2

Offices

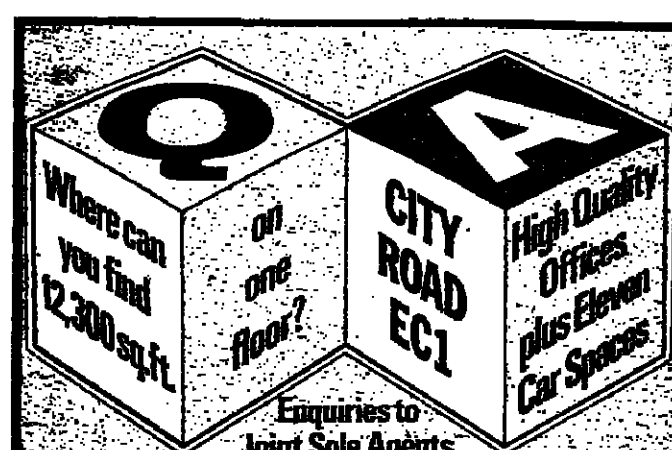
To Let

2,120-5,645 Sq.Ft.

**Jones Lang Wootton**

Chartered Surveyors

33 King Street London EC2V 6EE 01-606 4060



**SMITH MELZAK**  
01-638 4591

**Richard Ellis**  
Chartered Surveyors  
01-283 3090

مكتبة النجف



**41,000 sq ft  
detached factory  
on 2½ acres site  
next to the A1  
Peterborough**



**RING John Case**  
Chief Estates Surveyor  
0733 68931

Peterborough Development  
Corporation  
P.O. Box 3  
Peterborough PE1 1UJ

**Factories and  
warehouses**

3,000 to 40,000 sq. ft.,  
from £1.25 sq. ft.

**Sites up to  
50 acres**

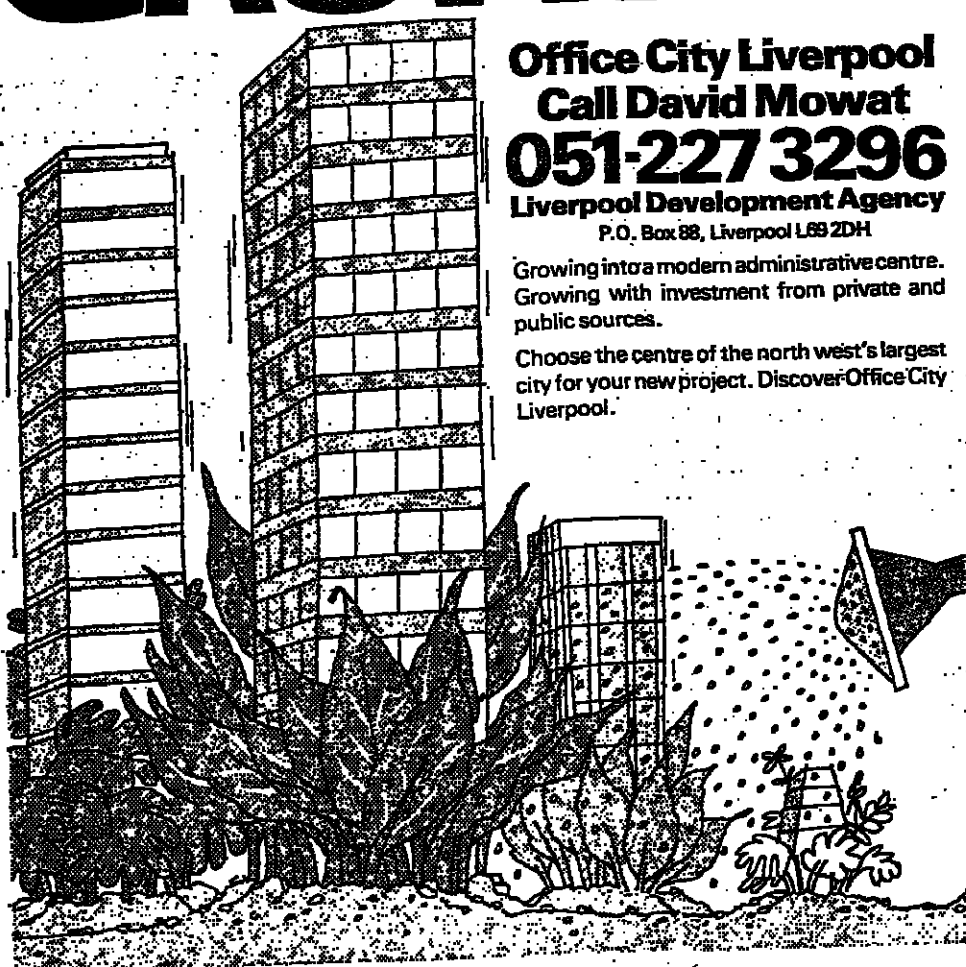
Skilled labour available  
Housing for new and existing staff

**Ring Bob Tilmouth**  
0952 613131

**Telford**

Telford Development Corporation, Priorslee Hall, Telford, Salop TF2 9NT

**GROWING**



**Office City Liverpool**  
Call David Mowat  
051-227 3296  
Liverpool Development Agency  
P.O. Box 88, Liverpool L69 2DH

Growing into a modern administrative centre.  
Growing with investment from private and  
public sources.  
Choose the centre of the north west's largest  
city for your new project. Discover Office City  
Liverpool.

NATIONAL ADVERTISING BENEVOLENT SOCIETY REQUIRE  
FOR OCCUPATION AND INVESTMENT  
**FREEHOLD PREMISES**  
For offices (3/4 rooms and boardroom) with ancillary accommodation of  
some 1,200-1,800 sq ft in total. Additional office or residential units  
considered preferably London W1 or close Tube station inner London.  
**OWNERS AND AGENTS CO-OPERATION SOUGHT BY**  
**SOLE RETAINED AGENT**  
**JACK MENDOZA FSVA**  
100 Blatchington Road, Hove, East Sussex BN3 3YF (0273 722795)

**STOCKPORT**  
New 23,000 sq. ft.  
**WAREHOUSE**  
or factory unit to let  
★ 18 ft eaves height.  
★ Excellent specification.  
★ Carpaved offices heating  
and lighting included.  
Rewinson Construction  
Poynton (09967) 77177

هكذا من التحمل

135, 136, 137  
New Bond Street  
Mayfair W1

PRIME AIR-CONDITIONED  
OFFICE BUILDING

approx. 12,125 sq. ft.

all modern amenities - High Specification

For further details apply to joint sale agents

**MICHAEL  
LAURIE &  
PARTNERS**

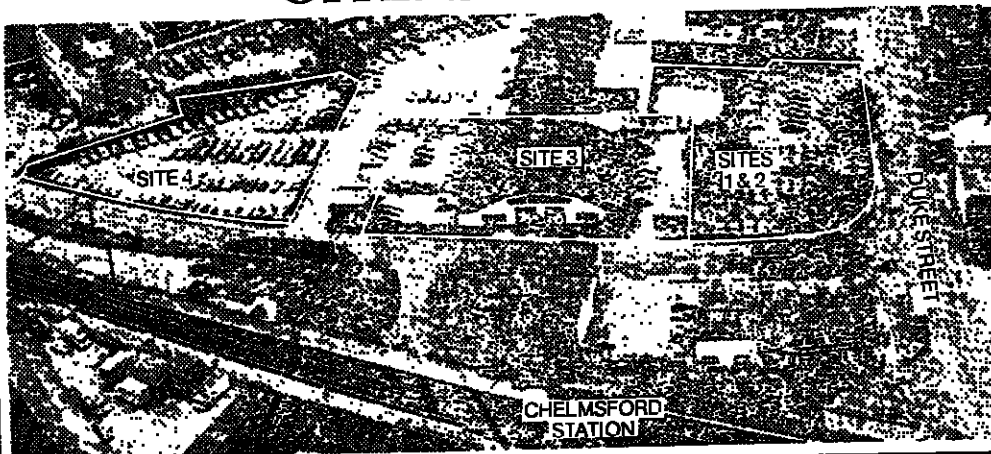
FITZROY HOUSE  
10-20 GRAFTON STREET  
LONDON W1X 4DD  
01-493 7050

**Debenham Tewson  
& Chinnocks**  
111 Strand, London WC2R 0JF  
01-408 1161

**CHELMSFORD  
Office Development  
Site**

1.6 Acres

Consent for 38,418 sq. ft. on part (Sites 1 & 2)  
**OFFERS INVITED**



Apply Joint Agents

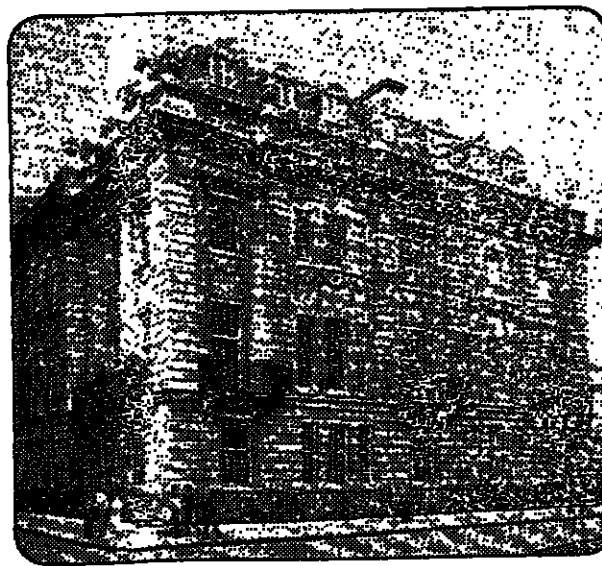
**Strutt & Parker**

Tindal House, Tindal Square,  
Chelmsford, Essex CM1 1HJ.  
(0245) 84684.

**JREve**

1 Dean's Yard,  
London SW13NR.  
Telephone: 01-222 6661.

**1-4 SUFFOLK STREET S.W.1.**



**MAGNIFICENT HEADQUARTERS BUILDING**

**28,000 Sq.Ft. TO BE LET**

Apply Sole Agents

74 Grosvenor Street London W1X 9DD  
Telephone 01-491 2768

**Cluttons**

**Exceptional Headquarters/Industrial and Office Building**  
79 Camden Road, London NW1

Building 1  
40,890 sq. ft.

Building 2  
32,770 sq. ft.

Entire Accommodation  
73,660 sq. ft.



**MAJOR  
AGRICULTURAL HOLDING  
FOR SALE IN  
AUSTRALIA**

**63,000 acres (25,500 hectares)  
in Riverina district of  
New South Wales**

5,000 acres (2,000 hectares) have been land formed for  
row-crop irrigation.  
5 Ornel pumps have sufficient capacity in excess of  
current water licences to irrigate an additional 4,000 acres  
(1,600 hectares). Apart from irrigation development - balance  
of property consists of 54,000 acres (22,000 hectares) of  
grazing land fenced into 26 paddocks with 13 bores.  
Annual average rainfall is 14 inches (350mm) and apart  
from bores, several miles/kms of channels have been  
constructed to take water to stock in grazing pastures.  
Property is currently operating as a breeding/feeding unit  
running 2,500 mother cows on natural pasture. Approx.  
1,000 acres (400 hectares) have been put into irrigated  
permanent pasture and fodder crops to ensure constant feed  
supply for additional 3,000 feeder cattle.

To be sold as one parcel only. Principals only need apply to  
Box T5168, Financial Times, 10, Cannon Street, EC4P 4BY

**FAREHAM**

Hampshire

**New warehouse/industrial units.**

**Adjacent to M27.**

**Only 3 units remaining to let.**

**15,000 sq. ft./20,000 sq. ft.**

**30,000 sq. ft.**

**Phoenix  
Beard**  
15 Hanover Street, London W1R 9HG  
01-483 4213

**V&V**  
18 High Street, Fareham,  
Hampshire PO16 7AF  
Fareham (0329) 285811

A Bryant-Samuel Development

**Auction Reminder**

Two Freehold Sites for  
Industrial/Commercial Redevelopment

**5.8 Acres & 7.5 Acres**

Eastern Avenue (Ex R.A.F.)

**BARNWOOD, GLOS.**

Auction at

The New County Hotel, Gloucester

27th November, 1979 - 2.30 p.m.

**HENRY  
BUTCHER**  
LEOPOLD FARMER  
Brownlow House, 50/51 High Holborn  
London WC1V 6EG Tel: 01-405 8411

**SLOANE SQUARE SW1**



**Self  
contained  
office  
building**

5223 sq. ft.

2 Lower Sloane  
Street, S.W.1.

All enquiries Joint Sole Agents

**SPACEBANK**  
36 Sackville Street,  
London W1X 1DB  
01-434 1687

**SAVILLS**  
20 Grosvenor Hill,  
Berkeley Square,  
London W1X 0HQ  
01-499 8644

**OFFICES TO LET**

up to 50,000 sq. ft

**WEST LONDON**

Close M4/Heathrow

Retained agents or principals only.

Write BOX T5169.  
Financial Times 10 Cannon Street EC4

**PADDINGTON, W.2.**

**SUPERIOR STUDIOS & OFFICES**

(Office content 47%)

**11,800 SQUARE FEET**

With space for expansion. Passenger + 2 Goods Lifts

Central Heating. Partitions and Carpet

Details:

**P. J. WILLIAMS & CO.**

6 STRATTON STREET, PICCADILLY, W1X 5FD  
01-493 4164 01-492 1138



**For Sale**

East Midlands

with planning consent for  
Sunday Market Retail Use**11.5 Acre Site**other uses include Short  
Circuit Motor Racing Track**HALLAM  
BRACKETT**8 LOW PAVEMENT  
NOTTINGHAM  
Tel. 0602 51414

CHARTERED SURVEYORS Members of PROPERTY AGENTS INTERNATIONAL LTD

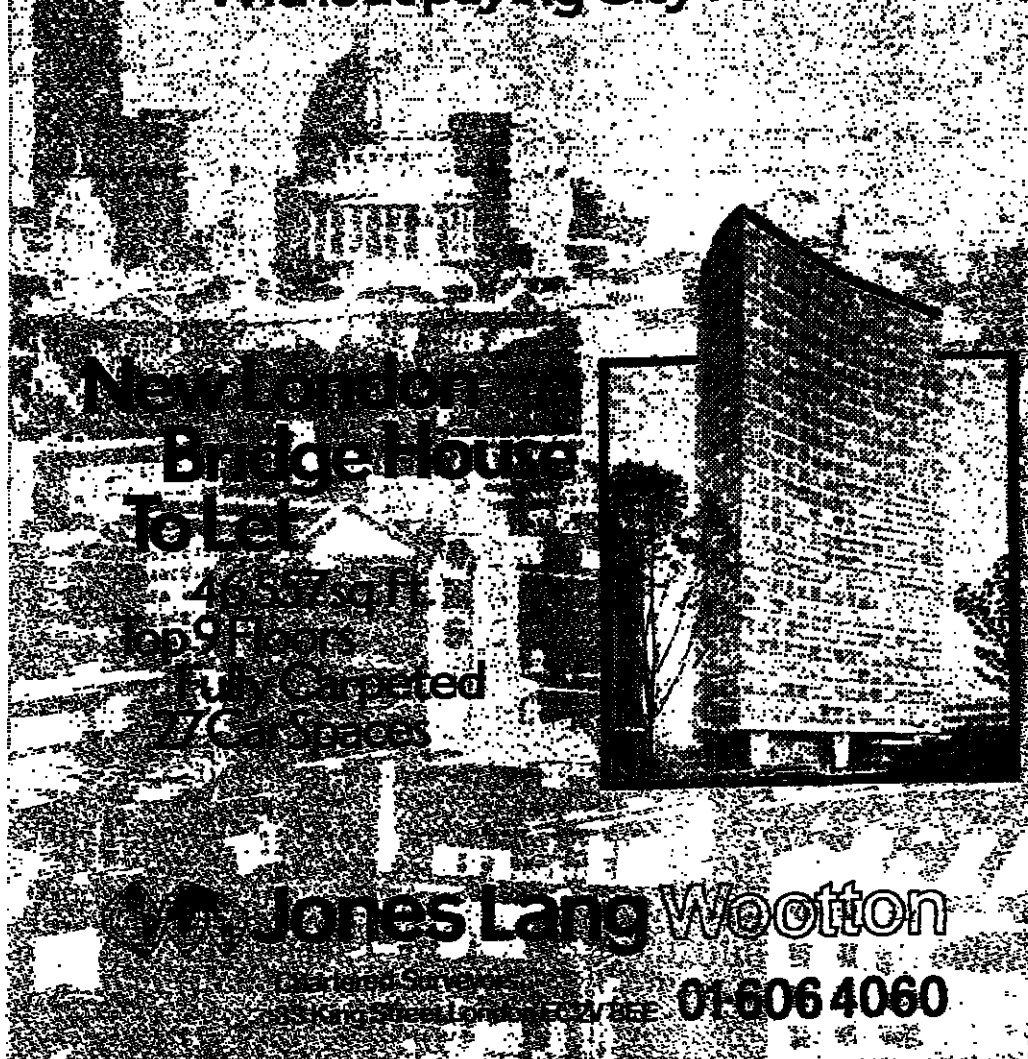
By Direction of the Property Services Agency

**A FINE DEVELOPMENT OF  
82 MODERN SINGLE STOREY  
HOUSES WITH 3 & 4 BEDROOMS**

at

**HOOE, PLYMOUTH, DEVON**Occupying an outstanding position about 5 miles  
from the city centre**IN ALL ABOUT 8 ACRES  
INCLUDING AN AREA OF OPEN SPACE****FOR SALE BY AUCTION AS A WHOLE IN DECEMBER**  
(unless previously sold)**Knight Frank & Rutley**20 Hanover Square London W1R 0AH  
Telephone 01-629 8171 Telex 265384**Keep your eye on  
the City**

Without paying City rents

**Jones Lang Wootton**

01-606 4060

**VICTORIA  
SW1**

Close to Main Line Station

**MODERN  
AIRCONDITIONED  
OFFICES  
TO LET**  
**37,500 sq ft****\*PASSENGER LIFTS \*CAR PARKING  
\*FULLY CARPETED \*DOUBLE GLAZING****Jones Lang Wootton**Chartered Surveyors  
103 Mount Street London W1V 6AS 01-493 6040**ESTATE AGENTS  
DIRECTORY**The Estate Agents Directory appears on the middle  
Friday of each month and enables Estate Agents,  
irrespective of size or location, to be known  
nationally and, indeed, internationally.From January 1980 the cost of promoting your company will  
be as follows:**12 insertions of 2 lines — £60 per annum**  
each additional line — £22 per annum

OR

**A LIMITED NUMBER FOR 2-CENTIMETRE  
BOXES WILL BE AVAILABLE AT £276  
PER ANNUM (£23.00 PER INSERTION)**

For further details contact

Carol Clark

Classified Advertisement Department  
Financial Times, Bracken House  
10 Cannon Street, London EC4A 3BY  
Tel: 01-248 8000 or Telex: 835033**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER**De Vere  
Mews W8**An exclusive office development in the  
heart of Kensington**To Let**  
**4,000 sq. ft. approx.****■ Completely refurbished ■ Superb finishes  
■ Open plan layout ■ Immediately available****Jones Lang Wootton**Chartered Surveyors  
103 Mount Street London W1V 6AS 01-493 6040**Chestertons  
West End  
Offices**75 Grosvenor Street, London, W1X 0JB  
01-499 0404**12  
Old Burlington Street,  
London, W1****Long Lease  
of entire  
Office/Showroom  
Building  
For Sale**

Chestertons, Chartered Surveyors. For all your property needs

**ADVERTISEMENT**

**AVON**  
Bristol  
Alder Stanley & Price, 7 St.  
Stephens Street, BS1 1EG. Tel:  
01272 289151.

**BEDFORDSHIRE**  
Stimpson Lock & Vines, 27 King  
Street, Luton. 0582 421341.  
Connells Commercial, Estate Agents,  
Valuers and Surveyors, 5 Upper  
George Street, Luton (0582) 31261.  
Kilroy, Estate Agents, 80 St. Laves,  
Bedford. Telephone (0234) 50852.

**CAMBRIDGESHIRE**  
CAMBRIDGE & SURROUNDING AREAS  
Douglas L. January & Partners, 7/8  
Downing Street, Cambridge. Tel:  
(0223) 63921. Estate Agents, Sur-  
veyors, Valuers, Land Agents and  
Auctioneers of all types of Residential,  
Industrial, Commercial and Agri-  
cultural properties. Branches at  
Royston, Newmarket and Saffron  
Walden.

**CAMBRIDGE**  
Edwards, Dilling and Handley, Chartered  
Surveyors, Contain House, Hunting-  
don, PE16 6PD (and at Biggleswade,  
Cambridge, Ely, Peterborough, St.  
Ives and St. Neots). Tel: Huntingdon  
05171, 20 lines.

**CHESHIRE**  
Widnes  
Hoson, Henderson & Co., Chartered  
Surveyors, 32 Widnes Rd. (051) 428  
1237.

**ESSEX**  
ROMFORD  
Bradleys, Estate Agents, Valuers &  
Surveyors, 1123 High Rd., Chadwell  
Heath, Romford, Essex.

**ALL ESSEX**  
Balfour Evans, 75 High Street, Brent-  
wood (0277) 226222.

**GLoucestershire**  
Rome (Exeter), Chartered Surveyors,  
6 High Street, Rayleigh, Essex. Rayleigh  
(0288) 774316.

**HARLOW**  
Glenny (A.) & Son, Chartered  
Surveyors, 53 East Street, 01-584 3017.

**CHESHIRE**  
Glenny (A.) & Son, Chartered  
Surveyors, 123 New London Road,  
(0246) 53374.

**TOLE & Co., Chartered Surveyors,**  
Commercial and Industrial Agents and  
Valuers, 17 Duke St. Tel: (0245) 55561

**HARLOW**  
Dentley, Wade & Partners, Terminus  
House, The High, Harlow, Essex.  
CM20 1UT. Tel: 38181. Telex: 81718.

**Commercial / Industrial development,**  
investment and letting specialists,  
throughout the UK in conjunction with  
Preston office.

**SAFFRON WALDEN &  
SURROUNDING AREAS**  
Douglas L. January & Partners, 7 King  
Street, Saffron Walden. Tel: (0793)  
24176. Estate Agents, Auctioneers,  
Valuers, Land Agents and Surveyors  
of all types of Residential, Industrial,  
Commercial and Agricultural prop-  
erties.

**SOUTHERN-ON-SEA**  
BENFLEET  
Bradleys Estate Agents, Valuers &  
Surveyors, 107 High Street, Benfleet,  
Essex.  
Watson, Temple, Talbot & White,  
Chartered Surveyors, 34 Clarence St.  
Tel: (0207) 330717.

**GLoucestershire**  
Powers and Powell, Chartered  
Surveyors, Commercial and Industrial  
Specialists, 27/41 Clarence Street,  
Gloucester GL1 1EA. Tel: 38444 also  
at Sedbury (0234) 50852.

**CHESHIRE**  
LAWSON & LAWSON, Chartered Valua-  
tion Surveyors & Estate Agents, 3  
Regent Street, Chesham, GL50 1HF.  
0242 21677/8.

**SOUTHAMPTON, PORTSMOUTH**  
FARHAM  
Hall Pain & Foster, Chartered  
Surveyors, Valuers, Estate Agents, 33  
London Road, Southampton (0703)  
28815.

**ESSEX**  
St. Vail and Sons, Chartered  
Surveyors, Commercial Premises  
Department, 18 High St., Farnham  
(0252) 28811.

**HERTFORDSHIRE**  
Stimpson Lock & Vines, 9 Station Rd.,  
Uxbridge, Tel: 0343 37711.

**HERTFORDSHIRE**  
R. J. Althausen, Chartered Surveyors,  
63 Marlborough, Hemel Hempstead 3446.

**LEICESTERSHIRE, HITCHIN AND  
LEICESTERSHIRE**  
Hendall, Industrial Dept., 44 Broad-  
way, Leicestershire, 3733, Hitchin 69643.

**ROYSTON & SURROUNDING AREAS**  
Douglas L. January & Partners, 2/3  
Fish Hill, Royston, Tel: (0783) 42921.

**Land Agents and Auctioneers of all  
types of Residential, Industrial, Com-  
mercial and Agricultural properties.**

**WATFORD**  
Gordon Hudson & Co., 147, The  
Parade, Watford 39711 (10 lines).

**KENT**  
ASHFORD  
Burrows & Day, Chartered Bankers  
and Estate Agents, 39/41 Bank Street,  
Tel: Ashford (0233) 24221.

**BROMLEY & DISTRICT**  
Baxter, Payne & Lapper, Chartered  
Surveyors, 19 East Street, 01-464 1181.

**DARTFORD**  
Prall Champion & Prall, Chartered  
Surveyors, Auctioneers and Estate  
Agents, 76 Spring Street, Tel: 28881.

**MAIDSTONE**  
Gearing & Colman, Chartered  
Surveyors, 22/24 High Street, Maidstone,  
Tel: (0622) 58881.

**22/24 High Street, Tunbridge Wells.**  
Tel: (0822) 25138. Bank Street,  
Ashford. Tel: (0230) 24691.

**ROMNEY MARSH & DISTRICT**  
Tinsley & Clinch, Valuers and Estate  
Agents, New Romney, Tel: 06793 3194.

**TUNBRIDGE WELLS**  
Gearing & Colman, Chartered  
Surveyors, 22/24 High Street,  
Tunbridge Wells. Tel: (0822) 25138.

**LANCASHIRE**  
Preston  
Derrick, Wade and Watson, Uniceps,  
Lords Walk, Preston, Lancashire, PR2  
1DH. Telephone 57768. Commercial,  
Industrial development, investment  
and letting specialists throughout the  
UK in conjunction with Harlow office.

**LEICESTERSHIRE**  
MELTON MOWBRAY  
Walker, Walton, Hanson, Chartered  
Surveyors, Estate Agents, Auction-  
eers, Commercial and Industrial  
Property, Plant and Machinery Sales  
and Valuations, 1 Wilton Road,  
Melton Mowbray, Leicestershire. Tel:  
(0506) 67655.

**LINCOLNSHIRE**  
Brogden & Co., Char. Surveyors, Estate  
Agents, Silver Street, Lincoln. 0522  
31231.

**LONDON  
CITY**  
Noel Alexander & Partners, Advisers to  
Banks, 70 Queen Victoria St., EC4.  
01-248 2255.

**Bainbridge Eves, Provincial House, 218/  
226 Bishopsgate, London EC2M 4QD.**  
Tel: 01-337 0137.

**Chertesters, Chartered Surveyors and  
Estate Agents, City, Holborn and  
Discontinued Offices, 9 Wood St.,  
EC2V 7AR. 01-606 3055.**

**City Agents, Office Specialists, 12  
Wall Court, EC4. Tel: 248 3751.**

**Conrad Ribiat & Co., Consultant  
Surveyors and Valuers, Plantation  
House, Finchurch Street, EC3. 01-623  
9116.**

**Fuller Horsey Sons & Cassel, 52 Bow  
Lane, EC4. Surveyors, Valuers and  
Investment Consultants. 01-248 7854.**

**Hampton & Sons, Skinner Hall, 9  
Clewley Hill, London, EC4. 01-236  
7851.**

**Michael Kalmer & Co., Chartered  
Surveyors and Industrial Property  
Specialists, 181, Queen Victoria  
Street, EC4. 236 6671.**

**Kensley, Whaley & Farris, Chartered  
Surveyors, 20 Ropermaker Street, EC2.  
01-628 2873.**

**J. Trevor & Sons, Estate Agents, Sur-  
veyors and Valuers, 85 London Wall,  
EC2. 01-608 0735. Also Mayfair and  
Manchester.**

**Smith Melzak, Surveyors, Valuers  
and Estate Agents, 17 St. Helen's  
Place, EC3. Tel: 01-638 4391.**

**WEST CENTRAL**  
Lander Burfield, Chartered Surveyors,  
Harper House, 38/38 Lamb's Conduit  
Street, WC1 3LL. Tel: 01-531 6311.

**Bradleys Estate Agents, Valuers &  
Surveyors, 27 James Street, London  
W1.**

**Chertesters, Chartered Surveyors and  
Estate Agents, West End Offices,  
Factories, Warehouses, etc., 25  
Groveport Street, W1X 0JB. 01-498  
0404.**

**Connells Commercial, Estate Agents,  
Valuers and Surveyors, 82 Grosvenor  
Street, W1X 8JA. 01-492 4332.**

**Conrad Ribiat & Co., Consultant  
Surveyors and Valuers, Milner House,  
14 Manchester Sq., W1M 6AA. 01-535  
4483.**

**Harmon & Partners, Office Specialists,  
57 Blomfield St., W1H 3AF. 01-488  
8121.**

**Hutton & Partners, 30a Sackville St.,  
W1. Tel: 437 2781.**

**Meadow Schum & Company, 78a  
Park Street, W1. 01-493 8852.**

**Reit Dinar & Co. (Office and Com-  
mercial Property Specialists), 179 New  
Bond Street, W1V 9PD. 01-491 2154.**

**Ian Scott & Co., Estate Agents and  
Surveyors, Berkeley House, 28  
Berkeley Street, London, W1. 01-493  
8911.**

**Smith Melzak, Surveyors, Valuers  
and Estate Agents, 8 Cork Street, W1.  
Tel: 01-439 0531.**

**SOUTH WEST**  
James Andrew & Partners, Consultant  
Surveyors and Estate Agents, 82 Pall  
Mall, London SW1Y 5JZ. 01-433 4435.

**Hampton & Sons, 5 Arlington Street,  
London, SW1. Tel: 01-493 8222.**

**SOUTH EAST**  
David Seater, Commercial Dept., 108/  
170 High Street, Rango, SE20 7PQ.  
Tel: 01-658 1638.

**NORTH**  
Michael Berman & Co., Shop, Office  
and Estate Agents, 85 Queen Victoria  
Street, Finsbury, N3. 01-349 5211.

**MERSEY**  
HEATHROW  
Regeers, Chapman, Industrial, Com-  
mercial, Surveyors and Property Com-  
missioners, The Lodge, Harmondsworth,  
West Drayton. 01-759 0886.

**HARROW**  
Arthur Payne & Co., Commercial  
Property Agents. 01-863 6791/9161.

**HOUSLOW**  
Home & Sons, Chartered Surveyors,  
181 High Street, Tel: 01-570 2244.

**STAINES**  
Richard Brampton & Co., Surveyors,  
Agents and Valuers, 25 Windsor Road,  
Weybridge, Tel: (0294) 572661.

**James R. Thompson (Properties) Ltd.,  
23 Crown Street, Alderbury, Wiltshire,  
Tel: 0224 62465.**

**Head Office: 22 Commercial Way, Woking  
GU21 1HB. Tel: Woking (04982)  
0071 (10 lines).**

**SUSSEX**  
Clifford Darn Commercial, Chartered  
Surveyors, Albion House, Lewes  
(07918) 4375. (Six local offices.)

**Solles, Horton & Ledger, Surveyors, 6,  
Pavilion Buildings, Brighton, Tel: 21581,  
and at Hove 720771, Eastbourne  
36344, Worthing 37982 and Crawley  
516861.**

**Geo. White & Co. (Commercial  
Department), 28/29 Ship Street,  
Brighton GU2 3YH (8 local offices).**

**CRANLEY**  
Philip James Associates, 6 Brighton  
Road, (02323) 21196.

**John, Stickle Commercial, Chartered  
Surveyors, 14, Brighton Road, Tel:  
20425.**

**HAYWARDS HEATH**  
Gearing & Colman, Chartered  
Surveyors, 133 South Road, Hay-  
wards Heath, Tel: (0444) 57311.

**WORSWICK**  
King & Chesham (Commercial),  
Carlisle, Northham, Tel: (0403) 6441.

**SCOTLAND**  
ABERDEEN  
Burnett (F. G.), Chartered Surveyors,  
Valuers and Estate Agents, 11 Robus-  
law Terrace, Tel: (0244) 572661.

**GLASGOW**  
James R. Thompson (Properties) Ltd.,  
23 Crown Street, Alderbury, Wiltshire,  
Tel: 0224 62465.

**Webster & Co. (Chartered Surveyors),  
80 Union St. AB1 1BB (0224) 62887/8.**

**EDINBURGH**  
Hillier Parker May & Rowland, 5  
Charlotte St. South, Edinburgh. Tel:  
031-225 5888.

**Kenneth Ryden & Partners, 71 Hanover  
St. Edinburgh. Tel: 031-6812.**

**Kenneth Ryden & Partners, 121 West  
George St., Glasgow. Tel: 041-221  
8291.**

**Webster & Co. 21 West Nile St.,  
Glasgow. Tel: 041-204 0771.**

**PLANT & MACHINERY**  
Almy Entwistle, 25/34 Cross  
Street, Manchester M2 7AQ. Tel:  
061-334 9177.

**Bainshaw Bros., Plant and  
Machinery and Trade Stocks  
throughout the U.K. Provincial  
London EC2M 4QD. Tel: 01-377  
0137.**

**Frank G. Bomer Limited (Est.  
1824), Specialist Auctioneers and  
Valuers of Machine Tools, Textile  
Machinery, Trade Stocks, etc., in  
the U.K., 15 Great Street, Shaftes-  
bury Avenue, London W1V 0NY.  
Tel: 01-437 3244.**

**Henry Butler & Co. Inc. Leopold  
Farrar & Sons, Auctioneers &  
Valuers, 89/92, High Holborn,  
London WC1V 6EG. Tel: 01-406  
8411. Also at Birmingham and  
Leeds.**

**Colbrook, Evans & McKenzie, 5  
Quality Court, Cranney Lane,  
London WC2A 1HP. Tel: 01-242  
1262. Specialist Valuers and  
Auctioneers in the Printing  
Industry.**

**Edisons, Chartered Surveyors,  
Industrial Building, Plant &  
Machinery, Auctioneers & Valuers,  
Peaslip House, Russell Street,  
Leeds LS1 5BZ. Tel: (0532) 30101.  
Also at Huddersfield, Bradford and  
Halifax.**

**TYNNEY GWYNEDD**  
Flaher Abill & Co., Auctioneers,  
High Street, L36 8AD. (0554 71038).

**WEST MIDLANDS**  
BIRMINGHAM  
Geo. Fisher & Son, Est. Agents, 20-24  
High Street, Harborne B17 8NF. 021-  
427 2261.

**YORKSHIRE**  
SHEFFIELD  
T. Saxton & Co., Chartered Surveyors,  
Estate Agents and Valuers, 53 Queen  
Street, Sheffield. Tel: 7765 and 10  
The Crofts, Rotherham. Tel: 77176.  
New Office: 31 Market Place, Redford.  
Tel: 704746.

**Eaton Lockwood & Riddle, Chartered  
Surveyors, Property Consultants,  
Sales and Advice in connection with  
Commercial & Industrial Properties,  
Particello, Property Management, In-  
vestment, 6a Campo Lane, Sheffield  
S1 2EF. Tel: 71277. Telex: 647480 ELR.**



# The Hardy Centre, Croydon

Approximately  
**30,000 sq.ft.**  
modern office complex

with all modern amenities  
and parking for 30 cars  
in private car park with  
automatic security control  
at economic rental.

---

**Edward Erdman** Ref. DLB/CMB  
Edward Erdman and Company  
Surveyors  
6 Grosvenor Street, London W1X 0AD  
Telephone: 01-629 8191  
City of London • Glasgow • Paris • Amsterdam

**Harvey Spack Field & Company**  
Property Consultants and Estate Agents  
44 Conduit Street, London W1R 9FB  
Telephone: 01-734 0374

**North West  
London**

**Close to Hanger Lane and Wembley**

**Modern Offices**

**20,298 sq.ft. on 3 floors**

**TO LET AS A WHOLE OR AS  
INDIVIDUAL FLOORS**

**Rent £4.19 per sq.ft.**

**FOR 8 YEARS  
WITHOUT REVIEW  
(If let as a whole)**

- Central Heating
- Lifts
- Part Double Glazing
- Car Parking



**For further information contact:**

**McGlashan & Co**

503 High Road, Wembley, Middlesex HA0 2DL  
Telephone: 01-902-30117

**MAYFAIR**   
**LONDON W1**  
**ENTIRE**  
**HEADQUARTERS**  
**BUILDING**  
**3875 sq. ft.**  
**LEASE FOR SALE**  
**13 YEARS WITHOUT REVIEW**  
**REVISED TERMS**  
**King & Co** *Chartered Surveyors*  
1 Snow Hill, London, EC1  
Telephone 01-236 3000 Telex 885495  
Manchester • Leeds • Brussels

**City Borders EC1**  
Refurbished  
Office Building  
**To Let**  
approx. **4,515** sq.ft.  
Sole Agents  
 **Jones Lang Wootton**  
Chartered Surveyors  
33 King Street London EC2V 8EE 01-606 4060

# CENTRAL HARROW

Moments only from the Met. Station  
(17 mins. by Underground from Baker St. Station)

A detached and self-contained new

## OFFICE BUILDING TO LET

—6,000 square feet on three roughly equal floors  
—Built to a high and prestigious specification  
—Completion January/February 1980

- Full gas-fired central heating
- Tinted double glazing
- Suspended ceilings
- 8 parking spaces
- Full service lift
- Dignified entrance hall
- Arcaded front elevation
- Extra 1,500 sq ft avail. if required

*Illustrated brochure from:*

### BECKETT SON & COMPANY

Chartered Surveyors & Estate Agents  
29 College Road, Harrow, Hs1 1BA, 01-427 5216.  
And Wembley, North Harrow, Pinner and Newwood.

ONGAR ROAD INDUSTRIAL ESTATE  
**BRENTWOOD, ESSEX**  
NEW INDUSTRIAL UNITS TO LET  
2,500 sq. ft. to 9,500 sq. ft.  
16 Berkeley Street, London W1X 5AE  
Telephone: 01-492 0954  
and Birmingham

**OUT NOW!**

# **PROPERTY MONTHLY REVIEW**

**The new property magazine for the business man...**

**In the first issue of PROPERTY MONTHLY REVIEW Sir Maurice Laing** sets out U.K. planning delays and demands Britain follow the U.S. planning practice "Planning delays add 25 per cent to the cost of every house we build..."

**Mr David Royle, ISVA's President, calls for "consultation BEFORE legislation,"** and warns of dangers from the EEC bureaucracy...

**PLUS the latest news and analysis of commercial, shop, industrial property, land, investments etc.**

**All in Property Monthly Review**

**30-31 Fleet Lane,  
London EC4M 4YA.  
01-248-8121**

**INVESTMENTS**

**I.T.M.A.**

Still seeking small investments for plants from £30,000-£200,000. Prompt inspection and decisions. Not residential and preferably south of Birmingham.

Write or phone:  
**JACK MENDOZA, F.S.V.A.,**  
with 45 years' practical experience in property and now at  
103 Basingstoke Road,  
Hove, East Sussex BN3 3YF.  
(0273) 722736.

**PROPERTY COMPANIES.** Investments or Vacant Property. Commercial or Residential required throughout England. Purchasers with substantial funds. Agents retained. Write So. Birmingham Times, 10, Cannon Street, EC4A 4BY.

**SHOPS & OFFICES**

**LEWIS**

Prestige Shop Premises 1,750 sq ft. High St. Showrooms, Offices and Storage 2,250 sq ft. Adjoining Unit also available 2,500 sq ft. Gd. Fire Showrooms, Offices and Stores. 2,450 sq ft.

**FREEHOLD. POSSESSION.**  
Rental considered.  
Berrie Spruce, F.R.I.C.S.,  
Ringmer (0273) 512061.

**FURNISHED OFFICES, Clergy and West End. Teles. and Services. Tel. for details. 01-434 1587.**

**COMMERCIAL  
PROPERTY  
AUCTION**

*to be held at*  
**The Orchard Room,  
Veglio's Motel,  
Chatham Rd., Sandling,  
10th December 1979**

*Comprising:*  
**Vacant shop premises  
Shop Investment  
Blocks  
Warehouse  
Investment  
Residential Building  
Site**

*Details from:*  
**Walter and Randall,  
9/13 New Road, Chatham,  
Tel: Med. 48333 (0634)**



**City of Glasgow District Council**

**TO LET  
INDUSTRIAL**

**EASTER QUEENSLIE INDUSTRIAL ESTATE**  
Remaining new factory/warehouse unit of  
10,000 sq. ft. Available for immediate entry.  
This unit may be let with a rent-free period  
and/or at a reduced rental over the initial period  
of the lease. Adjacent to motorways. Ample car  
parking. (REF. JLM.)

**For further particulars contact:**  
**CITY ESTATES SURVEYOR**  
**SUN LIFE HOUSE, 116 WEST REGENT STREET**  
**GLASGOW G2 2RW. Tel: 041-332 9700**





# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHÜETTERS

## RESEARCH

### Experimental generator put to the test

KEY COMPONENT of an advanced superconducting generator has been put through its most severe qualifying test. The 13 ft, 14 ton rotor was spun at 3,600 rpm while cooled to 452°F below zero.

Tests at the GE (USA) Research and Development Centre, Schenectady, New York, confirmed that the experimental generator should be able to produce as much electricity as a conventional generator twice its size and weight. When completed this superconducting generator will be able to produce 15 megawatts of power for a community of 20,000 people. Ultimately, it is intended to be subjected to actual operation on a utility grid.

Theoretically, a superconducting generator could operate with only one half the losses of a conventional machine. This increased efficiency results from the fact that certain metals and alloys (such as the niobium-titanium used in this machine) offer no resistance to the flow of electricity and exhibit unique magnetic properties at temperatures close to absolute zero (minus 459°F).

Before superconducting machines can be incorporated into an electric power grid, it will have to be shown over years of exhaustive tests that they are

## METALWORKING

### Sheet shaped and pierced

SHEET METAL components for domestic appliances, office furniture and so on can be produced from rectangular blanks automatically by the S4 + P4 production centre made in Italy by Salvagnini Transerica s.p.a.

The equipment is computer-controlled and it only requires one operator despite the fact that it carries out several operations, i.e. notching, piercing and bending. Maximum sheet thickness that can be handled is 1.5mm while maximum length and width is 2240mm and 1200mm respectively.

As the equipment's brand name indicates it is made up from two machines: the S4 is a

punching machine which has 13 or 23 punching units (depending on the variety of panels to be produced) and the P4 panel bender which can produce bends along the four sides of the panel. It is possible to produce upward or downward bends at angles ranging from 65 to 135 degrees.

The S4 + P4 unit is apparently of greatest use where there is a large variety of panels and where the production requirement is around 100 parts an hour. Details of the equipment can be obtained from Lomir International, Whitechurch, Ross-on-Wye, Herefordshire HR9 6DJ (0680 890777).

## HANDLING

### Aids the collection of rubbish

THE DOMESTIC vacuum cleaner often gets put to work on jobs for which it was not designed—collection of large quantities of litter, wood shavings, leaves, broken glass and so on.

Black and Decker has produced a machine to cope with such high volume rubbish collection jobs around the home, in the garage or workshop. The company says it is virtually a 15 inch high dustbin attached to a powerful (525W) suction cleaner and holding up to 18 litres of dry refuse.

The unit has been called the Majorvac and is mounted on a three-wheel trolley. Its container has two sides carrying handles and is fitted with a 6 ft of 2½ inch plastic hose, an extension tube and crevice tool. The motor, which is mounted on the lid, can be set to blow instead of suck.

Black and Decker is at Cannon Lane, Maidenhead, Berks SL6 3PD (062 882 2130).

## INSTRUMENTS

### Finds faults as material moves

FLAWS IN moving web or sheet material can be detected and suitable action taken using a solid state electronic line scan camera put on the market by Europa Systems, 16, Keymer Road, Biggin Hill, Kent (Biggin Hill 71165).

The system can be used to detect holes, tears, lumps, discolorations and mis-coatings in paper, glass or plastics film.

The material, suitably illuminated, moves past the camera lens which continuously images it on to a linear array of photodiodes. An output is generated if a fault is detected which exceeds pre-set limits. When this happens either a tab inserter or a printer can be activated to identify the exact location of the fault: for example, the longitudinal and lateral co-ordinates of the flaw can be printed on to a label which can be attached to a relevant reel. Alternatively, the faulty sheet can be diverted.

There are three versions with 256, 512 and 1024 resolution elements, used according to the type of fault to be detected. An industrial case measuring 100 x 350 x 380 mm houses the camera.

## DATA PROCESSING

### Simple machine takes the strain

MANY PURVEYORS of small business systems claim to have simplified operating routines to such an extent that anyone can sit down at a keyboard and immediately, without any computer training, make use of the equipment.

Experience has, unfortunately proved otherwise for many users and potential users. It is thus most gratifying to be able to report on an enthusiastic first-time user who decided to buy after a few hours' "conversation" with a system and who succeeded in going live over a bank holiday week-end.

Ravina began as a tiny backroom operation to sell a range of fashion accessories in 1968. Ten years later, turnover had risen to £380,000. It doubled in 1978 and will be well over £1m this year.

Real growth at 100 per cent a year, greatly expanded export activities and a product line of 3,000 items has been putting the company management under increasing strain for the last three years, particularly as it depends heavily on outworkers and there is a relatively small headquarters staff.

Crucial to the whole operation, however, is reacting quickly to changes in fashion and to large orders placed by big customers to meet these changes. In other words, the tightest control of the stock and ordering positions is essential if the company is not to have to

place expensive rush orders and even need to send staff abroad to obtain one or other component for its products.

Norman Davis, managing director and founder of Ravina, for some time had wondered whether a small computer would help solve the major problem of providing up to the minute stock and order figures, combining this activity with invoicing and other essential activities. His marketing director, Rog Duckers, took a brief course at the NCC and although the company was advised that it was too early for it to go for automation, both decided that it would be well worthwhile to organise for computing.

The first step in this direction was to devise and apply a 6-figure coding to every item in the many lines, carried, the numbering being chosen in such a way that with a little experience, staff would have a very good idea of colour and product designated.

During the application of the coding, the stock control position was not improving and it was decided to invite a number of computer names to submit proposals. Several did not even bother to reply.

In the end the search narrowed down to two possibilities and the final selection was made by pure chance when Norman Davis went to General Computer Systems in Ealing and was given the opportunity to work

at a keyboard on a machine called the Qantel 970.

This is a small cartridge disc-store machine with ability to drive displays and printers.

But it is a menu-driven system which means that anyone can make intelligent use of it, even if—like Davis—they know nothing of computers and have never seen a keyboard at close quarters before.

In this instance, the vendor was fortunate in that the managing director had built up his company from nothing and was thoroughly conversant with all the financial and physical routines.

After a few hours of "play," he decided this was the machine and an order was placed on the spot.

Now, the equipment is being used simultaneously for company control and for the production of reports deriving their basic data from various files held in the machine. The attraction of the Qantel staff were for senior Ravina staff the ease with which constantly updated information can be extracted from the equipment and manipulated to produce new analyses. These can be placed in the appropriate menu, if required.

Of course the machine was not tested overnight. The coding information from Ravina had to be fed in as a database, together with the basic data for invoicing, etc. But this was a

## ELECTRONICS

### Company is helped on its way

ELECTRONIC installations and equipment, the Lancashire manufacturer of electronic precision weighing machines reports that it has received £295,000 backing from Darnley, Day and Company and ICRF (Industrial and Commercial Finance Corporation).

Typical of the products made is Compucount, which allows batches of components of whatever size to be counted accurately by weighing. After weighing a sample of known count the unit will then count any batch as soon as it is placed on the machine.

## COMPONENTS

### Fastener is easy to fix

A NEW type of impact fastener, which offers advantages in use over conventional plastic anchors, has been added to the range of fasteners from Hilti.

"Hammascrew" is designed for fast and easy, through or countersunk, repetitive fastening of wooden laths and battens, cable trays and trunking, cable clips, display material and items such as name plates.

It consists of a zinc-plated, wide-pitch screw built into a temperature-resistant nylon sleeve which grips by expanding in the hole. This sleeve has a collar which acts as a washer and a crushable section which collapses on impact, ensuring that the object to be fastened is pulled down tight on the base material.

The built-in nylon sleeve insulates the screw in the hole, helping to prevent corrosion, and also eliminates the search for matching screws and plugs. The anchor is set simply by inserting it into a suitably drilled hole, and driving in the screw with a sharp hammer blow. The screw and anchor can be removed by using a cross recess screwdriver.

Three diameters are available (5, 6 and 8 mm) for hole depths of between 15 to 30 mm and giving maximum pull out values of 2.8kN in 23N per square mm concrete or 2.6kN in 8.5N per square mm solid brick.

Hilti House, Chester Road, Manchester M16 0GW (Tel. 061-872 5010).



## NAVIGATION

### Radio eye on 1980 yacht race

EACH OF the craft in the Royal Western/Observer Single-handed Transatlantic Race next year is to carry satellite navigation equipment so that the organisers will know the precise position of each yacht.

Use will be made of the Franco-American Argos system, basically designed for environmental data collection via the Tiro-N satellite.

As the satellite circles the earth once every 101 minutes it perceives all the transmitters within a 3,140 mile circle under it and by fixing times can send data to earth telemetry stations that enables the position of the transmitter to be fixed. Data from the stations is sent to Toulouse for processing and computation and then on to the Royal Western Yacht Club in Plymouth. The Observer and the race and receiving station at Newport, Rhode Island.

Transmitters are said to be relatively simple, weight no more than 6 kg and consume only 300 mW from the boat's supply.

### Sends the data back to base

DIGITAL WAND equipment to scan bar codes and produce a logic output corresponding to the bars and spaces has been introduced by Hewlett-Packard's components division.

HEDS-3000 offers a rapid, simple data entry method suitable for unskilled personnel with a minimum of training, and will find major applications in portable data entry equipment and microperipherals. Other markets include retail checkout equipment, access and security control, ticket identification and inventory control.

It uses a precision optical sensor of Hewlett-Packard's own manufacture which gives

specified, guaranteed operation with all medium and low-density code formats printed with a minimum narrow-bar width of 0.3mm. The sensor is sealed in a module near the tip of the wand and is protected by a low friction, replaceable tip moulded in pte.

A bifurcated precision plastic lens projects visible light (700nm) from an LED emitter on to the sensing plane and focuses the reflected light on to an integrated circuit photo detector.

Signal conditioning circuitry in the wand includes an analogue amplifier and an advanced comparator which

### Capabilities are extended

FERRANTI has extended the capabilities of its Argus 700 minicomputer so that Series 2 machines now will run in multi-processor operations with a two-fold increase in speed at the top of the range.

Argus 700 Series 2 machines are supported in the multiprocessor role by an operating system, designated MSC, directly compatible with the existing series of single processor operating systems.

Ferranti has also included in the new range cache memories for the Argus 700F and G and a local memory for Argus 700F. The cache memory can increase the processing rate by up to 60 per cent with corresponding reductions in the loading of the memory bus.

Following the new moves, between the smallest and the largest arrays in the Argus range, Ferranti has achieved an overall computing power ratio of more than 7:1, the largest having a typical processing rate well in excess of two million instructions per second.

Because all use the same software which is compatible with that of earlier Argus 700s. This flexibility should prove very valuable to OEM's and systems houses who build computers into larger systems of their own design.

Ferranti Computer Systems, Wythenshawe Division, Simonsway, Manchester M22 5LA. 061-499 3355.

### Prepares documents

ELECTRONIC DOCUMENT processors which, although ideal for traditional banking/cheque processing requirements, are equally adept at handling commercial documents such as invoices, sales records and insurance premium notices, have been evolved by Burroughs.

S3000 systems can handle automatically the entire task of preparing financial documents and data for high-speed computer processing—a job which currently requires several separate machines and/or clerical operations.

For cheque processing, the first step is to encode the amount in MICR (magnetic ink) characters. Everything else is automatic. The machine reads

**electrical wire and cable?**

• NO MINIMUM ORDER • NO MINIMUM LENGTH

**ANXIER**

Thousands of types and sizes in stock for immediate delivery

LONDON 01-561 8118 • ABERDEEN (0224) 724332  
GLASGOW (041) 332 7201/2 • WARRINGTON (0925) 810121

TRANSFER CALL CHARGES GRADUALLY ACCEPTED  
24HR. EMERGENCY NUMBER 01-637 3567 Ex. 409

**At the end of the day a banker is concerned about people**

This is a special aspect that also concerns you.

Banking revolves around confidence and trust in people. I observe that around the world the happiness and stability of countries is a reflection of the way in which their people show care for one another. Thoughtfulness actually pays dividends.

There is one great change that has happened in society almost unnoticed and needs thought and action—many, many people are living much longer; and we have done little to adjust to the consequences. Thousands of the old are left in complete loneliness; housebound and with never a visitor. Cold and hunger condemn others to suffering and slow death. Medical advance has not been matched by social advance. Most of the developing countries have no social services—and even lack sufficient food, particularly in disaster areas.

One organisation is pre-eminent in using care, imagination and voluntary initiative to remedy this neglect—Help the Aged. When considering your bequests to the future, think of the way in which a legacy for such work can go on benefiting others for years to come. Tax concessions now mean that a gift can cost your estate less than its charitable value. Testators may specify if they wish a bequest to be used for a particular purpose.

Write or telephone for interesting information booklets and the annual report and accounts to: The Hon. Treasurer, The Rt. Hon. Lord Mayhew-King, Help the Aged, Room FT6L, 32 Dover Street, London W1A 2AP (telephone 01-499 0972).

**The Post Office—after the monopoly?**

A two-day conference examining the implications and ramifications of announced and forecast changes to the structure and operation of the British Post Office, with particular emphasis on the expected liberalisation of the telecommunications attachments monopoly.

4-5 December, 1979—London

For further information write or phone

ISI Information Studies Ltd.,  
Regal House, Lower Road, Chorleywood,  
Rickmansworth, Herts, WD3 5LQ.  
Telephone: Chorleywood (09278) 4244.

## INTERNATIONAL PROPERTY

**FLORIDA USA WATERFRONT**

For Sale. 60 prime acres on Tampa Bay. Ready for development.

Ideal for:

- corporate headquarters
- commercial office development
- planned residential community
- vacation resort complex

Outstanding west coast location. One of nation's leading growth areas. Two miles from International Airport. Directly on Tampa Bay.

Immediate access to Interstate Highways.

10 miles to world-famous Gulf Beaches.

1.2 miles of seawall.

All improvements in.

All inquiries to:  
The Bobcock Company  
2280 U.S. Hwy. 19 N.  
Suite 257  
Clearwater, FL  
33515 USA  
A Wyndhamer Company

**U.S.A. — CALIFORNIA**

10,200-acre ranch (4,128 hectares)

Located 175km North of San Francisco, 30km from Pacific Ocean. 2 houses, 3 barns, 9km frontage on major river, 50km of internal roads, railroad, lumber trees, deer, fish, wild boar, numerous springs.

U.S.\$2.75 million or in Europe in any EEC currency.

Contact: Richard Cape Cardulla, Via Selva Ferentina 24  
00040 Castel Gandolfo, Italy. Tel: (06) 938-5151.

**INVEST in US Commercial Properties**

HIGH RETURNS — EXCELLENT INCOME

Substantial Tax Shelter Available

Suitable Investments for:

- INDIVIDUALS
- PARTNERSHIPS
- CORPORATIONS
- PENSION FUNDS
- UNIONS
- FUND MANAGERS

For immediate information contact:

United Investors Fund Inc.  
305 Bic Drive, Millersville, Penn., U.S.A. 06660.  
Phone: (203) 577-1484.

In London area contact:

Andrew W. Dellenor,  
16 Sackville Road, Wilton, Twickenham, Middlesex, England.  
Phone: 91-559 3573.

U.S.A. PROPERTY. 80 ft x 150 ft wooded plot in Blue Mountains, Pennsylvania. 26,000 sq. ft. 122' x 122'. INTERNATIONAL PROPERTY advertising appears every Friday.

On the instructions of R.C.A. SA

**LIEGE-BELGIUM**

**Industrial complex**

Main factory unit 6,000 sq. metres  
Offices & ancillary buildings 3,200 sq. metres  
Site area 28,000 sq. metres

**For sale**

**KFR Belgium**

33 Boulevard de Waterloo, 1000 Bruxelles  
Telephone 02-513 77 05 Telex 620 42

**REPUBLIC OF FRANCE**

DEPARTMENT OF GOVERNMENT PROPERTY

Auction on 14 February 1980 at 3 p.m., in MARSEILLE,  
11, rue Méry (2ème) Hôtel de l'Administration.

**FORMER HOTEL "LOUVRE & PAIX"**

49-57, La Canebière, MARSEILLE 1er

SIX-STORY BUILDING  
Mezzanine—Ground Floor and Basement  
236 ROOMS FOR OFFICE USE—4 COMMERCIAL SHOPS  
Effective surface approximately 7,000 sq.m.

AVAILABLE  
(except for the commercial shops on the ground floor which are rented).

RESERVE PRICE: 10,000,000 French francs

PARTICULARS:  
Direction des Services Fiscaux et Recette Divisionnaire des Impôts,  
11, rue Méry, MARSEILLE (2ème).  
(Telephone (91) 91 91 60, extensions 324 and 325)

**MIDDLEBURG INVESTMENT PROPERTY**

A 3½-acre tract adjoining and having 78 acres within the corporate limits of the fashionable village of Middleburg, Va. Twenty-five minutes to Dulles International Airport and one hour to Washington, D.C. First time offering. Would make an excellent planned Hunt Country community with various types of zoning. Is being farmed at present while this superior investment grows. Price \$2,250,000.00, with most liberal owner financing. For further details, please call or write exclusive agent.

**THOMAS & TALBOT REAL ESTATE**  
P.O. Box 208, Middleburg, Va. 22117 (USA)  
Telephone: (703) 687-5523



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## Exploiting currency freedom



TO THE opening strains of "Land of Hope and Glory," accompanied by a slide show of bank notes bursting free from their chains, First National Bank of Chicago hosted a slick London seminar last week to explain to corporate treasurers the implications of exchange control abolition. The message was that companies still have a lot to learn about ways to exploit their new found freedom.

Bank executives presented a stream of suggestions for improving companies' profitability in the field of foreign exchange management. One speaker particularly recommended that companies make advance payments for imports from hard currency countries such as West Germany and Switzerland. This would allow them to save money by taking advantage of pay-early discounts offered by many manufacturers. Buying strong currencies in advance could also save the exchange losses which would ensue if sterling subsequently fell against the D-mark or Swiss franc.

## Exposure

First Chicago did not spell out the full implications—but such commercial leading and lagging could be a considerable source of pressure on sterling this winter.

Treasurers will also have to learn to switch between different currencies to make better use of foreign borrowing, and to increase their use of foreign exchange forward markets to cover future currency exposure.

Groups with overseas subsidiaries may also be enticed into setting up London-based currency management centres to centralise pay-and-receive accounts for all group companies. These centres would handle all the group's borrowing and repayment operations and manage excess liquidity.

## Arbitrage

First Chicago executives pointed out that treasurers should make use of the present differential between Euro-sterling interest rates and domestic sterling interest rates by depositing sterling in foreign banking centres rather than London. This sort of arbitrage would eventually close the interest rate gap, and allow banks in Paris, Amsterdam or Zurich to make sterling loans—back to the UK or anywhere else in the world—at the same interest rates as in London, but entirely free of Bank of England "corset" controls.

The Bank may not, however, have to worry too much that companies will help the banks get around the corset. One bank economist conceded that the average treasurer at a medium sized British company was too conservative to deposit sterling anywhere as outlandish as Paris—for fear that the funds would be blocked by the introduction of exchange controls abroad.

David Marsh

MICHELIN, THE French tyre company, is one of the great enigmas of the industrial world. Everyone recognises its tyre-man advertising symbol, and virtually everyone knows that its products have set the technical pace in the industry for as long as can be remembered. But beyond that, little is clear about Michelin, except that it is one of the most eccentric companies to be found anywhere.

Stories abound of its idiosyncrasies, in particular its passion for secrecy. Michelin has gone down in French annals as the company that snubbed General de Gaulle by refusing to let his security guards beyond its front gates. (De Gaulle is said to have got his revenge later by dismissing Michelin's hectoring managing director at an official function with a lofty "go and see Pompidou.") Even well-trusted suppliers rarely see inside the factory, and French journalists can live for years on the capital of one Michelin visit. The mysteries of tyre-making—the different kinds of rubber and wire, the varying temperatures, the fabrication machines themselves—remain so jealously guarded that only a few people know what goes on in all the different parts of a Michelin factory.

Similarly, its penny-pinching goes beyond all normal bounds. The company headquarters, in Clermont-Ferrand, the industrial centre in the somewhat isolated area of central France, shows no sign of conspicuous expenditure on the management team, which has achieved one of the most brilliantly sustained records in the country's post-war industrial history. Directors work in modest surroundings. There is little spending on status, and even now being encountered in the tyre industry—the wholesale crisis which is leading to heavy losses in many of the world's biggest companies, and causing factory closures virtually everywhere. Michelin, in addition, is believed to be exceptionally vulnerable to the expected decline in car sales because of its failure to diversify; and its massive U.S. investments are now regarded with suspicion because of the

holders, continues to exercise control through Francois Michelin, the group's pugnacious 53-year-old chairman, who argued in a recent interview that the social security system destroys individual liberty. The Michelins are keenly-practising Catholics who preach self-help as fervently as any Victorian Protestant. They are anti-syndicalist by instinct and paternalistic by practice; after the generous national agreement with the unions, which brought the 1968 riots to an end, Francois Michelin broke with the French employers' organisation for what he considered "treachery."

All these stories add up to a formidable myth—of a company totally sure of itself, deliberately insulated from "decadent" modern trends, extremely tightly run, and determined to pursue its own objectives in its own way. From one point of view, these characteristics look like enormous strengths; but, from another, they could be seen as weaknesses, and occasionally Michelin's shareholders wake up and take this attitude. The company, they then argue, is too blinkered, too heavily invested in the one sector of the motor industry, too dismissive of the trends in international industry.

Factory closures

The Paris Bourse is currently going through one of these spasmodic bouts of re-appraisal. Since the beginning of this year, the Michelin share price has been savaged, cut from a high of FFr 1,220 to FFr 803. Behind this slump lie the problems which are now being encountered in the tyre industry—the wholesale crisis which is leading to heavy losses in many of the world's biggest companies, and causing factory closures virtually everywhere. Michelin, in addition, is believed to be exceptionally vulnerable to the expected decline in car sales because of its failure to diversify; and its massive U.S. investments are now regarded with suspicion because of the

## Factory closures

the large-scale employment of foreign "guest" workers) has caused Hoechst, the chemical manufacturers, to experiment with learning (discussion) groups on the shop floor. Reports on progress to date.

The Role of the Production Manager. V. Prabhu and J. Russell in Production Engineer (UK), May 79: p 27 (four pages, tables)

Reports on a survey of the responsibilities and attitudes of some 300 production chiefs in the north-east of England; tabulates the functions they control against size of company, the factors in their jobs they regard as important, and the training methods they employ; discusses implications.

## Management abstracts

These summaries are condensed from the journals of abstracts published by Anbar Management Publications. Readers wishing to consult original texts should write to: PO Box 23, Wembley HA9 8DJ.

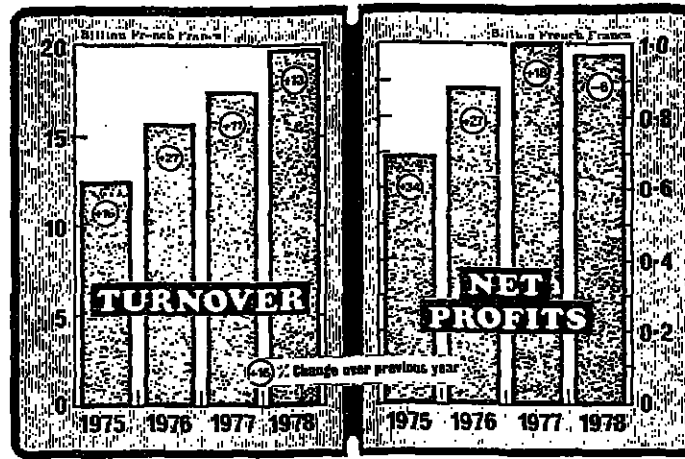
Learning at the Workplace. D. Gottschall in Manager Magazin (Fed. Rep. of Germany), Feb. 79: p 86 (5 pages, illus.; in German, English version available)

Worry about worker motivation (caused, inter alia, by proliferation of specialists and

the large-scale employment of foreign "guest" workers) has caused Hoechst, the chemical manufacturers, to experiment with learning (discussion) groups on the shop floor. Reports on progress to date.

The Role of the Production Manager. V. Prabhu and J. Russell in Production Engineer (UK), May 79: p 27 (four pages, tables)

Reports on a survey of the responsibilities and attitudes of some 300 production chiefs in the north-east of England; tabulates the functions they control against size of company, the factors in their jobs they regard as important, and the training methods they employ; discusses implications.



In the face of a world tyre recession, Michelin's profits grew by leaps and bounds—until last year. Now the Bourse is questioning the expansion strategy of the company's pugnacious chairman, Francois Michelin.

unfavourable swing in the dollar/franc parity.

But is the Bourse's assessment realistic? In a new study of the company, the investment division of Credit Commercial de France (CCF), the largest of the non-nationalised commercial banks in France, has come to the conclusion that the financial markets are currently failing to take account of Michelin's long-term strengths. These advantages, it argues, are that:

1—The French company has a widely spread product base in its sector, with 60 per cent of its turnover coming from commercial and industrial vehicles. Thus, although its business is totally concentrated on tyres, it is not as dependent on the car industry as most people seem to think.

2—The big bump in its spending on its U.S. programme is now over, and the company is running into a period when its investments should begin bringing in solid returns.

3—Most important, the general crisis in the tyre industry is not a crisis for Michelin. Indeed, the present situation has essentially been produced by the French company itself and its invention of the longer-lasting radial tyre. The radial has inevitably led to world over-

capacity because the industry no longer needs to make so many tyres. But Michelin itself, the pace-setter in the technological game, has still been able to increase its sales because it has the product that everybody now wants: it goes into a market, creates a panic among the traditional suppliers, and then picks up the pieces.

This analysis of Michelin's strategy does not emerge from anything the company says. Michelin is not communicative. Indeed, at the last annual meeting, Francois Michelin spent a lot of time explaining to shareholders why, in such a competitive industry, more information could not be given. But the third, technological point goes a long way towards explaining Michelin's remarkable growth in recent years, and its even more unusual ability to maintain high profit and investment levels against the trend in the industry.

The CCF argument also throws a lot of light on Michelin's bizarre management style. The company's position in its industry depends more than anything else on its technological base. This, in turn, is founded on three factors—leadership in research and development, the assurance that these technological skills should not leak out to competitors, and



the maintenance of high standards in putting the products together.

On all of these points, Michelin emerges with flying colours. First, it has a long history of very heavy investment. In the last five years, it has pumped an average of 8.3 per cent of its turnover back into new investment, compared with between 3 and 5.6 per cent among its leading rivals. Research and development alone is reckoned to account for another 3 per cent of turnover. Since its launch of the first radial, Michelin has continued to refine the product and is still reckoned to be ahead of any of its competitors.

Second, Michelin has preserved its position partly by the vigorous control of its own trade secrets. Wherever possible, it has integrated its manufacturing activities in order to keep the knowledge of its own way of doing things to itself. Thus, it grows its own rubber, makes most of its own machines, and has even been known to buy up a software company to prepare its computer programmes.

Thirdly, the patriarchal family style of management has been

used to maintain a high degree of control over both the workforce and production quality. In this context, Michelin's stress on the importance of maintaining the established traditions of what it calls "La Maison" makes sense. The high technical difficulty in tyre manufacturing is to maintain quality in mass production—the industry is littered with examples of companies, such as Firestone this year, which have had to recall tyres—and Michelin believes that this can best be done by inspiring the old-fashioned virtues of loyalty, pride in the job, and a strong sense of community. In the U.S., for example, it has clearly concentrated its investment in relatively remote areas, where there are no strong union movements.

Michelin's expansion in the U.S. provides a classic illustration of the way its technological expertise is put to work commercially. Here was a market with plenty of tyre-making capacity, and the most powerful manufacturers—Goodyear, Firestone, Uniroyal, Goodrich—in the world. But it was also technically backwards, still based on the crossply techniques. This gave Michelin its chance. In the early 1970s, it began to move in and provoked the big switch to radials.

## Fight to the death

The U.S. industry now shows all the stresses which derive from a market going through a period of rapid technological change. As the switch to radials accelerates, the over-capacity in the industry is becoming more and more obvious. Factories are closing down, companies losing money, and the giants are diversifying wherever they can. "This is going to be a fight to the death," said the head of Uniroyal recently.

Michelin still has only 5 to 6 per cent of the U.S. market, much of it concentrated on the commercial vehicle sector. But its massive \$600m investment has now jockeyed it into a position where it can compete

on a world scale with its equally internationalised competitors.

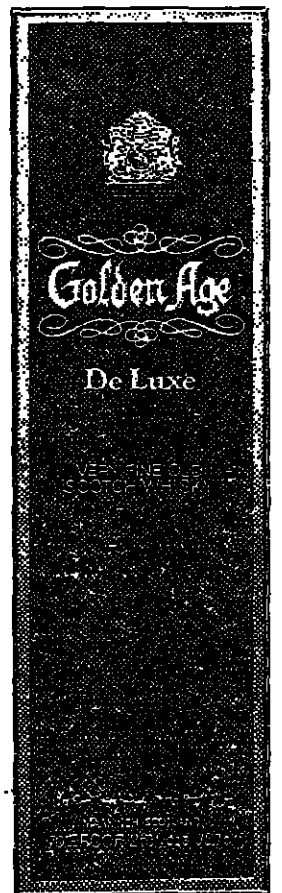
According to the CCF figures, Michelin has now pushed into the second position in the international league of tyre producers, with a 10 per cent share of the Western world's market, compared with Goodyear's 11.5 per cent and Firestone's 9 per cent. It has a dominant position in Europe, with more than 60 per cent in France, 30 in West Germany, 35 in Italy, and 24 in the UK. Nor is the growth over: Michelin is pushing with direct sales into Japan, investing in Brazil, expanding in Nigeria, and planning a factory in Egypt.

Doubts will continue, of course, about the pace of this growth. Last year, Michelin's net profit fell by 6 per cent to FFr 973m (£112m), after years of fairly spectacular increases, and the decline of the dollar this year continues to create anxiety about the return of the U.S. investment. But the prudent financial management at Clermont-Ferrand has kept the basic ratios in good order. Interest payments may have gone up from FFr 300m in 1974 to FFr 735m in 1978; but in the same period the debt/equity ratio has actually been reduced from 43 per cent to 36 per cent, and return on capital has amounted to an average annual rate of 13.5 per cent.

The effects of the growth on Michelin's management style are more difficult to gauge. Can the company remain so fiercely devoted to its one sector, when virtually all its competitors are diversifying? Can it maintain its technical lead? Will it have enough management depth to control worldwide expansion? Who will emerge, after Francois Michelin, to lead the group?

All these are questions without ready answers. All that is clear is that Michelin remains a company living under the aura of the family and the deeply ingrained traditions of almost a century of work at Clermont-Ferrand. In the words of a Michelin manager: "The day this company moves out of these walls it will lose its soul."

## An echo of the Golden Age



## Haig Haig Haig Haig

John Haig & Company is proud to introduce Golden Age, the incomparable de-luxe whisky.

It is a superb Scotch whisky from a treasured recipe exclusive to the House of Haig. It relies for its perfectly balanced taste on a selection of aged malt and grain whiskies; each is a noble character in its own right. The marriage of these fine old whiskies produces a Scotch distinctively different from other de-luxe blends at a price that's expensive to all but the connoisseur.

A new golden age of de-luxe whisky has arrived. Golden Age, from the House of Haig.



## Still hung up on leasing?

• Maybe your feet haven't touched the ground since ordinary leasing stretched your credibility. Our line is more down to earth: Kenning Contract Hire gives improved cash flow, tax relief, with maintenance and insurance services, if required. Plus vehicle replacement if your car is off the road for more than 48 hours.

Count on Kenning Contract Hire and discount mere leasing. Keep on the right road with capital protection, depreciation taken care of, streamlined administration, and the advantages of current fleet purchase or disposal and lease-back.

Kenning have a package deal for you—now. Mail coupon for facts today.

I am interested in (Please Tick Box)

Fleet Purchase/Lease Back on Contract Hire ☐ FT

Fleet Disposal/New Vehicle/Contract Hire ☐

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

No. of Vehicles \_\_\_\_\_

Member Office, Old Road, Chesham, Bucks HP8 4QT

Tel: 0467 77941

Kenning House, Webb Farm, Edgware Road, London NW9 7JH Tel: 01-902 6501

**KENNING** Drive with Confidence  
CONTRACT HIRE

**KING EDWARD**

**PANATELLAS**

Slightly sweetened

pack of 5 PanateLLas only **£1.30** R.R.P.

Now available from your tobacconist & good pubs



## LOMBARD

## A guide for palace plotters

BY HUGH O'SHAUGHNESSY

"WHAT I DON'T understand is how this colonel could have brought down the government in Bolivia. I mean, aren't there any generals or anything?" the Chief Domestic Leader Writer murmured to me in a puzzled fashion the other day. Now, I thought to myself, if the simple technicalities of an ordinary Latin American military coup have escaped the subtle mind of the Chief Domestic Leader Writer many readers must also be in the dark.

With this thought in mind therefore I offer the following FT readers' brief guide to palace revolution. (Members of the armed forces of countries within the EEC are kindly asked to read no further and to pass, say, to our section on cocoa futures which they will find fascinating reading elsewhere in this edition.)

## Command

Civilian constitutions and military chains of command in Latin America are fragile things. So the guiding principle for any aspiring military president, whatever his present rank, is Command of Troops or, as the Latin Americans would say, "mando de tropa." Those who have Command of Troops, have an enormous advantage over those who do not, however exalted the latter's rank may be. A company of hardened veterans at one's command, it should be remembered, is worth more to the aspiring officer than any number of secret files about field hospitals or the neighbouring country's line of battle.

The officer with Command of Troops should attempt to secure his position by reminding his subordinate commanders that if he wins he will be in a position to cashier all those senior generals and therefore give immediate access to the ladder of promotion to those who are loyal to him. Depending on the country and the circumstances he should remind his subordinates either that it is within the plotters' power to cleanse the fatherland of corrupt senior officers and inaugurate an era of peace and progress for all or that they will have an unprecedented opportunity to get their fair share of profits from

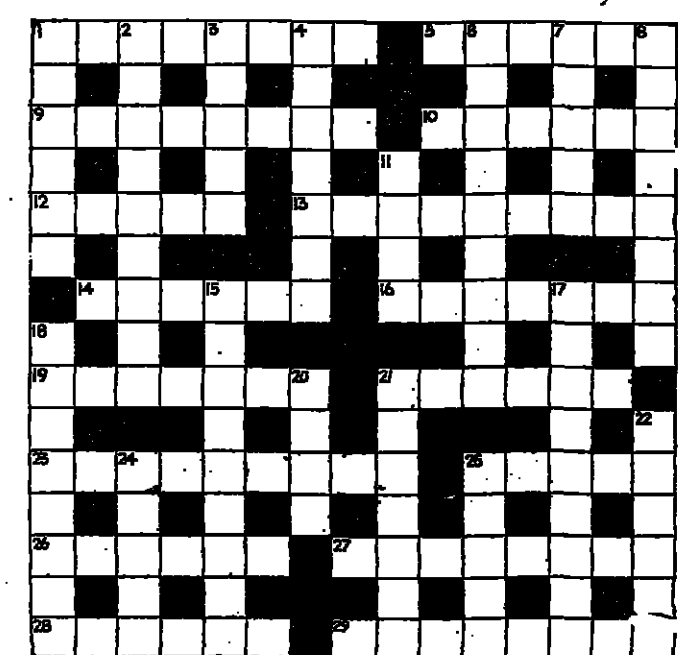
narcotics and the import duty-free of Japanese electronic calculators. The aspiring military president should always make sure that he has a sufficiency of that sap of life, petrol. Any shortage of petrol can of course be overcome simply for a small strike force by rumbling thirsty tanks into the nearest civilian petrol station. In 1973, one small armoured force in Chile with low fuel gauges did stop on their way to the presidential palace to put a tiger in their tank, so to speak. But this was looked on as unprofessional and the coup failed. Control of petrol could be said to be the civilians' answer to Command of Troops.

This was vividly illustrated for me by a wise minister of the interior in a Latin American country which shall be nameless when he replied to my question about fears of a military coup, "What you don't realise," he said, "is that our army has an effective operating range of 50 kms or about two hours." As most armoured regiments of this particular country were stationed 75 kms from the capital he was clearly less worried than he might have been.

Flexibility and political suppleness are also demanded for today's palace revolutionaries. Take Colonel Natusch in Bolivia this month. When he came to power on November 1 he said he would keep Congress open. Surprised by the strength of popular reaction to his attempted coup he decided to close Congress. Then, not having any number of secret files about field hospitals or the neighbouring country's line of battle, he attempted to prevent enough members arriving to give a quorum. But if he is finally overcome by the odds the palace revolutionary must make sure that he has sympathetic brothers-in-arms to catch him when he falls. Once a failed military plotter has done his usually short term in detention he may well be able to look forward to an embassy in some pleasant foreign capital. The masters of the embassy gambit, I feel, are those who make their plotting so ostentatious in their own countries that they are packed off to be ambassadors before rather than after their coups.

South East only).  
6.20 Nationwide.  
6.20 Are You Being Served?  
7.30 Sykes.  
8.05 Pennmarrie.  
9.00 News.  
9.25 Pearl.  
10.55 Points of View (London and South East only).  
11.00 The Jack Benny Show.  
11.25 Regional National News.  
11.30 The Late Film: "The Little Hut" starring Ava Gardner, Stewart Granger and David Niven.  
All Regions as BBC1 except at the following times:  
Scotland—9.25-9.45 and 11.00-11.20 For Schools. 12.40-12.45 The Scottish News. 5.55-6.20 Reporting Scotland. 10.55 Spectrum. 11.25-11.30 Regional National News.

## F.T. CROSSWORD PUZZLE No. 4,127



## ACROSS

- Put squeeze on company with thousand papers (8)
- Boring curtsy from Eton landlubber (3)
- About this time donkey became famous (9)
- Bill on leave free from responsibility (6)
- Comfortable copper is retiring (5)
- Cold water country queen gets from N. Atlantic national (9)
- Arms contractor (6)
- Comfortable feeling on board acquired in the main by members (3,4)
- Diversion of French expedition (6)
- Agreement by which number one briefly returns the instrument (9)
- Seize a point before the others (5)
- Which person going to party is heard to bring bad luck? (6)
- Car takes mother thanks to the robots (8)
- Subscription girl returns to chaperon (6)
- Minister always found in Split (8)

## DOWN

- Scoundrel has a heartless cry in junior ministry (8)
- Looks like a dash to away indicator (5,4)

- Disorderly word altered by youth leader (5)
- Coin's given to group (7)
- Unique people run in different lanes (4,5)
- Obliged to jump (6)
- Objection to lock on building supporter (8)
- Student to notice turning over sediment (4)
- Duck under bed cover (9)
- Speedy early starter good at maths (8)
- Man from embassy Danish leader joined (8)
- Settled with parent? I would (4)
- Study true distortion of teeth (7)
- Street goes right and comes to the seashore (6)
- Made a selection from a large number of stockings (5)
- Complete entity of TV doctor and the French (5)

## Solution to Puzzle No. 4,126

ACROSS  
1. SQUEEZE  
2. CURTSEY  
3. DONKEY  
4. BILL  
5. COPPER  
6. QUEEN  
7. CONTRACTOR  
8. COMFORTABLE  
9. DIVERSION  
10. AGREEMENT  
11. SEIZE  
12. WHICH  
13. CAR  
14. SUBSCRIPTION  
15. MINISTER  
DOWN  
1. SCOUNDREL  
2. DASH



## PERTH

AROUND BRITAIN

MOST PEOPLE who have seen Perth did so on their way to the Highlands or the Hebrides. They found a pleasant market town on the banks of the Tay, nestling in the foothills of the Scottish mountains. Yet apart from the distinctively Scottish industry one might expect to find in this town of 44,000 some 450 miles from London—two whisky concerns, John Dewar and Sons and Arthur Bell and Sons are there—Perth has the headquarters of one of the leading British and Mercantile insurance companies, the General Accident Fire and Life Assurance Company.

Outside the central industrial belt and the oil-based operations on the east coast, the industries most commonly associated with Scotland are distilleries, tourism and agriculture. Edinburgh and Glasgow, where the famous Scottish life companies are located, General Accident being in Perth seems incongruous—even more so since its main life operations are at York.

The company is the only general insurance company left operating from Scotland. The Scottish and Mercantile Insurance Company, based in Edinburgh, and the Northern Assurance, in Aberdeen, have been taken over by the Commercial Union and have dis-

## Taking risks

ERIC SHORT

appeared from the Scottish scene. The origins of General Accident go back to 1885, so it is comparatively young as composite groups go. Sun Alliance, for instance, can trace its history to 1710. In 1885, a varied group of Perth businessmen got together and formed an insurance company to meet their needs arising from the employer liability laws that had recently been passed. They apparently preferred to have the insurance handled locally and under their control, rather than entrust it to a distant London company or even one of the then existing Scottish companies.

## Expertise

Two years later the founders realised that running an insurance company was a special type of business expertise and they engaged Mr. Francis Norrie-Miller (later Sir Francis). It was an inspired move. Within two months he had established business contacts in the major British cities. By the outbreak of the First World War, General Accident was operating worldwide. This drive was carried on by his son, Sir Stanley, also knighted later on. Although the original aim was employer's liability insurance, it now forms only a minor part of the group's general insurance portfolio. The company is the largest motor insurer in

the UK, thanks to the foresight of Sir Francis, who early appreciated the potential of this market; it is the fourth largest UK insurance group, operating in 50 countries; and the largest non-life insurer in the UK. It has achieved this, without being situated in London, by taking broad policy decisions in Perth and then giving its eight area managers a fair degree of autonomy. The London area has special importance, with considerable underwriting freedom, since many of the major insurance risks are placed by insurance brokers in the City.

But all investment decisions are taken in Perth. The company feels that it can take a detached view of investment conditions for the City of London. It can act quickly if necessary, thanks to the marvels of modern communications. A major composite needs to have in close contact with the leading insurance brokers if it is to keep abreast of current developments. This does not cause any problems. General Accident is constantly visited by brokers who take the opportunity of combining business and pleasure. Perth can be visited in one day, and the proximity of the Highlands and the attractions of four golf courses nearby (Glenaeles is just down the road) argue for a long weekend.

General Accident still occupies the original building on the banks of the Tay where



Mr. David Blackie (left), GA's chief general manager, and Mr. Buchan Marshall, his deputy.

it started, but the building now houses a company museum. The company has overflowed into seven buildings in Perth which has created so much pressure that the group is planning to spend £15m on a head office complex.

The company's importance to the town is underlined by the fact that it is the largest employer with 1,100 people on the payroll. It has no problems recruiting people locally or from other parts of Scotland. The present general manager, Mr. David Blackie, joined GA as a boy from Edinburgh, while Mr. Buchan Marshall, the deputy general manager, hails from Glasgow.

Both Norrie-Millers were prominent in the life of Perth. Both were freemen of the City. GA has reciprocated by donating a riverside walk, named the Norrie-Miller walk, to Perth. Perth has many historical



Mr. David Blackie (left), GA's chief general manager, and Mr. Buchan Marshall, his deputy.

associations. The kings of Scotland were crowned at nearby Scoon Abbey. James I was murdered in Perth. The city has also played its part in the establishment of the modern distilling industry. John Dewar established his company, now part of the Distillers Group, in 1846. He came to Perth from Aberfeldy. John Dewar and Sons is the second largest employer in Perth and has its bottling plant there. It employs between 750-850 staff, mostly women, producing 70m bottles annually.

Perth has good road and rail communications with both east and west coast ports. It has been referred to as the Crewe of Scotland.

Arthur Bell and Sons, established in 1825 is still an independent. However, both its distilleries and bottling plants are now elsewhere in Scotland.

It was the company's founder's wish to help the ordinary folk of Perth. The many projects undertaken as a result include housing for the elderly and the infirmed. But special attention has been devoted to the provision and support of sports—hence the Bell's Sports Centre.

Amid the bustle of modern industry and commerce, Perth continues with its traditional industries. It is still a thriving market town, with regular cattle auctions, including those for the famous Aberdeen Angus. These attract buyers from all over the world. The City, with its associations with the Fair, is a centre for the antique industry in Scotland. The 30 antique shops attract regular visitors from the big London buyers. And the antique Art is second only to Glasgow in the Scottish Arts calendar.

## An outstanding card at Ascot

ASCOT this afternoon stages by far the most significant day's racing of the National Hunt season to date. Among those in action at the country's premier dual-purpose course are Kybo, Drusus, Connaught

modestly successful campaign last season compared with Kybo, his two races to date this term suggests that a number of valuable prizes are now within his reach. The facie winner of an Embassy Premier Chase Qualifier here on October 31, Drusus went on to toy with Jim Dandy and market rival Big Ben in Cheltenham's Coventry Novices' Chase. On both occasions his jumping confirmed the validity of the Kinnersley hander's remarks, for it was near faultless.

Kybo, who was going menacingly well when crumpling at the bottom of the hill in Cheltenham's Champion Hurdle, had every excuse when failing to pull back Betton Gorse in Lingfield's British Cargo Airline Novices' Chase on Guy Fawkes' Day. There should be little between Drusus and Kybo this afternoon. Nevertheless, I shall be dis-

appointed if the speed of Gifford's course specialist does not prove decisive between the final two fences.

Ten runners are due to take their chance in the Kirk and Kirk Hurdle, and here again, another who featured prominently in top-class hurdle races last season, Connaught Ranger, may take the prize. On his only previous run this season, Connaught Ranger failed to get into his stride, eventually fast to peg back Freight Forwarder in Kempton's Elton John Hurdle.

## ASCOT

1.00—Night Watch\*

1.35—Kybo\*\*\*

2.05—Zarzarine

2.35—Connaught Ranger

3.45—Cavity Hunter\*\*

3.50—Killer Shark

4.15—Night Watch\*

4.45—Zarzarine

5.15—Night Watch\*

5.45—Zarzarine

6.15—Night Watch\*

6.45—Zarzarine

7.15—Night Watch\*

7.45—Zarzarine

8.15—Night Watch\*

8.45—Zarzarine

9.15—Night Watch\*

9.45—Zarzarine

10.15—Night Watch\*

10.45—Zarzarine

11.15—Night Watch\*

11.45—Zarzarine

12.15—Night Watch\*

12.45—Zarzarine

1.00—Night Watch\*

1.35—Kybo\*\*\*

2.05—Zarzarine

2.35—Connaught Ranger

3.45—Cavity Hunter\*\*

3.50—Killer Shark

4.15—Night Watch\*

4.45—Zarzarine

5.15—Night Watch\*

5.45—Zarzarine

6.15—Night Watch\*

6.45—Zarzarine

7.15—Night Watch\*

7.45—Zarzarine

8.15—Night Watch\*

8.45—Zarzarine

9.15—Night Watch\*

9.45—Zarzarine

10.15—Night Watch\*

10.45—Zarzarine

11.15—Night Watch\*

11.45—Zarzarine

12.15—Night Watch\*

12.45—Zarzarine

1.00—Night Watch\*

1.35—Kybo\*\*\*

2.05—Zarzarine

2.35—Connaught Ranger

3.45—Cavity Hunter\*\*

3.50—Killer Shark

4.15—Night Watch\*

4.45—Zarzarine

5.15—Night Watch\*

5.45—Zarzarine

6.15—Night Watch\*

6.45—Zarzarine

7.15—Night Watch\*

7.45—Zarzarine

8.15—Night Watch\*

8.45—Zarzarine

9.15—Night Watch\*

9.45—Zarzarine

10.15—Night Watch\*

10.45—Zarzarine

11.15—Night Watch\*

11.45—Zarzarine

12.15—Night Watch\*

12.45—Zarzarine

## ENTERTAINMENT GUIDE

## OPERA &amp; BALLET

COLISEUM. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.00.

THEATRE. 8.00. 1.00. 2.00. 3.00. 4.00. 5.00. 6.00. 7.00. 8.00. 9.00. 10.00. 11.00. 12.0



## THE ARTS

## Covent Garden

## Diaghilev programme

by CLEMENT CRISP

Fifty years after his death, and the immediate demise of the company he directed, Diaghilev still challenges our understanding of theatrical dancing, and the ballets he presented still challenge our dancers. The Royal Ballet's tribute to Diaghilev takes the form of a triple bill, shown on Wednesday, comprising *Les Sylphides*, *Les Biches* and *Les Noctes*. All are repertory works, and too little effort has been made to provide a more searching—and more generous—homage to the ideals of the Ballet Russe, but we must be thankful that the evening contained three masterworks which need no special pleading about their historical, rather than actual, importance.

*Les Sylphides* and *Les Biches* make intriguing pairing: the later work is accurately to be

considered the *Sylphides* of the 1920s. It is as delicate in atmosphere, as difficult to bring off, as Fokine's early masterpiece, and as redolent of an age. But instead of demurely airy sylphs, we have the brightest of young things; the poet has been replaced by three muscle-men; romanticism has become corrupt worldliness.

Wednesday's performance of *Biches* did not do it full justice. The evolutions of the pink-dressed nymphs were ragged; the searching demands of the choreography—difficult technically and stylistically—were only fully met by Jennifer Penney as the *garçonne* in the blue tunic, and by Alfreda Thorogood and Wendy Ellis as the two nervously amorous young friends in grey. Miss Penney caught exactly the ambiguities

of her role, and her coolness of manner could with advantage be emulated by other members of the cast.

In *Sylphides* she was also a dulcet ballerina of the grande valse; her companions gave decorous, well-mannered if rather bland interpretations. It was the resonant performance of *Les Noctes*, that piercing evocation of peasant behaviour, which showed the proper measure of its text. Musically alert, idiomatic under Ashley Lawrence, technically precise in every rhythm and accent of the Nijinska choreography, excellently rehearsed; the revival did entire honour to one of the greatest of Russian ballets. We could see how much we still owe to Diaghilev as innovator, catalyst, founding-father of 20th century ballet.



David Wall and Jennifer Penney in 'Les Biches'

Leonard Burt

## Cottesloe

## Lark Rise to Candleford

Keith Dewhurst's adaptation of Flora Thompson's *Lark Rise* we have seen already, and very good it is to see it back. It is a pretty and sensitive picture of Oxfordshire village life in the 1890s, as it moved around the Timms family. Laura Timms is an autobiographical portrait of Flora. Her family consists of father, mother, and little brother, and there is no coherent narrative in the goings-on that surrounds them, only a series of incidents as they would have appeared to a 12-year-old child.

We have the harvesters reaping the fields with traditional country embellishments; the antics of villagers old and young; the gossip of women at their doorsteps and of men in the pub. There is a pathetic moment where a doctor comes to fetch a senile old man away to the workhouse. There are children's games and country dances. The villagers of *Lark Rise* are very poor, but neither in the book nor the play is

poverty allowed to interfere with the happiness of the people. Happiness finds its own level in any community; it is probably more endemic among the Kalahari Bushmen than the millionaires of the Emerald Coast.

*Candleford* continues the picture that was left with the evening that closes *Lark Rise*. (There is a momentary time-warrior at which the Rector reads out the name of those who die in World War One: they include Laura's little brother Edmund.) Laura, now 14, becomes a clerk in the post office run by her cousin Dorcas Lane, who is mainly concerned with running the smithy at Candleford Green. The play runs on the same lines as the other, though it is more often ornamented with songs that do not quite fit into the rustic setting. I found it less absorbing than *Lark Rise*, chiefly because so much of the action is concentrated in the post office and the next-door

cottage where Dorcas lives.

This is a disadvantage in Bill Bryden and Sebastian Graham-Jones's production, where the action takes place all over a big stage from which the audience also may view the proceedings, dodging out of the way if ever the players impinge on them. (Bath-night in the barn must give some of them the most intimate full-frontals yet seen in the theatre.) When so much happens in the enclosed spaces at one end, only a small proportion of the on-lookers can get a decent view. I saw from my seat in the balcony how many of them at the back of the crowd gave up trying, and waited for a scene nearer their area of the stage. And while I am finding fault, I must mention the music. With great pains a true Victorian country atmosphere is created. In such a circumstance, electronically amplified music, either for voices or instruments, kills the illusion at once. Our hair is just about to stand on end as little Martha goes to cut the witch-helm and see if it bleeds human blood when there is a cadenza of electric guitar notes and we are jerked back to Waterloo in 1979.

I don't feel like finding fault after such a pleasant evening; if I did, I would challenge the Cottesloe's policy of ignoring contemporary music, in favour of adapted literature and American hits, but that must wait for another time. Instead, let me say what a good company the Cottesloe has, their work the acme of mutual co-operation.

The two pieces can be seen on the same day, matinee and evening, next Wednesday and the Wednesday after, and thenceforward at intervals. I recommend seeing them separately given the opportunity.

B. A. YOUNG

## Wigmore Hall

## Frankl &amp; Vasary

There have been private performances in recent musical history that one would have dearly loved to have been documented. Horowitz playing through Rakhmaninov's third concerto while the composer supplied the orchestral parts on a second piano; Boulez and Messiaen giving the latter's *Visions de l'Amen*; Debussy and Stravinsky running through the piano score of *The Rite of Spring*. Debussy, so the legend runs, sight-read faultlessly. The *Rite* existed in a piano-duet version before the orchestration had been completed; the arrangement was published before the full score and differs in a few structural details. Yet it rarely crops up in duet recitals; duet recitals, indeed, are rare in themselves. So the recital by Peter Frankl and Tamas Vasary at the Wigmore Hall on Wednesday, including *The Rite of Spring*, was doubly welcome and, coincidentally, a valuable appendix to the current Stravinsky Festival.

On the piano *The Rite* is

## Cinema

## Odd-couple love affairs

by NIGEL ANDREWS

Moment By Moment (AA) Plaza.  
Slow Dancing In The Big City (AA) Classic Haymarket.  
Those Wonderful Movie Cranks (A) Paris - Fulman and Phoenix.  
Nine Months and The Two of Them ICA.

Romance has returned to the cinema: love is once more trying to make the turnstiles go round; and sentiment is spreading itself across our screens, so lustreous-eyed and earnest that you would think nothing had changed in the world or the cinema—to disenchant or disillusion—since *Random Harvest*.

*Moment By Moment* and *Slow Dancing In The Big City* are both about odd-couple love affairs and both make free with more tears, heartaches, misunderstandings, reconciliations, declarations of love and throbbing hearts than one would normally encounter in a month of Press shows. *Slow Dancing* is the more rueful, fey, downbeat movie of the two. *Moment By Moment* is the more lush and luxuriant: an all-handkerchiefs-at-the-ready blockbuster. As the advance guard of the new romanticism, both are patently sincere and highly resistible. But if you must have your entertainment starry-eyed, they are probably the best there is going until we get to *Love Story Part Three*.

*Moment By Moment* is the latest step in the eventful career of John Travolta. As if keeping time with the re-emergence of Romance, Travolta's image has been going through an odd, unhappy laundering process: a symbol of youth starting with the horror-comic *Schadenfreude* of *Carrie*, moving on to the hip realism of *Saturday Night Fever*, cleaning itself up for the high-school innocence of *Grease* and finally emerging whiter-than-white in this tale of the Californian love affair between a beach-roving quasi-gigolo (Travolta) and an older married woman (Lily Tomlin).

Quasi because Travolta, though he carries a symbolic-looking "for sale" sign on his car window, is less a love-fraud than a Little Boy Lost in the wicked world of Californian hedonism: a Prince Myshkin of the Malibu coast who

seeks the affection of an older woman as balm, we are told, for an emotionally deprived childhood. The film saddles Miss Tomlin, last seen looking it up in *The Love Boat*, with the luckless Good Samaritan role of the lonely lady who invites "Strip" (for so is he called) into her ultra-chic beach house after a chance encounter among the bright boutiques of Beverly Hills.

Don't get the idea that Miss Tomlin is sex-happy. Neither of them is sex-happy. Neither of them is really really. They alternately bloom and simmer at each other through the extraordinary mauve ecotopism in which director Jane Wagner has wrapped the film's action (the colour photography makes the Pacific coast look like a dye-pollution area); and when not exchanging such philosophical nuggets as "What a world!" or "ah-so-wisfully" writing messages in bottles and casting them out to sea (Travolta's speciality), the lovebirds seem to be developing their special talents as soulful mirror-images of each other.

Tomlin, alas, falls by the way-side. A talented comedienne landed with a suffering-prune role could only be expected to. But Travolta once more turns out a hypnotic performance against impossible odds. He all but rescues this sinking luxury-liner of a movie with his loose, floppy, boyish charm and his magnetic sincerity. He has more crying scenes to do in the film than any actor with a sense of self-preservation would have wanted, but he does enough with them to suggest that all that glitters is not glycerine, and that a kernel of truth can be found in even the ripest hokum.

From the coastal beauties of California to the romance of the city. In *Slow Dancing In The Big City* director John Avildsen, who managed to fix forever Philadelphia's ugly beauty in *Rocky*, has turned his attention to New York and used his blunt, telephoto-battered, brown-and-grey images to show us the spidery Manhattan to Woody Allen's gaunt, stylish, high-contrast city of recent memory. The ghost of *Limelight* stalks through this story of romance between a beautiful young danseuse (Anne Ditchburn) and



Lily Tomlin and John Travolta in 'Moment by Moment'

a plump, middle-aged, happy-go-lucky, worldly-wise journalist (Paul Sorvino). The said journalist meets the ballerina when she moves into the next-door flat in his improbably squalorous apartment house. (He is apparently a household name as a newspaper columnist but he lives in a room plus k and b that are like something out of *The Lower Depths*). Love blooms; but there is a worm in the bud. Miss Ditchburn is stoically fighting an all-butcrippling physical affliction, to wit fibromyositis. She must have an operation soon—which will end her dancing career—but can she hold out until after her upcoming, sure-to-be-sensational opening night as premiere danseuse of a new company?

With Mr. Sorvino's help she surely can. Mr. Sorvino's porky face and habit of bustling around like a goods train—memorable from *Bloodbrothers*—keep giving her spirits (and our own) the kiss of life. The film is as ratty and antedivian as an old tank, and there are even such Hollywood-weepie staples as the ageing fart-with-a-heart mustress (Anita Danvers) to whom Mr. Sorvino bids a pained and kindly adieu after deciding that Miss Ditchburn is to be his new *inamorata*. But Avildsen's un-tricky direction is a help, and the ending taps your tear-ducts tut-tut how you may. It's soft-centred stuff, but slightly better value than *Moment By Moment*.

The Czech cinema sometimes seems to be lodged permanently in a fin-de-siècle never-never-land of white lace, sepia photographs and lovable old ladies and gentlemen going about their business in the innocent Eden of pre-Communist Czechoslovakia.

Jiri Menzel, who earned his directing stripes with the excellent *Closely Observed Trains*, has caught a nasty dose of celluloid nostalgia in his new film, *Those Wonderful Movie Cranks* contains the idea for a wonderful movie. Set in 1907, it's the story of a travelling picture-showman whose adventures picturesquely traverse the early days of Czech cinema and bump

up against such exotic characters (based on real Czech celebrities of the day) as the country's first Lumière-inspired "realist" director (played by Menzel), the leading music-hall comic of the time, and the then female star of the Prague National Theatre, a portentous lady seen here out-Bernharding Bernhardi as she essays for the movie camera a Brunhilde-like role atop a vertiginous crag.

There is also the hero himself, played with plump, moustachioed finesse by Rudolf Krusinsky. His prototype was an actual mountebank-of-the-movies who carried his picture shows from village to village circa the turn of the century, and who founded Prague's first ever Nickelodeon.

Having established its historical credentials, though, Menzel's movie doesn't quite know what to do with them. The film is shot in sepia hues and enacted with a beguiling variant on grand-gesture silent-movie technique. The action is frequently interspersed, to boot, with real or pastiche excerpts from the movie product of the era. But the gimmicks obstinately remain gimmicks, the vision of times past—including the Feydeau-like complexities of the hero's love life—is tenuous lightweight. One wishes Menzel had thrown out the old-lace frippery and the twee, nudging comedy—we had more than enough of the latter in Bogdanovich's *Nickelodeon*—and given us instead a straight, strong, solid glimpse into the prehistory of European movie-making.

The Eastern Bloc rides again in two films from Hungary's leading female director Marta Meszaros, showing at the ICA from this week. *Nine Months* and *The Two of Them* are both sprightlier-than-usual examples of Iron Curtain lumpy-realism, starting that rotundly cherubic actress Lili Monori. The subjects are, respectively, love and marriage; the first film featuring Miss Monori as a self-willed factory girl who romances a young man, the second showing her involved in an embittered and spiteful marriage. Ms Meszaros's films start out seeming to threaten the very worst that our Socialist Realism can offer, but they soon begin to ring enough caustic changes and trample underfoot enough clichés to make the results compelling viewing.

Rameau's but as a famous violinist should he writes brilliantly for strings—Simon Standage, the leader, had some ravishing solo work. The opera was given in French. It would have been intolerable with bad declamation. Fortunately words for the most part were good, with two French soloists to set a standard. As Glauco's *haute-contre* Jean-Claude Orlac was sweet and supple but rather low in vitality—perhaps he was saving for his brilliant ariette near the end. In some minor roles Anne-Marie Rodde seemed underpowered until we came to the exquisite pastoral number with chorus in the final act, sung by a Sicilian, appropriately in *scilicet* six-eight metre. Here Miss Rodde's pure tone, though her rhythmic sense is not strong, was a delight.

Scylla was the young Marie McLaughlin, a promising newcomer to the difficult style, diction not perfect but on the right lines, voice appealingly rich if sometimes undisciplined. The best role is Circe—like Phedre in *Hippolyte* or Phoebe in *Caster of Pollux*, but larger. Jennifer Smith sang with her own kind of poised, intelligent intensity. A soprano with more theatre experience might bring still more contrast of expression but might not last the long course so well. Rosamund Ilting, Patricia Kwella and Christopher Booth-Jones provided distinguished support. The performance is being recorded by the BBC for European Broadcasting Union—transmission next spring. You won't need to be an expert on French baroque to enjoy it.

## Executive Material

This classic suit in pure new wool, birdseye design, at £165.00, is just one example of the internationally renowned DAKS range at Simpson Piccadilly where you will find a choice of well over four thousand DAKS suits starting from £99.00.

Simpson (Piccadilly) Ltd, London, W1A 2AS. 01-734 2002  
Open until 7.00 p.m. Thursdays; 5.30 p.m. Saturdays.

## SAVE A TREE FOR £1

- Britain now has a lower proportion of woodland than almost any European country.
- Hedgerows and hedgerow trees are destroyed at 2,500 miles a year.
- Two-thirds of the country's elms are dead or dying.
- Trees are disappearing faster than they are being replaced.

Save trees—save our landscape. Yes, Britain's woodlands are fast disappearing. Fewer places for you and your children to enjoy the countryside. Fewer refuges for the birds and animals that need woodland for shelter and food. If we don't act now our unique landscape will be spoiled for generations.

We need your help urgently. The Woodland Trust is working to safeguard woods throughout the country. Already we protect hundreds of acres and we are acquiring land for new trees.

Your contribution makes a world of difference. For instance, each £1 can save a tree. Please use Part 1 of the coupon to support urgent projects... Part 2 to join the Trust.

the woodland trust

## SAVE A TREE FOR £1

- YES, I'd like to save... trees. I enclose cheque/P.O. for £... Please tick the project(s) you wish to support:
- ☐ Barton and Kew's Wood North Devon. Project cost: £21,500.
  - ☐ Park Wood Near Canterbury. Project cost: £12,500.
  - ☐ Chesham Bois Buckinghamshire. Project cost: £13,500.
  - ☐ Aversley Wood Cambridgeshire. Project cost: £23,000.
  - ☐ Fifehead Wood Dorset. Project cost: £20,000.
- General Fund for woodland purchases anywhere in Britain. If my contribution arrives after you reach your target, or if the Trust is unable to complete purchases, please:
- ☐ Use my contribution for the general fund OR ☐ Refund my contribution.

## 2 JOIN THE WOODLAND TRUST

- FREE when you join:
- A illustrated booklet of what woodlands you can visit—with maps.
  - Informative newsletters.
  - Free car emblem and I've Planted a Tree sticker.
  - Free illustrated Country Code booklet.
  - 50% of your subscription goes to plant a tree in your name. The rest goes toward woodland purchase and care.
- YES, please enrol me for:
- Annual membership ☐ £5, or more if you wish.
  - Life membership ☐ £50, or more if you wish.

Mr/Ms/Miss/Ms (PLEASE PRINT)  
Address

Post today to: The Woodland Trust, Ivybridge, Devon PL21 0JQ

Reg. Charity No. 264281

## Festival Hall/Radio 3

## London Sinfonietta

by DOMINIC GILL

That the London Sinfonietta should have been able to fit another, unrelated concert for the Royal Philharmonic Society into the crowded rehearsal schedule of their current Stravinsky series is remarkable; that their playing should have sounded as fresh and vivid as it did, from first to last, is a miracle.

At the centre of their programme was a newly revised version of Hugh Wood's Chamber Concerto of 1971. The revisions are not major ones, and were (as the composer says) "mostly accomplished with scissors." I had not heard the work since its premiere, nor was able to see the revised score: but the effect is indeed tighter than I remember, and the working—notably in the second movement's succession

of solo cadenzas and trios—tauter and more economical. It has worn its years well, and kept its tension as well as its surprises. The slow movement elegy in memory of Roberto Gerhard which struck me most strongly at first hearing did so again: a web of simple instrumental threads, finely knit, introduced and once interrupted by a deep G-flat-like ostinato tolling.

The conductor was David Atherton, whose secure and lively beat did much to brighten up Brahms's endless (and it must be said, mostly very boring) A major Serenade; and whose careful accompaniment to Shostakovich's Symphony No. 14 sung robustly by Heather Harper and Stafford Dean, was a model of sombre clarity and tact.



## FINANCIAL TIMES

BLACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telephone: 01-255 5551, 5552, 5553

Telex: 330255

Friday November 16 1979

## A crisis averted

AS A STOPGAP yesterday's monetary package seems likely to succeed in averting a grave economic crisis. A jump in minimum lending rate to the unprecedented level of 17 per cent, accompanied by cuts of four points in gilt-edged prices, could hardly have failed to send investors rushing into the gilt-edged market to lend the Government money. By the time Sir Geoffrey Howe had finished speaking in the House of Commons, the Government broker had sold out his top stocks. And with a further £1bn tranche of stock due today, there is now a good chance that the growth of sterling M3 will be brought back within a target range, which has now been tightened slightly.

## Inadequate

But a favourable initial response to the package from the gilt-edged market should not lull the authorities into thinking that they have allayed the justified worries about the whole conduct of monetary and economic policies, which investors and commentators have been voicing over the past months. The fundamental problems that have made annual monetary crises a permanent fixture in every stockbroker's calendar remain. Fiscal and monetary policy are still inconsistent, except at a level of interest rates which boost sterling and crushes industry. The system of monetary control is still inadequate: monetary statistics are now more distorted than ever and the Government's methods of borrowing are still expensive and crisis prone. Finally there is still no indication that the Government is prepared to face the full consequences of its monetarist principles in the areas where they hurt most politically, but do least damage economically: consumer borrowing and housing finance.

It would be churlish not to admit that the Cabinet must have required considerable courage to raise MLR by a full point more than the market had been expecting. This boldness has enabled the government to buy time and to deal with the immediate funding crisis. How much time the Government has bought will depend on developments in the world economy, on interest rates abroad and, above all, on the domestic wage front. All of these factors suggest, however, that a major

## Now for an end to the war

In the last few days, even the deepest cynics have begun to believe that the Lancaster House talks on Rhodesia are going to end in agreement. Yesterday's settlement of the so-called interim stage—the conditions under which Rhodesia will be governed from the period between the end of the Lancaster House talks and the election of a new Government to run independent Zimbabwe—is a remarkable achievement. It is a personal triumph for Lord Carrington, the British Foreign Secretary, and a tribute to all those who have participated in the talks.

## Divisions

In the euphoria that pervaded Lancaster House yesterday morning, it was tempting to believe that the end of the 14-year-old Rhodesian crisis was at last in sight. At the risk of sounding churlish, there is still a long way to go. A war is being fought in southern Africa that has already claimed the lives of some 20,000 people. In the two weeks since the Lancaster House talks began, between 1,000 and 1,500 people have been killed. The civililities of Lancaster House should not be allowed to conceal the deep and bitter divisions that underlie the Rhodesian problem.

The next and final stage of the conference is to agree both the method and timing of a ceasefire. There are a total of five warring armies in Rhodesia, under varying degrees of control by their political and military commanders. What is to happen to them? Where are they to go? How long will it take to make a ceasefire effective? What will the soldiers do with their weapons? The Patriotic Front's interpretation of what the ceasefire would mean was aptly expressed by one of its spokesmen yesterday: "Hold on to your gun and keep the powder dry." What is to happen if those guns start firing in the period during which a British Governor assumes dictatorial powers over the country?

The view in London yesterday was that all these problems would be overcome in the next stage of negotiation. The momentum behind the talks is now so great, the evident desire of all the participants to end the

overhaul of the monetary system and of the Government's economic strategy is more urgent than the Chancellor, in his statement, seemed to suggest.

The Bank of England must move quickly with its review of monetary control methods, because the current system is irreparably flawed, now that the absence of exchange controls has reduced the corset to a purely cosmetic device. The corset was already being bypassed by the growth of acceptance credit. Its retention for another six months was one of the decisions that have cast doubts upon the Government's faith in genuine monetary control, since it may well shift credit growth into the Euro-markets, where it is not even recorded. It will be hard to know if the squeeze is effective.

More fundamentally, the Chancellor's statement suggested that he may be relying excessively on the unaided effect of interest rates. His decision not to impose any kind of quantitative controls on consumer lending suggests a failure to grasp one of the main lessons of monetarism—that demand for money is, in the short run, relatively insensitive to the level of interest rates.

## Contradictions

But reforms in monetary control if they come will do no more than highlight the deeper contradictions in economic policy. Fiscal action may be more urgently required than the Chancellor suggested. The well-known change in the method of levying Petroleum Revenue Tax will do no more than bring the public sector borrowing requirement back to the level planned in July. This seemed excessive then and, in view of the surprising strength of consumer demand in the past six months, seems even more excessive now. Very high interest rates are the price the British industry now has to pay for the generous tax cuts in the last budget. The pruning of public spending programmes that has already taken place is no substitute for a further review of larger items of public revenue and expenditure. Energy taxes, housing subsidies (to owner occupiers and council tenants), social security payments, debt servicing costs and tax expenditures will yield far greater benefits than the measures that have been tried so far. Yesterday's measures were only the first tentative steps along a hard road.

war and subject themselves to the electoral process so strong, that the odds in favour of a Lancaster House agreement must now be better than even. But then what? In order to gain this agreement, the British Government has assumed a level of responsibility unprecedented in this decade for translating the Lancaster House agreement into reality. A British Governor will assume dictatorial powers. All Commonwealth Countries will be invited to participate in an observer force, to report to the Governor, and more importantly to the rest of the world, on the conduct of the elections.

One of the Governor's responsibilities will be to deal with any breakdown in the ceasefire. To do this, he will have only two weapons. One will be the spirit of the Lancaster House conference, translated in Salisbury into a "ceasefire commission" on which all the army commanders will sit. If trouble breaks out these commanders will be expected to stop it. The second weapon will be a still only loosely defined "monitoring force" consisting of British and Commonwealth troops. This force, in the words of Lord Carrington, "will not be an intervention force." If fighting breaks out, there is nobody to separate the combatants.

**Unstable** Britain, in short, is assuming total responsibility for a highly unstable and militarily precarious situation with no means other than moral suasion appeals to good faith or worst of all reliance on one or more of the existing armies or exercise authority. It is a situation fraught with every kind of danger.

The best way of ensuring that British public opinion does not draw back from the consequences of Lord Carrington's diplomacy is for the monitoring force to be a truly multi-national one, drawn from the Commonwealth, reporting to the British Governor. British troops are bound to participate in this force. But even if, as Lord Carrington has suggested, they form the largest single contingent, other Commonwealth nations should provide the majority.

## Monetarism: from slogans to harsh reality

BY ANTHONY HARRIS

THE CHASTENED tone of recent remarks from Mrs. Margaret Thatcher and the Chancellor say it all: a monetarist approach to economic policy may seem simple, but that certainly does not mean that it is easy. Indeed, the Government is now under fire from both sides.

Critics of the monetarist approach point to rising inflation, a weak balance of payments and an epidemic of factory closures, and argue that the policy itself is profoundly mistaken. They forecast that Mrs. Thatcher will sooner or later have to learn the same lessons as Mr. Edward Heath did, and revert to incomes policy, industrial rescue, and all the other tried and failed remedies of recent years.

Monetarists retort that monetarism has yet to be tried; a policy based on mistaken definitions of money and mistaken methods of control has achieved no real restraint at all. We are already in the endgame.

Both criticisms are, of course, grossly unfair to a Government which has been in office less than six months, and many of whose problems stem from the collapse of the incomes-policy approach under Mr. Callaghan; but fair or not, they are important. The false start which has been made will go on creating difficulties for the Government for a long time to come, because of the way in which it has damaged confidence.

It will be much harder from now on to hope that a simple statement of firm monetary intentions will influence the thinking of ordinary managers and wage bargainers in the way which theory suggests. People will have to be convinced that controlling the money supply will check inflation, and indeed that it is possible to control the money supply in the first place. When sympathy questions of the kind "What's in it for me?" are asked, the task looks still more formidable. To understand the baffling mixture of doctrinal and technical argument which have now broken out, it is helpful to see how we have got to our present position; even a sketchy history is illuminating, especially in understanding the central problem: the relation between private credit and Government finance.

In pre-war days these issues were little discussed. The Government ran the national finances on what looked like business lines. Current revenue was rather more than enough to finance current spending; but the Government was ready to go to the financial markets, like any company, to finance part of its capital investment programme. This approach had two major faults. It left the level of activity and the balance of trade largely to Fate; and it was

founded on very shaky definitions. The distinction between current and capital spending was largely arbitrary so that it was very difficult to judge whether Government policy was in fact sound, penny-pinching or spendthrift. The post-war period introduced a double revolution. First, the Keynesian mode of policy-making was adopted. The central purpose of Government policy was seen as being to balance total demand with potential supply. Secondly, World War II had left the country with very depleted exchange reserves so that the balance of payments became a central constraint on what could be done.

These twin preoccupations have left an enduring mark on our system. First, a whole generation of officials have learned that Governments of either colour tend to take an over-optimistic view of the country's potential, and left to themselves, will inflate demand past its safety limit.

In the 1950s and 1960s this bias was to a large extent self-correcting. Any excess of demand over actually attainable output had to be met from imports, and this resulted in quite a short time in a sterling crisis. The late Harry Johnson once pointed out that in these two decades every single attempt to dedate the economy through emergency taxes and credit restraints was triggered off by a sterling crisis.

## Ground-rules changed

In the 1970s the ground-rules were drastically changed. Exchange rates were floated, so that the Government was no longer obliged to finance any excess demand out of very limited exchange reserves. The tidal movements of international capital meant that there might be a long time interval between an error in policy and a resultant crisis about the exchange rate. A new warning system and a new measure of prudence were required.

The control of domestic credit and the money supply was developed to fill this role. The increase in money is defined as bank lending to the private sector, and that part of Government borrowing which cannot be financed by selling securities to long-term investors, plus or minus any net movement of money overseas.

This measure of money gives pretty prompt warning of any excessive total demand for credit in the economy; and since the willingness of long-term investors to buy Government stock depends very much on confidence in the soundness of Government policies, any error tends to amplify itself. An initial overshoot because credit demand is higher than forecast generates a second overshoot, as investors lose their taste for gilts, and the Government is forced to finance itself from the banking system.

The system is in fact designed

very effectively to produce crises when things go wrong, and thus force the Government to take quick action, and this is no accident. The present crisis in this sense shows that the old system still works.

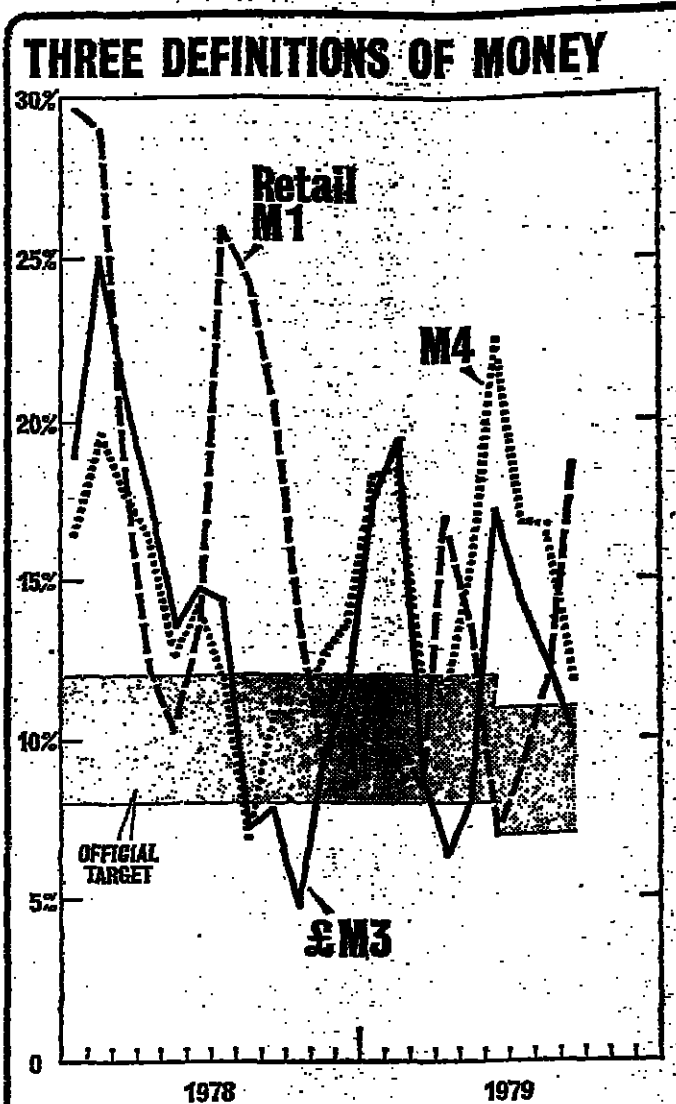
However, the system is a very long way from monetarism as the monetarists understand it. The basic monetarist belief is that holdings of money—instant spending power—are a very important influence on behaviour. One might, therefore, expect the Government to try to control such holdings. However, the British approach is based on controlling bank credit, and the bank liabilities which correspond to their lending book are not for the most part money as ordinary people understand it.

As a result, Sterling M3, the official definition, does not include a lot of things which are used to finance spending—undrawn overdraft facilities, building society deposits, the potential spending power locked up in credit cards, and so on. But it does include a lot of things which cannot be used directly to settle debts—notably bank certificates of deposit, which must be sold to raise money. It does not include British holdings of foreign currency, which are perfectly spendable money, simply because with the floating of exchange rates, foreign currency holdings had a sterling value which fluctuated in a disturbing way. Nor does it include foreign holdings of sterling, which can be used to finance bank lending.

As a result, there is plenty of scope for the Government's technical critics to pick holes both in the official measures of money and the sole means of controlling its growth—selling Government stock. It is certainly hard to see any direct link between the expected results of the Government's present package—higher purchases of Government stock by pension funds and insurance companies, and speedier tax payments by the oil companies—and the willingness of consumers to buy imports or of employers to grant large wage increases.

There is of course an indirect link: money paid in taxes or for the purchase of gilts vanishes from the banking system, so that a shortage of money is thus created for new lending. However, the chart illustrates fairly vividly a second level of difficulty. Not only do different definitions of money (and many more could have been displayed) all tell a very different story about money growth over a three-month period, but all of them fluctuate wildly from month to month.

The result is that it is a matter of sophisticated judgment to decide what is happening to monetary growth, on any definition. Therefore quite apart from the basic decisions about fiscal policy, and the actual achievement of funding, the Bank of England is active in the money market every day, relieving acute shortages (often the result of tax payments or heavy gilt sales) or mopping



Sterling M3 is the official target. Retail M1 is cash and non-interest bearing deposits. M4 is sterling M3 plus accepted commercial bills and non-bank holdings of Treasury Bills.

up money. This can be achieved, among other things, by trading in commercial bills, by selling tax reserve certificates, and by official trading in foreign currency.

This all adds up to a system of Byzantine complexity. It takes pages of statistics, for example, to work out the effects on the money supply of the banking "corset" combined with official and commercial dealings in the money market. No forecaster can yet guess what proportion of foreign holdings of sterling bank deposits will work through to domestic monetary growth, or how long it will take.

In the end it is hard to escape the conclusion that in British conditions, at any rate, "tight control of the money supply" is a slogan which is of little help to the man in day-to-day control. It is impossible to control what you cannot observe; and although the aim of operations may be to control the quantity of money and credit, the only thing which can be observed accurately is its price. Therefore new monetary policy is but old interest rate policy writ large.

Since interest rates are politically highly sensitive, the first result is a tendency to allow crises to develop until

they are unmistakable before any action is taken. The chart makes an eloquent case for a wait-and-see approach; if policy reacted to every monthly blip, it would see-saw wildly (and even on the chart, the figures are smoothed). The action then required is drastic. Since sales of Government stock are the only durable corrective, and investors are reluctant to buy on a falling market, the adjustment, when it comes, must be big enough to look like overkill.

## Impatience of critics

It is therefore easy to understand the impatience of many academic and City critics for a radical overhaul of the control system. The proposed system of controlling the monetary base has two aims. First, it would operate, as the authorities have so far been unwilling to operate, by direct pressure on the basic trading assets available to the banks. The adjustment of interest rates would supposedly become automatic. Secondly, by defining reserves in simple terms—cash and balances with the Bank of England—it would enable the authorities to mop

up money as other central banks do, by selling short-term bills. Gilt sales would cease to be crucial, and the economy would no longer be run, as Mr. Denis Healey complained by "the young men who write brokers' circulars."

This would be a considerable advance, but would raise severe technical problems of its own—as the U.S. Fed, which has just made such a change, discovered within days. The market would certainly take time to adapt, and react smoothly to reserve asset pressures. Until then, interest rates might fluctuate as wildly as monetary growth figures do, at any rate in the short term. Officials would still be under pressure to intervene, and take a view.

A second reform which at last attracted some important support in the City would simply try to smooth out funding, by introducing a form of stock which investors would be willing and indeed eager to buy when things seem to be going wrong—stocks with some real-value guarantee. The fact that the BP issue was oversubscribed at above the market price in the middle of the present crisis shows the attraction of real assets when monetary policy looks shaky.

However, eliminating funding crises would have one possibly very damaging effect: it would take the pressure off Government. The present system, with its built-in crises, does force Ministers to reconsider these fiscal policies when things go wrong; and this is vitally important for two reasons.

The first is that the effect of any given degree of credit restraint is very different if it is achieved through fiscal policy—taxes and spending cuts—from the effect of a pure restraint on borrowing through high interest rates. Fiscal policy puts a squeeze on the whole economy; a purely monetary squeeze tends to do particularly severe damage to the property market—over which few fears need to be shed—and, under floating exchange rates, to manufacturing industry.

The damage to manufacturing results was not just from high interest rates, which raise operating costs, and inhibit long-term investment, but from the fact that high interest rates attract foreign funds. This leads in the short run to raise the exchange rate, and put a competitive squeeze on industry; in the longer run the foreign inflows undermine monetary restraint, or finance a large trade deficit, which leads to a secondary crisis. That is really the story of 1979.

Finally, it has yet to be proved that severe monetary restraint (and the present regime is meant to be very severe) is technically possible through pure monetary means. No one is more sceptical about this, at any rate as a short-run exercise, than the leading monetarist economists. The coming months will test that proposition. Conditions seem likely to remain unsettled.

## MEN AND MATTERS

## Boom time for old guns

Sad as I am to disappoint readers with spies on the brain, the picture on the right is not my exclusive story of the fifth man. The person seated in the Churchill tank is in fact an owner-driver—World War II tanks, it seems, are a hot property these days, and Clive Evans has been acquiring any he hears about.

Evans, 35, made his money—"don't tell the taxman it was a fortune"—out of an acrylic polymer paint designed for ships; he bought the patent from a Swede in 1976. "It stopped heraclides and resulted in a 64 per cent fuel saving, but no-one was very interested at that time," he tells me from his home in Wimborne, Dorset. He sold out his share in 1977 and decided to make a new career out of his hobby of collecting large-scale military hardware. Although things got off to a bad start—the local police told him he had to get rid of his Bokers gun—he has now acquired a dealer's licence and his collection, ranging from paratrooper cycles to jeeps, ambulances and tanks, is housed in an aircraft hangar near his home.

Much of the collection comes from the Middle East, and has seen action recently. Evans judiciously holds two passports in order to make forays into both Israel and its neighbours. The price of transporting tanks back to England is surprisingly reasonable at around £2,000.

The Churchill, of which he has three, weigh in at 45 tons and use four gallons to a mile. Once ready they can be hired out at £1,000 a day, normally to film companies. Although primarily foraging around British scrapyards and the old stock of Middle Eastern governments, Evans plans to go to India next spring to try to find the second-hand arms dealer's El Dorado: a reputed store of First World War tanks.



The Churchill tank on which Evans is sitting came from the Middle East. He tells me it is being competed for by both a Belgian museum and the Imperial War Museum; he is bashful about figures. However, David Penn, keeper of the IWM's department of exhibits, tells me the deal—as far as he is concerned—has been done. Rather irritatingly for the IWM, Churchill tanks, which were in service until the mid-50s, are now at a premium. "At the time we could have had one for free, but we didn't have space. Now we have Duxford, a aerodrome and have the space, but unfortunately have to pay." He is equally shy about naming a price.

With the latest developments in Iran, one would have thought that the world of foreign exchange was in turmoil. But for the Paris office of Chase Manhattan, priorities are clearly different.

## First things first

Customers of the International currency display which Chase contributes to the Reuters Monitor were surprised yesterday to find that Chase's information had "Le banquiers n'ont pas est arrivés." Francophone euphoria may have gone to their heads: a

little sampling this much vaunted fluid in the Ritz it tasted distinctly raw. A spokesman for Chase, however, assures me: "Of course, if you've just had a cup of coffee around 11 o'clock it's going to take your tonsils out. But after a bowl of soup... if you don't mind I must go now, to be honest I've got a frightful problem. This is an business, you know."

## Risking it

It is now a year since the tanker Amoco Cadiz went aground off Brittany, causing one of the worst oil spills in history. The French claim the ship was off course at the time, but it seems the lesson of the disaster has yet to be learned.

To protect France and Britain from another oil catastrophe a one-way route for shipping bound for the English Channel, and another for vessels heading into the treacherous waters where the coast of Brittany juts into the ocean.

But over the past nine months the French navy has, I gather, reported no less than 2,964 cases of ships breaking the one-way rule. Charges have been pressed in only 320 cases because of lack of irrefutable evidence; 292 cases were against Greeks, the worst

offenders are West Germany, Panama, Spain, Holland, Liberia, Denmark, the Soviet Union, Italy, Poland and Cyprus.

Every day an average of 250 ships, flying almost every national flag and loaded with over 1m tons of oil pass off the Breton Islands of Ushant, whose reefs are a graveyard for shipping: each day six of them try to gain time by taking a prescribed route.

## Just Keith

I have sometimes wondered why it is that elephants are fabled for unfailing memories. Who knows? Observing them in zoos as they go about their animal affairs, it has never struck me that they either forget or remember. However, Plessey Semiconductors—exhibitors at the forthcoming Electronics Components Industry Fair at Olympia—have discovered that an elephant they had intended using to symbolise their pocket calculators' retentive capacity could not be permitted entry to the main hall and might even be towed away for causing an obstruction. Too bad. So what could we expect to see at the exhibition? I asked an Olympia spokesman. "Sir Keith Joseph."

## Nipped in the bud

A letter to a St. Albans newspaper attacks an area generally neglected by discrimination experts—the underprivileged position of the many illiterates "who cannot get jobs or read signs and cannot take their rightful place in life." The letter concludes, thought-provokingly: "Literacy is a serious thing and ideally should be arrested in childhood."

This approach would at least have the merit of being an original approach to the problem of how to make cuts in education.

Observer



# The new challenges facing Rolls-Royce

BY RICHARD LAMBERT, Financial Editor

THE PUBLIC row about which branch of the Government should control Rolls-Royce has raised serious questions about the quality of its management. Specifically, the chairman of the National Enterprise Board has said that the company—one of the world's three major aero engine businesses—needs to adopt a more stringent application of financial disciplines.

A change of emphasis is needed, according to the NEB—which currently holds all the shares in Rolls-Royce on behalf of the Government. "It isn't any good it thinking it can always hold out its hand and get more money from the public."

No one challenges the company's engineering and marketing achievements in recent years. In 1978 alone it negotiated deals which should bring in £2bn of revenue over the years ahead. The argument is about whether these orders can be translated into profits on the scale that will be necessary for Rolls-Royce to finance itself without the help of substantial public funds in the mid-1980s and beyond.

There are major problems in making such an assessment. The first is that the recent financial history of the company is more or less irrelevant, since the scale of its operations is about to change dramatically. It has made a small profit in most years since nationalisation in 1971, and a good part of the £400m or so of public money which it has absorbed since then has gone to support the RB 211-22 engine—the project which caused the financial disaster in the first place. But in the next five years its output of big jet engines—the RB-211 series—is scheduled to quadruple. So its working capital requirements are set to rise substantially in the next two or three years.

A second problem—and one which is partly responsible for the quarrels with the NEB—is that assumptions about volume

and costs have only to be changed marginally to produce big changes in future profits projections. This is because each big jet engine takes over two years to produce, and the cost of developing the first few to come off the production line is enormous.

Assessing the long-term viability of such a project is largely a matter of judgment. An extreme example of what this can mean was the famous Treasury analysis leaked in February. This claimed to show that on the most optimistic assumptions the Dash 535 version of the RB-211 could not break even until 1993—an idea which has been roundly dismissed by both the NEB and the company.

## Changing role

One thing that is clear, however, is that the job of managing Rolls-Royce has changed significantly in recent years. After the bankruptcy, the main challenge was to restore Rolls-Royce's name as a credible long-term competitor in the international aero engine business. The world market was far from that of that period, and in terms of the size of the UK business contracted for several years running.

In those circumstances, finance was not the prime constraint. What Rolls-Royce needed above all was a morale booster and a superb salesman, and this has been the great achievement of Sir Kenneth Keith, the retiring chairman and chief executive.

More recently, the company has seen that a much higher workload brings different priorities. Recently there have been a number of fundamental changes in the management structure, particularly on the financial side.

One thing Rolls-Royce has never lacked, even in its private sector days, has been a wealth of

internal information about its finances. The trouble in the late 1960s was that no one paid much attention to it. More recently, the company has recognised that budgets have sometimes lost their impact on their way up the hierarchy. More attention has been focused on the availability of manpower and delivery dates than on the allocation of financial resources.

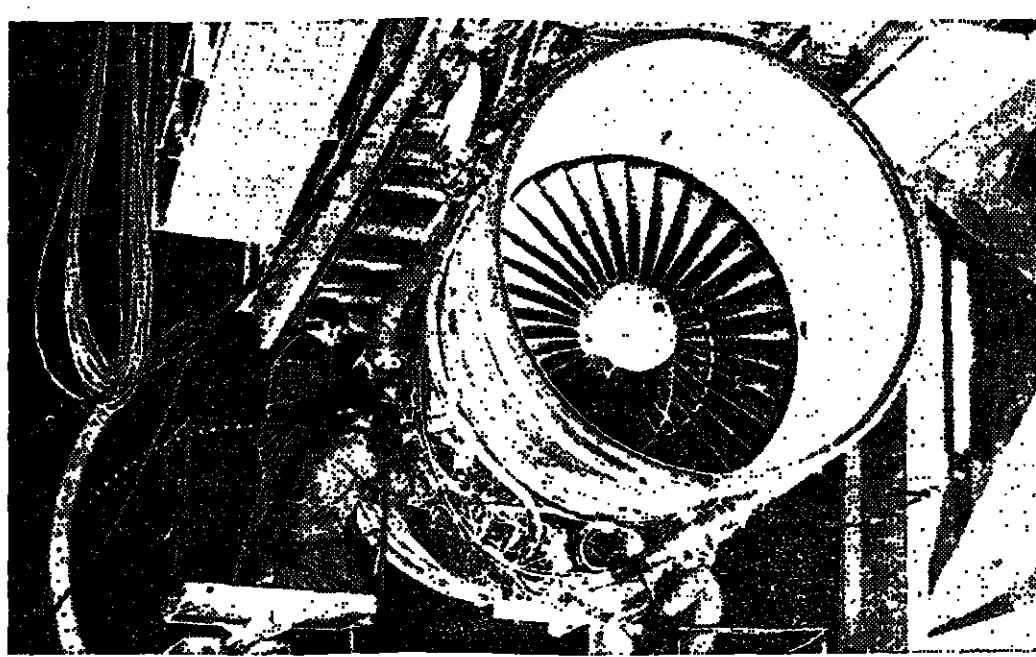
If, for instance, the choice lay between running over the top of a budget or missing a delivery date, the instinctive reaction would be to spend the money first and think about the financial consequences afterwards. That was one thing when the company was pushing hard for new business. It is quite another in the present circumstances.

One of what was a largely decentralised financial organisation, Rolls-Royce is now creating an integrated structure leading up to head office in London. The budgeting system is being strengthened and simplified—5,500 individual budgeting centres are being cut back to 150 units covering the whole business—and a much greater emphasis is being placed on cash management. The other two priorities in the 1980 budget are manpower and overhead expenses.

In addition, a small executive committee has been set up to study all the company's major decisions. This is in response to a perceived need for better co-ordination of company policy.

Its members include the recently appointed finance director, and the chairman is Mr. Ashley Raeburn, a newly appointed vice chairman of the company. He joined in 1978, originally in a non executive capacity, and came from Shell. There he worked for many years with Sir Frank McFadden, who is widely expected to be the next chairman of Rolls-Royce.

The company's critics say that these changes should have been implemented earlier, before the surge in orders took



The new RB211-535 engine for the Boeing 757

place. Rolls-Royce remains convinced that its priorities have been correct, and that its financial objectives are attainable.

Everyone, however, agrees on two issues. The first is that the current level of sterling poses a serious threat to the potential profitability of the order book. Most of last year's orders were taken on the assumption that the exchange rate would average £1.80 over the next five years. Sir Kenneth has said that by 1982-83, a movement of 1 cent in the sterling exchange rate will make a difference of £31m to profits on the bottom line.

The other point of agreement is that output and productivity at Rolls-Royce must improve radically. The total number of employees is not going to increase much in the early 1980s. Instead, the company is counting on much improved working methods within its own

factories and a greatly increased use of sub-contractors. Given the current industrial climate in the UK, this will require production management skills of the highest order.

Although the factories have been working perhaps 10 per cent more effectively than a year ago, the impact has been offset by the national engineering dispute. As a result, the company is for the moment several weeks behind schedule with the Dash 535 engine for the new Boeing 757.

The yardstick by which Rolls-Royce will have to be judged is the performance of its two big U.S. competitors, Pratt and Whitney and General Electric. A survey earlier this year showed that output per worker was sometimes two or three times greater than in the UK. This was not the result of better capital equipment—which was frequently older than that used

to be getting a little less cut throat. Pratt and Whitney has recently increased its prices for spares and new engines, and Rolls-Royce is set to do likewise. Against that, however, rising oil prices and a faltering world economy have already left a dent in the finances of some of the airline customers.

The company has not yet submitted its 1980 budget or its five-year plan to the NEB for approval, as it is required to under the memorandum of understanding which is meant to govern its relationship with its shareholder. Rolls-Royce has not as widely suggested—asked for a total of £260m or more to cover its needs for the next five years.

Figures of this magnitude were thrown up by a company analysis earlier this year, but both Rolls-Royce and the NEB believed that the numbers could be whittled back by good house-keeping. Anyway, the company believes that it is much more realistic to work on a shorter time scale, and that forecasts of profits four or five years ahead are virtually worthless.

## Requirements

With this in mind, it has been drawing up its requirements through to the end of 1981. The numbers are apparently quite a bit less than recent suggestions: as important, only two-fifths of the total will have to come from the Government. Another two-fifths will come direct from the financial markets, and the remaining fifth will come in other ways—including a more efficient use of group funds.

Admittedly private sector borrowing on any scale is only made possible by the existence of what amounts to a "comfort letter," which commits the Government to stand behind the business. The company's own balance sheet—with net worth of just £272m at the last count—is not strong enough to

support big bank loans independently.

But the Government is unlikely to worry about such distinctions in its present mood. The money is not being poured into a hole in the profit and loss account, as has been the case with BL. Instead, it is being used to support future sales, the ultimate success or failure of which will not be apparent for some years. That may seem a satisfactory price to pay for what is perhaps the one important technology in which the UK remains a world leader.

The current issue is whether Rolls-Royce should continue to report to the NEB or whether—as its Board wishes—it should have direct access to the Government through the Department of Industry.

In a sense, however, this may be a matter of secondary importance. The company needs to be set satisfactory and public financial targets, so that the taxpayer knows what he is in for. It must also establish a reasonable working relationship with its monitoring body. Given all that, it may not make much difference whose name plate is on the door. The fact is that neither the NEB nor any other Government body can be responsible for day to day management of the company. The key job of any shareholder is to pick the right managers, and fire them if they fail.

One of the main requirements of Rolls-Royce in the immediate future will be the appointment of a chief executive capable of getting the big jet engines delivered on time and on budget. He will have to secure the right trade off between what the company needs to achieve technically and what it can finance. It will be one of the toughest jobs in British industry.

Malcolm Rutherford's political column will be published tomorrow.

## Letters to the Editor

### BL's sacked sleepers

From the City Architect and Planning Officer, Cambridge.

Sir,—Is BL missing the point? The men slept because they had finished their quota in half the time by dipping two bodies at once instead of one. Is BL now redesigning the machine to dip two, three, four or more at once in the interests of achieving higher productivity—and perhaps putting more men out of work? Are we all mad?

J. M. Milner, Cambridge.

### America's use of energy

From Mr. J. Hutton.

Sir,—Mr. J. M. Weiner (November 13) draws attention to the facts of life which Americans must face in respect to energy supplies. Other facts which might also reflect on are shown by statistics included in the World Bank World Development Report 1979—

Per capita energy consumption (kilograms of coal equivalent)

Countries	1960	1976
Industrialised		
U.S.	8,172	11,554
Others		
(average)	4,462	7,079
Middle Income		
(average)	393	918
Low income		
(average)	113	166

Moreover, America's energy coefficient of energy consumption per GDP kilograms of coal equivalent is also not particularly favourable being, in 1976, 1.5 compared to the average of 1.1 for the industrialised countries as a whole. In short, America is not only highly dependent on oil imports but it is also extremely extravagant as a user of energy, both in terms of total magnitude and in relation to its use of energy in creating new economic growth.

The question might well be asked, given the degree of America's present energy dependency, what hopes for the rest of us?

John Hutton.

(Senior Directing Staff), The Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire.

### Reserves and provisions

From Mr. R. Waldron.

Sir,—May I start by complimenting Michael Lafferty on his article of November 5, which I thought the first indication for some time in public of a habit to which I alluded in another journal a month or two ago.

The Companies Acts make specific rules for provisions and distinguish them from reserves. The accountancy profession, having decided that "reserve accounting" was undesirable, then issued accounting standards which effectively killed the use of reserves which, if disclosed, fulfilled a useful purpose in accounts and one quite distinct from provisions.

Bad debts for which a specific provision is made are effectively written off and there is no problem. Doubtful debts against which there is a "specific reserve" must surely be a sort of contingent loss, and the reserve remains a reserve and not a provision. A "general provi-

sion" for "bad and doubtful debts" (still in practice often described in the book of account as a reserve) is in fact a reserve and in law should be shown. The only flexibility allowed in the Companies Acts is where a suit is not material, or where specific permission has been granted by the Department of Trade.

It is not only bankers who have largely ignored the law. It has been ignored by most companies with, one suspects, the tacit encouragement of auditors, who see prudence as desirable in all things and under-state as a virtue in contradistinction to overstatement, and (to be safe) almost to truth, though one has to admit that truth is difficult to establish.

Would banks (and others) really suffer by obeying the rules?

R. S. Waldron, 8 Broadbalks Way, Bromley, Kent.

### Directors' conduct

From Mr. R. Instone.

Sir,—My learned friend Leo Price takes 17 column-inches (November 13) to expound the view that, because it is difficult to formulate the offence of insider dealing with precision, the attempt to do so is abandoned as untenable, perilous, constitutionally unsound, monstrous and unprincipled.

As a fairly recent and reluctant convert to the opposite view (ably expressed by you, Sir, in a leading article on October 24), may I make two points which do not need the support of colourful adjectives?

Practitioners have long been familiar with criminal sections of the Companies Act 1948 which are difficult to apply to particular facts. It is, for example, seldom possible to advise with confidence that a given course of action would result, or has already resulted, in a contravention of section 54 (financial assistance by a company for the acquisition of its own shares) or section 332 (fraudulent trading), but I have yet to hear any howls of outrage that these sections continue to disfigure the statute-book.

There are two arguments from expediency which strongly reinforce the case for legislation. Many who would be relatively remote risk of being made liable in civil proceedings to disgorge the profits from insider dealing are likely to be deterred from it if it is made a criminal offence. And if it is, civil proceedings for damages for participating in a criminal conspiracy could be instituted against people who could not otherwise be made liable to disgorge such profits. Once the profit has been put at risk, the game will seldom be worth the candle.

Ralph Instone.

7, New Square, Lincoln's Inn, WC2.

### Local authority pensions

From the Chief Executive, Somerset County Council.

Sir,—Last year's reader construe the heading to Raymond Notgate's article (November 13) to mean that local government from the funded local government superannuation scheme are more generous than the unfunded schemes for policemen, firemen and civil servants the

converse is in fact true. Despite this and even as a local government employee I am not convinced that "pay as you go" is the right principle. I favour the present principle "pay as you incur the liabilities," at least this gives a better financial appreciation of the true cost of pension schemes and perhaps incidentally makes some savings available for industry.

For all the lofty arguments in support of the Notgate line it boils down quite simply to a case of "live now, pay later" and isn't this one of the causes of the nation's economic problems?

J. E. Whittaker, County Hall, Townton, Somerset.

### Notional funding

From Mr. D. Gilling-Smith.

Sir,—Mr. Raymond Notgate (November 13) in the pursuit of his one man vendetta against properly funded pension schemes has, on this occasion, picked a particularly unfortunate example of financial mismanagement on which to argue his case.

He talks about public sector employees not needing the security of properly funded pension schemes because they can be given "Government guarantees." The teachers were given civil service non-contributory pensions under the 1918 H. A. L. Fisher Education Act but these were chopped as part of an economy measure in 1922. What is the value of a Government guarantee when Governments can make and break promises with impunity?

Under the teachers' notional fund, successive Governments pocketed the combined employer/employee contributions in exchange for an IOU carrying a mere 31 per cent notional interest in perpetuity long after the earnings of genuine funds had moved into double figures. Belatedly, but only after decades of lobbying by teacher associations, adjustments were made to the interest formula but the net loss to the teachers' fund over the 20 years 1956-76 has been estimated by independent actuaries as over £2bn.

Moral—whatever the theoretical case for or against a real fund, it is the best protection the members have against financial mismanagement and/or outright chicanery.

If employers' pension contribution rates are derived from unrealistic investment returns, then these contribution rates will differ from those required in a genuine fund. This distortion can have serious repercussions. For decades, teachers had no proper widows' pensions until they set up their own self-help teacher-pay-all scheme because the cost was considered unacceptably high by the local authorities, the employers, who themselves had good reason to dislike a scheme which required them to pay higher contributions than would have been necessary under a properly funded scheme.

Yet another danger arises from the use of the notional fund as a source of cheap cash flow to the Exchequer from the teachers' scheme in the last year of the most recent quinquennial valuation (1975-76) amounted to some £250m—fairly close to the total yield from capital transfer tax and with no collection costs and no scope for tax avoidance.

Absence of the financial discipline of proper funding can have consequences that reach beyond the adverse effects on the employers and employees concerned. Unrealistic cost figures in any walk of life can lead to wrong decisions.

Over the years, pension schemes have been afforded (as with teachers). Understatement of costs, as in most pay-as-you-go state pension schemes means that pensions look cheap in the short term. When the true cost emerges, it either imposes an unbearable strain on the public purse, fuelling inflation, or the Government of the day has to break faith with its citizens and chop benefits. The psychological damage to a nation of this latter type may be difficult to quantify in financial terms but it is a very real cost.

The financial management of many UK pension schemes offers very considerable scope for improvement. Pensions managers see their main job in life as achieving these improvements. Edward Johnston, the present Government Actuary, deserves credit for the major contribution he has made to the task of reforming the finances of public sector schemes, including the teachers' scheme. But the shortcomings such as the use of funded schemes as a good reason for "doing it the Notgate way." The scheme he cites as a model is probably the best example he could have chosen of how not to do it. Dymond Gilling-Smith, 38, Finsbury Square, EC2.

### Industrial tribunals

From the Chairman, MFI Furniture Centres.

Sir,—In recent months there has been a great deal of discussion about employment protection legislation and its possible discouraging effect on employment, especially in small companies. Frequently I have seen it stated that the present legislation is no disincentive because "the majority of Industrial Tribunal cases are won by the employer."

My company has just "won" a case before an Industrial Tribunal and your readers may be interested to know both the facts and the implications. We recently opened a new store in the Isle of Wight and interviewed many applicants for, among other jobs, the post of stock controller. We had six interviewers who interviewed 61 people at the Job Centre, 57 women and four men. An applicant alleged subsequently that one of our interviewers whispered to him that the job he was applying for was "for women only." He complained to the Equal Opportunities Commission who, I understand, advised him to submit a claim under the Sex Discrimination Act. The Advisory Conciliation and Arbitration Service appointed a conciliation officer and settlement figures were mentioned from £520 to £200—figures which were rejected by us. The claimant then referred the matter again to the Equal Opportunities Commission who, I understand, advised him to proceed with the claim.

So far you may feel the sequence of events was understandable. It might have been, had there been any truth in the claim. But the facts were that not only was the job not restricted to women but one of

the only four men who applied was appointed and he had five years' relevant experience. How could the EOC possibly believe that the unsuccessful applicant had a claim in the face of those facts?

We determined we would fight the case. The Tribunal was held at Southampton, 70 miles from our head office and lasted for three hours. We instructed a solicitor; our personnel manager also attended and we had to provide four of the six interviewers to be available as witnesses—we were fortunately able to exclude two who did not tally with the description given by the applicant of his interview. The cost of the company in legal and travelling expenses and wasted management time has been considerable: there are those who would say, "Why didn't you pay the £200 and have done with it?" We believe that as a major retailer we cannot give in to demands of this sort and that if we were to do so, there would be even more frequent vexatious claims than we experience at the moment.

But when news of this absurd case is reported in the local Press, I wonder how many small employers will decide that the recruitment of more staff is a hazard that they can well do without? J. W. Seabright, MFI Furniture Centres, North End Road, Wembley, Middlesex.

### Cars, cyclists and motorbikes

From Mr. D. Ford.

Sir,—Oh dear, where does Dr. David Carrick (Executive Health, November 12) get his information? On the subject of motorbikes, he says: "Any 16-year-old can buy one of these unstable monsters and let his exhilaration exceed his experience." Let's leave the "unstable monsters" bit alone this time—everyone's entitled to their own views, though I pity Dr. Carrick's.

Sixteen-year-olds, if they've the money, can certainly buy any motorbike (or car) they like. They cannot use them, however, until they are at least 17, unless the machine they've chosen is a "moped," that is, it is no larger than 50 cc and has a design top speed of 30 mph. That outright top whack, too. Any reasonably healthy (executive?) human could out-accelerate many of them on his own two feet. While the average pedal cycle is faster than any moped, in the right circumstances.

When will pedal cyclists have to wear helmets, register their vehicles, carry L-plates, take Ministry tests? When will they be clobbered for riding at night without lights? (We have a saying hereabouts that 90 per cent of cyclists don't use lights, and the other 10 per cent use the pavements.)

Dr. Carrick is quite right that many accidents—some say up to 70 per cent—are caused by car drivers, and are not the fault of the moped rider or motorcyclist. He's also quite correct in suggesting that a newly "approved" learner driver can do his/her worst on the motorway, in the dark, through the snow, on his own—none of which he has done before—and still be considered a proficient road-user. David Ford, 273, Worcester Road, Macclesfield, Cheshire.

## Today's Events

Power Engineers' Association annual school, Edinburgh.

IATA symposium on the North Atlantic air travel experiment, London.

Overseas: Last day of European Parliament session, Strasbourg.

President Kenneth Kaunda of Zambia on visit to Baghdad.

PARLIAMENTARY BUSINESS House of Commons: Private Members' Bills.

OFFICIAL STATISTICS Retail prices index for October. Tax and price index (October).

Preliminary estimate of gross domestic product based on output data (third quarter).

COMPANY MEETINGS Electronic Machine, Winchester House, 100, Old Broad Street, EC 2, Greencoat Properties, Connaught Rooms, Great Queen Street, WC 2.

Final dividends: Cardiff Malt-ing, HTV group, Northern Assurance, Trust, Town Securities. Interim dividends: Bremer Trust, Fobel International, John Foster and Son, Highgate Optical and Industrial, F. H. Lloyd Holdings. Interim figures: Lamont Holdings, Walker and Staff Holdings.

## Efficient manufacturing depends on people

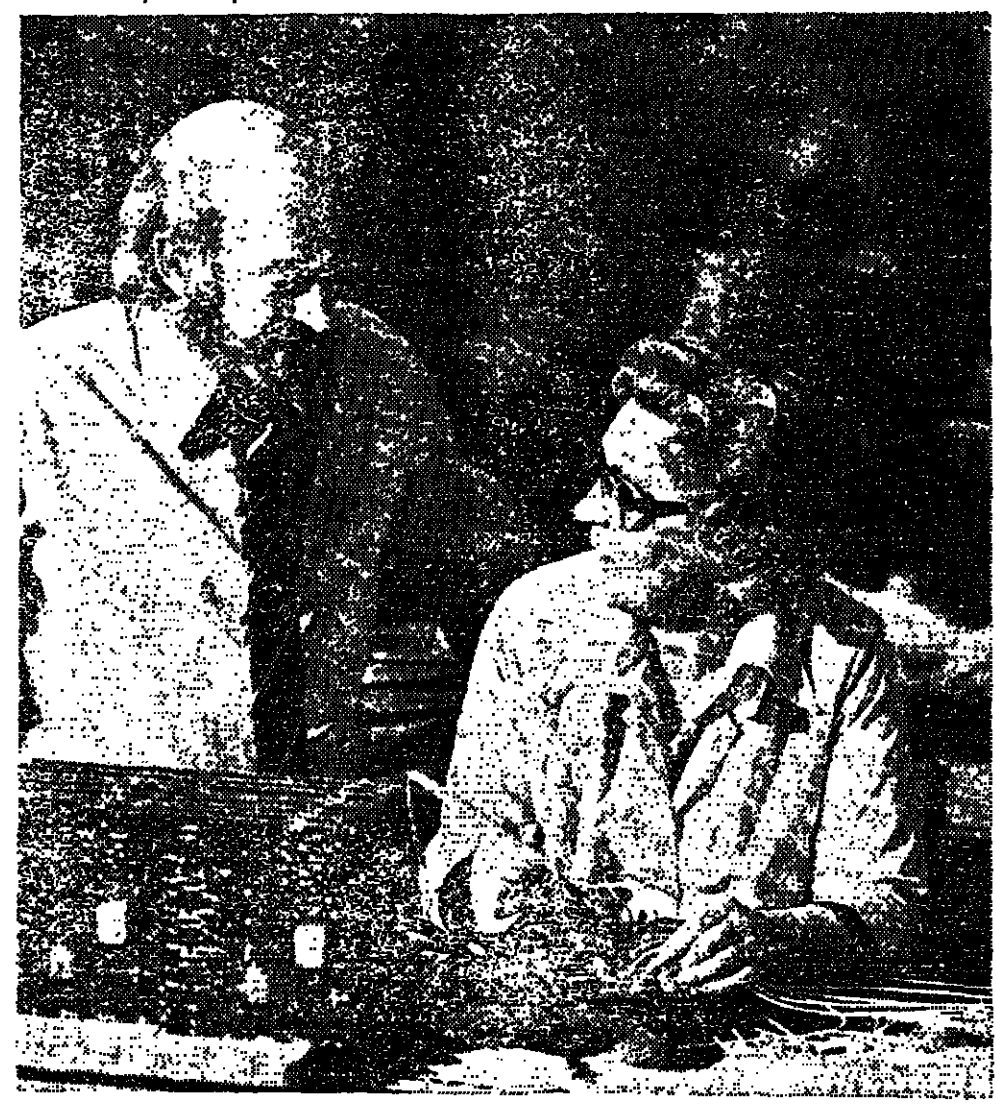
People like Pat Rist who has been wiring circuit boards for CMC since 1970 (she'd been doing similar work elsewhere for years before that) and Manufacturing Manager Dave Bennett who's had overall responsibility for producing 1170 CMC mini-computer systems (such as KeyProcessing, SOVEREIGN, REALITY ROYALE) and 15,569 terminals in the same time. Helping Dave and Pat in CMC's 20,000 sq.ft.

manufacturing plant at Hemel Hempstead are 153 other wiremen, fitters, QC inspectors, test engineers, progress chasers, inserters and solder finishers - over 30% of company staff.

1969  
CMC  
1979

The computer company where people count

Computer Machinery Company Hemel Hempstead - Hertfordshire A Microdata Company





## R. Dutch Shell earnings top £2bn at nine months

THIRD QUARTER net income of the Royal Dutch/Shell Group jumped from a restated £208m to £720m, bringing the total for the first nine months of 1979 up to £2,050m, compared with £687m in the same period of 1978. The quarter's income was substantially affected, at a time of steeply rising prices, by the method of inventory accounting used by most Shell companies by currency translation effects and by the release of UK stock relief provisions for the period from 1973.

Adjusting for these items, net income for the quarter was up about 35 per cent. On the same basis the income figure for the nine months shows a rise of some 30 per cent. The directors point out that the quarter was marked by considerable oil supply problems and uncertainties and the main effort of the Shell companies was directed towards meeting customer requirements.

The third quarter net income was struck after net currency translation losses of £167m (22.5m gain) in the nine months the loss was £43m against £163m.

While the majority of international oil companies follow the LIFO inventory accounting method group income is largely accounted for by on the FIFO method. In the third quarter net income before currency translation effects, was higher by some £300m and in the nine months by some £700m in comparison with following the LIFO method. In the same period of 1978 the corresponding effects were negative by about £50m and £110m. The directors report that in the quarter a reduction of £161m was made in deferred tax in the UK which represents a release of UK stock relief provisions for the period from 1973, of which £19m is in respect of provisions made in the first half of this year. This gives a net figure for the nine months of £142m.

In the first nine months of the year some £1,350m was used to meet increases in working capital as a result of higher crude oil prices and a reduction in credit terms afforded by crude suppliers. In addition almost £1.6bn was devoted to capital expenditure and investments, of which some £200m was spent on the search for and development of oil and natural gas resources.

Shell Oil of the U.S. reported higher dollar earnings in the third quarter, due to higher crude oil and natural gas prices and increased volumes of chemical products. Shell Canada's dollar earnings also improved substantially reflecting improved increased oil products and chemical earnings.

Compared with the third quarter of 1978 these improvements when expressed in sterling were entirely offset as a result of a weakening in the North American currencies.

Excluding Shell Oil and Shell Canada, sales volumes of oil products were lower by 3.5 per cent than in the third quarter of 1978. As a result of reduced supply availability crude oil sales volumes were lower than a year ago, and the group was not able to rebuild fully its stocks to the levels desirable.

The directors report that the improvement in oil trading earnings shown in the previous

### HIGHLIGHTS

It was a day of chaos in the financial markets as the City tried to adjust to the record 17 per cent MIRA and the subsequent official manoeuvres in the gilt-edged market culminating in the appearance after the close of a new "2p" stock. The Lex column assesses the confused situation and also takes a look at the two big company stories of the day. Royal Dutch Shell Group continues to provide bumper figures boosted by soaring crude oil prices and Boots chips in some disappointing figures, despite a healthy performance on its retailing operation. On the inside pages there are comments on other major companies including Royal Insurance, British Sugar, British Commonwealth Shipping, Land Securities and Ultramar. Comments are also made on the poor results from John Beales and the flat figures from LWT.

## LWT sees reduced profits this year

INCREASED profits for the year ended July 29, 1979 are reported by LWT (Holdings) but following the effects of the TVT strike, it is certain that the current year's profit will be very sharply reduced. Mr. John Freeman, chairman, tells shareholders.

Pre-tax profits for 1978-79 increased from £55.1m to £8.91m after paying the Exchange Levy of £7.25m against £6.93m. Turnover was higher at £70.51m against £40.57m.

Earnings per share are stated as 22.24p against 20.57p and the total dividend is lifted from 2.55p to 2.59p, with a final of 5.5835p. The accounts include a full year's contribution from Hutchinson and a first contribution from Page and Moy (Holdings) acquired on March 2, 1979.

The previous year's results included a profit of £27,000 from the sale of listed investments compared with £72,000 in the year under review.

The chairman says the extent

of the current year's shortfall depends on how quickly the company can win back the loyalty of its audience and the support of advertisers.

The programme prospects for the next year look good despite the break in production; and the company will adhere, as far as possible, in difficult circumstances, to its policy of ploughing back profit into investment for the future.

Hutchinson also has been adversely affected by a downturn in the book trade. On the other hand, Page and Moy is currently trading with notable success. The board is confident that the present problems are temporary and that they can and will be overcome," says the chairman.

	1978-79	1977-78
Turnover	70,510	40,570
Profit	14,180	11,440
Exchange Levy	7,250	6,930
Profit before tax	6,930	4,510
Tax	3,170	3,140
Net profit	3,760	1,370
Extraordinary item	280	—
Minorities	140	—
Dividends	1,500	1,500
Retained	1,720	1,870

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

The new facilities should be fully available early in 1980 and, because of the TVT strike, the division do not accrue evenly throughout the year, prospects for the second half are expected to improve.

Earnings per 10p share were lower at 2.55p (3.34p), while a special interim dividend of 1.5p has already been paid for the current year.

### comment

Excluding the profit on ship sales, British and Commonwealth operating profits are down by around 10 per cent, largely owing to a sharp drop in jet transport earnings. Soaring fuel costs, price wars and bad weather (affecting the fixed-wing fleets of B and C more than most) tell the story. On a top of all that, Air Anglia, which receives a good deal of income in guineas, was a victim of the strength of sterling. Shipping, however, showed an impressive turnaround and should build on this next year through the new product carriers. Furthermore, few of the aviation problems are likely to recur and the contribution of associated companies is rising usefully. With that in mind, and given the powerful asset backing, the fully-taxed p/e of 7.2 (based on profits of £28m and a 308p share price) does not look too demanding. The prospective yield of 6 per cent is not excessively generous considering that the dividend should be covered more than three times.

Turnover for the period rose from £17.1m to £21.7m. Reflecting the anticipated expansion of the cold store and aerosol activities, depreciation was higher at

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

The new facilities should be fully available early in 1980 and, because of the TVT strike, the division do not accrue evenly throughout the year, prospects for the second half are expected to improve.

Earnings per 10p share were lower at 2.55p (3.34p), while a special interim dividend of 1.5p has already been paid for the current year.

### comment

Excluding the profit on ship sales, British and Commonwealth operating profits are down by around 10 per cent, largely owing to a sharp drop in jet transport earnings. Soaring fuel costs, price wars and bad weather (affecting the fixed-wing fleets of B and C more than most) tell the story. On a top of all that, Air Anglia, which receives a good deal of income in guineas, was a victim of the strength of sterling. Shipping, however, showed an impressive turnaround and should build on this next year through the new product carriers. Furthermore, few of the aviation problems are likely to recur and the contribution of associated companies is rising usefully. With that in mind, and given the powerful asset backing, the fully-taxed p/e of 7.2 (based on profits of £28m and a 308p share price) does not look too demanding. The prospective yield of 6 per cent is not excessively generous considering that the dividend should be covered more than three times.

Turnover for the period rose from £17.1m to £21.7m. Reflecting the anticipated expansion of the cold store and aerosol activities, depreciation was higher at

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

The new facilities should be fully available early in 1980 and, because of the TVT strike, the division do not accrue evenly throughout the year, prospects for the second half are expected to improve.

Earnings per 10p share were lower at 2.55p (3.34p), while a special interim dividend of 1.5p has already been paid for the current year.

### comment

Excluding the profit on ship sales, British and Commonwealth operating profits are down by around 10 per cent, largely owing to a sharp drop in jet transport earnings. Soaring fuel costs, price wars and bad weather (affecting the fixed-wing fleets of B and C more than most) tell the story. On a top of all that, Air Anglia, which receives a good deal of income in guineas, was a victim of the strength of sterling. Shipping, however, showed an impressive turnaround and should build on this next year through the new product carriers. Furthermore, few of the aviation problems are likely to recur and the contribution of associated companies is rising usefully. With that in mind, and given the powerful asset backing, the fully-taxed p/e of 7.2 (based on profits of £28m and a 308p share price) does not look too demanding. The prospective yield of 6 per cent is not excessively generous considering that the dividend should be covered more than three times.

Turnover for the period rose from £17.1m to £21.7m. Reflecting the anticipated expansion of the cold store and aerosol activities, depreciation was higher at

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

## Royal cuts underwriting loss in third quarter

A SUCCESSFUL third quarter operation is reported by Royal Insurance, with an underwriting loss of only £200,000, despite the impact of hurricanes David and Frederic, which cost the group nearly £7m.

Even though investment income remained buoyant, pre-tax profit deteriorated further from the results of last year, amounting at the nine months stage to £31.1m compared with £12.4m. Net profits attributable to the company declined from £66.7m to £51.4m, with the earnings per share being 34.2p against 44.4p.

The sterling value of general insurance premiums written over the first nine months declined by 1.4 per cent from £241.4m to £238.3m. But allowing for changes in exchange rates, the underlying growth in premiums was 7 per cent — a slower rate than with the other UK composites operating actively in the U.S., but in line with company expectations.

A third quarter underwriting loss of £5.5m in the U.S., set the overall loss for nine months down to £13.7m compared with a £2.6m profit. This third quarter loss, however, was almost totally accounted for by the hurricane damage, although automobile and workers compensation business remained difficult. The company reports better results in general liability business. The operating ratio over the period was 102.8 against 99.0 for the first nine months of 1978 and 96.3 for the whole of last year.

In the UK, however, an underwriting profit of £7.5m was achieved in the third quarter, despite continued losses in the household account. Thus the losses of the first quarter, arising from the severe winter weather, have been fully offset — the underwriting profit of £8.4m at the nine month stage is only £1.3m less than in 1978. The commercial property account remains good with a light experience and the motor account has now broken even over the period. But the company warns a need for an increase in house building premium rates.

In Canada, where the company is the largest single insurer, the insurance market has remained difficult in the wake of the effects left behind by the Anti-Inflation Board. Premium rates have been artificially depressed and the company incurred a loss of £6.2m (£8.6m profit). The company has had rate in-

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Total dividend	Total last year
Anglo-Scottish Tst.	1.3p	Jan. 4	1.1	2.1	1.2
Atlanta Baltimore Tst.	0.85	Jan. 7	0.75	0.85	0.75
John Beales	Nil	—	1.4	—	3.22
Black Arrow	0.9	Jan. 3	0.7	—	2.2
Boots	2.88	Jan. 10	2.5	—	6
B and C Shipping	5.5	Jan. 8	4.75	—	10.50
Brit. Industries Geol.	2.9	Dec. 21	2.3	4.4	3.5
British Sugar	5.89	—	3.65	7.7	6.50
Caledonia Invs.	5.5	Jan. 9	4.15	—	9.50
Amos Hinton	1.5	Jan. 15	1.6	—	3.1
Leopold Joseph Hgs.	1.88	Jan. 3	1.88	—	9.5
Land Securities	2.5	Dec. 17	1.5	—	6.5
LWT	5.98	Dec. 14	5.73	9.39	9.28
Manganese Bronze	2.17	—	2.1	2.17	2.1
Morland	2.25	—	2.1	2.1	2.1
Nichols (Vimto)	6	Jan. 10	2.75	—	2.08
Valer	0.77	—	0.64	—	2.08
Wilton Inv.	1.5	Feb. 1	1.3	—	2.85

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Increased to reduce disparity. § Forecast 7p final. ¶ Forecast 1.75p final. || Plus special non-recurring dividend of 0.4p.

creases in the spring for commercial property and in the middle of the year for automobiles.

Australia was another country where trading conditions remained extremely difficult and higher underwriting losses were recorded amounting to £3.4m, against only £400,000 in 1978. But in the Netherlands, there was an underwriting profit of £4.7m over the period, although losses in other European countries partially offset this improvement. The company has benefited in the Netherlands from the pruning of business and a sensible motor rate increase.

Investment income rose by 6.2 per cent from £38.6m to £41.1m. Underlying growth, allowing for exchange rate changes, was 14.5 per cent. However, this growth was lower than could have been expected, arising from the company's investment in Aachen and Munich Re. This has been compensated by a rise in associates' profit from £1.3m to £5.5m.

### comment

Royal's nine-month figures are near the top end of the market's expectations, but present a rather patchy picture for the analysts. U.S. underwriting

plunged further into the red, thanks to David and Frederic, Canada and Australia have deteriorated, but UK and the Netherlands had very good third quarters. Even though the fourth quarter is traditionally a good period, pre-tax profits for this year are likely to be 10-15 per cent down on 1978's record level. The outlook for 1980 depends very much on Royal riding out the downturn in the U.S. and maintaining the current trend in the UK and getting the losses down in Canada. Even so, 1980 is not expected to be much better than this year and any improvement may have to wait until 1981. The shares improved 4p to 282p, which gives Royal a prospective yield of at least 10 per cent.

N.A.V. at 31.10.79  
\$35.46 (DFW7.82)  
VIKING RESOURCES  
INTERNATIONAL  
N.V.

INFO Please  
Heldring & Plesman N.V.  
Hennegracht 214, Amsterdam

## B. & C. Shipping sets target at £27m

REPORTING AN increase of £355,000 in first-half taxable profits, the directors of the British and Commonwealth Shipping Company say they are looking for a full year figure of around £27.35m, compared with £26.59m previously.

Profits for the first six months of 1979 rose from £13.27m to £13.63m and the directors say that present indications suggest the second-half result will approximate with that now reported.

Turnover for the period advanced from £21.5m to £21.8m and profits from shipping, aviation and other activities reached £16.72m (£16.54m). After depreciation, however, the operating surplus slipped marginally from £3.79m to £3.7m.

The directors say the overall result was largely in line with expectations except for the sharp downturn in the air transport activity, which arose mainly from the difficulties suffered by fixed wing interests where various adverse factors have combined against the group.

An analysis of operating profits shows (with £900's omitted): shipping £198 (£120 loss), air transport £3,003 (£4,938), aviation support services £1,593 (£1,127), leisure £275 (£43), office equipment £1,487 (£1,402), other activities £1,092 (£1,322), and profit on sale of ships £1,045 (£78).

Stated after-tax earnings rose from 16.2p to 17.4p per 50p share. The net interim dividend is lifted from 4.75p to 5.5p per share and subject to profits reaching the full year target, the directors intend to recommend a final of 7p (£5.575p).

Taxable profits of Caledonia Investments, which holds 49 per cent of B. & C. Shipping, went ahead from £1.75m to £2.25m for the six months to September 30, 1979, on turnover of £4.04m, against £2.84m.

The directors say the increase is attributable to a commodity transaction, rather than its two trading groups, Amber Industrial Holdings and Urquhart Engineering Company.

Profits attributable to ordinary holders increased from £1.05m to £1.39m for the six months and the directors anticipate that the

full-year figure will show an increase of some 30 per cent compared with £2.19m previously.

Half-yearly earnings rose by 1.95p to 7.91p per 25p share. The interim dividend is stepped up from 4.125p to 5.5p net and a final of 7p (£5.525p) is forecast, making the total payment 38.5 per cent higher.

Investment income improved from £1.45m to £1.72m in the half year, while net interest receivable was £98,000 (£118,000).

Trading profits amounted to £606,000 (£320,000), struck before depreciation up from £56,000 to £109,000 and unchanged loan interest of £90,000.

Tax charge increased from £640,000 to £781,000. Although pre-tax profits of Amber Industrial Holdings, controlled by Caledonia, fell from £138,000 to £160,000 in the September 30, 1979 half-year, the directors say the full year's figure will be close to last year's £391,000.

Turnover for the period rose from £17.1m to £21.7m. Reflecting the anticipated expansion of the cold store and aerosol activities, depreciation was higher at

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

The new facilities should be fully available early in 1980 and, because of the TVT strike, the division do not accrue evenly throughout the year, prospects for the second half are expected to improve.

Earnings per 10p share were lower at 2.55p (3.34p), while a special interim dividend of 1.5p has already been paid for the current year.

### comment

Excluding the profit on ship sales, British and Commonwealth operating profits are down by around 10 per cent, largely owing to a sharp drop in jet transport earnings. Soaring fuel costs, price wars and bad weather (affecting the fixed-wing fleets of B and C more than most) tell the story. On a top of all that, Air Anglia, which receives a good deal of income in guineas, was a victim of the strength of sterling. Shipping, however, showed an impressive turnaround and should build on this next year through the new product carriers. Furthermore, few of the aviation problems are likely to recur and the contribution of associated companies is rising usefully. With that in mind, and given the powerful asset backing, the fully-taxed p/e of 7.2 (based on profits of £28m and a 308p share price) does not look too demanding. The prospective yield of 6 per cent is not excessively generous considering that the dividend should be covered more than three times.

Turnover for the period rose from £17.1m to £21.7m. Reflecting the anticipated expansion of the cold store and aerosol activities, depreciation was higher at

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

The new facilities should be fully available early in 1980 and, because of the TVT strike, the division do not accrue evenly throughout the year, prospects for the second half are expected to improve.

Earnings per 10p share were lower at 2.55p (3.34p), while a special interim dividend of 1.5p has already been paid for the current year.

### comment

Excluding the profit on ship sales, British and Commonwealth operating profits are down by around 10 per cent, largely owing to a sharp drop in jet transport earnings. Soaring fuel costs, price wars and bad weather (affecting the fixed-wing fleets of B and C more than most) tell the story. On a top of all that, Air Anglia, which receives a good deal of income in guineas, was a victim of the strength of sterling. Shipping, however, showed an impressive turnaround and should build on this next year through the new product carriers. Furthermore, few of the aviation problems are likely to recur and the contribution of associated companies is rising usefully. With that in mind, and given the powerful asset backing, the fully-taxed p/e of 7.2 (based on profits of £28m and a 308p share price) does not look too demanding. The prospective yield of 6 per cent is not excessively generous considering that the dividend should be covered more than three times.

Turnover for the period rose from £17.1m to £21.7m. Reflecting the anticipated expansion of the cold store and aerosol activities, depreciation was higher at

£82,000 (£38,000) and there was an interest charge of £13,000 (£5,000 received).

## Lep rises to £2.4m midterm

TAXABLE PROFITS of the Lep Group increased from £1.95m to £2.44m in the first half of 1979, on turnover £2.16m higher at £29.33m.

The directors of the international freight forwarder say trading in the second half has generally been satisfactory.

The net interim dividend is raised from 3.85p to 4p per 10p share—last year a total of 12.5p was paid from profits of £4.52m. After tax for the half year of £1.36m (£0.96m), net profit came through ahead from £1m to £1.17m.

obvious consideration but the main reason is that the major portion of this year's rent revenue have occurred in the first six months. An additional factor is that the company is fast running out of space, so new lettings will tail off. Nevertheless, demand is buoyant and there is a steady stream of rent reviews in the pipeline. The repayment of the U.S. dollar loan and conversion of loan stock, while reducing investment income, has usefully cut borrowings. For the full year a pre-tax figure of up to £37m looks likely (a rise of 40 per cent) while the dividend payout could increase by a fifth. At this level the shares stand at 241p compared with asset value of around 370p, and yield 4.7 per cent.

### Linread

Linread is now recovering rapidly after a disastrous start to the current year due to the engineering dispute. But first half results in the UK are bound to be disappointing, says Mr. A. H. Lynam, chairman of the cold forged fastener group.

With its 56 per cent profits rise in the first half, Land Securities' results have exceeded most market expectations. However the company is clearly anxious not to overawe the market and warns that second half growth will be at a somewhat slower pace. The prospect of a sharp jump in interest rates is an

## London W.I. Luxury Furnished Apartments

Greengarden House, St. Christopher's Place in quiet, picturesque, pedestrianised area near Oxford Street. Fully-equipped apartments with maid service.

For details of availability and charges contact:  
Greengarden Investments Limited  
Greengarden House, St. Christopher's Place, London W1M 3FD  
Tel: 01-486 8361

## Hill Samuel Group Interim Statement

The profits of Hill Samuel Group Limited for the six months to 30th September 1979, before taking account of exchange differences and extraordinary items, are approximately the same as those of the corresponding period of last year.

The Board has declared an interim dividend for the year ending 31st March 1980 of 1.834 net pence per share (last year 1.834p net) payable on 2nd January 1980 to shareholders whose names appear in the register of members on 16th November 1979. (For the year to 31st March 1979 there was a final dividend of 3.4858p net, making for the year as a whole 5.3198p net).

Hill Samuel Group Limited  
100 Wood Street, London EC2P 2AJ

## Electra Investment Trust LIMITED

Interim Report (unaudited) for the six months ended 30th September, 1979

Earnings	Six months ended 30th September	1979	1978
Gross Group Revenue		£3,001,000	£2,630,000
Group earnings before taxation		£2,571,000	£2,304,000
Taxation		860,000	873,000
Group earnings after taxation		£1,711,000	£1,431,000

**Interim Dividend**  
An interim dividend in respect of the year ending 31st March, 1980 of 2.5p per Ordinary Stock Unit (1978/79, 2.0p) and a special interim dividend, in respect of special dividends received by the Company, of 0.5p per Ordinary Stock Unit will both be paid on 31st January, 1980 to those persons registered as holders of the Stock at the close of business on 3rd January, 1980. Such dividends will absorb £1,467,144 (1978/79, £978,096). The Directors at present consider that the final dividend of 3.8p per Ordinary Stock Unit will be at least maintained.

Assets	30th September 1979	31st March 1979
Investments at market value or valuation	£79,690,000	£85,694,000
Net assets	£79,269,000	£80,140,000
Net asset value per stock unit of 25p	162p	163p

AN ELECTRA HOUSE COMPANY



## Half Year Results

The unaudited results of the Boots group for the six months to 30th September 1979 are given below:—

	1979	1978	% Change
Sales	545.3	480.9	+13.4
Trading profit	47.5	50.1	-4.6
Share of profit of associated companies	3	—	—
Income from short term investments	48.1	50.1	—
Interest paid	5.3	4.0	—
Exchange loss on net current assets of overseas subsidiaries	(2.2)	(1.8)	—
Profit before taxation	(7)	(1.3)	—
Taxation	50.5	51.0	-1.0
Profit after taxation	16.7	16.1	—
Minority interests	33.5	34.9	—
Profit attributable to shareholders before extraordinary item	(2)	(4)	—
Extraordinary item	33.5	34.5	—
Profit attributable to shareholders	2.4	—	—
Profit attributable to shareholders	36.0	34.5	—

Notes:  
1. The taxation charge consists of:  
UK 14.0  
Overseas 2.6  
Associated companies 1.1  
16.7

1978 taxation charges have been restated to reflect the change in accounting treatment of deferred taxation, applied to the full year to 31st March, 1979.

2. The extraordinary item represents profits arising from the Directors' decision to repay foreign currency loans following the relaxation of UK Exchange Controls in July.

**Interim Dividends**  
The directors have declared an interim dividend for 1979/80 of 2.875p per share (2.5p last year), which amounts to approximately £10,380,000 and will be paid on 10th January, 1980 to shareholders registered on 30th November, 1979.

**Results**  
U.K. retail sales increased by 16.4%, of which nearly one quarter represented volume growth. However, the net margins have been somewhat reduced by three factors—the additional VAT payable on taxable sales, competitive pressures in conditions of slow growth, and the effects of the general levels of wage and salary increases on our own staff costs.

Industrial sales of pharmaceutical and agrochemical products at home and overseas have risen by about 10% in value, but exchange rate movements reduce this increase when translated into pounds sterling.

World sales for the period have increased by 13.4%, but trading profits have been reduced by 4.6%. After adding interest received and deducting interest paid and the reduction in value in sterling of overseas current assets, profit before taxation has fallen slightly to £50.5 million.

It is expected that current negotiations with the Government will result in an increase in remuneration for dispensing NHS prescriptions. The amount due to this company although material is not yet agreed and no part is provided for in the half-year figures. The Directors expect that the second half-year will show a better comparative result and that the out-turn for the year will be an improvement over that for the previous year.





The Association of  
Investment Trust  
Companies

# INVESTMENT TRUST REVIEW

## The end of exchange controls brings new opportunities

by Raymond Johnstone, Managing Director, Murray Johnstone Limited; Deputy Chairman, A.I.T.C.

The final ending by the Conservative Government of all exchange control regulations for U.K. residents is a dramatic step. After 40 years of controls, including the penal surrender rule and different degrees of restraint, investors are at last free to do what they want with their assets.

The main impact on the City is to create a new freedom to which few who work in it are accustomed. There are, of course, the uncertainties surrounding the effect that the end of exchange restrictions may have on controlling the U.K. monetary position, and the debate about the extent to which the U.K. will be less or more able to insulate itself in the future from world interest rate pressures.

Over the last thirty years, the premier position of London in the world of finance has been gradually eroded, largely due to the inefficiencies introduced by exchange control regulations. Now suddenly all this is changed, and London should begin to reassert its influence in a number of spheres.

Initially, many people were rather bemused, and perhaps the reaction of my own firm was fairly typical. On 19th July this year, when the Government introduced its first tier of relaxation, but left still a complicated web of restraints, there was hectic activity in our office.

The impact of the regulations was not always clear and certain points needed interpretation from the Bank of England.

Altogether we had a busy time working out and discussing endlessly how to interpret and how best to act within new rules, all of which absorbed a large amount of thought and energy, and led to considerable action.

### Subsequent Action

But most of the time was spent investigating how to operate within the controls, and a lot of the subsequent action, although necessary because of the new regulations, was fundamentally non-productive.

When it was announced that all exchange controls were to be abolished there was as well as relief, a sense almost of anticlimax. All the things which had kept so many people active and busy for so long had disappeared and the only

decisions left to take were those of pure constructive investment management. A new management approach was therefore needed and it was significant that, in two or three days, further opportunities opened up by the new freedom, and which one had not appreciated before, suddenly emerged.

Not that this means investors should automatically consider investment overseas. There is obviously a certain security for any U.K. resident in holding investments denominated in sterling. When an investor moves to securities in another country (denominated in another currency), he opens up a whole new dimension of risk and uncertainty. The realisable value of the investment can after all be seriously affected by exchange movements.

This additional risk will seem of particular importance to anyone who has future sterling liabilities to provide for from his portfolio. The uncertainty is clearly important if a long-term view cannot be taken, but where it can, the additional risks are often overestimated. To give an example, equities represent real assets and, although the relationship is far from perfect, shares representing a stake in say an office block or the profit from selling a basket of groceries should retain their value over a long period of time whatever the rate of inflation.

Relative inflation rates between different countries, and I come back to this later, are on the whole reflected in exchange rates over any long period of time, so that the value of an equity which does well in real terms in one country should perform equally well in real terms, over a period, when viewed in the currency of another country.

High dealing and running costs on small amounts of stocks and the difficulties of looking after foreign securities and of dealing with complex tax problems, which may arise on a continuing basis, add to the attraction for the private investor of participating through a managed fund. While currency fluctuations add a new dimension to risk and can produce movements of 30-40% in a relatively short time, one should perhaps rather bear in mind that overseas investment is undertaken to invest in areas where an inherently higher return can be expected.

Furthermore, good currency management, part of the skill of international investment, should be viewed as giving further investment potential rather than adding to risk.

These new found freedoms will undoubtedly give the investment scene a fillip after being shackled by exchange controls for so long. Unquestionably, the principal restriction on U.K. overseas investment since 1945 has been the requirement that payment for portfolio investments acquired had to be made in 'investment currency', which had to be acquired in rather inflexible market at a premium over the official exchange rate from an investor who was reducing his overseas portfolio.

Thoughts for investors following the abolition of exchange controls

- \* UK investors should be considering an increase in the overseas content of their investment portfolio
- \* Overseas investment is costly, difficult and time consuming—professional management may be the answer
- \* Investment Trusts have the experience, the freedom and advantages to make the most of the opportunities

There were further limitations on holding or dealing in overseas currencies; while loans could be used to finance purchase, there were income penalties; investment exposure was in the market invested in but because of the borrowing, currency exposure remained in sterling, while the exchange controls precluded buying currency in the forward market to cover the currency cost of the borrowing in sterling.

While it may sometimes be possible to say that one market is clearly going to outperform another over a certain period, short-term value differences are usually fairly marginal. The existence of the premium, itself an investment of no intrinsic value, at best introduced uncertainty into the value of investment overseas and by reducing return has put U.K. investors at a disadvantage compared to their overseas counterparts. It seems logical that every type of U.K.

investor, with this barrier removed, should tend to have a higher proportion of his investment overseas, while those who at present have no overseas investments should consider a change in that direction.

There can be only two reasons for investing overseas. The first is the expectation of a better return than could be obtained in the U.K., and the second is to spread risk.

Investors worldwide are becoming increasingly conscious of reducing risk by diversification. Spreading assets between property, fixed interest and equity investments, with a spread of equity investment in different industries is normal, but risk is spread best by

buying investments whose returns are as independent from each other as possible. Since all the shares in the stock market of any single country tend to rise or fall together in sympathy with the general market movement, a much greater independence arises when equity investments are bought in different countries. Looking for the best returns from investment on a worldwide scale, it is perhaps hardly surprising that it is in general easier to find investment showing higher rates of return in economies which are themselves growing fast. This leads one to look particularly at investment in Japan and in the less developed areas such as Hong Kong and Malaysia, while more recently increasing interest has been shown in Brazil, expected to show growth of 8.5% in GNP this year, and the only stockmarket to have risen 25% in terms of U.S. dollars over the last two months.

The United States, no longer a high growth economy, continues to be a fertile and successful investment field for U.K. investors because of the large number of companies which can be found there showing a steady rate of earnings growth which can be projected with some confidence for several years. This is partly since the U.S. economy is so big that companies which have a large market capitalisation by U.K. standards are small enough in the context of the U.S. economy to be able to continue to gain market share for some years ahead. The number of companies with visibly good prospects is much greater in the U.S. than in any other market area.

Finally, there are specific industrial areas overseas, particularly for instance in oil services, certain areas of technology, and mining where an investment can be made whose equivalent cannot be found within the U.K. market.

In determining overseas investment strategy one must initially look at long-term considerations. These include the political background, the economic climate and growth rate and, for individual investments, the return on assets, and profit and dividend growth rates, looking at these in real terms. Overall strategy will also be affected by currency considerations and the level and trend of inflation.

These are of fundamental importance at uncertain times such as these and highly relevant in determining shorter term tactics.

A lot of work is being done to try and forecast currency movements with varying degrees of success. Labour costs per unit of production seems, as one would expect, a good guide to very long-term currency movements but, shorter term, changes in the current account balances (i.e. overall supply and demand) seem to be more relevant. The two are of course related since if labour costs in one country rise more than in others and if there is no compensating currency adjustment, its trade balance can be expected to deteriorate.

Stock markets in different countries do not move all that closely together, so currency and stock market movements at times present a profitable opportunity to alter one's normal strategic balance from one country to another on a

relatively short-term view. The original investment trusts were specifically formed to provide a means of investing overseas with diversity of risk and the various managements represent a unique pool of experience in overseas investment markets.

The closed end nature of investment trusts enables the management to take a longer term view in strategy which seems desirable particularly in international investment.

### Ability to gear

The ability to gear can now be extended to borrowing in any currency and this enables one to control, to a greater extent than before, currency exposure independently from equity exposure. The results and success of investment policy will also in future be more clearly visible since, in the past, investment performance has been confused by movements in the investment currency premium, while the quality of assets is improved now that there is no premium content.

That elusive factor, the discount, is also high today at an average of 33%. My own view is that investment discounts tend to widen after poor asset performance, and narrow after good performance. The discount has widened after the loss of premium had reduced asset values instead of, perhaps more logically, narrowing because of the higher quality of the assets ex premium.

As an investment manager primarily concerned with investment trust management I realise I may not be unbiased, but I hope you will agree with the logic of my view that U.K. investors really should and probably will now look to increase their overseas investment content. For the individual, so many factors have to be taken into account when investing overseas that I feel, unless time is of no consequence, management must be left to the professional. Investment trusts are a good vehicle for such investors, with freedom and advantages that are unique. Moreover, discounts at present are at a very high level and are likely to come down, therefore present values give investors a very good opportunity to increase overseas interests by buying investment trusts now.

## INVESTMENT TRUSTS: net asset values

The information in the columns below is supplied by the companies named, which are members of The Association of Investment Trust Companies. The figures, which are unaudited, are presented as at the end of the financial year.

Total Assets less current liabilities (£million)	Company (2)	Shares or Stock (3)	Date of Valuation (4)	Annual Dividend (5)	Net Asset Value after deducting prior charges		Total Assets less current liabilities (£million)	Company (2)	Shares or Stock (3)	Date of Valuation (4)	Annual Dividend (5)	Net Asset Value after deducting prior charges	
					at nominal value (6)	at market value (7)						at nominal value (6)	at market value (7)
VALUATION MONTHLY													
144.4	Alliance Trust	Ordinary 25p	31/10/79	8.0	267.6	276.0	120.3	Philip Hill (Management) Ltd.	Ordinary 25p	31/10/79	5.7	134.6	139.6
81.1	Anglo-American Securities Corp.	Ordinary 25p	31/10/79	3.8	123.3	129.1	111.2	City & International Trust	Ordinary 25p	31/10/79	6.87	184.1	194.2
121.2	British Investment Trust	Ordinary 25p	31/10/79	5.7	181.7	186.3	123.2	General & Commercial Invest. Trust	Ordinary 25p	31/10/79	4.25	114.8	117.6
26.3	Capital & National Trust	Ord. & "B" Ord. 25p	31/10/79	*5.75	166.4	169.2	130.2	Philip Hill Investment Trust	Ordinary 25p	31/10/79	4.57	117.5	119.4
12.1	Claverhouse Investment Trust	Ordinary 50p	31/10/79	4.4	121.2	121.2	35.9	Moorgate Investment Co.	Ordinary 25p	31/10/79	4.74	119.4	121.9
12.5	Crossroads Trust	Ordinary 25p	31/10/79	4.17	124.7	124.7	36.9	Nineteen Twenty-Eight Invest. Trust	Ordinary 25p	31/10/79	3.33	85.9	88.9
99.6	Dundee & London Investment Trust	Ordinary 25p	31/10/79	2.45	75.5	79.3	11.9	Industrial & Commercial Fin. Corp.	Ordinary 25p	31/10/79	3.55	96.5	99.9
39.9	Edinburgh Investment Trust	Ordinary 25p	31/10/79	3.15	114.3	116.3	7.9	London Atlantic Investment Trust	Ordinary 25p	31/10/79	3.55	116.1	116.1
12.5	First Scottish American Trust	Ordinary 25p	31/10/79	2.4	109.0	113.2	57.5	North British Canadian Invest. Co.	Ordinary 25p	31/10/79	1.0	187.6	194.4
69.1	Grange Trust	Ordinary 25p	31/10/79	4.5	135.1	137.7	109.2	Atlantic Assets Trust	Ordinary 25p	31/10/79	33.3	92.7	96.0
57.2	Guardian Investment Trust	Ordinary 25p	31/10/79	3.15	104.8	109.5	37.0	British Assets Trust	Ordinary 25p	31/10/79	0.6	68.3	69.8
28.3	Hume Holdings	"A" & "B" Ord. 25p	31/10/79	2.3	82.0	85.3	20.7	Edinburgh American Assets Trust	Ordinary 25p	31/10/79	1.32	189.0	189.0
74.9	Investors Capital Trust	Ordinary 25p	31/10/79	1.0	117.7	117.7	11.5	Viking Resources Trust	Ordinary 25p	31/10/79	-	-	-
19.6	Jardine Japan Investment Trust	Ordinary 25p	31/10/79	4.2	149.3	153.1	51.4	Throgmorton Secured Growth Trust	£1 Capital Loan Stock	31/10/79	4.875	112.6	114.4
34.6	London & Holyrood Trust	Ordinary 25p	31/10/79	7.15	245.1	249.5	28.1	Throgmorton Trust	Ordinary 25p	31/10/79	4.875	112.6	114.4
24.4	London & Montrose Investment Trust	Ordinary 25p	31/10/79	3.95	141.0	143.5	23.1	Keyser Ullmann Ltd.	Ordinary 25p	31/10/79	4.875	112.6	114.4
45.5	London & Provincial Trust	Ordinary 25p	31/10/79	1.7	60.4	62.4	32.2	Kleinwort Benson Ltd.	Ordinary 25p	31/10/79	4.0	138.4	141.2
113.0	Mercantile Investment Trust	Ordinary 25p	31/10/79	54.50	555.10	590.60	41.1	British American & General Trust	Ordinary 25p	31/10/79	\$2.067	53.9	55.0
25.7	Do. Do.	Conv. Debt 1983	31/10/79	3.75	118.1	119.2	5.3	Brunner Investment Trust	Ordinary 25p	31/10/79	2.45	73.9	76.1
25.7	North Atlantic Securities Corporation	Ordinary 25p	1/11/79	-	-	-	3.3	Charter Trust & Agency	Ordinary 25p	31/10/79	3.5	98.6	100.2
9.9	Northern American Trust	Capital Shares	31/10/79	-	144.6	144.6	6.9	English & New York Trust	Ordinary 25p	31/10/79	4.6	120.0	120.0
61.1	Save & Prosper Linked Invest. Trust	Ordinary 25p	31/10/79	1	99.9	102.2	49.9	Family Investment Trust	Ordinary 25p	31/10/79	2.7	66.9	66.9
103.3	Scottish Investment Trust	Ordinary 25p	31/10/79	2,533	78.4	78.8	47.5	Jos Holdings	Ordinary 25p	31/10/79	3.45	109.4	112.2
47.6	Scottish Northern Investment Trust	Ordinary 25p	31/10/79	1.5	78.4	78.8	137.2	London Prudential Invest. Trust	Ordinary 25p	31/10/79	3.25	92.6	96.0
4.6	Scottish United Investors	Ordinary 25p	31/10/79	7.2	228.6	236.5	10.7	Merchants Trust	Ordinary 25p	31/10/79	4.05	160.3	166.8
3.5	Second Alliance Trust	Ordinary 25p	30/10/79	9,7336	141.8	141.8	19.0	Lazard Bros. & Co. Ltd.	Ordinary 25p	31/10/79	3.0	117.5	120.0
40.0	Shires Investment Co.	Ordinary 50p	31/10/79	6.3	223.9	230.7	23.1	Raeburn Investment Trust	Ordinary 25p	31/10/79	4.05	160.3	166.8
27.7	Sterling Trust	Ordinary 25p	31/10/79	3.1	138.2	139.5	92.4	Romney Trust	Ordinary 25p	31/10/79	3.0	117.5	120.0
72.2	Technology Investment Trust	Ordinary 25p	31/10/79	5.1	161.0	162.4	53.1	Martin Currie & Co., C.A.	Ordinary 25p	31/10/79	4.75	148.2	152.2
21.3	United British Securities Trust	Ordinary 25p	31/10/79	6.28	251.5	258.6	23.1	Canadian & Foreign Investment Trust	Ordinary 25p	31/10/79	4.9	182.1	186.6
80.7	United States & General Trust	Ordinary 25p	31/10/79	4.05	110.1	114.4	92.4	St. Andrew Trust	Ordinary 25p	31/10/79	\$2.9	80.7	83.8
	United States Debenture Corporation	Ordinary 25p	31/10/79	55.00	512.10	515.90	23.1	Scottish Eastern Investment Trust	Ordinary 25p	31/10/79	2.8	80.5	81.8
	Do. Do.	Conv. Loan 1983	31/10/79	-	-	-	53.1	Scottish Ontario Investment Co.	Ordinary 25p	31/10/79	4.3	107.5	117.4
109.0	Baillie Gifford & Co.	Ordinary 25p	31/10/79	3.9	144.5	147.0	66.8	Securities Trust of Scotland	Ordinary 25p	31/10/79	4.3	107.5	117.4
54.9	Scottish Mortgage & Trust	Ordinary 25p	31/10/79	1.85	66.7	67.4	16.4	Murray Johnstone Ltd.	Ord. & "B" Ord. 25p	31/10/79	*2.15	91.8	94.6
14.8	Monks Investment Trust	Ordinary 25p	31/10/79	5.5	267.9	281.1	6.8	Clydesdale Investment Trust	Ord. & "B" Ord. 25p	31/10/79	*2.1	120.7	124.1
	Winterbottom Trust	Ordinary 25p	31/10/79	-	-	-	45.8	Glendevon Investment Trust	Ord. & "B" Ord. 25p	31/10/79	*1.95	101.8	101.8
41.1	Baring Bros. & Co. Ltd.	Ordinary 25p	5/11/79	2.02	72.4	76.0	25.3	Glenmurray Investment Trust	Ord. & "B" Ord. 25p	31/10/79	*2.1	ac97.2	ac100.9
22.7	Outwich Investment Trust	Ordinary 25p	25/10/79	1.8	86.9	87.0	75.1	Murray Caledonian	Ord. & "B" Ord. 25p	31/10/79	*1.5	71.1	73.6
16.3	Tribune Investment Trust	Ordinary 25p	31/10/79	3.35	215.0	218.0	20.8	Murray Northern Investment Trust	Ord. & "B" Ord. 25p	31/10/79	*1.7	77.1	80.4
	City Financial Administration Ltd.	Ordinary 25p	31/10/79	4.45	121.0	127.6	6.8	Scottish Western Investment Co.	Ord. & "B" Ord. 25p	31/10/79	-	-	-
43.8	"Investing in Success" Equities	Ordinary 25p	31/10/79	1.55	60.1	62.2	35.2	Schroder Wagg Group	Ordinary 25p	31/10/79	4.6	177.7	184.0
	East of Scotland Investment Managers	Ordinary 25p	31/10/79	1.3	172.5	172.5	31.3	Aschdown Investment Trust	Conv. Loan 1988/93	31/10/79	\$4.75	512.40	512.80
	Aberdeen Trust	Ord. & "B" Ord. 25p	31/10/79	4.0	117.1	119.4	30.9	Do. Do.	Ordinary 50p	31/10/79	3.35	113.8	113.8
61.5	Edinburgh Fund Managers Ltd.	Ordinary 25p	31/10/79	15.0	387.3	387.3	43.3	Australian & International Trust	Ordinary 20p	31/10/79	5.7	193.6	201.0
11.6	American Trust	Ordinary 25p	31/10/79	6.3	149.1	149.1	29.0	Broadstone Investment Trust	Ordinary 25p	31/10/79	7.2	290.7	301.0
13.5	Cardinal Investment Co.	Ordinary 25p	31/10/79	5.6	181.3	181.3	13.7	Continental & Industrial Trust	Ordinary 25p	31/10/79	5.5	222.6	228.5
8.3	Do. Do.	Conv. Loan 1985/87	31/10/79	6.25	124.5	124.5	183.4	Trans-Oceanic Trust	Ordinary 25p	31/10/79	3.8	135.3	138.2
	F. & C. Eurotrust	Ordinary 25p	31/10/79	3.75	146.9	151.3	9.8	Westpool Investment Trust	Ordinary 25p	31/10/79	55.00	512.80	512.40
76.4	Foreign & Colonial Investment Trust	Ordinary 25p	31/10/79	3.4	126.2	130.2	104.8	Do. Do.	Conv. Loan 1988/94	31/10/79	-	-	-
280.5	General Investors & Trustees	Ordinary 25p	31/10/79	55.00	518.30	514.60	11.3	Stewart Fund Managers Ltd.	Ordinary 50p	31/10/79	3.25	118.7	119.7
37.5	James Finlay Invest. Management Ltd.	Ordinary 25p	31/10/79	1.2	111.5	115.9	11.0	Scottish American Investment Co.	Ordinary 25p	31/10/79	1.5	54.1	54.1
	Provincial Cities Trust	Ordinary 25p	31/10/79	4.5	168.2	162.5	11.0	Scottish European Investment Co.	Ordinary 25p	31/10/79	2.25	83.0	86.0
	Do. Do.	Income 50p	31/10/79	10.0	102.9	102.9	11.0	Touche Renmant & Co.	Ordinary 25p	31/10/79	2.87	73.9	76.6
1.8	Gartmore Investment Ltd.	Capital 50p	31/10/79	0.5	284.4	284.4	11.0	Atlas Electric & General Trust	Ordinary 25p	31/10/79	2.0	87.7	90.1
6.7	Alidfund Ltd.	Ordinary 25p	31/10/79	1.9	62.6	65.0	11.0	Bankers' Investment Trust	Ordinary 25p	31/10/79	3.52	151.8	157.2
25.6	Anglo-Scottish Investment Trust	Ord. & "B" Ord. 25p	31/10/79	*2.55	107.7	113.4	11.0	Cedar Investment Trust	Deferred 25p	31/10/79	4.25	93.3	97.6
25.6	Do. Do.	Ordinary 25p	31/10/79	2.2	91.9	95.2	11.0	City of London Brewery	Ordinary 25p	31/10/79	2.8	74.8	77.1
7.4	Group Investors	Ordinary 50p	31/10/79	0.75	89.0	92.0	11.0	Continental Union Trust	Ordinary 25p	31/10/79	2.	-	-
5.3	London & Gartmore Investment Trust	Ord. & "B" Ord. 25p	31/10/79	*2.0	72.5	74.9	11.0	C.I.R.P. Investment Trust	Ordinary 25p	31/10/79	2.94	98.4	103.8
9.7	London & Lennox Investment Trust	Ordinary 25p	31/10/79	2.8	102.8	105.7	11.0	Industrial & General Trust	Ordinary 25p	31/10/79	4.0	150.5	155.1
23.4	London & Lomond Investment Trust	Ordinary 25p	31/10/79	1.8	61.0	64.9	11.0	International Investment Trust	Ordinary 25p	31/10/79	2.0	69.0	70.9
11.6	London & Strathclyde Trust	Ordinary 25p	31/10/79	2.4	67.0	67.0	11.0	Sphere Investment Trust	Ordinary 25p	31/10/79	2.1	74.5	76.6
13.5	Meldrum Investment Trust	Ordinary 25p	31/10/79	4.65	195.0	198.6	19.1	Trustees Corporation	Ordinary 25p	31/10/79	2.1	74.5	76.6
	Do. Do.	Conv. Loan 1984/99	31/10/79	2.85	140.8	144.8	11.3	Trust Union	Ordinary 25p	31/10/79	2.1	98.3	98.3
69.7	Gartmore Investment (Scotland) Ltd.	Ordinary 25p	31/10/79	2.2	78.7	80.1	11.4	Williams & Glyn's Bank Ltd.	Ordinary 10p	31/10/79	0.75	63.8	63.8
17.3	Scottish National Trust	Ordinary 25p	31/10/79	1	151.7	153.5	30.1	Sizewell European Investment Trust	Ordinary 10p	31/10/79	1.1	78.1	78.1
	Glasgow Stockholders Trust	Ordinary 25p	31/10/79	1.2	72.4	72.4		Atlanta Baltimore & Chicago	Ordinary 10p	31/10/79	-	-	-
	John Govett & Co. Ltd.	Ordinary 10p	31/10/79	2.2	78.7	80.1		West Coast & Texas Regional	Ordinary 10p	31/10/79	-	-	-
81.1	Border & Southern Stockholders Trust	Ordinary 12 1/2p	31/10/79	1	151.7	153.5		VALUATION THREE-MONTHLY					
12.5	General Stockholders Invest. Trust	Ordinary 25p	31/10/79	1.2	72.4	72.4		Cumulus Investment Trust	Ordinary 25p	31/10/79	0.867	43.1	45.1
115.7	Govett European Trust	Ordinary 25p	31/10/79	3.0	123.0	126.7		Safeguard Industrial Investments	Ordinary 25p	30/9/79	4.7	114.4	116.1
59.7	Lake View Investment Trust	Ordinary 25p	31/10/79	1	126.6	131.4		Carlisle/Tyneside Group	Ordinary 25p	31/7/79	4.5	161.6	167.1
	Stockholders Investment Trust	Ordinary 25p	31/10/79	-	-	-		Do. Do.	Conv. Loan 1994/99	31/7/79	\$4.50	513.00	513.70
	G.T. Management Ltd.	Ordinary 25p	31/10/79	1,0625	99.3	99.3		Tyneside Investment Trust	Conv. Loan 1994/99	31/7/79	\$4.50	513.90	513.70
20.5	Berry Trust	Conv. Loan 1983	31/10/79	\$4.25	514.00	514.00		Do. Do.	Ordinary 25p	31/8/79	9.0	246.6	256.3
22.9	G.T. Japan Investment Trust	Ordinary 25p	31/10/79	7.0	196.0	194.6		Pentland Investment Trust	Ordinary 25p	31/8/79	5.0	161.1	165.5
	Do. Do.	Conv. Loan 1987	31/10/79	\$8.50	512.50	512.70							
47.9	Northern Securities Trust	Ordinary 25p	31/10/79	4.0	153.5	159.1							
	Hambros Group	Ordinary 25p	31/10/79	6.95	263.8	274.1							
123.8	Bishopgate Trust	Ordinary 25p	31/10/79	3.55	102.2	102.2							
4.7	City of Oxford Investment Trust	Ordinary 25p	31/10/79	4.1	148.6	158.7							
149.9	Hambros Investment Trust	Cap. Shares 25p	31/10/79	-	123.0	123.0							
6.3	Rosediamond Investment Trust	Ord. & "B" Ord. 25p	31/10/79	1	120.2	125.1							
117.0	Henderson Administration Ltd.	Ordinary 25p	31/10/79	62.0	108.2	107.3							
21.3	Witan Investment	Ordinary 25p	31/10/79	1.65	135.9	135.9							
16.8	Electric & General Investment	Ordinary 25p	31/10/79	3.2	77.7	77.7							
16.8	Greenfield Investment	Ordinary 25p	31/10/79	2.14	36.5	37.							



Companies and Markets

UK COMPANY NEWS

## Boots margins reduced but improvements seen

SALES OF Boots Company, the pharmaceutical and retail chemist group, rose from £488.9m to £545.3m in the half year ended September 30, 1979, but pre-tax profits were static at £50.5m against £51m in the same period last year.

The directors expect the second half to show a better comparative result and that the result for the year will be an improvement over 1978-79 when profits were a record £113m on sales of £1.1bn.

UK retail sales increased by 16½ per cent of which nearly one quarter represented volume growth.

However, net margins have been somewhat reduced by the additional VAT payable on taxable sales, competitive pressures in conditions of slow growth, and the effects of the general levels of wage and salary increases on the group's own staff costs.

Six months 1979 1978  
£m £m  
Sales 545.3 488.9  
Trading profit 47.8 50.1  
Associates profit 0.3 0.3  
Investments income 5.3 4.0  
Interest paid 2.2 1.8  
Exchange loss 0.7 1.3  
Profit before tax 50.5 51.0  
Tax 18.7 16.1  
Net profit 31.8 34.9  
Minorities 0.2 0.4  
Extraordinary credit 2.4 —

See Lex

**Anglo-Scottish Trust revenue higher**

Gross revenue of the Anglo-Scottish Investment Trust rose from £1.45m to £1.72m in the year ended September 30, 1979.

translated into sterling, the directors say.

World sales for the period have increased by 13.4 per cent, but trading profits have been reduced by 4.6 per cent.

The Board states that it is expected that current negotiations with the Government will result in an increase in remuneration for dispensing NHS prescriptions. The amount due to Boots, although material, is not yet agreed and no part is provided for in the half-year figures.

First-half pre-tax profits included associated profits of £300,000 (nil), income from short-term investments, £5.3m against £4m, and were struck after interest of £2.2m (£1.8m) and exchange losses, £700,000 (£1.3m). Tax charge is £16.7m compared with £16.1m.

Attributable profits were up from £34.6m to £36.8m after extraordinary credits of £2.4m (nil) and minorities, £200,000 (£400,000).

## Morland profit tops £1m

PRE-TAX PROFITS of Morland and Co., brewer and wine and spirit merchant, rose from £983,509 to £1.13m in the year to September 30, 1979, on increased turnover of £8.69m, against £7.75m.

At halfway, the surplus was ahead from £429,576 to £505,533.

The net total dividend is effectively stepped up from 1.8p to 3p, with a final of 2.25p. Earnings per 25p share are shown to have risen from 5.5p to 6.7p.

Tax takes £588,820, against £513,619. There is an extraordinary credit of £278,162 (£172,696).

## Third-quarter jump lifts Ultramar to £42.9m

THIRD quarter profits of £19.07m against £8.58m have lifted the taxable surplus of Ultramar Company to £42.97m for the nine months ended September 30, 1979, compared with £26.7m in the same period of the previous year's total of £37.79m.

Sales for nine months rose £239.05m to £583.35m.

Mr. Campbell L. Nelson, chairman, says that on present indications profits for the last quarter of 1979 should be exceptionally good.

All major divisions produced excellent results, he adds. The Indonesian oil and gas producing operations are showing considerably better results than projected at the beginning of the year largely because of increased prices and more LNG shipments.

Producing operations in the North Sea and Western Canada benefited from higher crude oil prices. There were good third quarter profits from the refining and marketing company in California, and from the UK marketing operation.

In spite of a reduction in sales volume better results were achieved in Eastern Canada, Mr. Nelson states, due to a firming of market prices for petroleum products, and thereby improving the return on the group's refining and marketing investment.

The Canadian Compensation Programme discourages importation of foreign crude oil, the chairman says, and the sharing of Western Canada crude oil currently allocated to refiners in

E. Canada is inequitable.

"These factors have penalised our operations," he says.

An interim dividend of 5p per 25p share was paid this month, a switch from the usual "strip in lieu" which has been in operation since 1966.

Pre-tax figure for the nine months was struck after £22.62m (£8.8m) amortisation, depreciation and other amounts written off. These included £11.75m being 75 per cent of the remaining unamortised exploration costs in Iran, where operations have ceased, which would otherwise be written off over a long period on the basis of percentage of oil and gas produced each year from total reserves.

The remaining 25 per cent of unamortised exploration costs in Iran will be written off in the fourth quarter.

Current and deferred tax for the nine months came to £17.56m (£17.98m) and after foreign exchange gains of £1.31m against £3.1m losses last time, preferred dividend and ACP written off, earnings attributable ended at £26.63m compared with £14.5m.

Before exchange differences, earnings per share are shown as 52.3p (17p) basic, and 47.7p (16.7p) fully diluted.

● comment

The sharp summer rise in world oil prices has resulted in Ultramar's trading profit in the third quarter at £34.5m—over-taking the £31m recorded in the first two quarters together. The group has taken the opportunity of its remaining £11.8m exploration costs in Iran—a country it left in 1977. In the first nine months this helped pull down operating profit to £42.9m. At this level the 10p full-year dividend promised in spring looks modest and is likely to prove a minimum. At 360p the prospective yield is 4 per cent.

## Brooke Bond still against call to raise Indian wages

THE DIRECTORS of Brooke Bond Liebig are again strongly urging shareholders to reject a resolution to be tabled at next month's AGM calling for "a significant improvement in the wages and conditions of employees" on Indian tea estates.

In a letter to shareholders, Sir Humphrey Prideaux, chairman, reminds them that the resolution—put forward by a small group of holders—was rejected by a "very substantial majority" last year. The Board, he explained, then that there were severe practical limitations on what the group as a foreign company could achieve. "This situation has not changed," the chairman adds.

The Board confirms that it fully endorses the aim of improving wages and conditions on tea estates in India but the adoption of the resolution would be "interpreted as an indication that its achievement is within our control."

At the annual meeting of James Finlay last July shareholders protested at the alleged poor pay and conditions of native workers on the company's Asian and African tea estates.

Behind the protest was the World Development Movement, which had made similar complaints at the previous Brooke Bond Liebig AGM.

In his annual statement Sir Humphrey says there has been a shortfall in tea production from North India and, with demand continuing to increase, prices will now be on a rising trend.

In 1978-79, prices were lower than in the previous year, and that inevitably depressed the profits of companies engaged in tea production, he adds. Group taxable profits slipped to £41.03m (£43.84m) in the year to June 30, as reported on October 19.

Sharp, Parsons, Talton and Company, presently joint auditors with Deloitte Haskins and Sells, have agreed not to seek re-election at the annual meeting.

The directors believe the long-term interest of shareholders "will best be served by having a single firm of auditors of international standing and with international resources." Sharp, Parsons, Talton will continue as auditors of a number of UK subsidiaries.

It is also proposed at the AGM to increase the directors' ordinary remuneration from £1,000 to £5,000 a year. The meeting will be held at the London Press Centre, EC, on December 7, at 11.30 am.

**N. ATLANTIC SECURITIES**

U.S. dollar loan facilities of \$4.75m and \$3.3m were repaid by North Atlantic Securities on November 15, 1979, and have been cancelled.

# BRITISH SUGAR ON TARGET IN 1979

### Growth in capacity, sales and profits

Salient Figures	1979 £000	1978 £000	1977 £000	1976 £000	1975 £000
Turnover	381,031	304,223	268,267	206,924	115,538
Dividend per share	7.70p	5.30p	4.75p	2.325p	2.1p
Historical Cost Accounts					
Profit before tax	32,408	25,576	20,468	14,595	7,923
Dividend cover	4.9 times	5.4 times	5.2 times	10.2 times	6.1 times
Capital employed	189,563	153,777	133,529	89,375	70,349
Current Cost Accounts					
Profit before tax	17,115	14,446	13,416	—	—
Dividend cover	2.6 times	3.0 times	3.4 times	—	—
Capital employed	361,440	280,045	246,414	—	—

**Preliminary figures and Statement by the Chairman, Sir Gerald Thorley I.D. Results**

Despite many difficulties, the year's main targets were achieved. Profits rose substantially whether on historic or current cost terms; sales increased both in volume and turnover and we were pleased to see Silver Spoon maintain brand leadership and increase its market share. The expansion programme was completed and we now have installed the capacity to produce 1,250,000 tonnes of sugar in an average campaign. In the last four years we have increased our capacity by one-third, doubled our sales and quadrupled our profits. To complete the expansion and modernisation programme, this year we are investing £30 million on ancillary plant, bringing our total expenditure over five years to £150 million. This programme started some years after our continental competitors but we have largely caught up and we now have the equipment — as well as the skill and acumen — to do the job as efficiently as anyone.

**Quotas**

The EEC Common Agricultural Policy presently allocates a maximum quota of 1,326,000 tonnes for sugar grown in Britain. All EEC sugar quotas are to be reviewed in the next few months. This will take place against a background where a world surplus is moving to deficit as consumption in the world overtakes production. The EEC is a substantial exporter of white sugar to that world market.

The present costs of supporting these exports are another drain on the EEC budget despite a levy paid by growers and sugar manufacturers. This leads to demands that all the quotas of EEC countries should be reduced even though the burden of subsidies is diminishing because world prices are now increasing. The decisions of the EEC Council of Ministers on this issue should not be guided by go-stop expedients which may soon be regretted but by prudent assessments of the Community's position and the world market.

This pressure to reduce the drain on the EEC budget is, however, irrelevant to British Sugar's case. Your Company sells sugar only in the UK and consequently it has not added to the burden of subsidies on the EEC budget. Indeed it is making a

valuable contribution to the British balance of payments.

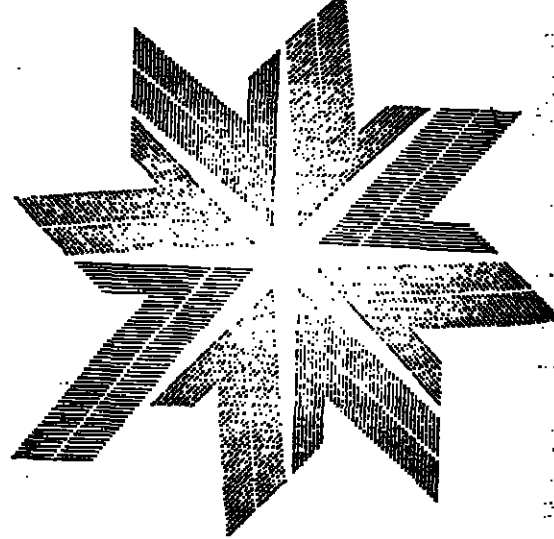
Nevertheless our present quota may still be subject to particular attack in the EEC. We are campaigning vigorously against any reduction in the country's quota which would be against the interests not only of your Company but of British agriculture and the British consumer. We believe that our record and, above all, our competitive cost efficiency, entitle us to a quota commensurate with our production capacity.

**Costs**

Our practice of addressing the Annual Report to employees as well as to shareholders is being followed this year. Much misguided effort is directed to emphasising the differences between them. In reality the interests of both groups — in this Company as in others — can only be secured by concentration on a cost-structure which allows competitive prices, quality and good service. As a result of the expansion and modernisation programme to which shareholders are contributing their capital, and employees at all levels their efforts, we provide the highest service and quality of product at low prices.

**Dividend**

Growers have benefited from higher prices for their beet; employees by higher salaries and wages; and customers by the lowest prices for sugar in the EEC. As our capital expenditure programme draws to an end we now feel able to recommend an increase in dividends to shareholders.



## BRITISH SUGAR CORPORATION LIMITED

The forty-fourth Annual General Meeting will be held at The Hyde Park Hotel, 66 Knightsbridge, London SW1 on Thursday, January 10, 1980 at 12 noon.

## MINERALS AND RESOURCES CORPORATION LIMITED (MINORCO)

(Incorporated in Bermuda)

**1. Result of Special General Meeting held on 14th November, 1979.**

With reference to the circular to members dated 22nd October, 1979 it is announced that at the Special General Meeting held on 14th November, 1979, members approved the proposals for the acquisition by Minorco of an effective interest of 50 per cent in Anglo American Corporation of Canada Limited and 10 per cent in Anglo American Investment Trust Limited. As part of the arrangements Minorco is also to be indemnified against or released from all its obligations with respect to Botswana RST Limited and SCL Limited. The remaining resolutions relating to the increase of Minorco's share capital, the placing of the unissued shares under the control of the directors and certain amendments to the bye-laws of Minorco were passed without modification at the meeting.

Charter Consolidated Limited (Charter) has announced that the necessary approvals of the Charter shareholders to the proposals have been received and that a petition for the sanctioning of the Scheme has been presented to the High Court of Justice and this is expected to be heard by the Court on Monday, 3rd December, 1979.

It is intended to publish a further announcement regarding the implementation of the arrangements on or about 6th December, 1979.

**2. Interim Dividend No. 86**

In accordance with the intention expressed in the circular to members dated 22nd October, 1979 an interim dividend of 4 cents a share (United States currency), for the year ending 30th June, 1980, has been declared payable to members registered in the books of Minorco at the close of business on 30th November, 1979 and to persons presenting coupon No. 89 detached from share warrants to bearer. A notice regarding payment of dividends on coupon No. 89 detached from share warrants to bearer will be published in the press by the London Secretaries of Minorco on or about 23rd November, 1979.

Dividend warrants will be posted from the registered office of Minorco in Bermuda and from the Johannesburg and United Kingdom offices of the local registrars on or about 10th January, 1980. Shareholders in the United Kingdom register resident outside the United Kingdom will receive their dividends in United States currency. Shareholders resident in the Scheduled Territories will receive the United Kingdom currency equivalent on 2nd January, 1980 of the United States dollar value of their dividends (less appropriate taxes). Such shareholders may, however, elect to be paid in United States currency provided the request is received at the company's transfer offices in the United Kingdom on or before 30th November, 1979. The dividend is payable subject to conditions which can be inspected at the registered office of Minorco and also at the Johannesburg and United Kingdom offices of the local registrars.

By order of the board  
R. S. Tanna,  
Secretary

U.K. Registrars  
Charter Consolidated Limited,  
P.O. Box 102, Charter House,  
Park Street, Ashford,  
Kent, TN24 8EQ.

Registered Office  
Belvedere Building,  
Pitts Bay Road, Pembroke,  
(P.O. Box 650, Hamilton 5),  
Bermuda.

S.A. Registrars  
Consolidated Share Registrars Limited,  
62 Marshall Street, Johannesburg 2001,  
(P.O. Box 91961, Marshfieldtown 2107).

15th November, 1979

The Annual Report will be published on December 15, 1979. If you are not a shareholder or employee and would like a copy, please send this coupon to:

The Secretary, British Sugar Corporation Limited,  
PO Box 26, Oundle Road, Peterborough, PE2 9QU.

Name \_\_\_\_\_  
Address \_\_\_\_\_



# British Sugar advances by £6.8m—pays 45% more to Manganese Bronze drops to £1.46m at year-end

SECOND HALF profits of British Sugar Corporation advanced from £17.9m to £22.2m taking the total for the year ended September 30, 1979 up 26.6 per cent to a record £32.4m, compared with £25.6m. On a current cost basis the increase was from £14.4m to £17.1m.

Turnover rose from £304m to £381m, representing a 10 per cent rise in volume. Silver Spoon maintained brand leadership and increased market share. The objective is to provide about half of Britain's sugar requirements.

The dividend is being stepped up by 45.3 per cent from 5.3p to 7.7p, with a final of 5.55p. Earnings per 50p share are stated to be up from 40p to 50.7p—on CCA basis the rise is from 21.5p to 25.2p.

Sir Gerald Thorley, chairman, points out that in the last four years the group has increased production capacity by one third, doubled sales and quadrupled profits.

He says that the five year programme to increase the total production capacity of the factories has reached the target figure a year ahead of schedule. The group now has the capacity to produce 1.25 million tonnes of sugar in a season of average length.

Sir Gerald says that to complete the expansion and modernisation programme, this year the group is investing £30m on an ancillary plant bringing total expenditure over five years to £150m.

The chairman says that the EEC is reviewing member states' sugar production quotas for next year's crop. With the EEC at present supporting substantial exports to the world market, this has led to a demand that all quotas of EEC countries be reduced.

This pressure is irrelevant to BSC's case as it sells sugar only

in the UK and has added nothing to the burden of EEC subsidies. However, the group's present quota may still be subject to particular attack in the EEC, says Sir Gerald.

BSC is campaigning vigorously against any quota reduction: "We believe that our record and, above all, our competitive cost efficiency, entitle us to a quota commensurate with our production capacity," he declares.

The group balance sheet shows stocks of consumable stores up from £18.2m to £24.5m, stocks of sugar and other products up from £33.6m to £35.8m while debtors are doubled at £22.0m against £11.2m. These increases are reflected in an overdraft increased from £10.7m to £20.6m.

With a good crop behind it and a capital spending programme now bearing fruit, British Sugar's profits before interest are up 35.9 per cent. But having a dramatic evaluation of the green pound, improvement in the current year should be minimal. This is borne out by the share price which, at 151p, implies a stated p/e of 2.9.

The rating is admittedly depressed by the prospect that the Government will sell its 24 per cent stake in the near future. That aside, margins are being squeezed by steep rises in fuel costs, which must be absorbed by contracts with farmers fixed over a year ago—when inflation forecasts were, with hindsight, too low. Furthermore, the EEC is threatening to cut BSC's sugar

quotas, which could result in plant closures and heavy redundancy payments. Looking on the bright side, the group can expect vigorous support from the government and the National Farmers Union in support of its quota claim while borrowings (up 64 per cent over the year) should fall steeply leaving the group with plenty of disposable cash in a few years time. For the time being, although BSC can look forward to a bumpy ride it is in a position to offer shareholders a better return than the current yield of 7.8 per cent.

## J. Nichols doubles interim

ON turnover up from £3.38m to £4.11m taxable profits of J. N. Nichols (Vinels), expanded to £579,000 for the six months ended September 30, 1979, compared with £658,000.

And the interim dividend is more than doubled from 2.75p to 6p.

The directors state that given reasonable stability at home and overseas, they anticipate that second half results should be similar to those of the first. And, in this event, they would hope to recommend a final dividend similar to the interim—last year's final was 3.5p from record profits of £1.28m.

Tax charge for the first half, of this fruit compounds, essences, squashes and cordials manufacturer, took £900,000 against £313,000 leaving a net profit ahead from £345,000 to £419,000. Stated earnings are up from 17.25p to 30.85p per 25p share.

TAXABLE PROFITS of Manganese Bronze Holdings, the sintered components, bearings and castings group, fell from £1.59m to £1.14m in the second six months ended July 31, 1979, leaving the full year total lower at £1.46m, compared with £2.73m. Turnover rose slightly from £32.7m to £33.98m.

When reporting a slump in midway profits from £1.14m to £0.32m, the directors said results during the second six months were expected to rise gradually at least to the previous level. First-half losses would not be made good.

Stated yearly earnings dropped from 23.04p to 15.14p per 25p share, while the net dividend is 2.1p, against 2.1034p.

There was a tax credit of £154,000 (£385,000 charge) and after an extraordinary debit of £164,000 last time, available profits declined from £2.18m to £1.61m.

A professional revaluation of the group's freehold and long leasehold properties at July 31, 1979, produced a book surplus of £1.52m.

Although pre-tax profits at Manganese Bronze Holdings dropped by 46.5 per cent this year, the market was expecting worse; the share price rose 3p to 32p yesterday. The second half has been broadly similar to last year's, which means that the bulk of the £1.27m decline in earnings came in the first six months. Industrial disputes in

the motor industry (an important customer) had hurt the group's Sintered Components, Patent Die Castings and Carbodies companies, bringing the first half profit figure down to £325,000. The year-end dividend has been maintained, and is well covered; the yield is about 10 per cent. The prospects for next year will depend to a large part on the industrial scene and the state of the economy, but some recovery could be possible, although not necessarily to 1978 profit levels.

## A. Hinton profit more than halved

HIT BY bad weather and the aftermath of the lorry drivers' strike, pre-tax profits of A. Hinton and Sons, food and drink retailer and distributor, were more than halved from £852,000 to £408,000 for the 35 weeks ended September 15, 1979. Sales, however, rose by £4.8m to £38.47m.

The directors say the company is facing substantial wage increases which will check profits but, in the short term, the potential for improved profitability is considerable.

Profits in the previous full year fell from a record £1.73m to £1.38m.

Half-yearly earnings slumped from 10.55p to 4.4p per 10p share, while the net interim dividend is raised to 1.5p (1.6p)—the final last time was 1.6983p.

Tax for the period took £161,000 against £256,000, leaving

net profits down from £596,000 to £242,000.

## L. Joseph steady at midterm

DESPITE difficult conditions in money markets caused by the rise in interest rates, pre-tax profits of Leopold Joseph Holdings for the half year to September 30, 1979, are reported by the board to be comparable with the corresponding period last year.

The interim dividend is maintained at 1.875p—last year a total of 9.502p was paid.

Second half outlook for the merchant banking and investment dealing group remains uncertain, state the directors. But against the current difficult background for the economy, its liquidity continues unimpaired.

## Witan Inv. hopes to pay 3.25p

GROSS INCOME of Witan Investment rose from £3.22m to £4.28m for the half year ended October 31, 1979. Net income came out at £1.7m against £1.19m, after tax of £753,726 compared with £702,184.

From earnings of 1.95p (1.41p) per 25p share, the interim dividend is increased to 1.5p (1.2p) net. The directors forecast a final of 1.75p (1.45p).

All "B" ordinary shares are to be converted into ordinary shares with effect from December 1, 1979.

Martonair

## RECORD RESULTS

Mr. George Godwin reports:

\*I am very pleased to report another year of successful growth, again resulting in record turnover and profits. The profit for the year before taxation was £5.7 million, as compared with £4.89 million in the previous year.

\*A final Ordinary dividend of 5p per share is proposed making a total Ordinary dividend of 6.75p per share for the year. After taking into account the scrip issue made in January 1979, this represents an increase of approximately 23 per cent.

\*Group turnover increased from £30.5 million to £35.9 million of which nearly 74% was in respect of direct exports from the U.K. and sales by overseas subsidiaries. Turnover in the U.K. increased from £7.4 million to £9.4 million.

\*We have made a good start to the current year and although, in present world conditions and with the current strength of sterling, it would be unrealistic to expect a similar growth to that of the year under review, we are hopeful that there will be further increases in both turnover and profits. In the longer term, we are very confident that the Group will continue to maintain and develop an increasing share of world markets in the field of pneumatic control.

**MARTONAIR INTERNATIONAL LIMITED**

Manufacturers of pneumatic control equipment

## Ultramar Company Limited

# An outstanding performance.

## Review of Group financial results and operations

We reported at mid-year that our financial results for the first half of 1979 were excellent and a record for the Group. We also said that we expected the Group to continue to show good financial results in the second half of 1979.

The operating profit for the first nine months of 1979 before taxation amounted to £42,869,000, compared with £26,703,000 for the same period of 1978. The above operating profit is arrived at after charging £22,623,000 amortisation, depreciation, depletion and amounts written off. This amount includes £11,750,000, being 75 per cent of the remaining unamortised exploration costs in Iran, where we have ceased operations, which would otherwise be written off over a long period of time on the basis of percentage of oil and gas produced each year from our total reserves. The remaining 25 per cent of the unamortised costs in Iran will be written off in the fourth quarter.

After deducting current and deferred taxation, the profit for the nine month period came to £25,310,000 compared to £8,725,000 for the same period of 1978. Non-cash foreign exchange gains for the first nine months of 1979 totalled £1,313,000 and after deducting the dividend on the Preferred Shares and Advance Corporation Tax written off, the net earnings attributable to ordinary shareholders were £25,625,000. Cash flow from operations for the first three quarters of 1979 amounted to £49,619,000.

All of the above figures are records for the Ultramar Group. They are due to excellent operating results by all of our major divisions. The Indonesian oil and gas producing operations are showing considerably better results than projected at the beginning of the year largely because of increased prices and more LNG shipments. Producing operations in the North Sea and Western Canada benefitted from higher crude oil prices. The refining and marketing company in California and the marketing operation in the U.K. showed excellent third quarter profits.

In Eastern Canada, in spite of a reduction in sales volume, we were able to achieve better results due to a firming of market

prices for petroleum products and thereby improve the return on our large refining and marketing investment. The Canadian Compensation Programme discourages the importation of foreign crude oil, and the sharing of Western Canadian crude oil currently allocated to refiners in Eastern Canada is inequitable. These factors have penalised our operations. We are using our limited crude oil supply to full advantage while supporting markets which provide the best long-term results. This policy includes buying limited volumes of refined products—mostly home heating oil.

The 1978 and 1979 capital expenditures will aggregate about £90 million and the two-year total for 1980 and 1981 will climb to over £100 million. Most of our capital expenditures are for exploration and development in Indonesia, the North Sea, Western Canada and Egypt. We are also seeking exploration rights in Australia. Drilling for oil and gas is hazardous, despite all the advanced science and technology, but we have done relatively well in the past few years and believe we will continue to do so.

As has been previously stated to shareholders, under the terms of our original contract, our 35 per cent interest in the oil and natural gas venture in East Kalimantan, Indonesia, is subject to a one-time reduction to 26.25 per cent interest at such time as we recover all of our investment in that project, at which time the existing 2 per cent overriding royalty obligation will also expire, but it is not expected to have a material effect on Group profits. That situation will occur during November 1979.

Present indications are that profits for the last quarter of the year should be exceptionally good. An interim dividend of 5p per ordinary share was paid on 9th November, 1979.

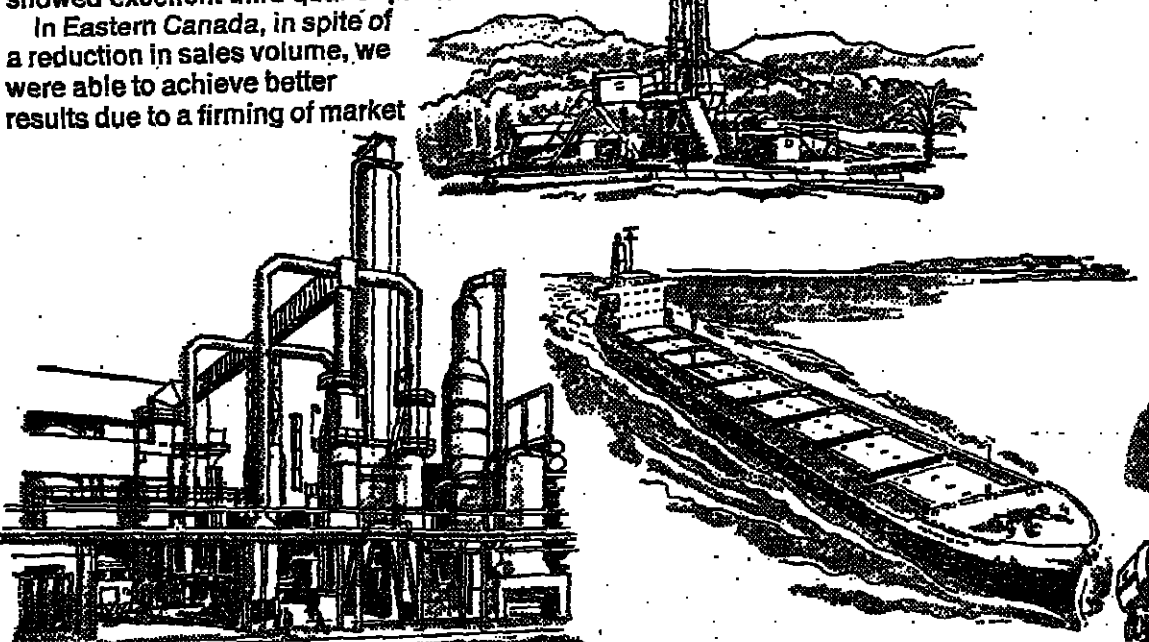
Campbell Nelson  
15th November 1979 Chairman

## Group Results for the Nine Months to 30th September 1979

	First nine months 1979	First nine months 1978 (Note 5)	Year 1978 (Note 5)
<b>Consolidated Profit and Loss Account</b>			
Sales	£600,265,345	£600,414,294	£600,595,133
Profit on trading	65,492	38,305	60,237
Amortisation, depreciation, depletion and amounts written off	22,623	9,602	12,451
Operating profit before taxation	42,869	26,703	37,786
Taxation on operating profit:			
Current	9,078	10,689	13,226
Deferred	8,481	7,289	9,513
Operating profit after taxation	17,559	17,978	22,739
Foreign exchange fluctuations - Profit/(Loss)	25,310	8,725	15,047
Profit after taxation and foreign exchange fluctuations	1,313	(8,103)	(5,499)
Deduct: Convertible Redeemable Preferred Shares Dividend	675	786	1,050
Advance Corporation Tax written off	323	387	808
Earnings attributable to Ordinary Shareholders	998	1,173	1,858
Cash flow from operations	£25,625	£1,449	£7,720
Cost of 5p per share interim dividend including Advance Corporation Tax written off £596,000	£49,619	£20,929	£31,632
Earnings per Ordinary Share (before foreign exchange fluctuations)			
Basic	52.3p	17.0p	29.6p
Fully diluted	47.7p	16.7p	28.7p

	First nine months 1979	First nine months 1978	Notes
<b>Consolidated Statement of Source and Application of Funds</b>			
Source of funds	£600	£600	
From operations:			
Operating profit after taxation	22,623	9,602	
Amortisation, depreciation, depletion and amounts written off	8,481	7,289	
Deferred taxation on trading profits	(6,898)	(8,238)	
Indonesian debt service equalisation (Note 4)	103	1,561	
Loss on sale of fixed assets	49,619	20,929	
Cash flow from operations	991	81	
From other sources:			
Shares issued during the period	3,346	21,465	
Long term loans raised	1,985	2,256	
Proceeds on disposal of fixed assets	123	1,118	
Exchange adjustments due to currency realignments	—	1,551	
Application of funds	256,064	243,508	
Acquisition of subsidiary companies	3,637	—	
Additions to fixed assets	26,731	18,573	
Capital expenditures	30,368	18,573	
Portion of long term debt now due in one year	7,486	2,484	
Convertible Redeemable Preferred Shares dividend including Advance Corporation Tax £294,000 (1978 £387,000)	2,969	£1,173	
1979 Interim Ordinary Shares Dividend (payable 9th November, 1979) including Advance Corporation Tax £596,000	3,319	—	
Miscellaneous items	4,288	1,173	
Increase in working capital	121	(280)	
Working capital at 30th September 1979	13,801	23,556	
Long-term loans at 30th September 1979	256,064	£43,506	
	£37,070	£32,886	
	£78,285	£74,411	

	First nine months 1979	First nine months 1978	Note
<b>Operating Results</b>			
Sales of oil (barrels per day)	272,900	202,100	
Oil refined (barrels per day)	98,700	97,800	
Oil produced (barrels per day)	10,000	9,800	
Gas produced (thousands of cubic feet per day)	175,700	202,800	
Gross wells drilled	38	30	
Oil and gas wells completed (in which the Group has varying interests)	29	16	



**Ultramar**

2 Broad Street Place, London EC2M 7EP



# Nine months results from Royal Insurance

## Estimated Results

The estimated Group results for the nine months ended 30th September 1979 with comparative figures for the corresponding period in 1978 and for the full year 1978 are given below.

	9 months to 30/9/79	9 months to 30/9/78	Year 1978
General Insurance Premiums written	£28.3	£41.4	£28.1
Underwriting Result	-11.3	19.2	25.4
Long Term Insurance Profit	3.3	3.3	4.4
Investment Income	94.1	88.6	120.7
Share of Associated Companies' profit	5.0	1.3	2.5
Total profit before taxation	91.1	112.4	153.0
Taxation	39.1	45.5	64.5
Minority Interests	0.6	0.2	0.3
Net profit attributable to the Company	51.4	66.7	88.2
(pence per unit)	(34.2p)	(44.4p)	(58.7p)

## Exchange Rates

In the above figures foreign currency has been converted according to our usual practice at approximately the average rates of exchange ruling during the period. The principal rates were:

	9 months to 30/9/79	9 months to 30/9/78	Year 1978
USA	\$2.11	\$1.90	\$1.92
Canada	\$2.47	\$2.14	\$2.19
Australia	£1.38	£1.66	£1.68
Netherlands	Fls4.27	Fls4.18	Fls4.15

Premiums written in 1979 have been depressed in comparison with the period for 1978 mainly due to movements in exchange rates and to a lesser extent by accounting changes. If allowance is made for these factors, the underlying growth in premium income was 7% as against an apparent decrease.

The effect of changes in exchange rates on the comparison of the nine months results was to depress the profit before taxation by £4.8m; the investment income was adversely affected by £7.5m, whereas the underwriting result benefited by £2.7m.

## Underwriting Results

	9 months to 30/9/79	9 months to 30/9/78	Year 1978
USA	-13.7	2.5	10.5
UK and Irish Republic	6.4	7.7	11.9
Canada	-6.2	8.6	2.4
Australia	-3.4	-0.4	-0.3
Europe (Excl. UK and Irish Republic)	3.3	-2.0	0.1
Other Overseas	2.3	2.8	0.5
Total	-11.3	19.2	25.4

The operating ratios for the USA on the UK basis are:

	9 months to 30/9/79	9 months to 30/9/78	Year 1978
Claims as % of earned premiums	71.5	68.0	65.9
Expenses as % of written premiums	31.3	30.0	30.9
Operating ratio	102.8	98.0	96.8

## Underwriting Result

Despite the severe impact of weather damage in the USA and Caribbean, the underwriting loss for the first nine months at £11.3m was only £0.2m higher than at the half year stage.

In the USA the third quarter underwriting loss of £5.9m was almost totally accounted for by claims arising from Hurricanes David and Frederic. For the year to date automobile insurance still produced the largest part of the loss. Extreme weather damage caused underwriting losses in all property lines other than commercial multi-peril. Workers compensation business remained unprofitable; better results were achieved in general liability.

In the United Kingdom the recovery apparent in the second quarter continued. For the first nine months there was a loss in personal lines at a higher level than last year largely due to the severe winter weather experienced in the first quarter. Commercial business continued to show a satisfactory profit.

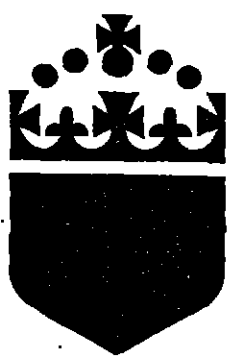
In Canada the general increase in claims frequency, particularly in personal lines, continued in the third quarter. At the nine months stage losses have been incurred in all major lines other than commercial property.

In Australia there was a further deterioration in underwriting experience in the third quarter in most major lines with the exception of commercial property where there was an absence of large losses.

The main feature in Europe was the continuing improvement in the Netherlands, where there was an underwriting profit for the nine months of £4.7m. This was only partially offset by an overall underwriting loss in the rest of Europe. In "Other Overseas" there was a mixed experience in the third quarter, including losses due to hurricane damage in the Caribbean, but there was still an overall profit at the end of nine months.

## Associated Companies

A considerable part of the increase in the "Share of Associated Companies' profit" is due to the inclusion this year of Aachen and Munich as an associated company following the increase in their shareholding to 20%.



# Royal Insurance



Österreichische Kontrollbank  
Aktiengesellschaft

U.S. \$40,000,000 Guaranteed Floating Rate Notes 1982

Notice is hereby given pursuant to Condition 8 (d) (ii) of the Terms and Conditions of the above-mentioned Notes that all of the outstanding above-mentioned Notes fall due for redemption on the Interest Payment Date of 19th November, 1979 at a redemption price of 100%. Interest accrued on the Notes in respect of the Interest Period from 17th May, 1979 to 19th November, 1979 will be payable against the surrender of the relevant Coupons. The Notes will continue to bear interest from 19th November, 1979 until redeemed or until 19th December, 1979 (whichever is the earlier) at the rate of 13.5% per annum (determined in accordance with the provisions of Condition 6 (d)).

EUROPEAN AMERICAN BANK & TRUST COMPANY  
(Fiscal Agent)

16th November, 1979.



## Base rate

Australia and New Zealand  
Banking Group Limited  
announces that on  
and after

16th November 1979

its base rate will be

# 17% per annum

AUSTRALIA AND NEW ZEALAND  
BANKING GROUP LIMITED  
(Incorporated in the State of Victoria, Australia with limited liability)  
71 Cornhill, London EC3V 3PR Tel: 01-623 7111

## Companies and Markets

### BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

**TODAY**  
Interests—C. H. Bailey, J. S. Shaw, Bremer Trust, Fodel International, John Foster, Highgate Optical and Industrial, F. H. Lloyd, Sotera International.  
Fiscal—C. H. Bailey, J. S. Shaw, Bremer Trust, Fodel International, John Foster, Highgate Optical and Industrial, F. H. Lloyd, Sotera International.

**FUTURE DATES**  
Interests—C. H. Bailey, J. S. Shaw, Bremer Trust, Fodel International, John Foster, Highgate Optical and Industrial, F. H. Lloyd, Sotera International.  
Fiscal—C. H. Bailey, J. S. Shaw, Bremer Trust, Fodel International, John Foster, Highgate Optical and Industrial, F. H. Lloyd, Sotera International.

## First half surge for Valor

FOR THE 26 weeks ended September 28, 1979, turnover of the Valor Company, increased from £19.55m to £23.53m and pre-tax profits were higher at £16,551 against £12,386 in the same period last year.

Mr. M. Montague, chairman, says the individuality of the group's appliance enables Valor to maintain a high market share and subject to no unexpected factors "will allow us to continue the trend of improving profitability."

First half tax charge is £98,685 (£157,784) with basic earnings per share stated as 6.37p against 5.02p. Fully diluted earnings are 5.96p (4.73p). The interim dividend is effectively raised from 0.645p to 0.772p—the previous total was equal to 2.072583p on pre-tax profits of £21.4m.

The chairman notes the first half figures covered a period in which three factories were directly involved in the engineering dispute.

"Domestic and international trade is presently the subject of much speculation. It remains to be seen what effect this will have on us as manufacturers of gas appliances, heaters and cookers," the chairman says.

## Property sale helps Levox maintain profit

INCLUDING A £23,000 exceptional credit for the sale of an investment property, taxable profits of Levox totalled £98,000 for the first half of 1979, compared with £95,000 last time. Turnover of the fabric printer rose from £4.6m to £2.27m.

The directors say the duplicated overheads involved in operating two factories resulted in lower trading profits of £75,000 (£95,000), but this has been resolved. The move to new premises has been completed and the old premises sold.

The acquisition of the Max Williams Group is proving very satisfactory and should contribute significantly to group profits this year, they add.

Again, there is no interim dividend, but the directors expect the full-year results will enable an increased total to be paid. Last year's single payment was 0.67p on profits of £219,000. There is a tax charge of £9,000 this time.

## Downturn at Capital Gearing

Income for the six months to October 6, 1979, of Capital Gearing Trust stood at £21,408 to £27,748, while at the net level the investment trust emerged with a deficit of £21,740, against £19,151 last time.

The loss was struck after interest and expenses amounting to £26,476, compared with £41,371, and a transfer from capital reserve of £8,512 (£9,183).

The directors explain that income for the period should not be taken as an indication of the full year's figure, as the larger part of the company's income accrues in the second half.

In the previous full year, gross revenue reached £84,803. The dollar premium liability previously due on repayment of the dollar loan of Capital Gearing (Overseas) ceased with effect from the free convertibility of sterling on October 24.

## Wilson Peck losses increase

Losses of Wilson Peck, retail music dealer, deepened from £29,561 to £51,716 in the year to March 31, 1979.

But after an extraordinary credit of £113,353 and tax credit of £23,447 (£12,706) the net surplus came out at £25,084 (£16,853 last year).

Stated loss per 25p share increased from 1.73p to 2.86p. Dividends on preference shares for the six months to November 1, 1978, have not yet been paid.

## DEBORAH

Deborah Services announce that acceptances have been received representing 63 per cent of the 1,532,618 ordinary shares offered by way of rights. The balance of the shares will be taken up by the underwriters.

## SAUDI-OGER LIMITED

Rectifying the advertisement that appeared in the Financial Times of November 9, 1978, among the managers of the Syndicated Government of Saudi Arabia, 325 million signed on October 25, 1978, in favour of SAUDI-OGER LTD.

## UK COMPANY NEWS

# John Beales moves into loss and omits interim

FOLLOWING a sharp downturn in sales and profits in the first quarter of last year, John Beales Associated Companies, manufacturer of Marathon clothing, suffered a firm turnaround to a loss of £580,000 in the six months to September 18, 1979 against a surplus last time of £279,000. Turnover for the period fell from £9.1m to £7.8m.

The immediate prospect is not encouraging, says Mr. G. H. Bignall, chairman. He does not foresee a return to profitability in the second half.

Although there was some improvement in the first quarter, trading losses continued and the situation became substantially worse during the June-September quarter, when continued inability to fill productive capacity was combined with a further erosion of margins.

The Newquay factory has been closed and production machinery transferred to Launceston.

Measures have been announced to improve the efficiency of the cut and sew operations by centralising cutting and production control, and to strengthen the marketing function.

But the chairman warns that the full benefits of the reorganisation are not expected to be reflected for some months. Future prosperity will depend on a real expansion of sales and production for autumn 1980. This would be enhanced by restoration of margins, but that depends on High Street sales, which have been difficult.

## comment

It has been a difficult period for textile manufacturers, but few companies have produced figures as unfortunate as the ones from John Beales, where a drop of 11m brought the group into a half-time loss of £580,000. The awful showing was caused by severely eroded margins and shrinking demand for the group's knitwear and underwear products. Some of the difficulty arises out of the firm's close association with Marks and Spencer, which it supplies with two-thirds of its output. The bad news was worsened by the passing of an interim dividend and a prediction from the Board that "future prosperity will depend upon a real expansion of sales and production for autumn 1980." The spectre of another 18 months of loss before any turning point seems very possible. The company is trying to reorganise by closing its Newquay cut-and-sew factory and by centralising its operations in

Nottingham. But the market was not "encouraged" and sent the already low share price down to 26p where the market capitalisation is close to £1m.

# 29% growth for Black Arrow

PROGRESS HAS been maintained at Black Arrow Group in the half year to September 30, 1979, with pre-tax profits ahead by 29 per cent from £171,000 to £220,000. Turnover, on continuing operations, rose 14 per cent to £3.43m.

And Mr. Arnold Edward, the chairman, anticipates that the full year's figures will show a meaningful improvement over 1978-79, when profits reached £453,000.

Turnover for the half year was split between—Leasing £0.9m (£0.85m), office furniture £1.5m (£1.73m) and electrical appliances £0.53m (£0.43m). These continued operations accounted for £3.43m last time.

After tax of £25,000 (£28,000) earnings per 50p share improved from 2.2p to 2.5p. The interim dividend is stepped up from 0.7p to 0.9p net—the previous total was 2.2p.

There was an extraordinary profit of £26,000 (nil) for the six months arising on the disposal of the freehold property at Carleton Dividends amount to £50,000 (£48,000) leaving the retained surplus up £80,000 at £162,000.

# The British & Commonwealth Shipping Company Limited

## Interim Report 1979

### RESULTS

The profit before taxation for the six months to 30th June, 1979 amounts to £13,625,000 compared with £13,270,000 for the first half-year of 1978. The overall result is largely in line with our expectations save for the sharp downturn in the air transport activity, which arises mainly from the difficulties being experienced by our fixed wing interests where various adverse factors have combined against us.

### DIVIDENDS

The Directors have declared an interim dividend of 5.5p per ordinary stock unit of 50p in respect of the year ending 31st December, 1979 (1978—4.75p). This dividend will be payable on 8th January, 1980 to Stockholders registered at the close of business on 7th December, 1979.

### OUTLOOK

Whilst it is impossible to forecast at this stage such unknowns as the strength or otherwise of sterling during the remainder of the year, present indications suggest that the profit before taxation for the second half-year will approximate to that of the first half of 1979.

In this event the Directors would hope to be able to recommend a final dividend for the year of 7p per ordinary stock unit (1978—5.8378p).

## Group Profit for the six months ended 30th June 1979 (unaudited)

	6 months to 30 June 1979	1978 31 Dec 1978	Actual year to 31 Dec 1978
Turnover	£134,800	£121,500	£256,100
Profit from shipping, aviation and other activities	16,717	16,536	33,320
Depreciation	8,021	7,751	17,552
Operating Profit	8,696	8,785	15,768
Dividends and interest receivable	4,829	4,351	10,343
Interest payable	13,525	13,136	26,611
	4,663	3,796	8,281
Share of profits, less losses, of associated companies	8,862	9,340	18,330
	4,763	3,930	10,545
Share of an exceptional currency loan loss of an associated company	13,625	13,270	28,875
Profit before Taxation	13,625	13,270	26,589
Taxation	4,275	4,527	9,822
Group	2,158	2,002	5,049
Associated companies	6,433	6,529	14,871
Profit after Taxation	7,192	6,741	11,718
Minority Interests	1,543	1,484	3,245
Profit attributable to The British and Commonwealth Shipping Company Limited before Extraordinary Items	5,649	5,257	8,473
Earnings per Ordinary Stock Unit of 50p	17.4p	16.2p	26.2p
Earnings per Ordinary Stock Unit of 50p adjusted to exclude exceptional currency loan loss of an associated company	17.4p	16.2p	33.2p

### Notes

1. The analysis of operating profit by activities appears below. Certain 1978 figures have been restated arising from a re-analysis of activities.

	6 months to 30 June 1979	1978 31 Dec 1978	Actual year to 31 Dec 1978
Shipping	1979	1978	1978
Air transport	138	5,000	5,000
Aviation support services	3,045	(1,200)	(1,150)
Leisure industry	1,593	1,127	10,592
Office equipment	275	43	4,302
Other activities	1,487	1,402	1,173
	1,082	1,322	1,057
Profit on sale of ships	7,648	8,710	17,117
Additional depreciation to write down floating supply base ship to estimated realisable value	1,048	75	901
	8,696	8,785	16,988

2. The charge for taxation for the six months ended 30th June, 1979 has been based on the estimated effective rate for the full year. No change has been made in the method of providing for deferred taxation.

15th November 1979



## Expansion ahead for Wankie

BY KENNETH MARSTON, MINING EDITOR

WHILE at long last the Zimbabwe-Rhodesia situation appears to be nearing a satisfactory settlement, more investment interest is likely to be shown in the territory's leading mining operation, the Anglo-American Corporation group's Wankie Colliery.

In his annual statement, which was written before the latest encouraging developments in the political situation, the Wankie chairman, Sir Keith Acutt, points to a major coal expansion programme, the capital cost of which will be "very much in excess of our present resources."

The expansion in capacity will be in preparation for the coal supplies required for a proposed new electric power station at the mine site. Part of Zimbabwe Rhodesia's power supplies have been purchased from Zambia's Kariba hydro-electric installation, but the expected growth in power usage in that country will reduce the supplies available to Zimbabwe Rhodesia and the new plant at Wankie is intended to make up this shortfall.

Meanwhile Wankie has enjoyed a good demand for its coke and Sir Keith reckons that the stage has been reached when the company should be able to restore full capacity production at its coking works. Overall, he anticipates a good demand for Wankie's products in the current year but points out that coal sales may continue to be affected by the abnormal strains under which the railways are working.

In the year to August 31, Wankie made a lower net profit of Rhs3.39m (£2.32m) compared with Rhs4.27m in the previous 12 months. The dividend total, however, was maintained at 13.38 cents per share.

While exchange controls remain in force for Zimbabwe Rhodesia issues, UK shareholders cannot receive their dividends which are held in blocked accounts in that country. But at 69p the shares of Wankie yield just under 10 per cent, a reasonable return for a group which could increase earnings this year—helped by the August coal price increase of 10 per cent—and despite the heavy capital expenditure that lies ahead.

## Hard times at Eldorado

CANADA'S state-owned uranium mining and processing group, Eldorado Nuclear, continues to live through hard times after the boom conditions it enjoyed last year. Following a bad third quarter it reports a loss for the past nine months of C\$1.3m (£220,500) which compares with a profit of C\$22.2m earned in the same period of 1978.

John Soganeh reports from Toronto that Eldorado has been hit by production shortfalls but that the company hopes that its full year results will show a recovery to a net profit, or a near break-even position.

Mr. Nicholas Ediger, the Eldorado president, points out that the record earnings achieved last year were part of a planned strategy to assist in the financing of the company's substantial capital expansion programme.

Eldorado then took advantage of a strong uranium market to make spot sales of its stocks at high prices, thus postponing the need for additional borrowings to meet the expansion programme costs.

This year, however, uranium concentrate sales have fallen in line with inadequate production. The shortfall in output is blamed partly on delays in government authorisations for the new production areas and partly on the continuing shortage of skilled underground workers.

Inevitably, Eldorado's working costs will remain high. Consequently a larger provision is being made for anticipated losses on certain 1980 uranium oxide deliveries under contracts which were made at the low prices that prevailed in the early 1970s.

### NO PROBE

The proposed acquisition by Lorne of Harrison and Sons is not to be referred to the Monopolies and Mergers Commission.

## Applied Computer jumps

INCLUDING a two months contribution from the recently acquired Computer Proof, pre-tax profits of Applied Computer Techniques (Holdings) for the six months to September 30, 1979 jumped 86.7 per cent to £208,000 on a 44.6 per cent increase in sales.

Expressing confidence in the future, Mr. Lindsay Bury, chairman, says prospects for the remainder of the current year are good and will be assisted by a full half year contribution from Computer Proof which is trading satisfactorily, and by the improved order position for the computer division.

First half earnings per 10p share are ahead from 3.85p to 6.7p and an interim dividend of 0.5p net is declared. Last year's total payment was 0.7p from profits of £372,000. ACT is an unquoted company, but 10 per cent of the capital was floated under the Stock Exchange's Rule 163(2) last March.

In his interim report, Mr. Bury says that the bureau division, is enjoying a period of record sales volume and profitability. Only contributing modestly in the first six months, the computer division now has record order books stretching into the second half of 1980.

The group's cash flow remains strong and matches the rate of expansion. In the immediate future, capital expenditure plans for the bureau and supplies divisions, together with the rapid build up of the micro division will make increasing demands on resources. However, the group's basic facilities and internally generated funds remain appropriate for the next stage of expansion.

## BAT extending U.S. coverage

Mardon Packaging International, which has just been taken fully under the wing of BAT Industries, plans to extend its thrust into the U.S. with the purchase of Pan American Industries, a St. Louis-based maker of flexible packaging materials for the food industry.

The deal, on which agreement in principle has been reached with Pan American's sole shareholder, Mr. Don Davenport, is due to be completed at the start of next year.

No price is being given for the purchase of the U.S. company, which achieved sales of \$9m (£4.3m) in its last financial year and has estimated net assets of \$1.2m.

But Mr. John Cornish, the chairman of Mardon, said it would give the UK company another leg in the U.S. flexible packaging market alongside Arnold Collophane of Florida and Boyertown of Pennsylvania.

Mardon became a full subsidiary of BAT earlier this month, when the latter bought out the 50 per cent interest held in the joint company by Imperial Group for nearly £88m.

With the acquisition of Pan American, Mardon would now have "national status" in the U.S. packaging sector, Mr. Cornish said.

## HOFFNUNG CLOSING WAREHOUSES IN AUSTRALIA

S. Hoffnung, the wholesaler and general merchant with large Australian interests, is to close down its Sydney and Brisbane warehouses.

The group explains that a realistic return on capital employed has not been earned for a few years in the wholesale division in Sydney and Brisbane and in the year to March 31, 1979, the trading activities of the complete wholesale division resulted in a substantial loss.

In the last accounts these losses were shown as £546,000. The warehouses will close with effect from December 31.

Hoffnung intends to preserve those sections of the merchandising activities which are profitable and do show a worthwhile return—mainly jewellery, clocks and watches, glass, china and fancy goods and lines in which Hoffnung has an exclusive position in Australia.

In future, these activities will be with the wholly-owned agency subsidiary Tallerman and Co. Pty. operating throughout Australia.

Hoffnung's Melbourne only carries the above lines of merchandise and therefore is being merged in its entirety with Tallerman.

The group warns that although there will be extraordinary losses of a material amount for the current year resulting from the closure programme, it is expected that even after incurring these losses the profits before tax for the current year of the Australian group will show an improvement in dollar terms on those for the year ending March 31, 1979.

The group explains that the position of its general wholesaling activities in recent years has been eroded by the growth of multiple stores and by the emergence of co-operative wholesalers servicing the independent retailers who were the main customers of the wholesale division.

## PENTOS RAISES STAKE IN ELLIOTT PETERBOROUGH

Pentos has added further to its stake in Elliott of Peterborough, the system building specialist and contractor, and now holds 18.2 per cent of the equity.

The total holding of Pentos, whose interests range from garden and leisure products to construction, is now 2.4m shares; it began buying Elliott shares a year ago.

Mr. Terry Maher, the chairman of Pentos, said the company had been continuing its policy of adding to its holding in Elliott when shares became available.

As for the possibility of a later bid, he added: "We've said before that we don't have the intention of making a bid and that has not changed." Also holding a major stake in Elliott is the M & G Group, which holds 10.2 per cent through Barclays Nominees.

## UNITED RUBBER AND COFFEE

The directors of United Rubber and Coffee Plantations (1932) have become aware that a non-member is offering to pay 5p per ordinary share in the company for up to 50,000 shares.

The directors say they know of nothing that, in their opinion, justifies that price and neither they nor their associates intend to sell any of their shares. The directors do not want shareholders and the public to gain the wrong impression of the value of the company's shares. The issued capital is 1,538,110 shares.

## WADHAM STRINGER

Wadham Stringer is to pay a further £250,000 in cash and to issue a further 555,546 ordinary shares resulting from the takeover of Shetland Boats.

## BICC expands electronics side with £8m purchase

BY ELAINE WILLIAMS

BICC, the cables and electrical products group, has taken over Vero Electronics, a private electronics component company, for £8.1m.

The acquisition is part of BICC's long-term plans to move further into the electronics field, and the company has hinted that it will be looking for further investments in electronics although it could not say how quickly such commitments could be made.

BICC has already acquired two companies which it considers to be important for its overall plans. These are Derby Automation Consultants and Transmition, which specialise in communications, telemetry and electronic controls systems for the mining industry.

Vero Electronics, which makes circuit boards and cabinets, in which electronics systems are built and housed, is seen by the company as complementary to the present activities of its industrial products group.

Vero has four manufacturing sites in the UK based near Southampton, and two subsidiaries in West Germany and the U.S. also have manufacturing facilities. Also it distributes its products in France.

Pre-tax profits for Vero and its subsidiaries, which include Vero Precision Engineering, a specialised machine tool manufacturer, were £570,000 for the year ended December 31, 1978. Net book value of the assets was £4.19m.

Vero employing over 1,000, will form part of BICC industrial products, and Mr. Michael Julien, BICC's finance director, said that the acquisition would double the involvement of this part of the group. Presently about 15 per cent of the industrial products group is in electronics.

Mr. Julien said that BICC would concentrate on serving the electronics industry and any other industries which used electronics systems rather than moving into mainstream electronics systems. The company would also chose the areas it attacked very carefully, staying in professional and industrial fields such as process control.

### SHARE STAKES

J. E. England and Sons (Wellington)—Walter Duncan and Goodricke has bought 50,000 shares making holding 605,000 (13.1 per cent). Edward Jones (Contractors)—Beneficial interests. Directors are as follows: D. G. Jones, 300,000 shares, P. Ellis Jones

15,242. J. R. A. Nottingham 300,000. Automotive Products—The Emmott Foundation has an interest in 2,820,000 shares (5.01 per cent).

Alisa Investment Trust—Cornhill Insurance Company has acquired 72,500 shares making holding 1,317,038 (19.21 per cent).

Eibar Industrial—Tanks Consolidated Investments and subsidiaries have increased interest to 2,340,502 shares (71.87 per cent).

MFI Furniture Group—Some 20,000 shares have been allotted to D. R. Hughes and 10,000 shares have been allotted to E. W. Lea. D. Seabright has sold 28,600 shares and J. W. Seabright has sold 6,600 shares, on behalf of

CHILEAN OFFER FOR 'FAGS' A Chilean company controlled by one of the country's leading businessmen, Mr. Androniko Luksis, has agreed to pay around £1.6m for 43.8 per cent of the voting rights held in Antofagasta (Chile) and Bolivia Railway Company.

The company, Turismo e Inmobiliaria Rio-Bio SA, will then make an offer for the rest of the shares, assuming the present deal is not referred to Britain's Monopolies Commission.

Turismo, which already owns 2 per cent of Antofagasta's voting rights, plans to pay 4p for each £1 nominal of ordinary stock and 50p for each £1 nominal of preference stock. A full bid, to be made at the same price, would value the company at around £3.6m.

Turismo is part of one of Chile's leading conglomerates, the Luksis group, which has interests in mining, real estate and finance. It has agreed to buy the interests in Antofagasta held by LET Investments with 15.3 per cent of the voting rights. Deltac Group (22.3 per cent) and the Zurich-based Societe Internationale de Finance (6.1 per cent).

Other major shareholders of Antofagasta which are not included in the present agreement include the Australian-controlled Brieries Investments, which owns over 14 per cent of the voting rights, and Danac Investments with 1.3 per cent. LET and Deltac made a lower bid for Antofagasta in 1977 which was rejected.

Antofagasta's shares picked up sharply on the news of the deal, with the ordinary adding 55 to

£41 and the 5 per cent preference up by 27 to £49. Both classes of stock are quoted in £100 units.

Turismo, which is mainly a real estate company, will make its full offer through Bank of America International and Barclays Merchant Bank. Antofagasta's chairman, Mr. Gilbert Stone, said his company's reply would be sent out in a few weeks, once it had fully considered the situation. Antofagasta is being advised by Rea Brothers.

### SANDEMAN SUSPENDED

George G. Sandeman's listing has been temporarily suspended at company's request, pending an announcement.

At the suspension price of 85p, the port and sherry company's market capitalisation is £9.6m. The company declined to comment on the reason for suspension.

### VAN LEER (UK)

Van Leer (UK), packaging manufacturer and part of Van Leer BV, of the Netherlands, industrial drum maker, has acquired for an undisclosed amount Parsons Brothers of Hull. Parsons makes lightweight closures in metal and plastic for tins and drums.

### SPAIN

November 15	Price	%	+ or -
Aelard	102		
Banco Bilbao	200		
Banco Central	214		-4
Banco Exterior	250		
Banco Hispano	204		
Banco Ind. Cat.	137		-1
Banco Medici	151		
Banco Santander	206		+3
Banco Urquijo	205		
Banco Vizcaya	200		-2
Banco Zaragoza	200		
Dragados	103		-2
Espanola Zinc	60		-1.3
Secsa	50		-0.8
Gal. Preciosos	38		-1
Hidrola	65.7		-0.8
Iberduero	122		-1
Petrolas	60.7		
Petrolbar	78		
Sogefia	122		-0.5
Telefonos	66.2		-0.8
Union Elect.	66.2		-0.8

### BRAZIL

November 14	Cruz	%	+ or -
Acessa	1.28		-0.10
Banco Brasil	2.20		-0.26
Banco Itaú	1.43		
Belgo. Min.	2.16		+0.06
Lojas Amer.	2.55		+0.06
Petrobras PP	1.73		+0.01
Pinhal	1.47		
Souza Cruz	3.35		+0.03
Unio PE	5.80		+0.15
Vale Rio Doce	2.85		+0.15
Turnover: Cr.280m.			
Source: Rio de Janeiro SE.			

# BRANDENBURG GDR

## friday 5th october 11.30a.m.

It was with pride that on Friday 5th October the management of Danieli & C. attended the first cast at the steelworks which they have built for Stahl und Walzwerk of Brandenburg. The first cast was made after only 29 months from order and more than two months prior to the date originally scheduled. This success demonstrates the technical capacity, involvement and adaptability to working and other prevailing conditions of the Italian industry and its capability of obtaining results of the highest calibre throughout the world.

Danieli would like to thank their partners who, under the guidance of Danieli Engineering, have given their most valuable contribution in the realisation of the works: CEA—CMB—PETROCHEMICAL—TIBB—IMSA—ASEA—ITALDECOS.

### characteristics of the SWB steelworks:

Production capacity : 500,000 tons per year  
Cost of project : US Doll. 240 million  
Type of supply : "turn key"

When designing and building the Brandenburg steelworks all the concepts which have brought about the evolution of the electric steelworks as compared to traditional works were taken into consideration with particular emphasis on the preservation and protection of the environment. The entire works has been designed with as much noise reduction as possible in mind. The use of large, ultra high powered electric arc furnaces with water cooled panels and continuous feeding of pellets to increase their output. The highly automated continuous casting machines and the computerised production are all part of this.

### main DANIELI plants in the world

AUSTRIA	LEBANON
BENELUX	SAUDI ARABIA
GDR	KENYA
GREAT BRITAIN	LIBYA
GREECE	SOUTH AFRICA
FRANCE	BURMA
ITALY	MALAYSIA
PORTUGAL	THAILAND
SCANDINAVIA	TAIWAN
SPAIN	BRAZIL
SWITZERLAND	COLOMBIA
WEST GERMANY	MEXICO
USSR	VENEZUELA
YUGOSLAVIA	CANADA
JORDAN	USA

 **DANIELI** — FRIULI IN THE WORLD

Danieli & C. 33042 Buttrio (Udine) Italy - tel. 0432-674034/telex 450022



هكذا من الفضل



## Sharp rise in third quarter at SKF

BY VICTOR KAYETZ IN STOCKHOLM

THE SWEDISH engineering concern, SKF, enjoyed continued good demand during the third quarter for its bearings, steel cutting tools and other product groups, and turned in nine-month pre-tax profits of SKr 314m (\$74m) against SKr 98m. Much of the improvement over January-September, 1978 arose from relatively lower production and administration costs compared with sales revenue.

The nine-month pre-tax earnings represent SKr 9.45 per cent company share, up from SKr 1.95. Turnover rose by 16 per cent to SKr 8,038m (\$1,885m). The cost of goods sold plus the expenses of selling, administration and development

totalled 88.9 per cent of sales during the period, down from 91.2 per cent, and accounted for roughly SKr 185m of the SKr 275m growth in operating earnings before depreciation, which were SKr 945m.

SKF, which is the world's largest maker of bearings, showed a pre-tax profit during the third quarter of SKr 77m against SKr 15m in the same period of 1978.

For 1979 as a whole, the group earned SKr 207m on turnover of SKr 9,538m. The nine-month report provides no forecast for the year, but in August SKF indicated in its half-year report that pre-tax profit was expected to exceed SKr 361m.

Counting internal deliveries, nine-month sales in the rolling

bearings sector rose by slightly more than 12 per cent to SKr 5,976m, accounting for 69.7 per cent of turnover. Bearings contributed SKr 200m towards group pre-tax earnings, up from SKr 121m.

Steel sector sales were up nearly 21 per cent to SKr 1,283m for January-September, yielding a pre-tax profit of SKr 38m against an equally large loss.

Cutting tools increased their sales by more than 8 per cent to SKr 385m, and nearly doubled their earnings to SKr 41m. Other products, whose turnover jumped by 25 per cent to SKr 930m, made a pre-tax profit of SKr 37m against a loss of SKr 9m for the first nine months of 1978.

SKF's capital expenditure

dropped from SKr 255m to SKr 244m. The group's net financial expenses rose from SKr 246m to SKr 287m, and represented an unchanged 3.6 per cent of turnover.

FURTHER U.S. expansion is proposed by Electrolux of Sweden, which is to buy the linen-service division of Blessing Corporation for \$4.7m. The purchase is expected to be completed on November 20.

Electrolux is at present negotiating the purchase of Tappan Corporation, a manufacturer of micro-wave ovens, for \$55.8m. However, this deal has run into problems with the FTC, which has requested "additional information."

REORGANISATION measures at Dollfus-Mieg, the French textile group, have been translated into a sharp improvement in the group's financial position both at the level of sales and of profits.

In the first half of this year, the company produced a net profit of FFf 37.4m (\$8.9m), against a loss of FFf 8.2m last year. The profit was on a turnover of FFf 2.3bn compared with FFf 1.9bn in 1978.

The turnover increase falls to 11.8 per cent when measured on a comparable basis which takes into account the restructuring of the business. Growth, however, has been quite strong, mainly attributable to rises in prices, better market conditions and a reorientation of the company towards higher value products.

The depreciation charge has also risen this year, going up to FFf 67.4m in the first six months, against FFf 58.5m in the same period of 1978.

## Wintrust Securities Limited

Merchant Bankers

- 1 Services to exporters and international merchants including Documentary credits, Documentary collections, Bill discounting, Credit information, Remittances, Financing;
- 2 Finance for production and service industries;
- 3 Corporate finance;
- 4 Investment services;
- 5 Safe custody of securities

Imperial House  
Dominion Street  
London EC2M 2SA  
Telephone:  
01-606 9411  
Telex: 885493.

## Hintons Interim Results

28 Weeks ended 15th September 1979 (unaudited)

	28 weeks to 15 September 1979	52 weeks to 3 March '79
Sales (excluding VAT)	£'000 38,471	£'000 33,669
Profit before Taxation	403	852
Profit after Taxation	242	596
Earnings per share	4.40p	10.85p
Interim Dividend per share	1.80p	1.60p

### Trading Results and Prospects

- \* Group sales up 14.3% representing a 5% volume increase.
- \* Poor weather, the initial cost of obtaining increased market share and additional depreciation on recent capital investment have reduced profits in the short term.
- \* Through substantial investment in the Company Plan as outlined in last year's review, we consider the potential for long term improved profitability to be considerable.
- \* Interim Dividend increased to 1.80p (1.60p - 1978).
- \* Six supermarket stores re-merchandised so far this year and by Easter 1980 half the stores will be operating revised systems; as the proportion of stores operating common systems increases so will the benefits arising.
- \* 6 new Max Discount stores were purchased in August and it is anticipated there will be a total of at least 19 stores operating under this, the Division's new trading name, by the year end.
- \* Off-Licences Division has made steady progress. A further outlet will be opened before the year end and more are actively being sought.
- \* During the last 6 months considerable emphasis has been placed on investment and development of computerised systems for management services, and will continue, in order to position the company ready for the 1980's.

## Hintons

If you would like a copy of our Interim Report please write to  
The Company Secretary,  
Amos Hinton & Sons Limited, at  
P.O. Box 24, Master Road, Thornaby,  
Stockton-on-Tees, Cleveland TS17 0BD.

### ITALIAN TEXTILE INDUSTRY

## State outlines restructuring plan

BY RUPERT CORNWELL IN ROME

THE ITALIAN Government intends to make the formation of any new banking consortia to rescue troubled fibre groups conditional on their acceptance of an overall plan for the restructuring of the industry.

This was made clear by Sig. Siro Lombardini, the Minister for State Participations, when outlining to a committee of the National Assembly his scheme to restore the sector to health. He coupled it with a warning to Montedison, the country's largest chemical company, that it could not as it wished merely wash its hands of its loss-making fibres subsidiary Montefibre.

According to Sig. Lombardini, rationalisation would involve Montedison concentrating on

polyesters, Anic (the chemicals offshoot of the ENI energy group) on acrylic fibres, and Sna Viscosa on polyamide and cellulose fibres.

Although the results of the three companies are likely to show reduced losses this year, thanks to higher output and prices, both Sna and Montefibre are pressing for consortia to provide new working capital and take on part of their enormous debts.

Sig. Lombardini also declared that Anic would be responsible for restructuring the chemical complex at Ottana in Central Sardinia, recently estimated to be losing 60bn (\$72m) a year.

Both he and Sig. Pietro Sette, president of IRI, the State con-

glomerate which controls Alfa Romeo, confirmed that although talks were still continuing to find another manufacturer to collaborate with Alfa, control would remain with IRI.

Meanwhile, Sig. Ettore Massaccesi, president of Alfa, is sounding out the possibility of constructing a new plant in the south for the company's Alfased division.

Alitalia, the State airline which is also a subsidiary of IRI, for its part is expecting a loss this year following a series of strikes, troubles connected with the DC-10 aircraft and a sharp increase in the cost of jet fuel. However, the deficit is likely to be well short of the L26bn feared earlier in the year.

Deutsche Werft (HDW), remains a problem child. The company, which is one of the Federal Republic's leading ship-building concerns, is still being hit by the shipping slump.

It is cold comfort to say that other German shipbuilders are in the same position. HDW's turnover sank by 30 per cent to DM 1,048m in 1978-79, and its order situation is so serious that employment for its labour force is fully covered only until early in 1980.

At Peine-Salzgitter, on the other hand, turnover increased by 8.7 per cent to DM 2,455m, while production rose from the previous business year's 3.9m tonnes of crude steel to 4.3m tonnes. Capacity, reckoned to be 7m tonnes of crude steel annually, remained heavily under-utilised at 60 per cent.

## Increase in profits at Dollfus-Mieg

By Terry Dodsworth in Paris

REORGANISATION measures at Dollfus-Mieg, the French textile group, have been translated into a sharp improvement in the group's financial position both at the level of sales and of profits.

In the first half of this year, the company produced a net profit of FFf 37.4m (\$8.9m), against a loss of FFf 8.2m last year. The profit was on a turnover of FFf 2.3bn compared with FFf 1.9bn in 1978.

The turnover increase falls to 11.8 per cent when measured on a comparable basis which takes into account the restructuring of the business. Growth, however, has been quite strong, mainly attributable to rises in prices, better market conditions and a reorientation of the company towards higher value products.

The depreciation charge has also risen this year, going up to FFf 67.4m in the first six months, against FFf 58.5m in the same period of 1978.

At the company level, Dollfus is still in there, with the deficit rising from FFf 400,000 for the first six months of 1978 to FFf 3.6m in the same period this year. The company says, however, that this figure is not greatly significant because of the variations in receipts and charges of the holding company in the course of the year.

In 1978, Dollfus embarked on a reorganisation plan which reduced its workforce from about 16,000 to 15,000. Having suffered from the increase in textile imports and the emergence of producers in the developing world, it has been aiming to concentrate its activities on higher quality products.

## ANGLOVAAL GROUP

### DECLARATION OF PREFERENCE DIVIDENDS

DIVIDENDS HAVE BEEN DECLARED payable to holders of preference shares registered in the books of the under-mentioned companies at the close of business on 30 November 1979. The dividends are declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 3 December 1979, or such other date as set out in the conditions subject to which the dividends are paid. These conditions can be inspected at the registered office or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 28 December 1979. The transfer books and registers of members of the companies will be closed from 1 to 7 December 1979, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

Name of company	Class of share	Dividend number	Amount per share cents
Anglo-Transvaal Consolidated Investment Company, Limited	5% Cumulative redeemable preference	65	5
Anglo-Transvaal Consolidated Investment Company, Limited	5% Cumulative redeemable preference	64	5
Anglo-Transvaal Consolidated Investment Company, Limited	8% Redeemable cumulative preference	15	4

By order of the boards  
Anglo-Transvaal Consolidated Investment Company, Limited  
Secretaries  
per: E. G. D. Gordon  
Registered Office:  
Anglovaal House  
56 Main Street  
Johannesburg 2001  
London Secretaries:  
Anglo-Transvaal Trustees Limited  
205 Regent Street  
London W1R 8ST  
15 November 1979

## Spain to buy out U.S. stake in Enpetrol

BY ROBERT GRAHAM IN MADRID

NEGOTIATIONS are at an advanced stage for the Spanish state holding company INI to buy out the Chevron-Texaco group's share in the country's largest refining organisation, Enpetrol. INI is offering some \$75m for the latter's 22 per cent stake.

Texaco has had a long association with Spain. During the Civil War, it was one of the

companies to give direct support to General Franco by supplying the Nationalists with crude. The American group is pulling back as part of a strategy to concentrate all its refining activity within the U.S.

Earlier this year, Gulf Oil sold off its 33 per cent stake in another Spanish refinery, Petronor, for similar reasons. Marathon, which has a small stake in another refining group,

Petroliber, is also said to be contemplating a sale of its Spanish refining interests.

An important element in the agreement is a major supply contract. Chevron-Texaco is being asked to supply Enpetrol with 4.5m tonnes of crude oil a year for three years. On the assumption that the purchase will be approved, INI will then control 88 per cent on Enpetrol's equity.

## Allianz group in bank deal

By Our Financial Staff

ALLIANZ, the West German insurance group, is indirectly increasing its shareholding in the Frankfurt private bank, Georg Hauck.

As associate company of Allianz, the 40 per cent owned Wuestenrot Lebensversicherung, is to purchase 10 per cent of Georg Hauck. At the same time, the bank's capital and reserves are to be increased by DM9.5m to DM 34.5m.

Hauck's recent trading experience has been depressed. It has had to make considerable write-downs in its share portfolio and operating results have declined.

## Kone forecasts downturn in earnings for this year

BY LANCE KEYWORTH IN HELSINKI

THE FINNISH multinational lift and materials handling company, Kone Corporation, forecasts an unsatisfactory financial result for the current year, although consolidated net sales are expected to increase to FMk 1,655m (\$434m) compared with FMk 1,448m in 1978.

Foreign exchange fluctuations have had an adverse effect on the company's operations in the past few months.

Turnover in the first eight months of the year increased by 12.3 per cent to FMk 924m compared with January-August

1978. The increase in the lift and materials handling group was 20 per cent to FMk 610m, partly due to Kone's takeover of the British company, Maryat and Scott, in May this year.

The inflow of new orders in the first two-thirds of this year shows little change for the lift group, but a distinct improvement for the Kone materials handling engineering group. The company's consolidated order book at the end of August stood at FMk 1,180m, an increase of 10.5 per cent on the position a year earlier.

THE SWISS chemicals group Ciba-Geigy has acquired the Brazilian company Colmeina Comercio e Industria Quimica of Sao Paulo. A market leader in Brazil in floor cleaning agents and disinfectants, Colmeina Comercio has annual sales equal to some \$20m. The company will form part of Ciba-Geigy's Airwick (household products) division.

THE SWISS watch industry concern Schweizerische Gesellschaft fuer Uhrenindustrie (SGUH) of Bienne is to take over its U.S. agent, Norman Morris Corporation of New

## Pernod Ricard pays more

By Our Financial Staff

FRENCH drinks group Pernod Ricard proposes to increase its dividend interim to FFf 6.30 a share from the FFf 5 paid in 1978.

This is the second time in less than a year that shareholders in Pernod have received a higher dividend. For 1978 as a whole the payment was increased to FFf 11 a share from FFf 10 in 1977.

The dividend increase comes against a background of rising profits for the company, which is best known for its range of aperitifs. Over the first six months of 1979 profits rose by 29 per cent to FFf 189m at the operating level, with net earnings improving by a similar percentage.

When last month announcing this improved trading, Pernod pointed to the removal of price controls within the French drinks industry.

## Sulzer to make convertible bond issue

BY JOHN WICKS IN ZURICH

THE SWISS engineering concern, Sulzer Brothers, is to offer for subscription SwFr 100m (\$60m) worth of convertible bonds with a 10-year maturity form November 22 to November 28. These will bear a 4 per cent coupon and will be offered at par by a banking consortium led by Swiss Bank Corporation.

The proceeds will go towards the partial refinancing and redemption of a SwFr 120m convertible issue floated at 6 1/2 per cent in 1975, originally with a maturity of 1985. The new bonds, obtainable by conversion or cash payment, will be convertible from January 3, 1980 onwards.

Bonds with a nominal value of SwFr 400 will be convertible into participation certificates of the Winterthur-based company with a nominal value of SwFr 1,000 on payment of a conversion price of SwFr 400.

THE NET value of publicly-

issued bonds and shares on the Swiss capital market this year will be some SwFr 4,770m (\$2,890m) according to estimates published by Swiss Bank Corporation. This figure would be substantially higher than the SwFr 3,086m (\$1,886m) recorded for 1978.

Of the estimated total for 1979, a net SwFr 2,030m (\$1,230m) will be accounted for by foreign bond issues in Switzerland, the difference between an actual new-money total of SwFr 5,030m and redemptions of SwFr 3bn. This compares with a net sum of only SwFr 1,380m in calendar 1978. The remaining SwFr 2,740m is accounted for by domestic bond and share issues, up from SwFr 1,680m.

The bank estimates the value, before refinancing of private placement notes at SwFr 11bn

at a press conference in Zurich Herr F. Schmitz, Swiss Bank's managing director, said that the bank should show a rather higher profit figure for 1979 than last year. In 1978, the net profit dropped by 6 per cent to SwFr 223.2m. Figures for the first 10 months pointed to a more favourable result, he said.

THE SWISS chemicals group Ciba-Geigy has acquired the Brazilian company Colmeina Comercio e Industria Quimica of Sao Paulo. A market leader in Brazil in floor cleaning agents and disinfectants, Colmeina Comercio has annual sales equal to some \$20m. The company will form part of Ciba-Geigy's Airwick (household products) division.

THE SWISS watch industry concern Schweizerische Gesellschaft fuer Uhrenindustrie (SGUH) of Bienne is to take over its U.S. agent, Norman Morris Corporation of New

## The Tokai Bank Ltd

Negotiable Floating Rate U.S. Dollar  
Certificates of Deposit  
Series B Maturity date  
17 November 1980



In accordance with the provisions of the Certificate of Deposit notice is hereby given that for the six month period from 16 November 1979 to 16 May 1980 the Certificates will carry an Interest Rate of 15 1/4 % per annum.

Agent Bank  
The Chase Manhattan Bank, N.A.,  
London

The January 1980 issue of

## THE BANKER

will include

### 'THE PROSPECTS FOR THE EUROMARKETS IN 1980'

- \* How will the Euromarkets settle down after the upheavals of 79?
- \* How to make rescheduling more efficient.
- \* The British banks in the Euro-Currencies. Credits & Bond markets after UK exchange controls abolition.
- \* The rapid growth of the Euro-DM markets.
- \* The American banks abroad.
- \* Who are the leading banks in the Euro-Currencies. Credits & Bond markets.

For full information about advertising and the details of the editorial content, contact Robert Piper or Christina Yeo at:  
THE BANKER,  
Minster House, Arthur Street, London EC4R 9AX,  
01-623 1211  
Telex 8814734



# INTERNATIONAL COMPANIES and FINANCE

## Modest increase in net profit at Taisei Corporation

BY RICHARD C. HANSON IN TOKYO

TAISEI Corporation, one of Japan's leading construction companies, has reported a small increase in net profit of 3.3 per cent in the half-year ended September 30 to ¥3,520bn (\$140.5m) on a 1.3 per cent rise in revenues to ¥281.3bn. The company showed declines in civil engineering and real estate business, and has had to absorb extra costs of moving headquarters while revenues from sales of securities have declined.

## African Oxygen growth slowed by higher costs

BY JIM JONES IN JOHANNESBURG

AFRICAN OXYGEN, the 60 per cent-owned South African subsidiary of BOC International, experienced difficulty in maintaining margins because of inflationary cost increases in the year to September 30, 1979. Turnover increased 14 per cent to R153.6m from R134.6m while trading profit advanced only 6.6 per cent to R23.1m against R21.7m. Despite cost problems, the directors are confident of the future and from attributable earnings per share of 43.05

## Advance by Israeli papermaker

BY L. DANIEL IN TEL AVIV

NET PROFITS at American-Israeli Papermills — Israel's large paper producer, reports that its net profit rose to IL115.8m (some \$4m) in the second quarter of the current fiscal year, from IL46.7m in the same period of 1978. Sales increased less quickly, to IL546.7m (\$18m) from IL300.6m. Earnings per share came to IL0.86, compared with IL0.88.

## Middle East order for Medishield

Medishield has won medical equipment orders from the Middle East totalling £750,000. These include a £370,000 order from the Kuwait Ministry of Health for anaesthesia equip-

## Brambles offers A\$142m for merger with Acnil

BY JAMES FORTH IN SYDNEY

BRAMBLES INDUSTRIES, the Australian transport group, is to make a A\$142m (US\$158m) agreed bid for the building products group Acnil. The directors of both companies described the move as a merger rather than a takeover. The deal would be the largest industrial acquisition in Australia, and the combined group will rank in the top 25 largest companies with annual sales of some A\$400m, assets of more than A\$500m and a combined profit of more than A\$50m for 1978-79. Acnil and Brambles already have links at board level with Sir John Marks, the prominent New South Wales financier chairing both companies. Earlier this month, Acnil's directors advised shareholders that takeover talks were under way, and at last week's annual meeting Sir John said that two approaches had been received

and a third was expected. The only one which has come to light is the Brambles merger proposal, and Sir John said yesterday that the merger strategy arose out of Acnil's concern that a takeover offer was imminent. There could also have been concern that Brambles might receive a bid, as a comprehensive search of the company's 11,000-strong shareholders' register was made recently by an unidentified party. The merger will be achieved through an offer from Brambles on the basis of one Brambles share plus 20 cents cash for every two Acnil shares. Based on Brambles' closing market prices of A\$2 in Sydney yesterday, it values Acnil shares at A\$1.05 compared with Acnil's closing price of A\$1. Sir John said that there would be substantial reciprocal benefits arising from the combined use of the two companies' fixed assets. The merger would also facilitate development plans of both companies, and, in particular, provide a greater opportunity to exploit the potential of the Pacific Basin area. Acnil is to continue its negotiations for two acquisitions which Sir John initiated, one of which is a small Australian listed company which would add about A\$250m to group sales if successful. A proposed A\$16.2m convertible note issue by Acnil will be replaced by a A\$46m convertible note issue from Brambles on similar terms. The five-year notes will carry an interest rate of 12.5 per cent and a conversion price of A\$2. The issue will be underwritten by the investment bank Development Finance Corporation, which was founded by Sir John Marks, its current chairman.

## Hutchison Properties terms debated

By Philip Bowring in Hong Kong

MINORITY SHAREHOLDERS in Hutchison Properties are likely to have to wait till early next month to learn the terms of the offer from Hutchison Whampoa to acquire all the issued capital in its 71.7 per cent-owned subsidiary. The boards of the two companies announced on November 8 that discussions between them had commenced. Wardley, the merchant bankers, was appointed to advise the Hutchison Properties minority and Schroders and Chartered to advise Hutchison. It is thought that Hutchison will probably offer cash rather than shares for the minority. The price, it is thought, may be around HK\$20 a share, against the market peak of HK\$17.60 immediately before the announcement, and a low this year of HK\$9.45. The price in the market, which moved to HK\$20 after the announcement, however, has since strengthened to HK\$21, which level may be the upper limit of an offer from Hutchison, which in the past has taken such prices closely into account in such situations. This puts a value on the Hutchison Properties minority of up to some HK\$200m (US\$40m).

## Stocks and Holdings proposal

BY OUR SYDNEY CORRESPONDENT

STOCKS AND HOLDINGS, the property development group, is thinking of going a step further than other companies which have recently spun off property trust units for each shareholder. A similar offer would then be made to noteholders, pro rata to their holdings in accordance with their conversion right. The initial distribution rate was expected to be at least 9 per cent. Mr. Borough also told shareholders that verbal approval had been received for the public flotation of its subsidiary, Central Coast Exploration NL and the prospectus was expected to be registered before December. CANADIAN Imperial Bank of Commerce has taken on a back-up role to Australian merchant

bank Martin Corporation, with the purchase of a 40 per cent shareholding previously owned by the U.S. based, Wells Fargo Bank N.A. CIBC now holds 80 per cent of Martin Corporation (it bought 40 per cent in 1977 from United Dominions Trust of the UK) with the remaining 20 per cent held by Baring Brothers and Co. of the UK. The deal has been approved by the Foreign Investment Review Board. CIBC specialises in project finance, particularly resource projects, and is interested in development prospects in Australia. With assets of C\$44bn, CIBC is Canada's major bank.

## Japanese invest more overseas

TOKYO — Direct overseas investments by Japanese companies reached a record \$4,600bn in fiscal 1978 ended last March, 63.9 per cent up from the \$2,81bn the previous year, the International Trade and Industry Ministry said. Manufacturing industries accounted for 46.2 per cent of

the total, commerce and service industries for 43.4 per cent, and resource development industries for 10.4 per cent. Of the manufacturing industry investments, the Asian region accounted for 42.5 per cent, the Middle East and Africa for 20.8 per cent, North America 16.1 per cent, Latin America 10.8 per cent, Europe 7.9 per cent, and Oceania 2.2 per cent, it added. Reuter

## Earnings rise at Heiwa Real Estate

TOKYO — Japan's Heiwa Real Estate Company said yesterday that its parent company net profit in the first half-year ended September 30 rose 44.8 per cent to ¥439m (\$1.80m) from ¥303m the previous year. Sales increased 50.8 per cent to ¥2,920bn from ¥1,940bn. A company official said that the main reasons for the good business performance in the period were that the income from leasing buildings gained sharply. Per-share profit in the six months was ¥5.54, up from ¥3.92 in the like year-earlier period. Half-year dividend was ¥3 unchanged from the year before. AP-DJ

## BNP branch in Milan

Banque Nationale de Paris announces the opening of its Branch in Milan. BNP's growing interest in Italy was demonstrated in 1967 with the establishment of its first Representative Office in Milan, followed in 1973 by the opening of a further Office in Rome. BNP is therefore now able to participate more closely in the development of economic relations between France and Italy, which is one of France's most important trading partners. The new Branch offers the full range of banking services to French and multinational clients, and also to Italian companies whose activities in international markets would benefit from BNP's worldwide network.

The Representative Office of Banque Nationale de Paris in Rome will continue to provide services for control and southern Italy. The manager of the new Branch in Milan is Mr. Christian Fanchon at Via Marengo 4/6 20123 Milan. Tel: 345 2311 Telex 310641

## LOCAL AUTHORITY BONDS

Every Saturday the Financial Times publishes a table giving details of Local Authority Bonds on offer to the public.

For advertising details please ring Brian Kelaart 01-248 8000 Extn. 266

## FOOD PRICE MOVEMENTS

	November 15	Week ago	Month ago
<b>BACON</b>			
Danish A.1 per ton	1,220	1,220	1,220
British A.1 per ton	1,200	1,200	1,200
Ulster A.1 per ton	1,200	1,200	1,200
<b>BUTTER</b>			
NZ per 10 kg	13.60/13.77	13.60/13.77	13.20/13.57
English per 10 kg	18.07	17.67/18.02	17.87
Danish salted per 10 kg	18.75/19.06	18.35/18.65	18.35
<b>CHEESE</b>			
English cheddar	1,535.35	1,450/1,505	1,450
Irish cheddar	1,610		1,471.18
Danish cheddar	1,390	1,420	1,420
<b>EGGS</b>			
Home produced:			
Size 4	4.20/4.50	3.90/4.00	3.80/4.00
Size 2	4.80/5.20	4.25/4.65	4.40/4.50
<b>MEAT</b>			
Scottish killed sides ex-KKCF	60.0/65.0	60.0/65.0	60.0/65.0
Else forequarters	44.0/46.0	44.0/46.0	42.0/44.0
<b>LAMB</b>			
English	46.0/52.0	50.0/56.0	49.0/51.0
NZ FLS/FMS	48.0/52.0	51.0/52.0	47.0/52.0
<b>PORK</b>			
All weights	42.0/52.0	41.0/50.0	38.0/50.0
<b>POULTRY</b>			
Oven-ready chickens	37.0/40.0	36.0/40.0	38.0/48.0

\* London Egg Exchange price per 120 eggs. † Delivered 1-20 kg rindless blocks, delivered, per tonne.

## Wankie Colliery Company Limited

(Incorporated in Rhodesia)

REVIEW BY THE CHAIRMAN SIR KEITH ACUTT, K.B.E.

Shortly before the end of the year covered by the Report and Accounts we were able to announce that the Government had agreed to an increase of 10% in the price of our products which are within the scope of the Coal Price Agreement. The Coal Price Agreement was suspended in 1977 and, in the present circumstances, there are no tangible advantages to the Company in its restoration. The Agreement provides for a fixed return on the capital employed as defined and the recoupment of any deficiency of revenue in the following years by an increase in our selling prices. This, however, has not been possible in the past and once again in agreeing to an increase of 10%, the figure is lower than there is a marked change in the levels of demand and deliveries it is likely that we will have to make further approaches to Government. However, should this prove to be the case, we have agreed that it will not be before the end of 1979.

The effective date for the increases in prices which were granted was 1st August, 1979 and, therefore, the new prices were only applicable for one month of the financial year under review. The importance of gearing our production to demand has this year been appreciated by many of our customers and we have been able, with their co-operation, to enter a fairly steady programme for most of the year. The power stations, which have carried stocks, and the Railways, which have established an excellent liaison with the Company and the administrators of neighbouring systems, have been of great assistance. Without this our costs could not have been well contained in an inflationary period and we would not have been able to accept the moderate increase in prices which we have.

Shareholders were advised in March when the interim dividend was declared that it was proposed, so as to reflect the current cost of the removal of overburden at the opencast pits more accurately, to change the method of evaluating raw coal stocks from a calculated average to a last in first out (LIFO) basis and, in publishing the estimated profit for the first six months of the year, it was pointed out that by making this change the profit for the half year was some \$373 000 less than it would have been on the old basis. The Coal Price Agreement, however, stipulates that the average basis will apply in calculating the cost and the profit figures for submission to the Government for the implementation of any increase in price to recoup the deficiency in revenue. There is no doubt that the average method masks the current cost of removing the undulating and, in most cases, the increasing depth of overburden but, in view of the reinstatement of the Coal Price Agreement, it would be confusing to do anything other than to continue on the average basis and the accounts for the full year are, therefore, drawn up accordingly. When No. 4 Underground Colliery was closed it was thought that the demand for coal would increase fairly shortly and that we would have to re-open No. 4 Colliery at an early date. It was, therefore, decided not to continue to depreciate the plant and equipment in situ as this would be properly maintained during the period. Because of the indicated future demand and the fact that the plant and equipment now seems likely that this mine will remain closed for longer and that some of the equipment and plant could become obsolete with spares being unobtainable. In addition certain of the equipment would deteriorate notwithstanding careful maintenance procedures. These new circumstances have been acknowledged and an appropriate charge for depreciation on No. 4 Colliery assets has been introduced from 1st October, 1977 which was the date of closure. As a result of this, the profit from trading this year has been reduced by an exceptional amount of \$307 000 representing depreciation on these assets applicable to eleven months of last year.

The profit from trading before deducting the above amount was \$4 012 000. Had the depreciation been charged last year the trading profit that year would have been \$6 048 000. As the debentures have been fully repaid and we were not required to resort to temporary borrowing at any stage, our income from investments at \$683 000 was much higher

than last year. The total profit after taxation was \$3 388 000 and, after taking into account the profit brought forward from last year, an amount of \$4 276 000 was available for appropriation. A final dividend of 6 cents has been declared and this figure, with the interim dividend of 3 cents, makes a total of 9 cents for the year, a total payment of \$2 280 000. We have appropriated \$1 100 000 to Capital Reserve and the remaining profit of \$886 000 has been carried forward. Coal sales at 2 221 304 tonnes were disappointing but the sales of coke at 201 471 tonnes were most satisfactory. Coal sales were affected in the last few months by the seasonal pressures on the Railways and this has continued into the present financial year.

Coke demand, much of which was from the Northern Countries, was almost fully met from current production and from the stockpile which has been built up over several previous years. We have now reached the stage when it is likely that we will be able to restore the production at the cokeworks to its full capacity. The by-products, which include benzole, show a very satisfactory return and the output from this plant will increase when the coke production is restored. The oil crisis has directed the attention of everyone to the value of alternative fuels and we have joined in the nationwide effort to reduce our reliance on imported petroleum products. Clearly this in itself is not enough; long term planning is being closely undertaken and a full assessment of the plant and machinery which we have in operation is being carried out. A great deal of this equipment has, by force majeure, been in operation far beyond its normal economic life. When we are able to replace it, it may be possible in many areas, to do so with electrically driven equipment instead of using diesel power.

This country has been fortunate in having hydro-electric power available to augment its existing coal power stations but a proportion of the power requirements has for some time been met by purchasing some of Zambia's entitlement from the Kariba installation. It is expected that as the power usage in that country increases the availability from there will diminish and the Electricity Supply Commission has indicated in the Government's five year plan that it is giving priority to the reinstatement of the deferred construction at their thermal power station at the Colliery. The plant at this station will be installed in stages to generate 1 280 MW when fully commissioned. Consequently all operations at the Colliery will have to be geared accordingly but, although in the early years the increase in production of coal will be comparatively small, much of the required plant and equipment will have to be designed for the maximum output. This is receiving the close attention of our technical advisers and, while the capital cost is not yet quantifiable, it will be considerable and very much in excess of our present resources. We do not expect that much of this capital will be expended during the current financial year.

The demand for our products is likely to remain good but the Railways are working under abnormal strains and sales of coal may continue to be affected by this. A settlement of the dispute on the legality of the country has regrettably been prolonged. The wide acceptance in Zimbabwe Rhodesia of the Government of National Unity which implemented the principles laid down by successive British and other Governments and which was hailed by the British Government as "a new reality" has so far proved to be unproductive. The long delay since the Zimbabwe Rhodesia elections has not enhanced the chances of a settlement which could restore a stable community and create increased avenues for employment. This is vital to everyone in the country and the neighbouring territories. The disruption and misery caused by the war is very great indeed and my colleagues and I are grateful for the splendid services of our technical advisers and their staff, the General Manager and all the employees at the Colliery. In conclusion I am sure that you will join me in expressing our sympathy with all our employees and associates who have suffered the loss of their sons and close relatives.

The 56th Annual General Meeting of Members of Wankie Colliery Company Limited will be held at the registered office, 70 Jameson Avenue Central, Salisbury, on Monday, 10th December, 1979, at 10.00 am.

Copies of the annual report and accounts are obtainable from the London office of the Company, 30 Holborn Viaduct, EC1P 1AJ, and from the office of the UK Transfer Secretaries, Charter Consolidated Limited, P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ.



This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$25,000,000

Bergen Bank A/S

(Incorporated in the Kingdom of Norway with limited liability)

3

Floating Rate Capital Notes Due 1989

The following have agreed to subscribe or procure subscribers for the Notes:

- |  |  |
|--|--|
| Credit Suisse First Boston Limited                 | Bergen Bank A/S                                |
| Banque Nationale de Paris                          | Dresdner Bank Aktiengesellschaft               |
| Genossenschaftliche Zentralbank Aktiengesellschaft | Morgan Stanley International Limited           |
| Orion Bank Limited                                 | Union Bank of Switzerland (Securities) Limited |
| Scandinavian Bank Limited                          |  |

The issue price of the Notes is 100 per cent. The Notes have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Notes.

Interest is payable quarterly in February, May, August and November, the first payment being made in February 1980. Full particulars of Bergen Bank A/S and the Notes are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 30th November, 1979 from the brokers to the issue:

Strass, Turnbull & Co.,  
3 Moorgate Place,  
London EC2R 6HR

16th November, 1979

مكتبة القرآن



Companies and Markets **CURRENCIES, MONEY and GOLD****Sterling strong**

Sterling rose sharply on the news of an increase in Bank of England Minimum Lending Rate, closing at \$2.1430-2.1440, a rise of 3 cents on the day. Early trading was subdued with the pound falling to \$2.1035-2.1045, partly reflecting the dollar's firm undertone. After moving up to \$2.1150 before the announcement, sterling was in heavy demand when the rise in the pound was larger than expected. Dealing spreads became very wide, as the pound touched a peak of \$2.1450-2.1475, the highest level since October 22, the day before the abolition of exchange controls.

Light profit-taking pushed sterling back to \$2.1350-2.1360, before renewed buying from New York led to a further rise towards the close.

Forward discounts against the dollar widened as a reflection of the rise in Eurosterling interest rates and the strengthening of the pound. Domestic interest rates rose even more sharply however, leaving London interbank rates above the corresponding Euro-sterling levels.

Trade-weighted sterling index, as calculated by the Bank of England, rose to 89.9 from 87.7, after standing at 87.6 in the morning and 88.0 at noon.

The situation over Iran and the U.S. continued to undermine market confidence, but the dollar was firmer against most major currencies, with its index on Bank of England figures rising to 87.2 from 87.0.

The U.S. currency closed near its best level of the day against the Swiss franc at Sfr 1.6590, compared with Sfr 1.6480 on Wednesday, and also near its peak in terms of the yen at ¥246.80, compared with ¥243.40. The dollar rose to DM 1.7830 from DM 1.7800 against the D-mark, after touching high point of DM 1.7850.

PARIS—The dollar rose to

FFr 4.1940 from FFr 4.1800 against the French franc at the fixing. The French currency became the strongest member of the European Monetary System yesterday for the first time since the EMS began in March. The D-mark fell to FFr 2.3456 from FFr 2.3468. Outside the system, sterling rose to FFr 5.90 from FFr 5.8145, and continued to improve in the afternoon to FFr 5.9150.

AMSTERDAM—The dollar rose to Fl 1.9845 from Fl 1.9805 at the fixing, and sterling to Fl 4.2050 from Fl 4.1830. Within the EMS the D-mark and French franc gained ground against the guilder, with the German currency rising to Fl 1.1125 from Fl 1.1122.

FRANKFURT—The Bundesbank did not intervene when the dollar was fixed at DM 1.7825 against the D-mark, compared with DM 1.7823 previously. Trade-weighted index of the system, reflecting concern over the crisis between the U.S. and Iran. The pound rose sharply on the rise in Bank of England Minimum Lending Rate, climbing to DM 1.7830 by later afternoon, compared with DM 1.7800 at the fixing, and DM 1.7830 at Wednesday's fixing. EMS currencies were mixed, with the French franc rising to DM 4.2630 per 10 francs from DM 4.2620. The Belgian franc—the weakest member of the system—fell to DM 6.1720 per 100 francs from DM 6.1780.

TOKYO—The dollar eased to ¥245.52 against the yen from ¥245.97, but finished higher at ¥246.80. The opening level of the ¥245.50. The U.S. currency's early weakness reflected concern about Iran, but was reversed by a wave of dollar buying to settle import contracts. The Bank of Japan may not have intervened in the market, for the first time this week.

**EMS EUROPEAN CURRENCY UNIT RATES**

Currency	Unit	% change	% change	Divergence
ECU central rate	November 15	from unit	adjusted for divergence	unit %
Belgian Franc	39.2458	0.2381	+0.39	+1.63
Denmark Krone	7.46394	7.37564	-0.39	-1.63
German Mark	2.4857	2.4822	-0.12	-0.48
French Franc	5.85522	5.82270	-0.56	-1.375
Dutch Guilder	2.74748	2.74128	+0.50	+1.815
Irish Punt	0.78756	0.78703	+0.13	+0.165
Italian Lira	1159.42	1159.42	0.00	0.00

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

**EXCHANGE CROSS RATES**

Nov. 15	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	2.144	3.895	599.0	8.955	3.580	4.255	1777	5.228	61.95
U.S. Dollar	0.467	1	1.784	246.8	4.178	1.656	1.985	777.5	1.194	28.90
Deutsche Mark	0.261	0.560	1	159.8	2.241	0.929	1.112	454.4	0.663	16.30
Japanese Yen	1.590	4.058	7.281	1000	16.93	6.711	8.045	2558	4.797	117.1
French Franc	1.117	2.384	4.971	590.7	10	3.984	4.752	1884	2.834	69.18
Swiss Franc	0.288	0.604	1.077	149.0	2.552	1	1.199	500.4	0.715	17.45
Dutch Guilder	0.235	0.504	0.899	124.3	2.105	0.834	1	417.5	0.595	14.55
Italian Lira	0.558	1.207	2.153	297.8	5.041	1.998	2.395	1000	1.428	34.87
Canadian Dollar	0.294	0.465	1.507	208.5	2.939	1.399	1.677	700.1	1	24.41
Belgian Franc	1.524	2.460	6.174	855.3	14.45	5.780	6.955	2855	4.096	100

**EURO-CURRENCY INTEREST RATES**

The following nominal rates were quoted for London dollar certificates of deposit: one-month 14.25-14.35 per cent; three months 15.15-15.25 per cent; six months 14.50-14.70 per cent; one year 15.50-15.60 per cent.

Nov. 15	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Short term	15-16 1/4	12-13 1/4	11 1/2-12 1/4	9 1/4-9 3/4	2 1/2-2 3/4	8 1/2-8 3/4	12-13 1/4	14-15 1/4	15 1/2-16 1/4	4-5 1/2
7 days notice	15 1/4-15 1/2	12 1/4-12 1/2	11 1/4-11 1/2	9 1/4-9 3/4	2 1/2-2 3/4	8 1/2-8 3/4	12 1/4-12 1/2	14 1/4-14 1/2	15 1/4-15 1/2	4 1/2-4 3/4
Month	15 1/4-15 1/2	12 1/4-12 1/2	11 1/4-11 1/2	9 1/4-9 3/4	2 1/2-2 3/4	8 1/2-8 3/4	12 1/4-12 1/2	14 1/4-14 1/2	15 1/4-15 1/2	4 1/2-4 3/4
Three months	15 1/4-15 1/2	12 1/4-12 1/2	11 1/4-11 1/2	9 1/4-9 3/4	2 1/2-2 3/4	8 1/2-8 3/4	12 1/4-12 1/2	14 1/4-14 1/2	15 1/4-15 1/2	4 1/2-4 3/4
Six months	15 1/4-15 1/2	12 1/4-12 1/2	11 1/4-11 1/2	9 1/4-9 3/4	2 1/2-2 3/4	8 1/2-8 3/4	12 1/4-12 1/2	14 1/4-14 1/2	15 1/4-15 1/2	4 1/2-4 3/4
One year	15 1/4-15 1/2	12 1/4-12 1/2	11 1/4-11 1/2	9 1/4-9 3/4	2 1/2-2 3/4	8 1/2-8 3/4	12 1/4-12 1/2	14 1/4-14 1/2	15 1/4-15 1/2	4 1/2-4 3/4

Long-term Eurodollar two years 13-13 1/2 per cent; three years 12 1/2-12 3/4 per cent; four years 12 1/2-12 3/4 per cent; five years 12 1/2-12 3/4 per cent; nominal closing rates. Short-term rates are call for sterling, U.S. dollars and Canadian dollars; two-day call for guilders and Swiss francs. Asian rates are closing rates in Singapore.

**INTERNATIONAL MONEY MARKET****U.S. rates ease**

U.S. Treasury bill rates fell slightly in early trading, reflecting an increased demand for paper. Interest was stimulated by the availability of funds from stocks maturing yesterday. 15-week bills were quoted at 11.75 per cent compared with 11.90 per cent and yields on 26-week bills were lower at 11.85 per cent against 11.92 per cent. The situation in Iran continued to be a major factor unsettling the market and dealers expressed concern over the higher than expected rise in Bank of England Minimum Lending Rate. Federal funds were trading at 13 1/2 per cent, but rose slightly to 13 3/4 per cent in later trading.

FRANKFURT—Interbank money rates were generally easier yesterday, with call money at 7.30-7.50 per cent compared with 7.50-7.80 per cent on Wednesday, and one-month money at 8.15-8.25 per cent against 8.25-8.35 per cent previously. The three-month rate was lower at 8.55-8.65 per cent from 8.60-8.70 per cent and six-month money fell to 9.20-9.30 per cent from 9.25-9.35 per cent. 12-month money showed a firmer tendency, however, rising to 8.95-9.05 per cent from 8.90-9.10 per cent. After yesterday's fortnightly meeting of the Bundesbank's Central Council, there were no changes in credit policy, much in line with market expectations.

PARIS—Call money fell to 12 1/2 per cent from Wednesday's five-year peak of 12 3/4 per cent while the one-month rate remained at 12 1/2 per cent. Three-month money was steady

at 12 1/2 per cent but six-month funds were higher at 12 1/2 per cent compared with 12 1/4 per cent, as was the 12-month rate at 12 1/2 per cent from 12 1/4 per cent.

BRUSSELS—Deposit rates for the Belgian franc (commercial) were quoted at 13 1/4 per cent unchanged from Wednesday and three-month also unchanged at 14 1/4 per cent. Six and 12-month deposits were steady at 13 1/4 per cent and 12 1/2 per cent respectively.

AMSTERDAM—Call money was quoted at 9 1/4 per cent against 9 1/2 per cent previously and one-month money was unchanged at 9 1/4 per cent. The three-month rate stood at 10 1/4 per cent against 10 1/2 per cent and six-month money rose to 10 1/4 per cent from 10 1/2 per cent.

**UK MONEY MARKET****MLR at 17%**

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979)

The Bank of England increased its Minimum Lending Rate to a record 17 per cent yesterday from 14 per cent. Immediately after the 12.30 pm announcement trading was very confused, as

**THE POUND SPOT AND FORWARD**

Nov. 15	Day's spread	Close	One month	% Three months	% p.a.
U.S.	2.1035-2.1045	2.1430-2.1440	0.52-0.53 pm	2.8	0.50-0.50 pm
Canada	2.6900-2.6910	2.6970-2.6980	0.76-0.77 pm	3.1	1.85-1.85 pm
Netherlands	4.16-4.17	4.25-4.26	2 1/2-1 1/2 pm	6.70	8 1/4-8 1/4 pm
Belgium	60.65-60.67	61.90-62.00	20-10 pm	2.50	43-33 pm
Denmark	11.06-11.07	11.22-11.23	1 1/2-1 1/2 pm	2.92	44-44 pm
Ireland	1.0725-1.0730	1.0720-1.0730	0 1/2-2 1/2 pm	1.58	0.42-0.52 pm
W. Ger.	3.73-3.74	3.82-3.83	3 1/2-2 1/2 pm	8.53	8-7 pm
Portugal	106.40-106.50	106.40-106.70	par-80c dis	-4.42	35-185 dis
Spain	140.00-140.50	142.50-142.75	20-70c dis	-3.78	165-385 dis
Italy	1.741-1.772	1.778-1.777	1 1/2 pm-1 1/2 dis	57-71 dis	-1-46
Norway	10.54-10.55	10.53-10.54	4 1/2-2 1/2 pm	3.88	104-84 pm
Sweden	8.78-8.79	8.85-8.86	2 1/2-2 1/2 pm	4.02	84-54 pm
Switzerland	8.55-8.56	8.60-8.61	4-2 1/2 pm	3.94	95-74 pm
Japan	515-520	520-525	4 1/2-2 1/2 pm	9.13	11.50-11.35 pm
Austria	26.90-27.05	27.45-27.50	12-12 1/2 pm	7.42	85-45 pm
Swiss	3.46-3.55	3.54-3.55	4 1/2-3 1/2 pm	14.37	11 1/2-10 1/2 pm

Belgian rate is for convertible francs. Financial franc 63.25-63.35. Six-month forward dollar 1.61-1.52 pm, 12-month 3.50-3.55 pm.

**THE DOLLAR SPOT AND FORWARD**

Nov. 15	Day's spread	Close	One month	% Three months	% p.a.
U.K.	2.1035-2.1045	2.1430-2.1440	0.52-0.53 pm	2.8	0.50-0.50 pm
Canada	2.6900-2.6910	2.6970-2.6980	0.76-0.77 pm	3.1	1.85-1.85 pm
Netherlands	4.16-4.17	4.25-4.26	2 1/2-1 1/2 pm	6.70	8 1/4-8 1/4 pm
Belgium	60.65-60.67	61.90-62.00	20-10 pm	2.50	43-33 pm
Denmark	11.06-11.07	11.22-11.23	1 1/2-1 1/2 pm	2.92	44-44 pm
Ireland	1.0725-1.0730	1.0720-1.0730	0 1/2-2 1/2 pm	1.58	0.42-0.52 pm
W. Ger.	3.73-3.74	3.82-3.83	3 1/2-2 1/2 pm	8.53	8-7 pm
Portugal	106.40-106.50	106.40-106.70	par-80c dis	-4.42	35-185 dis
Spain	140.00-140.50	142.50-142.75	20-70c dis	-3.78	165-385 dis
Italy	1.741-1.772	1.778-1.777	1 1/2 pm-1 1/2 dis	57-71 dis	-1-46
Norway	10.54-10.55	10.53-10.54	4 1/2-2 1/2 pm	3.88	104-84 pm
Sweden	8.78-8.79	8.85-8.86	2 1/2-2 1/2 pm	4.02	84-54 pm
Switzerland	8.55-8.56	8.60-8.61	4-2 1/2 pm	3.94	95-74 pm
Japan	515-520	520-525	4 1/2-2 1/2 pm	9.13	11.50-11.35 pm
Austria	26.90-27.05	27.45-27.50	12-12 1/2 pm	7.42	85-45 pm
Swiss	3.46-3.55	3.54-3.55	4 1/2-3 1/2 pm	14.37	11 1/2-10 1/2 pm

UK and Irish are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

**CURRENCY RATES**

Nov. 14	Bank	Special	European	Nov. 15	Bank	Special	European
		Drawing	Currency			Drawing	Currency
Sterling	14	0.613700	0.659003	Sterling	14	0.613700	0.659003
U.S. \$	12	1.29004	1.39807	U.S. \$	12	1.29004	1.39807
Canada \$	12	0.659003	0.659003	Canada \$	12	0.659003	0.659003
Austria Sch.	24	15.5841	17.8041	Austria Sch.	24	15.5841	17.8041
Belgian F.	10	87.2789	101.1614	Belgian F.	10	87.2789	101.1614
Denmark Kr.	11	5.1756	5.1756	Denmark Kr.	11	5.1756	5.1756
Dutch G.	6	3.59924	4.26107	Dutch G.	6	3.59924	4.26107
French F.	80	2.55492	2.75551	French F.	80	2.55492	2.75551
German M.	10	8.1497	8.1497	German M.	10	8.1497	8.1497
Irish P.	12	1.15009	1.15009	Irish P.	12	1.15009	1.15009
Italian L.	6	1.01075	1.01075	Italian L.	6	1.01075	1.01075
Norway Kr.	8	5.89218	5.89218	Norway Kr.	8	5.89218	5.89218
Spanish P.	8	5.89218	5.89218	Spanish P.	8	5.89218	5.89218
Swedish Kr.	8	5.89218	5.89218	Swedish Kr.	8	5.89218	5.89218
Swiss F.	2	2.15509	2.29742	Swiss F.	2	2.15509	2.29742

Based on trade weighted changes from Washington agreement December, 1971 (Bank of England Index=100).

**OTHER MARKETS**

Nov. 15		£	\$	Note Rates
Argentina Peso	3801.3221	1495-1505	Austria	27.15-27.45
Australia Dollar	1.3560-1.3570	0.9155-0.9165	Belgium	42.40-42.60
Brazil Cruzeiro	66.05-67.05	30.85-31.20	Denmark	11.17-11.26
Finland Markka	8.12-8.14	3.8050-3.8050	France	8.85-8.95
Greek Drachma	76.854-80.731	1.07-37.50	Germany	3.75-3.85
Hong Kong Dollar	10.75-10.77	5.0180-5.0210	Italy	1770-1820
Iran Rial	N/A	N/A	Japan	323-337
Kuwait Dinar (KD)	0.5572	0.2780-0.2781	Netherlands	2.75-2.85
Luxembourg Franc	61.90-62.00	28.88-28.90	Norway	10.75-10.80
Malaysia Dollar	4.7025-4.7150	2.1825-2.1945	Portugal	104-112
New Zealand Dir.	1.2825-1.2835	0.7150-0.7160	Spain	164-168
Saudi Arab. Riyal	7.03-7.15	2.5550-2.5565	Switzerland	3.51-3.54
Singapore Dollar	4.6880-4.6970	2.1855-2.1875	United States	3.128-3.158
S. African Rand	1.7775-1.7815	0.9290-0.9300	Yugoslavia	44 1/2-46

Rate given for Argentina is free rate.



**Minet**  
Minet Holdings Ltd  
Registered England 637377

THIS ANNOUNCEMENT IS IMPORTANT TO SHAREHOLDERS AND REQUIRES IMMEDIATE ATTENTION. IF YOU ARE IN ANY DOUBT ABOUT WHAT ACTION TO TAKE YOU SHOULD CONSULT YOUR STOCKBROKER, BANK MANAGER, SOLICITOR, ACCOUNTANT OR OTHER PROFESSIONAL ADVISER IMMEDIATELY.

**MINET HOLDINGS LIMITED ("Minet") AND CORROON & BLACK CORPORATION ("Corroon")**

The following joint announcement by Minet and Corroon, a New York-based insurance broking firm, was made on 14th November 1979. A circular has been posted to all Shareholders of Minet setting out the text of the announcement.

"The Board of Corroon announces that Corroon proposes to increase its interest in Minet to 20 per cent of Minet's issued share capital. Corroon presently own approximately 4.8 per cent of such share capital. Corroon intends to increase its interest by purchases in the market over a reasonable period of time commencing on Monday, 19th November.

The approval of the Committee of Lloyd's has been sought and obtained to the proposed investment by Corroon and the Panel on Takeovers and Mergers has been consulted.

The Board of Corroon has indicated that it is its belief that this investment in Minet will greatly solidify its increasingly productive relationship with Minet and that the investment is an indication of Corroon's strong confidence in the Minet management team.

The Board of Minet welcomes this interest by Corroon and proposes to invite two representatives of Corroon to join the Board of Minet as non-executive directors.

Corroon has assured the Board of Minet that



## APPOINTMENTS

## Managing Director

for a private company, a market leader in fast moving consumer goods.

- THE PRINCIPAL SHAREHOLDERS agree that despite a good profit record, strong brand leadership, sales exceeding £20m, high technical competence and long standing staff loyalties, the business needs a thorough shake-up to attain continued growth and increased profit in the 80s.
- THE TASK is to provide creative business thinking, stimulating leadership and a new approach to old problems.
- THE APPOINTMENT demands the experience of one who has done just this in another company manufacturing and selling consumer goods through retail outlets and who wants the challenge of repeating success.
- FINANCIAL REWARDS can be quite high and terms will be attractive to those already earning £25,000 or more.

Write in complete confidence to P.A.R. Lindsay as adviser to the company.

## TYZACK &amp; PARTNERS LTD

MANAGEMENT CONSULTANTS  
10 HAILAM STREET LONDON W1N 6DJ  
21 AINSIE PLACE EDINBURGH EH3 6AJ

## COMPANY NOTICES

## UNILEVER N.V.

DIVIDEND ON CERTIFICATES FOR ORDINARY CAPITAL ISSUED BY N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR

Interim dividend payments in respect of the year 1979 will be made on or after 20th December 1979

SUB-SHARES OF FL12 IN THE NAME OF MIDLAND BANK EXECUTOR AND TRUSTEE COMPANY LIMITED new MIDLAND BANK TRUST COMPANY LIMITED

A dividend, Serial No. 103 of FL12.136 per sub-share, equivalent to £1.0333p converted at FL1.855 = £1. DUTCH DIVIDEND TAX relief is given by certain Tax Conventions concluded by the Netherlands. A resident of a convention country will, generally, be liable to Dutch dividend tax at only 15% (FL0.3204, 7.6550p per sub-share) provided the appropriate Dutch exemption form is submitted. No form is required from UK residents if the dividend is claimed within six months from the above date. If the sub-shares are owned by a UK resident and are effectively connected with a business carried on through a permanent establishment in the Netherlands, Dutch dividend tax at 25% (FL0.3240, 12.7650p per sub-share) will be deducted and will be allowed as credit against the tax payable on the profits of the establishment. Residents of non-convention countries are liable to Dutch dividend tax at 25%.

UK INCOME TAX at the reduced rate of 15% (7.6550p per sub-share) on the gross amount will be deducted from payments to UK residents instead of at the basic rate of 30%. This represents a provisional allowance of credit at the rate of 15% for the Dutch dividend tax already withheld. No UK income tax will be deducted from payments to non-UK residents who submit an Indemnity Affidavit of non-residence in the UK. To obtain payment of the dividend sub-share certificates must be listed on Listing Forms obtainable from:

Midland Bank Limited, New Issue & Securities Department,  
Mentor House, Poyser Street, London, EC3N 4DA.

Northern Bank Limited, 2 Waring Street, Belfast, BT1 2EE.

Allied Irish Banks Limited, 3/4 Foster Place, Dublin 2.

Clydesdale Bank Limited, 20 St Vincent Place, Glasgow.

The form includes an undertaking to mark the certificates on release and these need not be lodged with the form.

## DUTCH CERTIFICATES OF FL1,000, FL100 and FL20

A dividend of FL3.56 per FL20 against surrender of Coupon No. 103. Coupons may be encashed through one of the paying agents in the Netherlands or through Midland Bank Limited; in the latter case they must be presented to the appropriate Dutch exemption form is submitted. Instructions for claiming relief from Dutch dividend and UK income tax are set out above except that UK residents liable to Dutch dividend tax at only 15% must submit a Dutch exemption form. Dutch dividend tax on this dividend is FL1.0333 at 25% and FL0.534 at 15%. The proceeds from the encashment of coupons through a paying agent in the Netherlands will be credited to a convertible florins account with a bank or broker in the Netherlands.

A statement of the procedure for claiming relief from the Dutch dividend tax and for the encashment of coupons, including names of the convention countries, can be obtained from Midland Bank Limited at the above address or from the London Transfer Office.

N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR

London Transfer Office,  
Unilever House, Blackfriars, London, EC4P 4BQ,  
14 November 1979.

COMPAGNIE FINANCIERE DE PARIS ET DES PAYS-BAS  
NOTICE TO SHAREHOLDERS

The Board of Directors of the Company has decided to distribute an interim dividend for the financial year 1979, payable from 12th November, 1979 at the rate of F.Fr. 6.00 per share of F.Fr. 100 nominal.

**Bearer Share Certificates**  
Against presentation of Coupon No. 171, residents of the United Kingdom will receive F.Fr. 4.88 per certificate of F.Fr. 100 nominal. (See Settlement of Additional Payments below.)

Coupons will be paid at the rate of exchange ruling on the day of presentation.

**Bearer Deposit Certificates**  
Against presentation of these Certificates for marking of Square No. 8 residents of the United Kingdom will receive F.Fr. 0.244 per certificate of F.Fr. 5 nominal. (See Settlement of Additional Payments below.)

Certificates will be paid at the rate of exchange ruling on the day of receipt of the dividend on the underlying shares deposited in France.

**Settlement of Additional Payments**  
Under the terms of the Double Taxation Convention between France and the United Kingdom, residents of the United Kingdom will receive, subject to completion of Form RF-4 GB, on or after 15th January, 1980, an additional F.Fr. 2.77 per Bearer Share or F.Fr. 0.1385 per Bearer Deposit Certificate thus increasing their dividend entitlements to F.Fr. 7.05 per share or F.Fr. 0.2625 per Bearer Deposit Certificate.

Holders are advised to submit Form RF-4 GB at the time of presentation of Coupons and/or Bearer Deposit Certificates. Nevertheless for Coupons detached from securities deposited in a bank in France or the United Kingdom which in absence of proof that the payments have been paid at the net price of F.Fr. 4.88 per Bearer Share or F.Fr. 0.244 per Bearer Deposit Certificate can be subject to a later repayment up to 31st December, 1980 on production of the above mentioned documents.

Payments in respect of Coupons and Bearer Deposit Certificates will be subject to deduction of United Kingdom Income Tax at the standard rate of 30% unless claims are accompanied by an affidavit.

Coupons and Bearer Deposit Certificates should be lodged with: S. G. WARBURG & CO. LTD.,  
Coupons Department, St. Albans House, Goldsmith Street,  
London, EC2P 2DL.

from whom appropriate claim forms and further information can be obtained.

Compagnie Financière de Paris et des Pays-Bas.

16th November, 1979.

CONSOLIDATED COMPANY BULTFOOT MINE, LIMITED  
GRIQUALAND WEST DIAMOND MINING COMPANY,  
DUTOITSAN MINE, LIMITED

(Both incorporated in the Republic of South Africa)

## DECLARATION OF DIVIDENDS

NOTICE IS HEREBY GIVEN that the directors of the above-mentioned companies have declared dividends for the six months ending 31st December, 1979, payable to shareholders registered in the books of the respective companies on 28th December, 1979. The dividends have been declared in the currency of the Republic of South Africa.

Warrants will be posted from the Kimberley and the United Kingdom offices of the transfer secretaries to the United Kingdom offices of the transfer secretaries. Holders of the warrants from the United Kingdom will receive the United Kingdom currency equivalent on 22nd January, 1980 of the rate of the rand for the day of the warrants. Any share certificates, however, held by the holders of the warrants, must be presented to the transfer secretaries in Johannesburg or in the United Kingdom on or before 28th December, 1979.

The dividend is payable subject to conditions which can be inspected at the head and London offices of the companies and also at the offices of the transfer secretaries in Kimberley and the United Kingdom.

By Order of the Boards of Directors:  
Consolidated Company Bultfontein Mine, Limited  
Griqualand West Diamond Mining Company, Dutoitsan Mine, Limited

16th November, 1979.

## CLUBS

GARROVE, 69 Dean Street, London, W1.  
NEW STRIKERS  
"AS YOU LIKE IT"  
11-2.30 p.m. closed Saturdays, 11-12.45 p.m.  
Mon-Fri, closed Saturdays, 11-12.45 p.m.

EVE has outwitted the others because of a policy of fair play and value for money. Supper from 10-3.30 a.m. Dance and tea, machine, glamorous hostesses, exciting floor shows, 189, Regent St. 734 0867.

## The business of the future today

FINTEL is the leading supplier of business information on Prestel—a revolutionary new medium of two-way communication and information retrieval, using your TV set and telephone.

FINTEL supplies company, industry, national and international business information, statistics and comment.

It provides consultancy, design and input for your own Prestel material including corporate promotional and sponsored information.

Find out how you can be in the business of the future—today.

Telephone: Brian Botten at

01-626 7432

Key 248 for FINTEL on Prestel

FINTEL Limited

Jointly owned by the Financial Times

and Extel

1 Pudding Lane, London, E.C.3.

PARK WEST  
The biggest address in town

Studios, 2-3-4- & 5-room luxury apartments

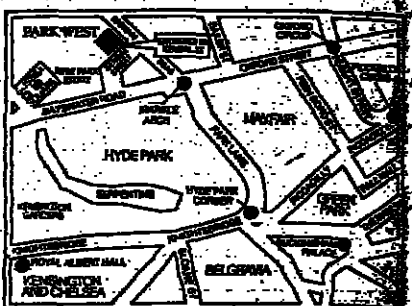
from £32,500

- Exceptional value
- 125 year leases and low ground rents
- Situated on the Hyde Park Estate
- Fully modernised
- TV Security system and Entry phones
- 24 hour uniformed porterage

- Magnificent entrance halls
- New fully-equipped kitchens and bathrooms
- Wall-to-wall carpets
- Swimming pool and Squash courts
- Car-parking available
- Mortgages available
- Model apartments designed and furnished by Robin Anderson

• Selling agents Keith Cardale Groves

PARK WEST The Hyde Park Estate, London. Tel: 01-262 7777  
Open 7 days a week—11am to 7pm.



## A FINANCIAL TIMES SURVEY

## BRITISH AGRICULTURE

NOVEMBER 30 1979

To coincide with the Royal Smithfield Show the Financial Times proposes to publish a Survey on British Agriculture. The provisional editorial synopsis is set out below.

Editorial coverage will include:

- INTRODUCTION
- INVESTMENT IN LAND
- THE FUEL CRISIS
- CEREALS
- DAIRYING
- POULTRY
- PIGS
- BEEF AND SHEEP
- POTATOES AND SUGAR BEET
- FISH FARMING
- MARKETING
- TOWN COUNTRY
- FARM BUSINESS

For further information and details of advertising rates please contact:

Peter d'Aguiar  
Financial Times, Bracken House  
10 Cannon Street, EC4P 4BY  
Telephone: 01-243 8000 Ext. 201  
Telex: 385033 FINTIM G

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

The content and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

## INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.



Please help—send a donation today to: Room F.1,  
The Multiple Sclerosis Society of G.B. and N.I.,  
4 Tachbrook Street, London SW1 1SJ.

## ALEXANDER FUND

Société Anonyme  
Luxembourg 7, rue Saxe-Dame  
R.C. Luxembourg N° B 7635

Notice is hereby given that the Proposed Extraordinary General Meeting of Shareholders of Alexander Fund, a société anonyme organized under the laws of the Grand Duchy of Luxembourg, will be held at the offices of Kredietbank S.A., Luxembourg, 43, Boulevard Royal, Luxembourg, at 11.00 a.m. on December 3rd, 1979, for the following purposes:

## Agenda

1. To amend Article 22 of the Articles of Incorporation by adding to the second sentence: "... This reserve may also be used to offset realised and unrealised capital losses."
  2. To renew a further period of five years the authority granted to the Board of Directors to issue further shares.
- Shareholders are advised that an Extraordinary General Meeting with the same agenda had been convened for October 29th, 1979, and had to be adjourned due to a lack of quorum.
- At this Meeting there will be no quorum requirements.
- In accordance with Luxembourg Law, the resolutions to be proposed at the Proposed Extraordinary General Meeting and at any adjournment thereof will require the concurrence of the holders of two-thirds of the total number of shares represented at the Meeting; provided that shares not represented at the Meeting (up to a maximum of one-third of the total number of shares in issue) will be deemed to be represented and to vote in favour of the proposed resolutions, and that in that case each resolution will in addition require the concurrence of a simple majority of the shares actually represented at the Meeting.
- In order to attend the Meeting the owners of bearer shares should deposit their share certificates five clear days before the Meeting at the registered office of the Fund or at a bank.
- A shareholder entitled to attend and vote at the Meeting may appoint a proxy to vote on his behalf and such proxy need not be a member of the Company.

By order of the Board of Directors

## LEGAL NOTICES

No. 003277 of 1979  
IN THE HIGH COURT OF JUSTICE  
Chancery Division. In the Matter of  
MELLINS LIMITED and in the Matter of  
THE COMPANIES ACT 1948.

NOTICE IS HEREBY GIVEN that a Petition was on the 24th October 1979 presented to Her Majesty's High Court of Justice for the confirmation of the cancellation of the Share Premium Account of the above-named Company of £212,443.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr. Justice Oliver at the Royal Courts of Justice, Strand, London W.C.2 on Monday the 28th day of November 1979.

Any Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said cancellation of the Share Premium Account should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned Solicitors on payment of the regulated charge for the same.

Dated this 13th day of November 1979.

BRECHER & CO.,  
78 Brook Street,  
London W.1.  
Solicitors for the above-named Company.

## ART GALLERIES

AGNEW GALLERY, 43, Old Bond St., W.1.  
629 8178. TURNER LOAN EXHIBITION  
Works until 7 December. Admission  
free. 10-5. Tues. 10-1. Mon-Fri. 10-5-3.30-5.30  
Thurs. 10-1.

BROWNE & DABY LTD., 19, Cork St., W.1.  
01-491 7200. ENGLISH PORCELAIN  
18th-19th Century. Mon-Fri. 10-5-3.30-5.30  
Thurs. 10-1.

CHRISTOPHER WOOD, 15, Montagu St., W.1.  
235 9141. Autumn Exhibition  
The Victorians. Oct. 20-28. Mon-Fri. 10-5-3.30-5.30  
Thurs. 10-1.

CITY AND GUILD OF LONDON ART  
GALLERY, 63, Queen's Gate, S.W.7.  
Mon-Fri. 10-5-3.30-5.30. Thurs. 10-1.

COLMAN, 4, Old Bond St., London W.1.  
01-491 7200. ENGLISH PORCELAIN  
18th-19th Century. Mon-Fri. 10-5-3.30-5.30  
Thurs. 10-1.

DAVID GARRITY LTD., 10, Duke Street,  
St. James's, W.1. THE CLASSICAL  
AND MODERN. Mon-Fri. 10-5-3.30-5.30  
Thurs. 10-1.

FINE ART SOCIETY, 148, New Bond St., W.1.  
01-629 5116. "The Rustic Image".

LEVYNE GALLERY, 30, Bruton St., W.1.  
01-491 7200. MON-FRI. 10-5-3.30-5.30  
Thurs. 10-1. SAT. 10-5-3.30-5.30

LUMLEY CAZALE, 24, Davis St., W.1.  
01-491 7200. MON-FRI. 10-5-3.30-5.30  
Thurs. 10-1. SAT. 10-5-3.30-5.30

MAAS GALLERY, Exhibition of paintings,  
sculptures and drawings by NORMAN  
HOLME. Mon-Fri. 10-5-3.30-5.30  
Thurs. 10-1.

SANDFORD GALLERY, COVENT GARDEN,  
1, Mercer St., London W.C.2. 373  
01-491 7200. MON-FRI. 10-5-3.30-5.30  
Thurs. 10-1. SAT. 10-5-3.30-5.30

THE ARTHUR  
SOMERSET GALLERY, 17, The Quadrant,  
London W.1. 01-491 7200. MON-FRI. 10-5-3.30-5.30  
Thurs. 10-1. SAT. 10-5-3.30-5.30

## THE COMPANIES ACTS 1948 TO 1967

EUROPA PHOTOGRAPHIC LIMITED  
NOTICE IS HEREBY GIVEN that the  
Creditors of the above-named Company  
are required to send their names and  
addresses and the particulars of their  
debts or claims, and the names and  
addresses of their Solicitors if any, to:

KEITH DAVID GOODMAN, FCA,  
of 2/4 Essex Street,  
London W.1A 3BA.

the Liquidator of the said Company,  
and, if so required by notice in writing  
from the said Liquidator, to send their  
Solicitors, or personally, to come in and  
prove their said debts or claims at  
such time and place as shall be  
specified in such notice, or in default  
thereof they will be excluded from the  
benefit of any distribution made before  
such debts are proved.

Dated this 8th day of November,  
1979.

K. D. GOODMAN, Liquidator.

## PUBLIC NOTICES

## CITY OF BIRMINGHAM

## MORTGAGE LOANS

NOTICE IS HEREBY GIVEN that the  
REGISTER OF MORTGAGES, both dates  
closed to 31st December 1979, both dates  
inclusive.

Principal, W. S. PAGE  
and City Treasurer

## CITY OF BIRMINGHAM

## GATEHEAD BOROUGH COUNCIL

NOTICE IS HEREBY GIVEN that in  
order to comply with the ANNUITIES  
ACT 1928, the ANNUITIES  
will be levied on 15th December 1979, both  
dates inclusive.

Principal, W. S. PAGE  
and City Treasurer

## GATEHEAD BOROUGH COUNCIL

NOTICE IS HEREBY GIVEN that in  
order to comply with the ANNUITIES  
ACT 1928, the ANNUITIES  
will be levied on 15th December 1979, both  
dates inclusive.

Principal, W. S. PAGE  
and City Treasurer

## HAMPSHIRE COUNTY COUNCIL

NOTICE IS HEREBY GIVEN that in  
order to comply with the ANNUITIES  
ACT 1928, the ANNUITIES  
will be levied on 15th December 1979, both  
dates inclusive.

Principal, W. S. PAGE  
and City Treasurer

## METROPOLITAN BOROUGH OF

NOTICE IS HEREBY GIVEN that in  
order to comply with the ANNUITIES  
ACT 1928, the ANNUITIES  
will be levied on 15th December 1979, both  
dates inclusive.

Principal, W. S. PAGE  
and City Treasurer

## ROTHSCHILD BOROUGH COUNCIL

NOTICE IS HEREBY GIVEN that in  
order to comply with the ANNUITIES  
ACT 1928, the ANNUITIES  
will be levied on 15th December 1979, both  
dates inclusive.

Principal, W. S. PAGE  
and City Treasurer

## CINEMAS

LEE REMICK LTD., 499 5737.  
THE EUROPEAN (U).  
As near perfection as one could wish  
for. 11-1. All seats booked  
in advance at 12.50. No other  
admission.

ODDON MARINE ARCH W. 223 201-2  
MOONLARK (A). 26th April 1979.  
11-1. 4.35, 6.05, 7.35, 9.05. Late night show 11.15.  
Applications invited 12.50. No other  
admission in advance.

PRINCE CHARLES, Linc. St. 437 8161.  
SCIN (C).  
Sep. parts. 14.11.79. 2.45, 5.55,  
8.15. Late show Fri. and Sat. 11.15.  
Studio 5 & 6. Oxford Circus. 437 3300.

STUDIO 2. Robert Altman's A PERFECT  
AND 12.1. 11.15. 1.15. 3.30, 5.50,  
8.30. Late show Sat. 11.15. 1.15.  
11.45, 4.05, 7.35. Late show Sat. 10.30.



## FINANCIAL TIMES SURVEY

Friday November 16 1979

الكتاب السنوي

## International Conferences and Exhibitions

Despite some encouraging prospects for the wide-ranging business of international conferences and exhibitions, the providers of facilities are facing increasing demands from organisers for more sophisticated services, higher standards and better bargains in all sectors of the market.

## Buyers drive hard bargains

By Arthur Sandles

THE EXPLOSIVE growth of the conference and exhibition business world-wide has been a notable phenomenon of the 'sixties and 'seventies. At first glance, such growth would seem to be something of a contradiction. In a world which prides itself on its communications it might appear that the need, physically, to gather for an exchange of views would be reduced rather than increased. It might also seem that an acceleration of these means of communication, particularly in the fields of electronic facilities would further reduce the justification for actual contact.

Past experience indicates, in fact, that the reverse is the case. As electronic information storage and communication systems develop, so the urge for personal contact increases. And, it seems, there is more to it than the fact that you cannot take coffee with a computer.

But before launching into

rosy-eyed analysis of the thirst-for-knowledge aspect of the growth in conference business, it is worth noting that there has been some encouragement of the trade by commercial interests.

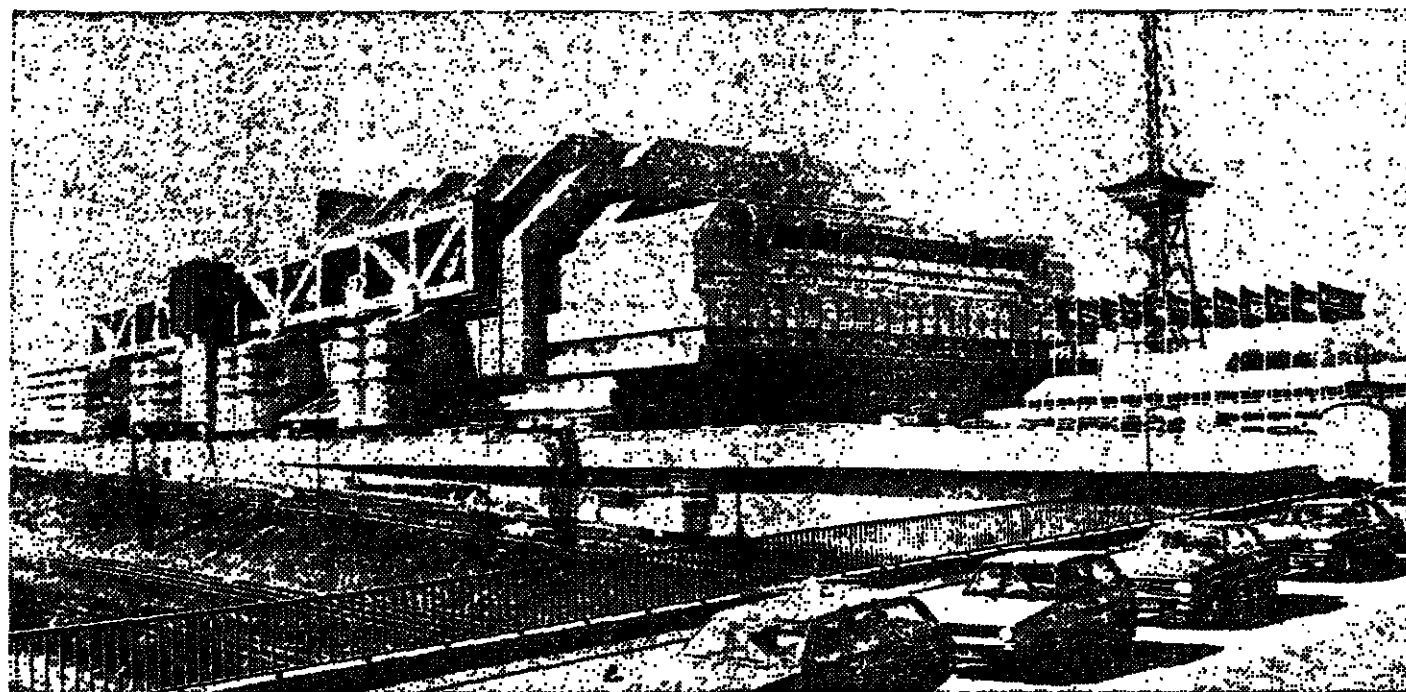
Although there is a long tradition of resort towns using conferences as an off-season space filler, this fashion has long since spread beyond the seaside. Hoteliers are eager to fill their rooms and cities are eager to fill their streets with conference visitors when tourists are not around in force. In fact, for many centres the average conventioner is a great deal more welcome than the tourist, if only because he or she is likely to spend more heavily.

Indeed, what was for a long time an "after-thought" business is now, in many cases, a prime target for both the hotel and catering industries and for the cities involved. It is a marketing war which has, for example, seen London become the most popular centre in the world for international conventions.

The evidence of the enthusiasm of local communities and Governments to move into the conference and exhibition circuit can be seen everywhere from Chicago to Berlin, from Birmingham to Torremolinos, from Manila to Monte Carlo, in the shape of sparkling new facilities for the conventioner.

This is not mere building for prestige. Today's conventioner can easily be spending \$100 a day in the city of their choice; and with some of today's international events attracting 5,000 or more delegates, the gains are clearly enormous.

A modest 1,000 delegate event can be spreading \$100,000 a day around the local community.



The new £200m International Congress Centre in Berlin

When money like this is at stake, many cities are prepared to see an apparent direct loss on their conference and exhibition centre for the benefits it offers in terms of providing employment and bringing prosperity to local traders.

All this, however, is to take a simplistic view of conferences and exhibitions. The business is, in fact, complex and the demands of its consumers vary enormously. Events range in size from the giant well-publicised party jamboree to the tiny, highly secret, weekend gathering of executives to discuss new marketing strategies or the latest take-over.

An exhibition can be a highly technical, and fairly intimate affair, perhaps aimed at a specific area of sophisticated engineering, or a massive tub-thumping, open-to-the-public event, which is as much show-business as exhibition.

Clearly, these are different businesses, all requiring different approaches. It would not be much use, for example, the French resort of Cannes trying to win the British Labour Party conference custom in 1981. And just as some

conferences never move outside their own country, some never stay within it and never repeat a destination—the British Association of Travel Agents which is conferring this month, is an example. The 1979 ABTA venue is Los Angeles; the 1978 location was the Costa del Sol and in 1980 the whole caravan moves to Florence. Its American equivalent, the American Society of Travel Agents (ASTA) has just completed its frolics in Munich.

The big league conference centres compete for these events, each knowing the rules

of the intricate ritual usually involved. Many international bodies, for example, have their conferences in a different continent each year, so that it is no use Rotterdam bidding in 1981 for a convention which is being held in Vienna in 1980.

## Reputation

While the large conference centre or city often tries to win a reputation, the smaller ones look more often to loyalty. In other words, once an organisation or company has found a centre, or more likely a hotel

complex, which offers the right facilities and the right environment for its gatherings then it is probable that the custom will stick.

For slightly different reasons, loyalty is also the name of the game in exhibitions—at least, those which are not linked to a conference. There is a difference between exhibitions which are a spin-off from conferences and conferences which are staged coincidentally with exhibitions.

Exhibitions often have to find their place on a crowded industrial calendar and organisers are less than eager to change locations or dates. It could be argued that the Geneva Motor Show would lose some of its zip if it were held in Madrid; the Paris Pret-a-Porter circus would hardly function as well if every one moved off to Philadelphia for the celebrations; and the main American Gift and Incentives Fair would look somewhat out of place anywhere but the giant Chicago McCormack Center.

But back to the question of motivation. There is good reason to think that the very abundance of printed, visual and more recently electronic information, in fact combine to isolate the individual. Amid the blizzard of paper which assaults most of us today, a surprising number are able to claim that they do not know what is going on, particularly in their own specialist field.

The flow of material leads to a sense of starvation of human contact. Perhaps it is that the constant supply of facts leaves an enormous gap in the field of exchanges of views, the bouncing-off of ideas. Conferences break down the walls of sheer

information which frequently surround life today.

In a very similar way, the exhibition gives an opportunity to see, feel, use and discuss which cannot be provided by the written word.

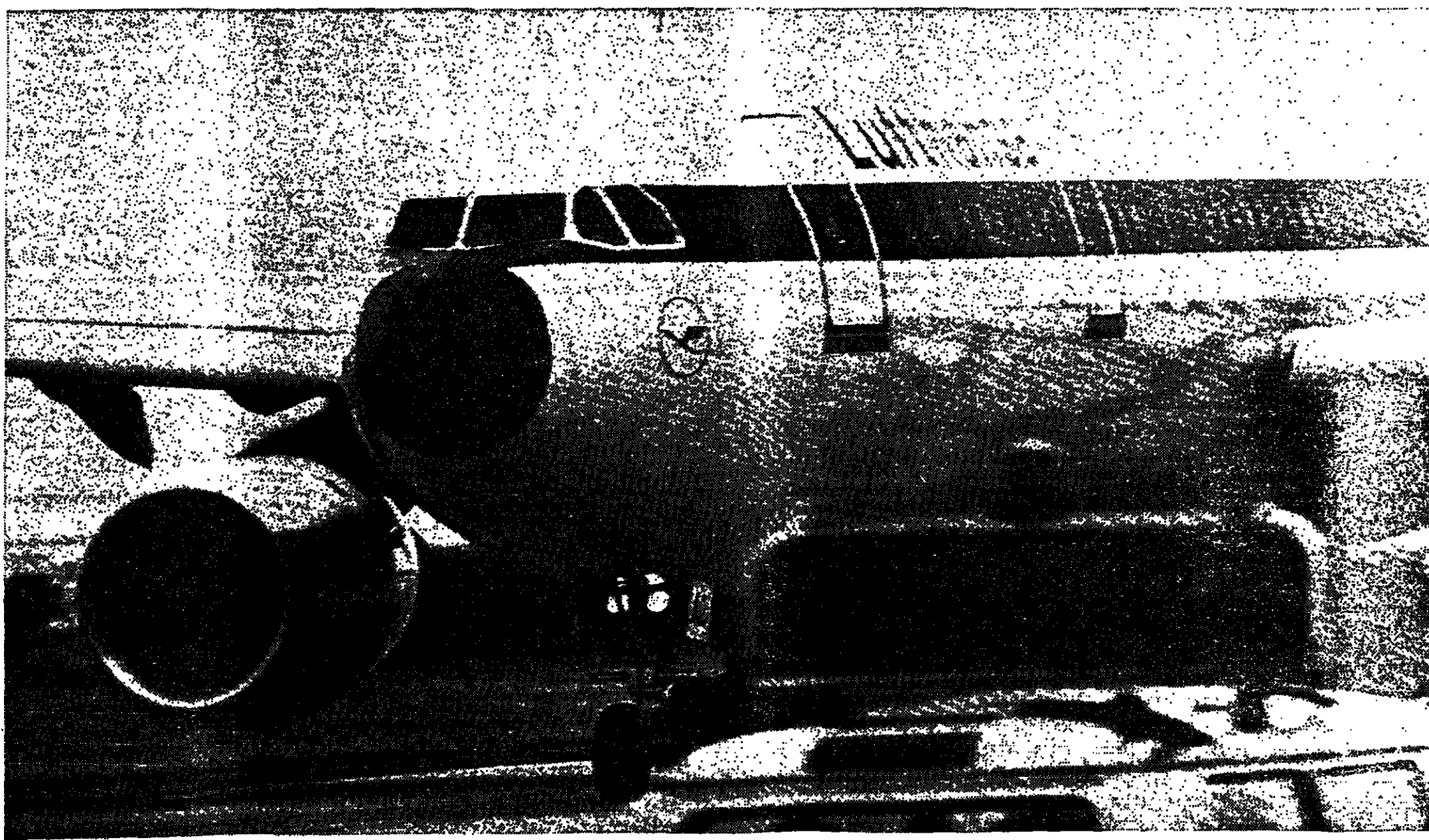
The future of the conference and exhibition business is not necessarily one of unquestioned rosin, of course. The problems of recurring fuel worries, the general international economic down-turn and the increasing tendency of companies and, indeed, organisations of any sort to look closely at their budgets are all combining to make the conference and exhibition markets look to their laurels.

One outward sign of this is a tightening up of conference schedules with the emphasis on ancillary leisure being a little less obvious (a trend, however, which may have as much to do with the vigilance of the American Internal Revenue Service as with the new-found enthusiasm for work on the part of the world's conventioners).

At the same time, conference organisers are pressing for consistently better bargains, while, at the same time, seeking higher standards. The boom in hotel and convention centre building that took place almost universally in the late 60s and 70s has led to a surfeit of supply in some sectors of the market, notably for the medium-sized gathering.

For the moment, therefore, the providers of facilities are working in a highly competitive market place. For the buyers, at least, this means that, whatever the motivations, there are some hard bargains to be driven.

## Follow Lufthansa for a successful conference.



Talk with Lufthansa before you plan your next conference. Our years of experience can help you get your conference off the ground and on its way to a happy landing. We'll advise you on the most favourable air fares, recommend the appropriate service agents and even assist you in selecting the best location. To take advantage of our worldwide expertise go by or call your nearest Lufthansa office.



**Lufthansa**  
German Airlines



## CONFERENCES AND EXHIBITIONS II

## Viewpoints on marketing



HARROGATE, at the centre of Britain, offers a unique mixture of space & conference facilities for up to 1500 at the present time.

**HARROGATE'S EXCITING NEW CONFERENCE SUPERCENTRE**, opening 1980, provides a 2000 seat International Conference Auditorium equipped with every modern facility, further exhibitions/summitting halls, underground car parking, all directly linked with the existing

**HARROGATE**  
Britain's most successful Conference and Exhibition Centre.

## Inter City Hotels

A fresh approach to Conference Hotels!

## Palace Hotel — Buxton

Ideal central location in the Peak District of Derbyshire. Choice of 12 conference rooms. Famous Mirror Ballroom. Impressive High Peak Restaurant. Full facilities for conferences from 7 to 700. Excellent access by air, road or rail.

## Burlington Hotel — Folkestone

Four-star comforts on the south-east coast of Kent.

## Covenanters Inn — Aberfoyle

Old-world character set in the Trossachs area of Scotland.

## Waverley Castle — Melrose

Spacious hotel in 5 acres of grounds in the Scottish Borders.

Full information from Alan Doyle,

INTER CITY HOTELS,

Enbrook House, Sandgate, Folkestone, Kent.

Tel: Folkestone (0303) 30000 Ext. 276

A DIVISION OF THE SAGA GROUP OF COMPANIES

MOST CONFERENCE and exhibition centre people in London, be they owners, agents or promoters, will tell you they do not try very hard to sell their particular venue but rather devote an enormous amount of energy, expertise and expenditure in "selling the city" in which the venue is located.

"Destination is everything when you're selling a conference centre," says Mr. Paul Swan, marketing director of Spectrum, the conference company which, in Britain, represents the International Congress Centre (ICC), Berlin—Europe's newest and most spectacular conference centre.

"We have the newest, largest, most sophisticated conference centre in the world, but that is not what is selling it. It's the fact that it is located in Berlin," he adds. "The delegates to a conference aren't really all that interested in details such as the centre's claim to have the world's most modern audio-visual equipment. Delegates are more interested in the fact that Berlin has a wall running through the middle of it... and 5,000 bars, cafés, clubs and restaurants."

Mr. Geoffrey Smith, director of the London Convention Bureau, a division of the London Tourist Board and the promotional umbrella for all London's conference facilities, plus associated ground facilities and hotels, agrees that the destination is what he and his marketing team sell first.

"And when I say destination, I mean the city, not the country," he says. "The reason that London is the world's number one conference destination is because London is regarded by so many conference delegates as the

most exciting city in the world. "The first emphasis when we are talking to potential customers is the traditional tourist appeal that London has for conference delegates. Then we sell our superb facilities—London has an extraordinarily comprehensive range of conference centres from Wembley and the Barbican through to little church halls, as well as a complete range of hotel accommodation. And then our communications—we have the largest international airport in the world."

"We also have what we like to call our 'secret weapon,' in any sales presentation—the Londoners themselves. Londoners have a tremendous reputation of being friendly people, of being nice to visitors—and that is an important asset when we're selling this city as a destination."

Two companies which regularly benefit from the London Convention Bureau's promotion of the city as a destination—the three-year-old Wembley Centre and the Barbican Centre which is taking bookings for the period after its summer, 1981 opening date—agree that it is essential to sell London first.

Mr. Ralph Miller (manager of the Wembley Conference Centre), who last month visited The Hague and Amsterdam as part of one of LCB's regular "outward missions," says it's the word London that draws the buyers. "Most buyers are not that aware of what Wembley has to offer—they tend to think of it purely in its sporting context, and perhaps consider that the centre is part of the 'renaissance' he adds.

Mr. Angus Watson, head of

publicity for the Barbican Centre, comments that all their promotional emphasis is the fact that the centre is in London, and enumerate the associated advantages.

## Features

"But we also emphasise the additional features that are unique to the Barbican—the cultural heritage of the City of London and its historical setting. And if, for example, we are selling to medical conference buyers, then we emphasise the area's proximity to London's hospitals and universities. But we know the fact that we are in London is what helps to give us many international prestige events, such as the 1983 World Petroleum Conference, which we signed up last month."

There are those who certainly would not agree that it is a city which alone "sells" a conference or exhibition, particularly if it is outside of London. Although Birmingham, for example, has long used the slogan "Conference city at the centre," in helping to emphasise the scope of Britain's second city, it is the facilities which win many big events. At the impressive National Exhibition Centre, near Birmingham, a spokesman, Mr. Lyndon Jenkins, says: "We emphasise the facilities that the NEC has to offer. And when you look at the number of major exhibitions we have attracted away from London, our marketing strategy has worked. We now have 85 per cent of the major trade shows in the UK."

"We have found that potential exhibitors are more

interested in the fact that at the NEC they have the space and facilities to display their goods to a better advantage than anywhere else in Britain—and they can move those goods here more easily: our marketing emphasises our superb communications, an international airport, a new railway station, plus the motorway complex running past our door. And we are only 80 minutes from London if visitors want a 'taste' of the capital."

"Our bookings during the three and-a-half years that we have been open, and our forward bookings to 1984 and even longer, now that we have signed the Motor Show for another 10 years—have exceeded the most optimistic expectations of the Birmingham Corporation. Many didn't expect this in five years, let alone three. I like to think our marketing helped."

So how did the NEC go about marketing the centre that some rivals in London once predicted would be a large and expensive white elephant?

"Well, first of all we went to the organisers and trade associations and persuaded them that Birmingham's facilities had much to offer. Then we went to the overseas organisations. At first, we did encounter some natural resistance to Birmingham as a venue, but the fact that the NEC has unrivalled facilities ultimately overcame that problem."

"Although advertising was undertaken in trade journals in about 60 countries, one of our most effective marketing tools was our site visits—bringing groups of potential buyers and Press visitors to Birmingham

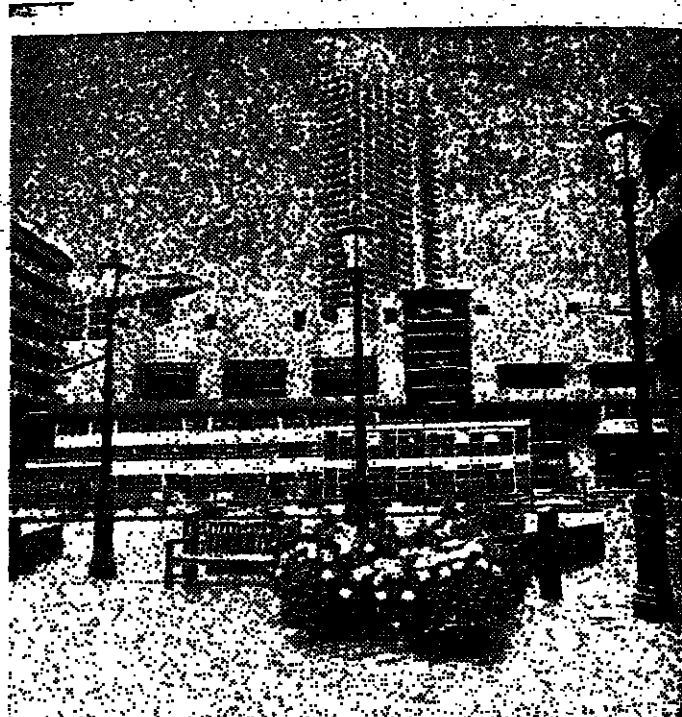
to see the NEC complex. Before the opening in February 1978 we had introduced 35,000 people to the NEC by means of a personal visit," he adds.

The £40m NEC has consistently, since opening, made operating profits though the bulk of the capital building cost has yet to be tackled.

"An average of 35 trade and public exhibitions are staged each year," he adds. "In 1983, the NEC will stage the highly-prestigious International Textile Machinery Exhibition, for the first time in the UK. The spin-off benefit from this one show to the host country is estimated to be around £120m."

Robyn Wilson

Mr. Paul Swan (right); a strong emphasis on destination when promoting the new Berlin Congress Centre.



London has become the most popular centre in the world for international conventions. Facilities for such events are being steadily expanded. Above: a view of the front of London's new £80m Barbican Centre for Arts and Conferences, which is due to open in 1981 and will provide a major conference centre in the heart of the City

# How to hold one of the largest conferences and exhibitions in London without leaving your hotel.



The Cunard International Hotel now offers some of the largest and most flexible facilities for conferences and exhibitions in London. And under the same roof are all the comforts of a top-class hotel.

An integral part of the imaginative re-development of West London, the Cunard is closest of all London's exhibition and conference venues to Heathrow Airport and motorways linking the capital with all parts of the UK.

## 34,000 sq. ft. of space to use as you wish

The new multi-purpose exhibition and conference halls of the Cunard now cover an area of more than 34,000 sq. ft. All of this can be used to suit an organization's individual requirements.

There is a new Exhibition Centre and adjoining areas of 17,000 sq. ft. on the ground and mezzanine floors, with easy undercover access for motor transport. And on the first floor is the well-established Queen Mary Suite, offering a further 17,000 sq. ft. of exhibition space. Alternatively this suite can accommodate a conference or banquet of up to 900 delegates, or can be used to house smaller conferences and banquets for 250 to 450 people.

## The facilities of a top hotel at your disposal

All the facilities of the Cunard are available to your exhibitors, delegates and guests. These include 640 spacious

air-conditioned bedrooms, various bars, a fine à la carte restaurant with English and Continental cuisine, plus a carvery style restaurant and a coffee lounge where snacks are served 24 hours a day.

## Send for lavishly illustrated brochure

Our brochure gives details of all the facilities of the Cunard International, a modern hotel and a purpose-built exhibition and conference centre all under one roof.

Send the coupon today

To: The Cunard International Hotel, Conference and Banqueting Manager, Shortlands, Hammersmith, London W6 8DR. Telephone: 01-741 1555. Telex: 934539

Please send me full details of the Cunard International Hotel's Conference, Exhibition and Banqueting facilities.

Name \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

FT



## How to 'sell' a city

BERLIN'S NEW pride and joy, the £200m International Congress Centre, was launched by the city fathers. The Berlin State Government is prepared to write off the construction, marketing and operating costs (unlike the situation in Britain with the National Exhibition Centre, near Birmingham), in the belief that the thousands of conference delegates now converging on Berlin will spend enough money in the city to compensate for those enormous costs.

"A recent survey in Berlin shows that the average conference delegate spends £55 a day in Berlin—30 per cent of that is on his hotel, and the rest is mainly shopping and entertainment. Because of the unique geographical problems of Berlin, the local government is prepared to pay those costs to bring people into the city," says Mr. Paul Swan, marketing director of Spectrum, the conference company which represents ICC in Britain.

Mr. Swan's German bosses, AMK, the German conference and exhibition company that operates ICC for the Berlin Government, began planning its selling campaign 13 years before the April, 1978, opening date by drawing up lists of all the associations and organisations, plus corporate bodies, which were likely to hold conferences anywhere in the world.

Three years ago, the company began the hard sell, with a model of the centre, and a stock of impressive colour propaganda at a conference on conferences, in London, but rather the city of Berlin. The company also began a heavy Press advertising campaign in international newspapers and trade journals. In 1977, with the appointment of Spectrum, they made an impressive and costly audio-visual promotion and also began the first of hundreds of facility trips for the world's conference-buyers and Press.

Mr. Swan believes those facility trips were the key to ICC's success in filling its advance order book: "From the UK we took about 15 groups—each with around ten people—half from the Press, and half potential buyers. The object was not so much to sell the centre, but rather the city of Berlin. Most people at that stage had a fairly negative picture of Berlin—they saw it as a little grey city with a wall around it."

"We had to convince them that Berlin is a lively, living city with such attractions as 82 lakes and 185,000 acres of parks, forests—and, of course, 5,000 bars and restaurants."

"In those three-day trips we spent only about three hours of less time than we devoted to the rest of East Berlin. It cost about £100 per person, per day, but was well worth it in terms of positive images in the minds of buyers, as well as the coverage we received in the Press."

"The buyers on those facility trips were divided almost equally between Association executives who influence the decision on where the association will hold its next conference, and company executives who influence the choice of the site for the company's next sales conference or sales presentation."

In Mr. Swan's eyes, and, indeed, in the eyes of most

conference space sellers, the most sought-after conference buyer, the one at whom most marketing is aimed is the representative of the international association, who, for example, is looking for a venue for his association's 12th triennial get-together—"The big international associations are obviously the most important. Six or seven thousand people meeting in one place for a week, all spending £55 a day—that's big, big business."

The other sought-after group of conference buyers are the representatives of companies which have already made a decision to take their annual conference overseas. The corporate buyer is doubly attractive: to the centre owner because companies spend more per delegate on food and extras than do associations—and to the representative of the company delegate tends to spend more outside of conference hours.

## Money

"If the conference is costing him nothing, the company is footing the bill for everything, the delegate will spend much more in night clubs and in the shops—he changed all that money at the airport and now he has to spend it," says Mr. Swan.

But among the world's conference and exhibition centre owners, the favourite customer of all is the corporate customer who is launching a new product: "We find that if a customer is handling a new product launch, the cost is relatively unimportant. If, for example, the international conference of left-handed sewers will all be paying for their own lunches and so will opt for the cheapest possible menu, the company which is entertaining dealers will insist on flying asparagus tips from the other side of the world if it will make a more memorable meal, and he will use all the facilities you have available, regardless of expense: we have one car company that is spending £3m on a one-day new product launch."

But there is one major drawback to these big-spending corporate customers. Unlike the international associations which book four or even eight years in advance, the company-buyer works on very short lead times. Often, he will not know until six months in advance that the product is finally already to be unveiled.

"That's the dilemma facing all conference and exhibition centre owners today," adds Mr. Swan. "Do you fill your diary with advance bookings for international and national associations for the next five years, knowing that they are not as profitable as corporate business, but knowing, at least, that your facilities are full?"

"Or do you turn down some of the long-term association conference bookings, especially in the peak corporate promotion and presentation months of September and October, and leave some gaps, hoping that you will be able to pick some very lucrative last-minute corporate business?"

R.W.

## Two Metropole hotels ideally situated with superb service and accommodation.

## The Birmingham Metropole

Think of a lake, wild geese, open countryside. The Cotswolds, Stratford-upon-Avon within a short drive, the National Exhibition Centre within walking distance and you have the location of the Birmingham Metropole and Warwick Hotels.

The Birmingham Metropole has 500 twin bedded rooms and seven luxury suites, all with private bathroom, colour television and air conditioning.

The Terrace Room Restaurant features an international menu, while the Terrace Grill serves all that is best in traditional English food. There is also a Coffee Shop, Cocktail Bar, Cotswold Arms pub, Cinema, Squash courts and health facilities including sauna, massage and solarium. There are 16 separate conference rooms capable of seating 20 to 200 delegates.

The Warwick has 208 bedrooms with private bathroom and colour television and of course all the facilities of the Metropole are available to Warwick Hotel guests.

The Birmingham Metropole Hotel, National Exhibition Centre, Birmingham, B40 1PP. Telephone: 021-780-4242. Telex: 336129.

## The Brighton Metropole

One hundred thousand square feet of exhibition space and 26 separate conference and banquet rooms make the Brighton Metropole the largest exhibition and conference Hotel Complex in the country.

Situated at the heart of Brighton's 7 mile seaford and with the majority of its 257 bedrooms and all of its 16 luxury suites newly refurbished, a new look has been given to this beautiful Hotel.

The spectacular "Starlit Room" rooftop restaurant serves food of the highest quality and a fully equipped Health Club is now open.

Future plans include the building of a 200 seater pub. Together with the newly designed Buttery, Cocktail Bar and spacious Lounge, the Metropole is truly an hotel to meet the needs of today.

The Brighton Metropole Hotel, Kings Road, Brighton, Sussex, BN1 2FU. Telephone (0273) 775432. Telex: 877245.

## How to use the Fulcrum Centre to give your sales meeting lift-off.

Like British Leyland, Vauxhall, Fiat, Ever Ready, IBM, Commercial Union and many other corporate customers, you'll need a copy of the Fulcrum's 28 page handbook, soon. A unique location for meetings from 100 to 1,200. Give your next sales presentation comp and elbow-room. Please write to Jane Earle at

The Fulcrum Centre Queensmere, Slough, Berks.

Please send me a copy of your handbook.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Phone \_\_\_\_\_

In the planning and organising of conferences/meetings Intercontinental Geneva's experience and know how have won them an unrivalled reputation for efficiency and reliability.

The following names from our reference list speak for themselves:

Atom for Peace-General Atomic (Zurich) • Indonesian Investment Conference (New York) • Diebold Research Program-Europe (Frankfurt) • Management Center Europe-Banking (Brussels) • Mutual of Omaha Insurance Company (USA) • Iata International Conference (Geneva) • Hammond Organ Conference (Minn., USA) • IBM International (Brussels) • Coca Cola International (Paris) • Union Carbide Conference (Geneva) • Champion Spark Plug Int. Conf. (Brussels) • Burroughs Management Meeting (Eggenburg) • Capsugel S.A. - Symposium (Basel) • The Conference Board (New York) • Merz & Dade - 6th Symposium (Berne) • RCA Distributors Seminar (Geneva) • Syntex Corporation (USA) • 3rd Institutional Investors Systems Conf. (New York) • Int. Marketing & Mail Order Symposium (Zurich).

Providing conference planning comes into your sphere of responsibility and activity be wise and consult Intercontinental Geneva before reaching a decision.

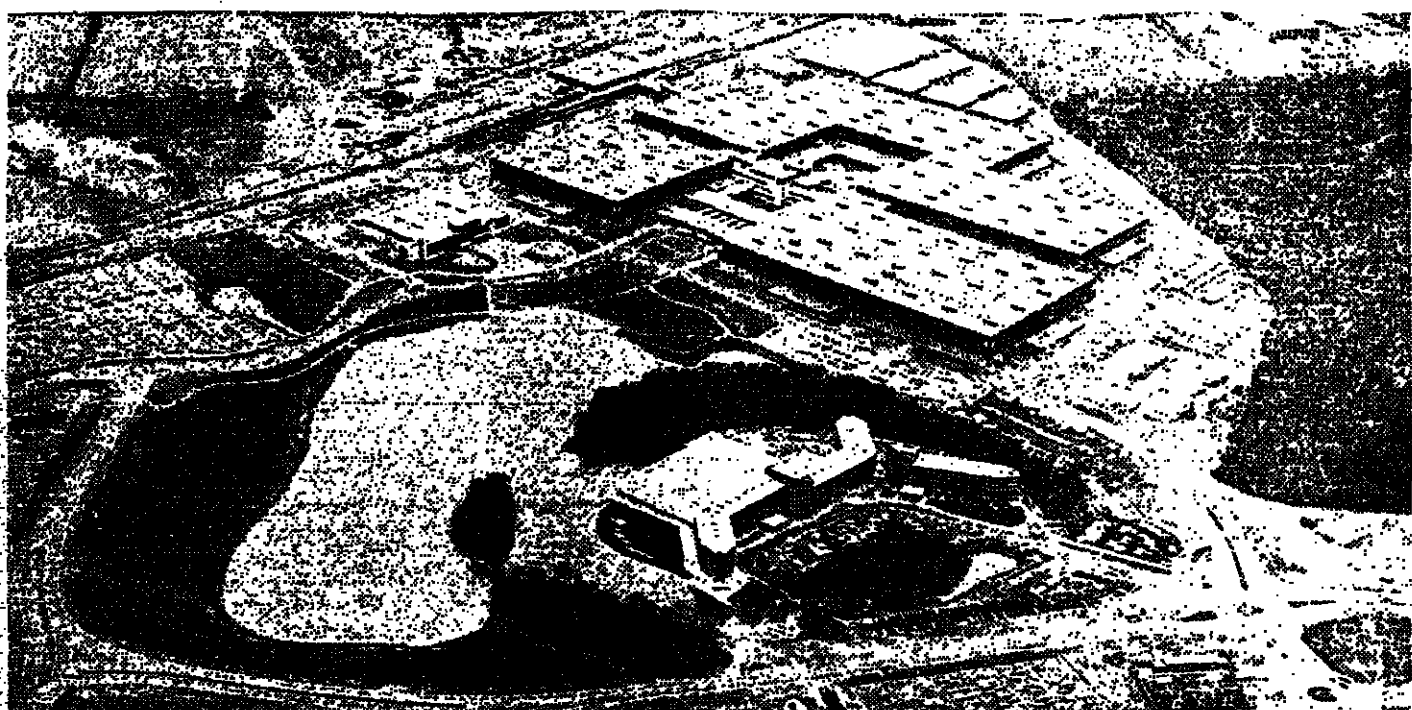
Sales Department, P.O. Box, 1211 Geneva 19/Switzerland. Telex: 23130 - Tel. 34 00 01



مكتبة الشامل



## CONFERENCES AND EXHIBITIONS III



In the area of design, the National Exhibition Centre, at Solihull, near Birmingham, offers some of Europe's finest facilities for exhibitors. This year has been the busiest yet for the NEC, which opened in 1976 and now claims to attract 83 per cent of the UK's major trade shows

## Big advances in building design

BUILDINGS FOR exhibitions have always given architects and designers good opportunities to create something exciting. The very nature of the buildings demands that they should be attractive and impressive. The use of exhibition halls and conference centres is always temporary: visitors come for a few days at the most and expect to be in agreeable surroundings. They are also promotional buildings, frequently sponsored by governments and so seen as part of the national image. Looking back at the large number of new facilities built for exhibitions, trade fairs and conferences during the past few years, it is clear that architects still rise to the challenge as Mr.

Joseph Paxton did when he designed the first great exhibition centre, the Crystal Palace. John Ruskin was to describe Paxton's efforts as "... a greenhouse larger than ever greenhouse was built before." but it cannot be denied that Paxton produced a building in 1851 that has never really been matched.

In the past 10 years there has been a spate of buildings for exhibitions and in England, as well as the huge National Exhibition Centre near Birmingham, there has been a considerable growth in the numbers of "convention centres," used for conferences as well as the occasional exhibition. In Brighton, 5,000 delegates can confer in new facilities funded by the municipality as can a mere 2,000 at Harrogate. The successful Wembley conference centre is proving to be a good investment for its private owners who funded the £13m venture. But English facilities do suffer from not being at the centre of affairs. Despite the success of both Wembley and Birmingham, the need remains for improved and new facilities in the centre of London. Plans for the extension of facilities in London's Dockland and the opening in 1980 of the Barbican conference centre will improve the capital's facilities.

In design terms, one of the best of the recent crop of buildings is undoubtedly the Bella Centre in Copenhagen. It is geographically situated close to the centre of Scandinavia and is close to the capital's airport. It claims to be the only centre in Europe where marketing, congress, meeting and exhibition facilities are under one roof. It was designed by the architect Ole Meyer and the engineer Erik Jorgensen and is a flexible structure of concrete, steel and glass covering some 73,000 square metres.

It has been designed so that a great deal of the structure is visible and looks most effective when seen as a background to exhibits. The centre of the complex is the large glass covered hall which looks like an elegant glass tent and acts as a concourse for the visiting public. The total range of facilities available is most impressive. In six blocks, each of them three storeys, is the Scandinavian trade mart. The congress centre has its own entrance and can house up to 6,000 people. There are several large and small conference rooms and six language interpretation centres. One very striking thing about the Bella Centre is that it is designed to be totally accessible to the handicapped—there are no steps and even the telephone boxes can be used by visitors in wheel-chairs.

### Unusual

A more unusual looking exhibition facility is to be found in Mannheim. Looking from above like two giant turtles made of wood, the Mannheim garden halls are part of the larger Herzoenreid exhibition area. They are remarkable lightweight structures designed by Carlfried Mutschler and Partners with the distinguished help of Frei Otto. They are two giant wooden shells built of a lattice covered by a semi-transparent polyester fabric. The oil-rich Gulf has provided plenty of architectural opportunities and a consortium of leading designers, Rolf Gutbrod, Frei Otto and the British firm Ove Arup and Partners have recently built a hotel and conference centre in Mecca.

The buildings stand in a wadi between Mecca and Jeddah and have been especially designed to withstand the hot sun. Influenced by the wooden lattice sunshades in old Jeddah known as *kafesses* the architects have adopted a modern version of this shading technique. The collection of buildings has a series of focal points each with its own sun shading. India has invested considerably in a permanent complex of

exhibition structures out on the Mathura Road in New Delhi. The site overlooks the imposing ramparts of the Purana Qila, and is designed around two great halls, the Hall of Nations and the Hall of Industries. The architects, Raj Renal and Kuldip Singh, have based their design on an unusual combination of octahedron units and the result is a series of domed spaces that are flexible and adaptable in use.

Japan has one of the most original of all the newer exhibition halls, designed by their leading architect Arata Isozaki. The West Japan Exhibition Centre is situated in the city of Kitakyushu, a fishing and marine centre. To fit in with the nautical waterside setting, the architect has created a silhouette of rows of steel masts with slanting cables that support the buildings. It looks like a great oil tanker that has suddenly sprouted 16 masts. The main glass and steel buildings are gathered around a water filled court where they are effectively reflected.

### Impressive

Another Japanese architect, Kenzo Tange, has designed an impressive exhibition pavilion in Bologna. He has built a very striking tubular steel structure consisting of five pairs of steel spandrels supported on an external network of triangular tubular frames. Inside there are long promenades between the exhibition booths.

British firms of architects have designed two very striking and successful exhibition and conference centres overseas. In Khartoum the Architects Co-Partnership designed the International Fair buildings on a site along the banks of the Blue Nile.

As well as British architects, 99 per cent of the suppliers and manufacturers for the centre were from the UK. The fair building opened early last year. There are four large pavilions and three halls set along a pedestrian route in the park. The grounds are landscaped with an elaborate series of canals and lakes complete with glass fibre crocodiles. Although the large building uses advanced space frames in their construction the smaller buildings are simply designed and are built of local materials.

In Saudi Arabia it was the British architect Trevor Dannatt who won the international competition to design the Riyadh conference centre for the Saudi Arabian Government. It is a very simple and well-designed building that is grand in an austere way. It is beautifully detailed inside with a conference hall for 1,400 delegates lined with wall panels of blue shot silk. White marble floors and the use of fine timber create an atmosphere of comfort and understated luxury.

What is the future of this building type? There seems no likelihood of the demand for such centres decreasing. In America, the larger trade marts are a possible forecast of the way things may also go in Europe. In New York, plans are under way to build a convention centre that will be one of the largest in the world. London may not be so far behind. The last Government had plans for a conference centre that, while not as large as New York's, may occupy one of the finest sites in the world. The famous Broad Sanctuary site opposite Big Ben and next to Central Hall, Westminster, may be the spot for the excellent design proposed by Powell and Moya. It would be a vote of confidence in the quality of British conference centre design if this plan were to go ahead.

It is clear, even in this survey of some of the newest buildings in the world, that the exhibition and conference area is of major importance in the generation of innovative designs.

Colin Amery

# Fairs and Exhibitions Berlin 1980

هكرا من التمهيل



1980	Extract from the programme of events
Jan. 25-Febr. 3	International Green Week Berlin 1980
Mar. 1 - 7	14th International Tourism-Exchange ITB Berlin
Mar. 15 - 23	Leisure Exhibition Berlin '80
Apr. 13 - 17	BERLINER INTERCHIC - 118th Durchreise - Main Collection
May 8 - 18	AUTO - AVUS - Attractions Berlin 1980
May 27 - 31	29th Congress for Medical Advanced Training 13th German Congress for Dental Advanced Training International Pharmaceutical and Medico-Technical Exhibition
June 12 - 14	GaLaBau '80 - 4th European Trade Exhibition for Garden-Landscape and Sports Ground Construction
Aug. 27 - 31	18th Overseas Import Fair "Partners for Progress" Berlin
Oct. 7 - 10	International Congress for Data Processing (IKD) Berlin 1980 - takes place in ICC Berlin
Oct. 12 - 16	BERLINER INTERCHIC - 120th Durchreise/Main Collection
Nov. 1 - 9	KULINARA Berlin 1980

### Fair plus congress.

Berlin adds a new dimension to communication. With the Berlin Exhibition Grounds and the International Congress Center Berlin presenting the spatial and organisational concept. Side by side - ideal for organisers and visitors. 90,000 sq. metres of functional exhibition space - augmented by 80 halls and rooms in the ICC Berlin. A communication centre at the heart of Europe.

Plus Berlin, the metropolis with an unforgettable atmosphere. Easy and convenient to reach. By rail, air or road.

### Write for details



Send me literature on  
☐ Berlin Exhibition Grounds  
☐ International Congress Center Berlin  
☐ Deutschlandhalle/Berlin Ice Palace

Name \_\_\_\_\_  
 Company \_\_\_\_\_  
 Address \_\_\_\_\_



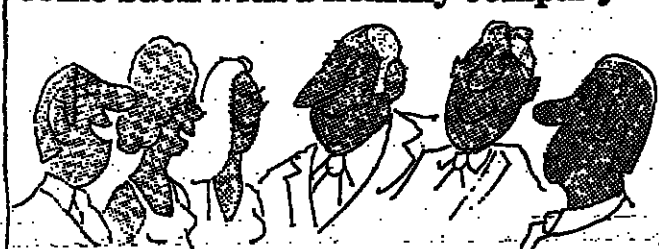
**AMK Berlin**  
 Company for Exhibitions, Fairs and Congresses, Ltd.

International Congress Center Berlin  
 Congress Hall Berlin  
 Exhibition Grounds Berlin  
 Deutschlandhalle/Berlin Ice Palace

P.O. Box 19 17 40 Messedamm 22  
 D-1000 Berlin 19  
 Telephone (030) 30 38-1  
 Telex 01 82 808 amk d

FT11

### 3 days on Jersey and you'll come back with a healthy company.



Why? Well if you decide to hold your company conference or meeting on Jersey you'll be doing a lot to ensure its success. Both on a business level and socially. Because not only do many of Jersey's top hotels have specialist facilities for groups of all sizes - including up to 2000 at Fort Regent's conference centre. But there are also plenty of things to bring people together when the work is done.

Charming pubs. Fine restaurants. Outdoor activities like swimming, golf, tennis, quiet country walks. And don't forget the tempting low-duty, VAT-free shopping. Getting your company to Jersey is a simple matter. There are direct flights from all over the country and Paris, Holland, Belgium and Germany.

For more information write to John Layzell at the Jersey Convention Bureau, Tourism Department, Weighbridge, St. Helier, Jersey CI. Or phone 0334-21281.

**Jersey**  
 the complete conference centre

Independent electrical power plant  
 Energétiquement autonome  
 Eigenständiges Elektrizitätswerk

مركز تجاري خاص  
**GRAND HOTEL AMBASCIATORI**  
 congress centre

VIA OMARCO 51  
 TE 080 410077 FAX  
 TX 810405  
 BARI-ITALIA



**OMARCO**  
 Overseas Marketing  
 Centre

المركز التجاري العالمي  
 Poste d'émission  
 de Télévision Privée

Fernsehstation  
 محطة تلفزيون خاصة

Organization-Technology-Comfort  
 Organisation-Technologie-Komfort  
 Organisation-Technologie-Komfort

نظم. راحة. تكنولوجيا

**PRIDA**  
 LIMITED

**-NOW-**

EXHIBITION SHIPPING DIVISION  
 IN THE U.K.

33 MAIDEN LANE,  
 LONDON WC2E 7JS.

TELEPHONE 01-379 6175

INTERNATIONAL EXHIBITIONS

# Slip down to Athens on the quiet.

Olympic Airways. The only airline that flies you to your conference in Athens in quiet, hotel-style comfort in their 'Whispering Giant' A300 Airbus. Every day of the week. O.K?



**OLYMPIC AIRWAYS**

The National Airline of Greece

Olympic Airways, 141 New Bond Street,  
 London W1Y 0BB. Telephone No. 01-493 7262.

O.K!



## CONFERENCES AND EXHIBITIONS IV

## Many pitfalls for exhibitors

## MÜNCHEN

The Munich Exhibition Centre  
Capture the Market and Let Munich Capture You

**DATES 1980**

16 - 22 January	BAU 80 - 6th International Trade Exhibition of Building Materials, Building Systems, Building Renovation
2 - 10 February	CARAVAN - 800T - INTERNATIONAL REISEMARKT 11th International Exhibition for Caravans, Boats, Travel and Vacation
9 - 12 February	INHORGENTA 80 - 7th International Trade Fair for Watches, Clocks, Jewellery, Precious Stones and Silverware with their Manufacturing Equipment
21 - 24 February	ISPO 80 - Spring 12th International Sports Equipment Fair
8 - 16 March	IHM - 32nd International Light Industries and Handicrafts Fair - The Fair for small and medium-sized Enterprises
23 - 27 March	41st MODE-WOCHE-MÜNCHEN International Fashion Fair
10 - 18 April	BAUMA 80 - 19th International Trade Fair for Construction Equipment and Building Material Machines
29 April - 2 May	ANALYTICA 80 - 7th International Exhibition of Biochemical and Instrumental Analysis with European Conference
9 - 11 May	COSMETICS 80 - 1st International Trade Fair for Cosmetics, Health and Beauty Care
14 - 17 May	97th Congress of the German Surgical Society with Exhibition
10 - 14 June	VISODATA - AV Media and Data Systems for Education and Communication - Congress, Special Show, Exhibition
28 - 31 August	ISPO 80 - Autumn 13th International Sports Equipment Fair
19 - 24 September	IKOFA 80 - 13th International Trade Fair of the Food Industry
5 - 9 October	42nd MODE-WOCHE-MÜNCHEN International Fashion Fair
6 - 12 November	ELECTRONICA 80 - 9th International Trade Fair for Components and Assemblies in Electronics
22 - 30 November	HEIM + HANDWERK 80 - Handicrafts in the Domestic Sphere with Special Shows and Technical Displays by the different Handicrafts Branches

**INFORMATION**  
Münchener Messe- und Ausstellungsgesellschaft mbH, Messeplätze, P.O.B. 12 10 08, D-8000 München 12, Federal Republic of Germany. Telephone (089) 51 07-1, Telex 5 212 086 ameg d

Only for trade buyers

PROBABLY THE biggest single change that has come over the exhibition business in the past 20 years has been the swing away from consumer-oriented events to a much greater emphasis on trade shows. There is considerably greater interest in firing the enthusiasm of retailers and potential distributors than there is in a direct appeal, via exhibitions at least, to the consumer.

The basic reason for this is the good old question of returns on investment. Manufacturing exhibitors found frequently that the investment in time and money did not actually produce sales at the end of the day in sufficient quantity to make the exercise justified. More and more consumer shows today are dominated by retail or direct sell interests, people who more often than not use exhibitions as selling events rather than simply as platforms to display ware and refer interested parties on to others.

## Orders

If anything, therefore, the exhibition business has moved inexorably from a publicity oriented activity to one of hard nosed selling. Today's exhibitor assesses his success or failure on the thickness of his order book at the end of each day.

But in both public and trade exhibitions the participant faces the continuing problem of sorting out who is worth spending time with and who is not. The simple expedient of having a visitors book often deters the flippant inquirer without upsetting - in fact in can often flatter - the genuine, but there is little to replace competent stand staff. It is surprising how often large sums of money will be spent on providing an elaborate display which is then left in the hands of someone incompetent.

For the first time, the world of exhibitions is one of confusion and pitfalls. It is easy to forget that even exhibitions are subject to basic local regulations such as those affecting fire and catering standards. It is all very well drawing up plans for a brilliant new stand only to find that the local fire officer throws the whole lot out and the local health inspector puts the final knife in by closing the place because the washing up facilities are unsuitable.

The subject is further confused by the problems of insurance (what happens if the mayor's wife has her new fur coat on a nail on your stand?) and craftsmen (the exhibition business is its own little maze of union agreements).

Even old hands at the game have little hesitation in calling

in outside assistance. Designers usually charge a fee proportionate to the total costs in accordance with a scale set out by the Society of Industrial Artists and Designers. However, it is as well to be cautious about examining any designer's track record, and his ability to work within a budget. It is extremely difficult to switch course once the time of an exhibition approaches, particularly if it is overseas.

Similarly, it is essential to make sure that the standfitter employed also has a good history. Union rules in the field are extraordinarily strict and an attempt at cutting corners by a contractor can very easily end with you not having a stand when the show starts.

The actual running of the stand itself is something which could have whole books written about it. A company can easily find itself having spent a week pouring whisky down the throats of assorted free-loaders without any visible result except a hole in the bank balance. But all need not be boring work. Lag year Mr. Eustace Fendick, publicity manager of British Ropes, made an excellent presentation about exhibition problems at the Wembley Exhibition Centre making this very point.

"The visitor must be provided with self-entertainment or education so that he can occupy his time fruitfully while waiting to see company personnel. Some provision must also be made for a visitor's wife should she be accompanying him. New products must be featured in prominent positions and details made available in a form the visitor can take away with him. If needed, a demonstration can be staged. For my company, rope splicing will always attract a crowd - especially if the splicer is a pretty girl who is also a competent yachtswoman who can talk on equal terms to the visitor."

Mr. Fendick did not explain the reactions of visitors' wives who stood by while hubby was being chatted-up by the articulate rope splicer.

## Problem

The big problem facing exhibitors, and most companies seem to get involved in exhibitions at some time or another, lies in the problem of balancing the need to put on the sort of display which leaves visitors with a good impression of the company while at the same time is not exorbitantly expensive. Often sheer lack of company involvement is reflected in the display. On these occasions one can almost hear the chairman

saying: "Well, Blenkinsop, I suppose we have to be there, but don't waste much time setting it up."

In the foreseeable future it looks as if the Blenkinsops of this world will have to work harder and harder to justify their presence, particularly in the more exotic locations. The exhibition industry went through explosive growth in the 60s when companies were eager for growth and grasped almost every opportunity to show the flag.

With the world economy to say the least sluggish it is unlikely that the days of the blank cheque for the marketing department will return for some time. It may mean fewer of the boozy, girlie exhibitions of yesteryear, but it should mean a more professional approach and a far better return on corporate investment.

Finally, another word of advice from Mr. Fendick: "Never panic. Never lose your temper - it will get you nowhere. A steady, consistent, well-organised exercise produces the best stand, and the best result for your company."

Arthur Sandles

## Small events are big business

THE VERY word conference seems to suggest some giant gathering, a bustling glitter of banners and television cameras, personalities and packed galleries. In fact, the great bulk of the world's conference business is in the form of small meetings of people who simply want to find different, or even neutral, ground in order to meet together.

The small business meeting is today's big business. It is a rare hotel which does not boast the facilities for such gatherings. The country inns of Britain, the Michelin-recommended inns of France, the out-of-town motels of America - all are eager to woo local and not-so-local businesses with the advantages of their establishment.

It is a market somewhat different from that of the giant conventions. The smaller location has considerable problems in initial marketing - facilities for 50 people hardly justify a national advertising campaign - but successful surmounting of these hurdles opens the way to a business which has enormous loyalty. Once a group or company is pleased with one establishment's facilities it is going to take a great deal to convince them that they should go elsewhere.

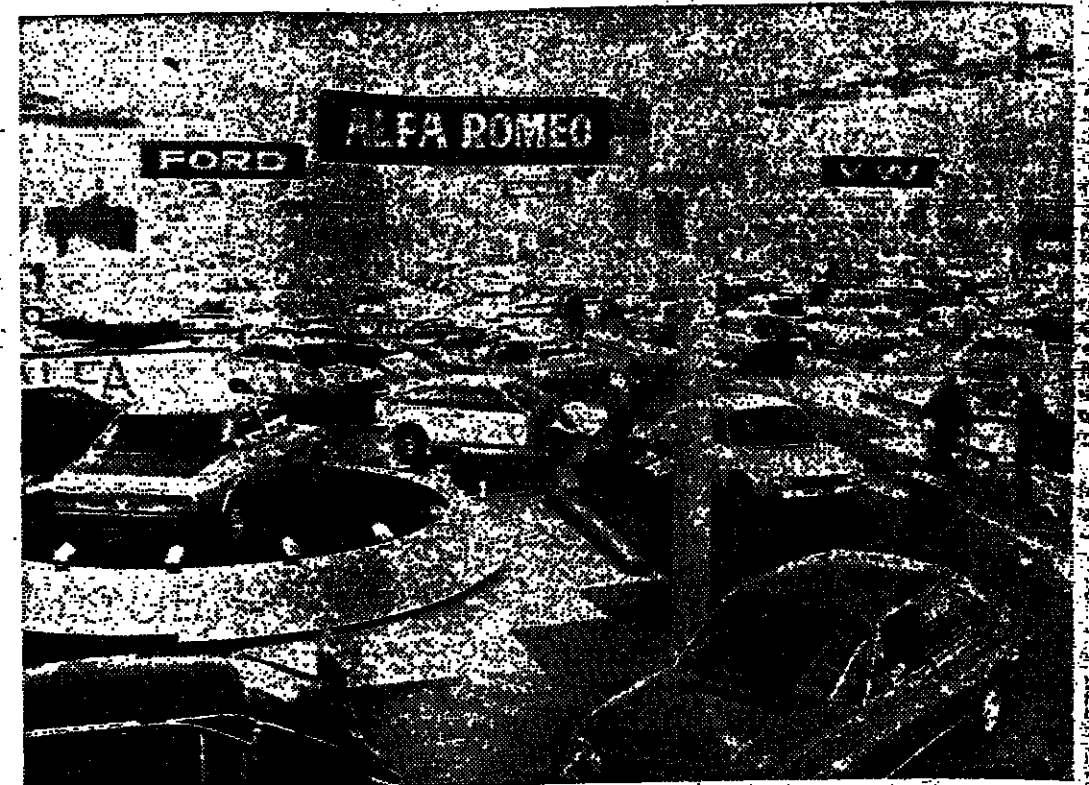
These smaller conventions are much less interested in technological gadgetry than in good food, good surroundings and facilities for getting on with their work in peace. Operations that provide this range from specialist establishments such as the HTS Management Services' Lane End Management Centre in Buckinghamshire, which is a sort of conference hot shop with no passing tourist trade to bother the delegates - to such oases of discreet charm as the Lythe Hill Hotel, in Surrey, with its timber beams and haute cuisine to flatter the most discriminating directorial palate.

So tempting is the market that British Transport Hotels is currently spending a sizeable sum in a conference centre revamp of its famed Turnberry property on the west coast of Scotland.

Turnberry is fairly typical of the sort of operation which is setting the pace these days - a rural setting, close to an international airport (in this case, Prestwick), and for opportunities for relaxation. All these, however, are just examples. Many a hotel group booking office or venue agency can provide dozens of others tailor made for particular tasks.

These venue agencies, usually incorporating a wide range of other conference services, are an increasing feature of the small-conference market, and their presence is, to a large extent, due to that problem of bringing what are often single-centre organisations in contact with potential customers.

Some of these venue agencies sprang from being conference organisers, some such as Spectrum, and their origins in hotel booking agencies while others, such as Confac, have arisen because an individual centre has found it has too much traffic to handle by itself and finds there is business in passing on trade to others.



Today's exhibitor measures success by the thickness of his order book. Above: a section of this year's International Motor Show in Geneva. The exhibition programme included private cars, sports and racing cars, coachwork, accessories and servicing



Travel like the Swiss do. They're demanding.

For your better holidays  
Kuoni Travel,  
33 Maddox Street, London, W1.  
Telephone: 01-499 8636.

**Relocation & Expansion for Industry Exhibition**

Contact Sharon Evans,  
Exhibition Consultants Ltd.,  
Lodge House,  
110 Fleet Street,  
London EC4A 3JL.  
Telephone 01-353 4885  
Telex 955801

**16-18 APRIL 1980**



When in London do as the Romans did - settle on the Barbican.  
(It's the perfect place for a conference.)

It's a long time since the Romans left. (About 1,500 years, in fact.) But you can still see traces of their occupation - including remains of the original Roman city wall.

The Barbican Centre is located in the heart of the City of London. So it's surrounded by centuries of history and culture plus the bustle and excitement of one of the world's leading financial communities.

The Barbican Centre itself, however, will be among the most modern and well equipped conference centres available.

There's a spacious conference hall. A variety of lecture theatres, seminar and committee rooms. A Film Theatre - with the most advanced audio-visual equipment. The Barbican Theatre. Interpretation facilities for six languages. A display and exhibition area. Plus a plentiful supply of bars and restaurants.

The Barbican caters for cultural appetites, too. The Royal Shakespeare Company will have its permanent home there. So will the London Symphony Orchestra. And the Guildhall School of Music and Drama. There's an Art Gallery. A Sculpture Court.

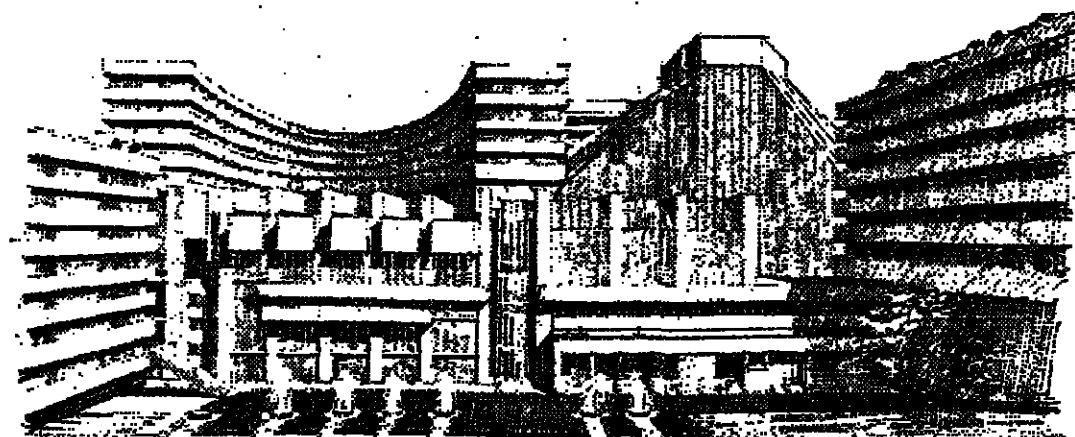
In other words, it's as civilised a forum for a conference as even the Romans could have dreamed of.

We're already taking bookings from 1981 onwards.

So, if there's anything more you'd like to know about the Barbican, just contact our Conference Sales Director.

And don't worry. She speaks English. Not Latin.

**Barbican Centre** 11 Cromwell Tower,  
Barbican, London EC2Y 8DD, England. Telephone: 01-638 4141.



A display and exhibition area with a total of 64,000 square feet (6,000 square metres). The Barbican Conference Hall comfortably seats 2,000 delegates. A variety of lecture theatres, seminar and committee rooms to cater anything from 5 to 200 people. The Film Theatre seats 275 people. The Barbican Theatre seats 1,150.

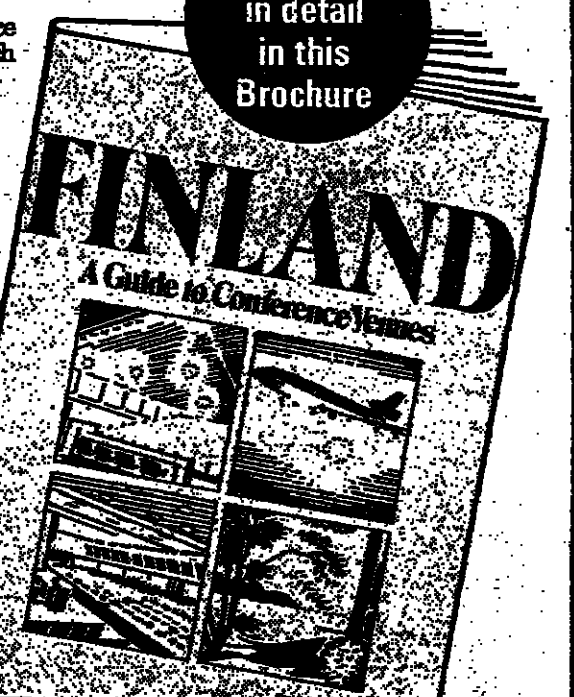
## 14 of the World's finest Congress Centres

are described in detail in this Brochure

Few other countries provide conference facilities of such a high standard, in such fine surroundings, as Finland. Superb modern centres offer a choice for conferences of many hundreds of delegates, or a few dozen. This colour Brochure gives illustrated descriptions, with plans, of each centre, plus details of all the equipment and services available.

Consider Finland for your next conference. Costs are very competitive, internal communications excellent, leisure activities unlimited. It's only 2½ hours from London by Finnair. Or you can sail Travemünde-Helsinki by Finlines' fabulous Finnjet, with conference facilities on board.

**FINNISH TOURIST BOARD** 53-54 Haymarket, London SW1Y 4RP. Tel: 01-839 4048.



## Your complete conference agenda

✓ **Comfort** Selsdon Park Hotel is fully equipped for 4/5 day conferences, weekend seminars, etc. for 10/120 delegates. All bedrooms with bathroom and colour TV. Good food, wines and friendly service.

✓ **Superb Surroundings**

✓ **Efficiency** With experienced staff to help you - Selsdon Park Hotel provides sectional stages, amplification, projectors, etc., and full attention to the needs of conference organisers.

Free amenities for residents include: Championship 18-hole golf course, putting green, grass and hard tennis courts, open air heated swimming pool, sauna, riding (extra), and 4 full-sized billiard tables. Write or telephone Mr. E. T. Sanderson for colour brochure. ONLY HALF AN HOUR FROM LONDON.

Selsdon Park Hotel, Sanderstead, South Croydon, Surrey. Tel: 01-657 8811. Telex: 945003.





# Early planning is vital

IT IS a sign of the times that conference planners are constantly seeking ways of maximising the co-operation and involvement of their delegates. A specialist conference location owner only this week was dropping the poison into my ear that many hoteliers mixed conference delegates and normal customers together in the restaurant without realising the pace at which most conferees are required to eat these days if they are to be back in their seats in time for the afternoon session. There is an increasing awareness that time is money.

In the field of exhibitions there is the added problem of space. The difficulty constantly

facing both exhibitors and exhibition centres is that of maximising revenue from the available square footage, while at the same time leaving an impression of easy access and freedom of movement for visitors. It is a balancing act which can sometimes lead either to an unruly crush where those who really matter simply give up and go home—or a daunting, silent desert where any potential buyer is exposed to assault from over-eager sales people.

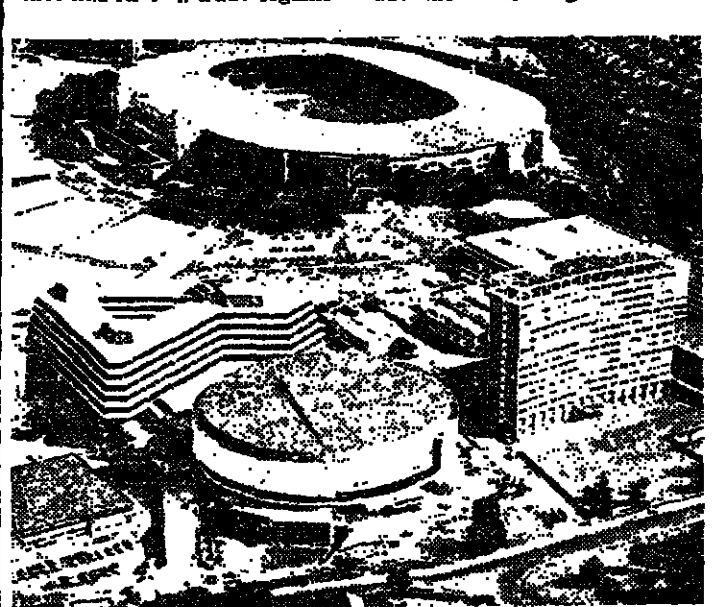
Planning today is a much more professional business than it was, even a decade ago—and the word professional is used in its literal sense. Increasingly, the administration of conven-

tions is being placed in the hands of specialists. The sheer costs of mounting an event these days means that there is less and less room for mistakes. This has produced a mushrooming of consultancies eager to assist the conference and exhibition planner, a crop of expertise which may offer potential customers relief from conference organisation but, instead, presents the problem of sorting out the consultancy "wheat from the chaff."

The growth of expertise has resulted in what was once a commercial spin-off being very much a business in its own right. Not only is there a range of independent companies eager to assist in the setting up of an event, but also most hotel groups can, if asked, take over the running of a gathering virtually from square one. The industry has long since had its own trade organisa-

tion, the Association of Conference Executives (ACE), plus a blossoming collection of trade publications. But the campaign to win more recognition for the expertise involved still goes on apace.

"There is still a tendency in some companies to expect a bunch of executives who have neither scripted nor rehearsed their presentation to fire the enthusiasm of the sales force," says ACE.



The Wembley Conference Centre, London (with Wembley Stadium in the background). The versatile centre is the venue for events ranging from small conferences to a week-long gathering for 2,500

people with whom they are normally completely at ease, and the chances are that they will go to pieces."

It is a general view that unless you have one of those brilliant off-the-cuff speakers, who dazzle with both words and presence, it is much better if everyone realises their public limitations and sticks to scripts. "It is not a popular method of doing things, especially with amateur speakers who think they are good. But the arguments for scripting and reading presentations are strong."

## Ability

The problems come, of course, when somebody has to tell the chairman that he is not all that hot at spontaneous public speaking and that, anyway, he ought to think very carefully in advance about what he is going to say if he is not to upset the union. I particularly like the ACE suggestion that most people need more than a spotlight and a rostrum if they are going to keep the audience amused. An ACE spokesman adds: "No matter how interesting or accomplished the speaker may be, his voice will become boring if you have to listen to him for 20 minutes or longer."

This brings us to the thorny question of technology and the conference. Any discussion of conference technology today ought to start with a statement of the ground rules. In an enthusiasm for flashing lights, 50-channel simultaneous translation equipment, cord free microphones and Dolbyised sound reproduction, it is easy to forget that probably more important than these for any conference centre is the simple technical ability to serve hot coffee and offer sufficient telephones that work for delegates to call home in the evenings.

That apart — although it is, however, a cry from the heart — it is remarkable how often the most splendid architectural wonders fail in the field of simple technical competence. At some conferences one emerges with the unnerving suspicion that the people who booked the location did not bother to visit it ahead of the event when another function was in progress. Under-powered projection equipment, loudspeakers and microphones, placed in such a way as to provide a constant

accompaniment of feedback howls, French halls without converter plugs for UK electrical equipment, and British halls that do not have transformers for American machines — all are problems that pop up from time to time.

The very abundance of technological aids available today has provoked many conference centres, particularly the smaller ones, into virtual abandonment of the attempt to keep pace. Instead, they have plumped for providing only commonly used basic equipment and offering to arrange rental of more sophisticated services. There are numerous specialist houses which provide packages for both conferences and exhibitions providing anything from simple blackboard and chalk facilities right up to the most imaginative sound and light equipment, even arranging stage shows if necessary.

Again specialist help is useful, if not a necessity. An elaborate set-up using several projectors and good sound equipment could easily cost thousands of pounds rather than hundreds, and production costs for an individual event could cost thousands more. However, I have seen conventions where that cost has been minor when compared with the bill for actually bringing the delegates together — and the rewards, in terms of delegate motivation, have been enormous.

Again to quote ACE: "The effects that can be achieved are staggering and quite in line with the level of ultra-sophistication which you have to expect from your audience, which will be familiar with advanced techniques of visual presentation which they have experienced in their own homes with colour television."

But with all the razzle-dazzle of new equipment, and all the specialist advice to speakers and exhibitors, the basic need in planning any event is that those behind its organisation should have decided on the key objectives of the gathering — and what is the best way of achieving those objectives. It is surprising how many gatherings start with the old joke "... you may be wondering why I called this meeting ..." — and end with those who actually bothered to come along asking the same question, and not joking.

A.S.

## BASLE

Is Switzerland's number one trade fair centre.  
Is Basle also congress centre number one?

Basle has a tradition of trade fairs and congresses going back five centuries. In that time it has gathered so much experience and know-how that today roughly twenty major fairs and congresses are held in the halls of the Swiss Industries Fair each year.

Basle's development into Switzerland's leading trade fair centre is partly a result of its unique position: it lies at the three-countries corner of Germany, France and Switzerland, with the three stations of the French, German and Swiss railways, links with the German, French and Swiss motorways network and Basle-Mulhouse international airport.

The site of the Swiss Industries Fair is in the town centre only five minutes' walk from the Rhine, and at present comprises 45 halls, a multi-storey car park and a total area of 184,700m<sup>2</sup>. It offers an organisation with the proverbial Swiss reliability and a wide range of services; these advantages are to be found only in a major Swiss business centre, and are the reason why a number of British organisers have already decided to hold their fairs in Basle, an attractive town with extensive cultural amenities.

Large congresses also benefit from all these advantages and from Basle's experience and know-how in holding trade fairs. Experienced specialists plan congresses down to the last detail and ensure complete congress management tailor-made to suit all special requirements.

A congress in Basle can never be too big, but nor can it be too small. Conference halls, rooms for meeting, offices and festive halls, in which proceedings can be held simultaneously according to the nature of the event, can easily accommodate from a dozen up to thousands of people. All rooms can be individually subdivided and are comfortably fitted out, with air conditioning and audiovisual equipment.

Basle is Switzerland's number one trade fair centre and one of the biggest in Europe. Decide for yourself whether it is also congress centre number one.

Please contact us

For congresses: M. Marti

For trade fairs: M. Mamie

Swiss Industries Fair

P.O. Box CH-4021 Basle

Phone 061/26 20 20 Telex 62 685 fairs ch



## Go away...



## ...on business.

Do you know that besides being one of the leading business house travel agents we also specialise in exhibitions, conferences, incentive travel and trade missions?

For presentations, quotations and further details contact:

Mr Laurie Healey M.I.T.T. MACE,  
Manager Special Events Division,  
39 Ludgate Hill, 5th Floor,  
London EC4M 7NP Tel: 01-236 4020.

**P&O Travel**

Holidays for sun-worshippers

A member of the Association of British Travel Agents



## Leisure to measure

Are you looking for the finest hotels and best convention facilities, too? Then come to

## GRINDELWALD IN SWITZERLAND

It's worth it! From Sfrs.249.— per week.  
Information: Tourist Office, CH-3618 Grindelwald, Tel: 36 53 12 12  
or Swiss National Tourist Office, London. Tel: 01-734 1921.



Casino Restaurant  
Top place for French cooking—an open secret for connoisseurs  
Beer cellar  
A typical Bernese inn—a tradition in Bern like the "Zytlogge"  
Grindhorn Bar  
A typical wine bar in an intimate atmosphere  
Happy Light  
Dance Mondays and Thursdays to an orchestra, other days to disco music  
Open-air terrace  
Weather-protected Bern's most popular place in summer with a unique view of the Bernese Alps  
Concert-hall and banqueting rooms  
20-1,000 places

## CASINO BERN

Mario Decurtins  
Tel. 031 22 20 27

## Competition more tough than ever

ALTHOUGH the realisation that conferences are usually good business for a community, the translation of that hope into action is another matter. Slowly, however, the cities of the world have found themselves in increasing competition for the highly lucrative custom of the international convention.

The basic problem is that many of the world's major convention and exhibition centres have to be subsidised. And a great many more do not produce—in their own rights—a return which justifies the investment involved. The agony of finding someone willing to pick up the annual loss is an issue which long-delayed the construction of major conference centres in London, Paris and other cities.

The U.S. was, perhaps, fortunate in that its period of fierce community pride in the 1960s coincided with a time of sizeable economic growth and, thus, that pride was able to express itself in a rash of convention facilities that spread in cities from coast to coast. Whether local taxpayers today would be willing to fund such investments is open to question.

Indeed, community investment in exhibition complexes has slowed considerably over the past few years. The recent opening of West Berlin's facilities provided a rare flash of colour in an otherwise quiet scene.

Few major cities today leave the marketing of their conference centres to the owners of the establishments involved. Usually, communities have tourist committees or convention bureaux. A potential convention customer will be shown not only the venue, but also be given an intensive briefing on what the community, as a whole, offers to visitors. In Salt

Lake City, for example, a courteous tour of the now-enlarged convention centre will be followed by explanations of what a clean, wholesome and safe city it is for delegates and perhaps the visitor will even be whisked off to the mountains for some fishing or skiing to show that, after the conference, there are plenty of other activities available.

The increasing co-operation between the various sectors of the travel industry in the promotion of conference facilities is usually more than justified in overall economic terms—the norm for receipts for conference tourism is about 25 per cent of full income. However, this fact is more difficult to achieve—and often it is up to central Government to act as co-ordinator.

Most Government's today are, nevertheless, under considerable pressure to reduce their outgoings. In the U.S., for example, this has produced a substantial cut-back in the activities of the U.S. Travel Service and the throwing of much more of the burden onto individual operations and local communities.

## Appeal

What makes the ideal conference city difficult to define and, anyway, is something of a subjective affair. In many cases, a conference organiser will be using the destination city as a major appeal in the selling of his event. Thus, London, Paris, Berlin, New York and Mexico City have attraction in their own right.

But these major cities have, in some eyes, certain disadvantages. Large cities have sizeable in-built attractions and it is not always easy to keep delegates in their seats when there are competing attractions outside, and not always easy to keep them awake in the mornings when they have been hitting the high life the night before.

The great advantage of most capital cities is good international communications. Without an international gateway airport, a city is at a major disadvantage when comparisons are made.

If, as now seems likely, world economic activity remains somewhat in the doldrums then this is bound to have an impact on international tourist growth. This, in turn, is likely to a thinning-out effect on conference business and make the whole industry even more competitive than it is today. For the residents of some cities, the prospect of fewer conventioners may at first be an appealing one, but many a major conurbation would find the financial burden created by an absence of delegates rather greater than that of attracting them in the first place.

A.S.

## Attend in Montreux (June 15 to 20, 1980)



## THE INTERNATIONAL AUDIO-VISUAL SYMPOSIUM

Do not miss this unique gathering of A.V. specialists in Montreux!

Seminars, breakfast meetings, evening sessions, practical exercises in the form of clinic sessions, panel discussions, workshops, are scheduled so that each participant can learn about new openings in A.V. communications and improved training techniques. Theme of the symposium:

**"The A.V. communication techniques in the '80s"**

Visit the exhibition!  
Attend the permanent audio-visual show: Seeing is believing!

For more information, please complete the attached coupon and send it to the Montreux International Audio-Visual Symposium.

You'll find all these within easy walking distance:

- ☐ A versatile conference center (up to 2500 seats)
- ☐ Comfortable restaurants for business meetings
- ☐ Lakeside walks at your doorstep
- ☐ Exquisite cuisine, served in medieval wine-cellars
- ☐ Golf, tennis, skiing, windsurfing, etc.
- ☐ 2000 hotel rooms within a small area
- ☐ Lake, mountain, village or city excursions
- ☐ Excellent evening entertainment
- ☐ Candlelight dinners in castle banqueting halls

## COUPON

## ASK FOR LITERATURE!

Send the coupon to the Montreux International Audio-Visual Symposium P.O. Box 97, CH-1820 Montreux, Switzerland. Save time by simply stapling it to your visiting card. In return, you will receive full details promptly.

Surname

First name

Address

Company

Date

Hold Your  
Easiest Best Value Finest  
ever Convention / Incentive Trip  
At Switzerland's Most Popular Congress Center

## LUGANO

Where Everything is  
Modern - Complete - Ready...  
and Most Important to You  
Everything's arranged!

Our office experts take care of all your needs: airport pick-up, hotel and hall bookings, banquets, entertainment, excursions, award parties and so on.

All You Have To Do is  
name the date to

Lugano Tourist Office and Convention Center,  
6901 Lugano, Switzerland (Tel. 091/214664-1/3170)



100

**60**

cosals.	
and	
cents	
R2.70	
illery	
ner in	
ining	
in	
row	
arlow	
R37.90	
reated	
ralian	
1 flow	
tralia	
ndas	
1-time	
ester	
retire	
with	
and	
R2.70	
Jose	
hira-	
Per-	
s 49	
cents	
ducer	
R5.40	
turnal	
Bank	
2. No	
divi-	
assets	
Min-	
nts to	
chm-	
nts to	
Min-	
ed. 6	
North	
R2.65	
age on	
uying	
index	
June	
back	
lock	
post	
ex up	
day	
+ or	
-	
-11	
+7	
-12	
+3	
-4	
+1	
-1	
-71	
-4	
+10	
-	
-2	
+1	
+20	
-10	
+1	
+2	
-6	
-20	
-30	
5	
2	
20	
-2	
-12	
+22	
+2	
-14	
+3	
-1	
-10	
-4	
10	
-8	
-3	
+ or	
+0.6	
-0.05	
-0.05	
-0.05	
+0.1	
-0.05	
-0.05	
+0.2	
-0.05	
+0.15	
-0.10	
+0.01	
+0.10	
-0.05	
+0.07	
+0.05	
+0.20	
-0.05	
77	
Smell	
n	
the	
ings	











هكذا من الثمهل

**Capital International S.A.**  
37 rue Notre-Dame, Luxembourg.

REMARKS ON PAGES 1-23







**Head Office: Osaka, Japan**

Stock	Price	+ or -	Diff.
-------	-------	--------	-------

**TINS**

Berjunta \$M1	160	-5	8
Geavor	135		
Gold & Base 12 1/2	91 1/2		

**COPPER**

Barymin .....	63	+1
Burma Mines 17 1/2p	12 1/2	.....
Cons. Murch 10c	300	+5

**NOTES**

estimations are 25p. Estimated price/earnings based on latest annual reports and accounts published on half-yearly figures. P/E's are

- **"Tap" Stock:**

since reduced, passed or deferred.  
e to non-residents on application.  
or report awaited.

\* Not comparable.  
 \* Same interim: reduced final and/or reduced earnings total.  
 \* Forecast dividend; cover on earnings updated by latest

does not allow for shares which may also raise the date. No P/E ratio usually provided.

f Flat yield. g Assumed dividend and yield. h Assumed dividend after scrip issue. i Payment from capital sources. k

<sup>1</sup> P/E ratio based on latest annual earnings. <sup>2</sup> P/E ratio based on previous year's earnings. <sup>3</sup> Dividend yield based on current price. <sup>4</sup> Yield allows for currency clause. <sup>5</sup> Dividend yield based on current price.

scrip and/or rights issue. H Dividend and yield based on prospectus or other official estimates for 1978-79. K Figures based on prospectus or other official estimates for 1979-80. M Dividend and yield based

Treasury Bill Rate stays unchanged until a

**This service is available to every Company dealt in our  
Estimates throughout the United Kingdom for a fee of**

\_\_\_\_\_

Albany Inv. 20p	27	-----	IRISH
Bertam	16	-----	

JA	23	Algonquin	Algonquin Gas
	48		Arnett
5p	19		Carroll (P.J.)

Shel. Petroselin.	100	100	M.G.	100
Sinhal (Wm.)	168	100	Undare	85

## OPTIONS

B.S.R.	5	Inveresk	5	Utd. Drapery
Babcock	12	KCA	31 $\frac{1}{2}$	Vickers
Barclays Bank	30	Ladbroke	17	Woolworths

16	"Lois" .....	32	Cap. C
25	London Brick.....	6	Land S

Dunlop	6	Nat. West. Bank	28	Brit. Petroleum
Eagle Star	14	P & O Dfd.	10	Burmah Oil
E.M.I.	12	Pressey	10	

13	Reed Intnl.	17	Ultrason
30	Seals	52	Valves
73	Spillers		

1. *Journal of the American Medical Association*, 1977; 237: 1001-1002.

**FINANCE, LAND—Continued**INSURANCE

City Offices.....	62	5	12.84	1.2	6
Clarke Nickolls.....	94	2	2.19	6.1	3

152	110	Ashtown Inv.....	110	-2	+4.6	1.0	6.1	24.7
62 <sub>2</sub>	49 <sub>2</sub>	Atlanta Batt. 10p.	49 <sub>2</sub>	.....	0.85	6	2.5	6
75 <sub>2</sub>	84	Atlantic Acct.	75 <sub>2</sub>	-1	1.0	1.3	1.1	10.5

19	131	Ex Lands 10p...	14	0.56	2.9	5.7	8.0	£2
75	113	Fashion & Gen. Sp.	118	-2	5.51	1.2	6.7	17.2

2	84	Do. Pref. Sup	90	.....	Q135c	8
04	£10 <sup>2</sup>	Trans. Cons. Ld. R1	£134	-2	Q135c	8
5	715	U.C. Invest R1	292	-2	1042c	15

Dependents	8	Philadelp. Local 14	30	
Distillers	21	N.E.I.	5	Oils
Dunlop	6	Nat. West. Bank.	28	Brit. Petroleum



